NOTICE OF MEETING

Dear Committee Members You are requested to attend the following meeting of Council.

ENGINEERING AND INFRASTRUCTURE STANDING COMMITTEE MEETING OF ISAAC REGIONAL COUNCIL

TO BE HELD ON WEDNESDAY, 10 JUNE 2020 COMMENCING AT 9.00AM AT THE MORANBAH COMMUNITY CENTRE

JEFF STEWART-HARRIS Acting Chief Executive Officer

ROBERT PERNA

Committee Officer Director Engineering and Infrastructure Committee Members: Cr Jane Pickels (Chair) Mayor Anne Baker Cr Greg Austen Cr Sandy Moffat Cr Gina Lacey Cr Simon West



LOCAL GOVERNMENT ACT 2009

Chapter 8, Part 2 of the Local Government Regulation 2012

Division 3, Common provisions for local government and committee meetings

Section 275 Closed meetings

- A local government or committee may resolve that a meeting be closed to the public if its councillors or members consider it necessary to close the meeting to discuss
 - a) the appointment, dismissal or discipline of employees;
 - b) or industrial matters affecting employees; or
 - c) the local government's budget; or
 - d) rating concessions; or
 - e) contracts proposed to be made by it; or
 - f) starting or defending legal proceedings involving the local government; or
 - g) any action to be taken by the local government under the Planning Act, including deciding applications made to it under that Act; or
 - h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.
 - 2) A resolution that a meeting be closed must state the nature of the matters to be considered while the meeting is closed.
 - 3) A local government or committee must not make a resolution (other than a procedural resolution) in a closed meeting.

Note: Due to restrictions to comply with social distancing measures for Covid-19, Council meetings are temporarily closed to the public (effective April 2020).

Please refer to the directive of the Department of Local Government, Racing and Multicultural Affairs <u>https://www.dlgrma.qld.gov.au/resources/covid/dg-message-regulation-26-march-2020.pdf</u>





ENGINEERING AND INFRASTRUCTURE

STANDING COMMITTEE MEETING

OF ISAAC REGIONAL COUNCIL

TO BE HELD ON

WEDNESDAY 10 JUNE 2020

AT THE MORANBAH COMMUNITY CENTRE

- 1. OPENING OF THE MEETING
- 2. APOLOGIES
- 3. DECLARATION OF CONFLICTS OF INTEREST
- 4. CONFIRMATION OF MINUTES
- 5. OFFICER REPORTS
- 6. INFORMATION BULLETIN REPORT
- 7. GENERAL BUSINESS
- 8. CONCLUSION

ISAAC REGIONAL COUNCIL ABN 39 274 142 600

TABLE OF CONTENTS



1. OPENING OF MEETING

2. APOLOGIES

3. DECLARATION OF CONFLICTS OF INTEREST

4. CONFIRMATION OF MINUTES

Engineering and Infrastructure Services Standing Committee Meeting of Isaac Regional Council held at the Moranbah Community Centre commencing 9:00am on Wednesday 13 May 2020.

5. OFFICER REPORTS

5.1

RECREATION AND OPEN SPACE STRATEGY

EXECUTIVE SUMMARY

The report outlines the work that has occurred on the development and finalisation of a Recreation and Open Space Strategy for the Isaac Region. It notes the feedback received following the public exhibition of the document in late 2019 and proposes that Council adopt the strategy to assist with the guidance of Recreation and Open Space planning and operations for the next 10 years.

5.2

BRIDGES RENEWAL PROGRAM

EXECUTIVE SUMMARY

The Bridges Renewal Program (BRP) is an Australian Government initiative to fund up to 50% of the total cost to upgrade and replace bridges to enhance access for local communities and facilitate higher productivity vehicle access. This report seeks endorsement of the proposed project for application under the 2019/20 funding round five (5) for projects commencing in the 2020/21 financial year.



TABLE OF CONTENTS



5.3

ENGINEERING AND INFRASTRUCTURE 2019/20 CAPITAL WORKS PROGRAM PROGRESS REPORT

EXECUTIVE SUMMARY

This report is to provide an update to the Engineering and Infrastructure Standing Committee and Council of the progress in delivery of the Engineering and Infrastructure 2019/2020 Capital Works Program.

CONFIDENTIAL REPORT

Closed under s275 (1) (h) other business for which a public discussion would be likely to prejudice the interests of the local government or someone else or enable a person to gain a financial advantage.

5.4 DISASTER RECOVERY FUNDING ARRANGEMENTS (DRFA) PROGRESS REPORT - 2019 EX TROPICAL CYCLONE TREVOR EVENT

EXECUTIVE SUMMARY

Isaac Regional Council is currently reconstructing its infrastructure assets following the activated event 2019 Ex Severe Tropical Cyclone Trevor and associated low pressure system, 19-27 March 2019, funded under the new Disaster Recovery Funding Arrangements (DRFA). This report serves as a status update.

6. INFORMATION BULLETINS

6.1

ENGINEERING AND INFRASTRUCTURE DIRECTORATE INFORMATION BULLETIN – JUNE 2020

EXECUTIVE SUMMARY

The Engineering and Infrastructure Directorate Information Bulletin for June 2020 is provided for Committee review.

7. GENERAL BUSINESS

8. CONCLUSION



UNCONFIRMED MINUTES

ENGINEERING AND INFRASTRUCTURE STANDING COMMITTEE MEETING OF

ISAAC REGIONAL COUNCIL

HELD ON WEDNESDAY, 13 MAY 2020 COMMENCING AT 9.00AM





ISAAC REGIONAL COUNCIL

UNCONFIRMED MINUTES OF THE

ENGINEERING AND INFRASTRUCTURE

STANDING COMMITTEE MEETING

HELD BY VIDEO CONFERENCE

ON WEDNESDAY 13 MAY 2020

Та	Table of Contents	
1.	Opening	3
2.	Apologies	4
3.	Declaration of Conflicts of Interest	4
4.	Confirmation of Minutes	4
5.	Officer Reports	5
6.	Information Bulletin Reports	9
7.	General Business	10
8.	Conclusion	10





ISAAC REGIONAL COUNCIL ABN 39 274 142 600



ISAAC REGIONAL COUNCIL

UNCONFIRMED MINUTES OF THE

ENGINEERING AND INFRASTRUCTURE

STANDING COMMITTEE MEETING

HELD BY VIDEO CONFERENCE

ON WEDNESDAY 12 MAY 2020 COMMENCING AT 9.00AM

Cr Jane Pickels, Division Seven (Chair)
Mayor Anne Baker
Cr Greg Austen, Division One
Cr Sandy Moffat, Division Two
Cr Gina Lacey, Division Three
Cr Simon West, Division Four
Cr Viv Coleman, Division Eight (Observer)

OFFICERS PRESENT Mr Gary Stevenson PSM, Chief Executive Officer Mr Robert Perna, Director Engineering and Infrastructure Mr Sean Robinson, Manager Galilee and Bowen Basin Operations Mr Glenn Spires, Manager Infrastructure, Parks and Recreation Mr Gordon Robertson, Manager Corporate Properties and Fleet Mr Nicholas Crous, Coordinator Parks and Recreation Mr Alex Staines, Manager Brand Media and Communication Mrs Nicole Money, Executive Assistant

1. OPENING

The Chair declared the meeting open at 9.00am and acknowledged the traditional custodians of the land on which we meet today and paid her respects to their Elders past, present and emerging.

The Chair welcomed the new Director Engineering and Infrastructure.

The newly appointed Engineering and Infrastructure Standing Committee Members made introduction to the Committee.

The Engineering and Infrastructure Standing Committee Officers made introduction to the Committee.

The meeting was held by video conference. The Chair informed the meeting that due to COVID-19 social distancing restrictions the meeting was not accessible to the public.



ATTENDANCE

Mr Nic Crous left the meeting at 9.03am and re-joined the meeting by video conference at 9.03am Ms Lakshmi Muthu, Technical Engineer joined the meeting by video conference at 9.05am Mr Glenn Spires left the meeting at 9.05am

2. APOLOGIES

No apologies this meeting.

3. DECLARATION OF CONFLICTS OF INTEREST

No conflict of interest declared this meeting.

ATTENDANCE

Mr Glenn Spires re-joined the meeting by video conference at 9.10am Mrs Sonja Swanton, Executive Assistant joined the meeting by video conference at 9.13am

4. CONFIRMATION OF MINUTES

Engineering and Infrastructure Standing Committee Meeting of Isaac Regional Council held in Council Chambers, Moranbah, commencing 1.00pm on Wednesday 12 February 2020.

Resolution No.: E&I0369

Moved: Cr Gina Lacey

That the minutes from the Engineering and Infrastructure Standing Committee meeting held at Council Chambers, Moranbah on Wednesday 12 February 2020 are confirmed.

Seconded:

Carried

ATTENDANCE

Mr Glen Spires left the meeting at 9.14am and re-joined the meeting by video conference at 9.16am Mr Gary Stevenson left the video conference at 9.21am



Mayor Anne Baker





5. OFFICERS REPORTS

5.1

Engineering and Infrastructure Capital Project Progress Report

EXECUTIVE SUMMARY

This report is to provide an update to the Engineering and Infrastructure Standing Committee and Council of the progress in delivery of the Engineering and Infrastructure 2019/2020 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommend that Council:

1. Receive and notes the monthly Engineering and Infrastructure 2019/2020 Capital Works Program Progress report and 2019/2020 Overall Capital Project Progress spreadsheet.

Resolution No.: E&I0370

Moved: Cr Sandy Moffat Seconded: Cr Greg Austen

That the Committee recommend that Council:

1. Receive and notes the monthly Engineering and Infrastructure 2019/2020 Capital Works Program Progress report and 2019/2020 Overall Capital Project Progress spreadsheet.

Carried

ATTENDANCE

Mr Gary Stevenson re-joined the meeting by video conference at 9.24am

P 1300 472 227 F 07 4941 8666 A PO Box 97 Moranbah QLD 4744 10 f isaacregionalcouncil

5.2 Engineering and Infrastructure Standing Committee Terms of Reference Review

EXECUTIVE SUMMARY

This report seeks endorsement of the Terms of Reference for the Engineering and Infrastructure Standing Committee.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. Adopt the updated Terms of reference for the Engineering and Infrastructure Standing Committee.





Resolution No.: E&I0371

Moved: Cr Gina Lacey Seconded: Cr Sandy Moffat

That the Committee recommends that Council:

1. Adopt the updated Terms of Reference including amendments to the appointment of Acting Chair and Alternate Members in the absence of the Chair and Committee Members for the Engineering and Infrastructure Standing Committee.

Carried

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NOTE: Update attachment to correct the spelling error of Cr Sandy Moffat

ATTENDANCE

Mr Gary Stevenson left the meeting at 9.37am

5.3 School Transport Infrastructure Program (STIP)

EXECUTIVE SUMMARY

The School Transport Infrastructure Program (STIP) is a sub-program initiative under the Targeted Road Safety Program (TRSP), through which the Queensland Government is committed to innovative and cost-effective road safety initiatives to improve the safety of our transport network. This report seeks endorsement of the proposed projects to submit a funding application under the program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Endorse the proposal to submit a funding application under the School Transport Infrastructure Program (STIP) for the following projects, subject to further consultation with Department of Transport and Main Roads.
 - a. Urban Footpath Renewal Program
 - i. Nebo Oxford Street and Reynolds Street
 - ii. Carmila Music Street 550m x 1.5m CH0.1 to CH0.66
 - *iii.* Middlemount Footpath Replacement Priority sections on existing footpaths
 - iv. St Lawrence Railway Parade 170m x 1.5m path
 - v. Dysart Footpath Replacement Priority sections on existing footpaths
 - b. Urban Footpath Construction Program
 - *i.* Nebo Ann Street and Airstrip Road continuation of concrete footpath linking existing path on Water Street with new estate on Airstrip Road



- ii. Moranbah Belyando Avenue outside of Primary School 250m x 1.5m
- 2. Approve funding to be provided for \$205,000 contribution by Council contribution in the 2020/21 financial year.
- 3. Authorise the Chief Executive Officer to submit the funding application and execute a funding agreement as required.

Resolution No.: E&I0372

Moved: Cr Gina Lacey Seconded: Cr Greg Austen

That the Committee recommend that Council:

- 1. Endorse the proposal to submit a funding application under the School Transport Infrastructure Program (STIP) for the following projects, subject to further consultation with Department of Transport and Main Roads.
 - a. Urban Footpath Renewal Program
 - i. Nebo Oxford Street and Reynolds Street
 - ii. Carmila Music Street 550m x 1.5m CH0.1 to CH0.66
 - iii. Middlemount Footpath Replacement Priority sections on existing footpaths
 - iv. St Lawrence Railway Parade 170m x 1.5m path
 - v. Dysart Footpath Replacement Priority sections on existing footpaths
 - b. Urban Footpath Construction Program
 - i. Nebo Ann Street and Airstrip Road continuation of concrete footpath linking existing path on Water Street with new estate on Airstrip Road
 - ii. Moranbah Belyando Avenue outside of Primary School 250m x 1.5m
- 2. Approve funding to be provided for \$205,000 contribution by Council contribution in the 2020/21 financial year.
- 3. Authorise the Chief Executive Officer to submit the funding application and execute a funding agreement as required.

Carried

NOTE: As part of the overall Coastal safety audit a request for a bus shelter at Clairview be considered.





Reso	lution N	0.:	E&10373			
Move	ed:	Cr Gina Lace	У	Seconded:	Mayor Anne Baker	
That	That the Committee recommend that Council:					
1.	 Give consideration of an increased budget for inclusion of the Coastal area in the School Road Safety Audits in the 2019/2020 financial year to allow development of an overall regional priority listing of school safety projects. 					
					Carried	

PROCEDURAL MOTION:					
Resolution N	lo.:	E&10374			
Moved:	Cr Gina Lace	у	Seconded:	Cr Greg Austen	
That the Committee adjourn the meeting at 9.52am.					
					Carried

PROCEDURAL MOTION:					
Resolution N	lo.:	E&10375			
Moved:	Cr Greg Aus	ten	Seconded:	Cr Sandy Moffat	
That the Committee resume the meeting at 10.01am.					
					Carried

ATTENDANCE

Ms Lakshmi Muthu was not present at the resumption of the meeting Ms Lakshmi Muthu re-joined the meeting by video conference at 10.03am



6. INFORMATION BULLETIN REPORTS

ATTENDANCE

Mayor Anne Baker left the meeting at 10.26am Cr Gina Lacey left the meeting at 10.30am

6.1 Engineering and Infrastructure Information Bulletin – May 2020

EXECUTIVE SUMMARY

The Engineering and Infrastructure Directorate Information Bulletin for May 2020 is provided for Committee review.

OFFICER'S RECOMMENDATION

That the Committee recommends to Council to:

1. Note the Engineering and Infrastructure Directorate Information Bulletin for May 2020.

Resolution N	o.:	E&I0376		
Moved:	Cr Simon We	st	Seconded:	Cr Greg Austen
That the Committee recommends to Council to:				
1. Note the Engineering and Infrastructure Directorate Information Bulletin for May 2020.				
				Carried

PROCEDURAL MOTION:			
Resolution No.: E&I0377			
Moved: Cr Simon West Seconded: Cr Greg Austen			
That the Committee adjourn the meeting at 10.42am.			
Carried			
PROCEDURAL MOTION:			
Resolution No.: E&I0378			
Moved: Cr Greg Austen Seconded: Cr Sandy Moffat			
That the Committee resume the meeting at 10.55am.			
Carried			





ATTENDANCE

Mr Gary Stevenson, Mayor Anne Baker, Cr Gina Lacey and Cr Coleman were not present at the resumption of the meeting

7. GENERAL BUSINESS

7.1 Watering Median Strips – Clermont

Cr Austen raised concerns around the lack of watering on median strips in Clermont.

Coordinator Parks and Recreation advised the committee that due to RPZ lines not being installed in that area, scheduled watering is unable to occur.

Cr Austen queried when installation of RPZ lines will occur.

ACTION: COORDINATOR PARKS AND RECREATION

ATTENDANCE

Cr Viv Coleman re-joined the meeting by video conference at 11.01am

7.2 Department Overviews

Presentations to the Engineering and Infrastructure Standing Committee by Department Mangers.

Cr Sandy Moffat requested background information on the Dysart soccer fields.

Cr Viv Coleman acknowledged and thanked the Parks and Recreation team for their ongoing work.

ACTION: MANAGER INFRASTRUCTURE, PARKS AND RECREATION

8. CONCLUSION

There being no further business, the Chair declared the meeting closed at 11.48am.

These minutes were confirmed by the Committee at the Engineering and Infrastructure Standing Committee Meeting held by video conference on Wednesday 10 June 2020.

CHAIR

/	/
DATE	

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MEETING DETAILS	Engineering and Infrastructure Standing Committee Meeting Wednesday 10 June 2020
AUTHOR	Nicholas Crous
AUTHOR POSITION	Coordinator Parks and Recreation Services

5.1

RECREATION AND OPEN SPACE STRATEGY

EXECUTIVE SUMMARY

The report outlines the work that has occurred on the development and finalisation of a Recreation and Open Space Strategy for the Isaac Region. It notes the feedback received following the public exhibition of the document in late 2019 and proposes that Council adopt the strategy to assist with the guidance of Recreation and Open Space planning and operations for the next 10 years.

OFFICER'S RECOMMENDATION

That the Committee recommends to Council to:

- 1. Receive the Final draft Recreation and Open Space Strategy.
- 2. Receive and note the feedback received from the community from the public exhibition period and those amendments that were made to the strategy stemming from that input.
- 3. Adopt the Isaac Regional Council Recreation and Open Space Strategy as Council's guiding document for the delivery of recreation and open space planning, provision and
- 4. Note the intent to review the implementation of the Recreation and Open Space Strategy after 5 years of implementation to ensure that the document remains relevant and to report back to Council on the actions that have been taken in alignment with the strategic recommendations.

BACKGROUND

The development of the draft Recreation and Open Space Strategy (ROSS) is an Operational Plan 2019-20 delivery item under Infrastructure:

- I3 Provide and maintain a network of parks, open spaces and natural features to support the community's quality of life.
 - Parks, Open Spaces and Recreational Areas: Draft an Open Space and Recreation Strategy 30 June 2020. (p. 57)

Scope of the ROSS

The ROSS is intended to be a strategic document which captures development and improvement requirements for sport, parks, recreation, and open space in the Isaac Region over the next 10 years. It will provide a direction for Council's 10-year financial plan for Parks and Recreation and it proposes numerous strategic initiatives to further enhance Council's performance over the coming decade.

ENGINEERING AND INFRASTRUCTURE



The ROSS encompasses the following broad sections/areas of Council's operations:

- Sportsgrounds
- Parks
- Open space areas
- Recreation participation and general support/promotion
- Sport and recreation management and administration

ROSS Background

In 2015 and 2016 Council officers started the process of developing a draft ROSS for the Isaac Region. Council undertook a consultation process with the community via the release of an online and paper-based survey, and through conducting face-to-face consultation meetings where input was sought on community preferences and desires for the improvement and development of sport, recreation and open space areas throughout the region. The findings from those activities have been incorporated into the final draft ROSS document (see Appendix 1).

In early 2019 Council engaged the services of the former Manager Recreation, Open Space and Resource Recovery to assist with the further development and completion of the document. This approach was taken to assist in avoiding repeating the efforts of the 2015/16 Draft ROSS development project and to help to ensure a level of continuity in the development process.

The current version of the ROSS has been developed to be a high-level strategic document and provides recommendations that are more broad or investigative in nature, as opposed to recommending specific improvements and initiative. This approach has been taken to provide Council with the necessary flexibility to further develop the noted areas/projects while responding to changes in community preference, club and group prosperity, and/or regional growth and other factors should they change during the term of the ROSS.

The first draft of the ROSS was presented to Council for consideration and input in October 2019, and again in November 2019. The input received from the elected members was incorporated into the draft ROSS, which was then placed on public exhibition in November/December 2019.

Public Exhibition Feedback

Council received 14 submissions during the public exhibition period in November/December 2019. A summary of the comments and feedback received, along with the response/action taken in terms of acceptance or not of the feedback and its' incorporation into the ROSS is provided in Appendix 2.

Final Draft ROSS

The steps that have been taken to develop the ROSS make for a robust strategy that will assist in supporting the improvement of the quality of those assets and services that Council provides to the community to support its' overall health and recreation outcomes. Through the following measures that have been taken during the development phase the ROSS now provides Council with an accurate reflection of the current state of recreation and open space facilities and provision, along with a workable strategic direction for future improvements:

- internal consultation has taken place during the development of the strategy
- community consultation and public exhibition has occurred and been incorporated into the document

ENGINEERING AND



- the draft ROSS was provided to the elected members for feedback which was incorporated into the document
- the overall development of the ROSS has taken into consideration the unique characteristics of the regions many communities and provided responses to those opportunities and challenges to help guide Council's future responses

IMPLICATIONS

- Financial: The ROSS will assist in establishing many of the financial priorities for sportsgrounds, parks and open space areas, and outline items for the development of Council's 10-year financial plan for the Parks and Recreation section. It proposes numerous projects for funding consideration and the development of options for grants and the potential to capitalise on those and other funding sources to assist with the delivery of recommended initiatives.
- Service levels: The ROSS will support the development of Council Service Levels through establishing a set of hierarchies for Sportsgrounds, Parks and Open Space areas, which will inform the priority that they receive from a maintenance and development perspective.
- Risks: There is a risk that the listing of priority projects within the ROSS will create a level of expectation • in the community for delivery of those items. This is considered a necessary risk to enable Council to have a clear understanding of its deliverables and then work towards their achievement. It has also been mitigated through the development of more strategic-based recommendations and the avoidance of infrastructure-based recommendations. absence specific The of having strategic/project recommendations and the continuation of ad hoc decision making is considered a greater risk to Council. As is the potential of forgoing grant and other funding opportunities due to not having a strategic direction or listed priorities and supporting plans/shovel-ready projects available for consideration. These risks will ultimately prove more costly to Council in the long run than any community concern or expectation associated with proposed projects/initiatives.
- Compliance: The ROSS will assist in addressing compliance requirements within the Parks and Recreation area through establishing priorities to address those items that require dedicated policies or audits.
- Benefits: The ROSS will provide numerous benefits to Council through establishing strategic delivery priorities, informing the 10-year financial plan and capturing the desires of the community for the development of sportsgrounds, parks and open space areas.

CONSULTATION

The ROSS captures the previous consultation efforts that have occurred along with the input from the elected members and the public exhibition period feedback. Further details on the public exhibition period feedback are provided in Appendix 2.

BASIS FOR RECOMMENDATION

The basis for the recommendation is that Council currently doesn't have in place a strategy for the delivery of sportsgrounds, parks and open space areas, or their associated support programs, activities, management frameworks and policies throughout the region.

ENGINEERING AND



The recommendation seeks to rectify this position and provide the organisation with a document to guide the strategic development of these areas over the next 10 years.

ACTION ACCOUNTABILITY

Action accountability officer: Coordinator Parks and Recreation.

KEY MESSAGES

Adoption of the ROSS will provide the IRC Parks and Recreation area with strategic direction, inform budget bids/long-term financial planning, help establish service levels and develop projects ready for grant consideration. These outcomes will ultimately support the community and ensure Isaac continues to provide safe, attractive and functional spaces that enhance the liveability of the region as well as the health of community members.

Report prepared by: NICHOLAS CROUS Coordinator Parks and recreation Services

Date: 21 May 2020

Report authorised by:

ROBERT PERNA Director Engineering and Infrastructure

Date: 21 May 2020

ATTACHMENTS

- Attachment 1 Recreation and open Space Strategy
- Attachment 2 ROSS Public Exhibition Period Community Feedback Summary

REFERENCE DOCUMENT

• Nil

RECREATION & OPEN SPACE STRATEGY ISAAC REGIONAL COUNCIL

Current as at 28.10.2019

Presented by Parks and Recreation



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TABLE OF CONTENTS

SECTION 1	4
1. INTRODUCTION	5
1.1 Mayoral Message	5
1.2 Background	6
1.3 Executive Summary	7
1.4 Scope & Strategy Outcomes	8
1.5 Why Develop a ROSS	9
1.6 What the ROSS Considers	10
1.7 Place Making Approach	11
1.8 Benefits of Sport & Recreation	12
1.9 Acknowledgements	13
SECTION 2	14
2. CONTEXT	15
2.1 Isaac Regional Council Strategy Analysis	15
2.2 Sport & Recreation Trends	23
SECTION 3	25
3. COMMUNITY INFRASTRUCTURE PROVISION	26
3.1 Open Space Requirements	26
3.2 Sportsgrounds Hierarchy	30
3.3 Parks Hierarchy	31
3.4 General Community Use Areas	33
3.5 Culturally Significant Areas	33
3.6 Natural Areas	33
3.7 Summary	33
SECTION 4	35
4. EXISTING PROVISION OF OPEN SPACE	36
4.1 Population	37
4.2 Land Provision	37
4.3 Parks/Playground Provision	41
4.4 Sportsground Provision	41
SECTION 5	43
5. ADMINISTRATION & MANAGEMENT	44
5.1 Sportsgrounds Fees & Charges	44
5.2 Funding Sources	45
SECTION 6	49
6. STRATEGIC IMPLEMENTATION PLANS	50
6.1 The Aim of Town/Village Strategic Implementation Plans	50
6.2 What Town/Village Implementation Plans Include	50

6.3 Timeframes for Implementation	50
6.4 Isaac Region Strategic Implementation Plan	51
6.5 Moranbah Strategic Implementation Plan	57
6.6 Clermont Strategic Implementation Plan	61
6.7 Dysart Strategic Implementation Plan	65
6.8 Middlemount Strategic Implementation Plan	69
6.9 Nebo Strategic Implementation Plan	73
6.10 Glenden Strategic Implementation Plan	77
6.11 St Lawrence Strategic Implementation Plan	81
6.12 Carmila Strategic Implementation Plan	85
6.13 Clairview Strategic Implementation Plan	90
6.14 Ilbilbie/Greenhill Strategic Implementation Plan	94
SECTION 7	99
7. OPERATIONAL SERVICE LEVELS	100
7.1 Operational Service Levels Measurement	100
APPENDIX	102
Appendix 1 – Benefits of Sport & Recreation	103
Appendix 2 – Sport & Recreation Trends	108
Appendix 3 – IRC Parks & Sportsgrounds Hierarchy rankings	116
Appendix 4 – Dog Exercise Parks	131
Appendix 5 – Operational Service Level Document Template	132
Appendix 6 – Existing Provision of Sport & Recreation Facilities	134

SECTION 1



Document Set ID: 4531969 Version: 1, Version Date: 25/11/2019

1. INTRODUCTION

1.1 MAYORAL MESSAGE

The Isaac Regional Council Recreation and Open Space Strategy is a blueprint for the future development of quality community space throughout the wider Isaac Region.

The Strategy reflects the needs and expectations of our growing community while setting a framework for the creation of an active, safe, healthy and vibrant region that enhances Isaac's reputation as a region that energises the world.

While Council is driving this Strategy, an all of community approach is needed to deliver upon its' objectives. Isaac Regional Council will be working with all levels of Government, along with state and local sporting and community organisations, to ensure that all objectives can be achieved.

The Strategy and Implementation Plans are wide ranging and address five key priority areas that have been identified as strategic priorities. These are:

- Increasing the activation of public spaces.
- Improving accessibility and connection.
- Improving existing assets to maximise utilisation.
- Improving community health.
- Collaborate where possible.

Isaac Regional Council would like to thank all of the community members who contributed to the development of this Strategy through their submission, participation in consultation sessions and stakeholder discussions.

Many of the ideas contained within this Strategy originated from the community.

Councillor Anne Baker

Mayor of Isaac Regional Council



1.2 BACKGROUND

Isaac Regional Council (IRC) takes a lead role in the planning and provision of recreation, cultural facilities and activities for the Isaac Local Government Area (LGA). In order to effectively support this leadership role Council requires an understanding of what it currently provides and to whom, community aspirations and needs in relation to recreation and cultural facilities and services. Councils' strategies then need to match these needs for future facility and service provision.

The Recreation and Open Space Strategy (ROSS) captures the above requirements and seeks to set standards for those facilities and the levels of future provision to match community needs and expectations. Through review of the existing facilities, gap analysis, use of asset management data, and obtaining valuable community feedback Isaac Regional Council has developed the ROSS to help guide recreation and open space provision for the next 10 years.

The ROSS is a living document that will be subject to review during its' term. Council will continue to listen to and take into account the thoughts and feelings of the community in relation to developing trends, and other issues which may require further modification of the approach recommended in the ROSS.

This integrated approach to the future provision of parks and recreation services will provide the direction for:

- Council's role in the provision of sportsgrounds, parks, and open space facilities.
- The development of objectives to identify priorities for the provision of sportsgrounds, parks, and open space facilities.
- Strategies and actions to address these objectives.
- A framework from which Council can monitor its implementation success.



1.3 EXECUTIVE SUMMARY

By developing the ROSS IRC is aiming to develop a connected, liveable region. The strategy has been written to provide strategic direction for the planning, development, management and use of community spaces over the next 10 years.

It identifies the key community infrastructure that will be required to meet the anticipated growth of the region and responds to the community's needs and desires as identified through community engagement activities.

This strategy has been developed using a place-based approach. It is recognised that there are significant differences between and within communities in terms of the demographic characteristics, their level of need and the configuration and accessibility of services. It is noted that the township of Coppabella has not been included in the development of the ROSS or considered from a provision and resource perspective. This is due to the management of the Coppabella township not being within the IRC charter, but rather under the care and control of Queensland Rail.

In order to facilitate a place making approach the ROSS considers public spaces holistically across the region as well as in the individual towns and villages. Separate Strategic Implementation Plans have been developed for all towns and villages in order to address the needs and desires of each community. Additionally, a Regional Strategic Implementation Plan has been developed to identify major initiatives that need to be address. The Strategic Implementation Plans will support the development of a future more detailed prospectus document or similar which will provide more specific detail on projects and actions that Council seeks to deliver that impact on the broader region.

When combining the results of all engagement activities and in consideration of best practice, five key themes emerged as strategic priorities for the region.

They are:

Increase the activation of public spaces

Providing appropriate infrastructure, public spaces and community facilities that will enable a wide variety of events and activities to be held.

• Improve accessibility and connection

Accessibility and connection will be improved across the region and will become a key consideration in all future developments and redevelopments of public spaces.

Improve existing assets to maximise utilisation

Improvements to existing assets will enable better utilisation by the community. In many cases these improvements will negate the need for the development of additional assets.

Improve community health

Community infrastructure and public spaces will be designed in order to improve community health outcomes.

Collaborate where possible

Partnerships will be sought to ensure the efficient provision of community infrastructure and public spaces.

1.4 SCOPE AND STRATEGY OUTCOMES

For the purposes of this strategy, "open space" means that land which is public open space, inclusive of all areas owned/managed by Council, such as parks, playgrounds, sports grounds, reserves, gardens, rivers, lakes, bushland and other areas including urban open space (malls/public squares).

- 1. The strategy is required to achieve a process of consultation, research and analysis that is founded upon:
 - A sound knowledge of current and future community needs impacting on or impacted by the provision of recreation and cultural facilities and open space.
 - Development of a shared vision between Council and the community to enable a future policy to be formulated by Council for recreation, cultural facilities and open space provision within the LGA.
 - Integrated planning within the context of Council's corporate goals, policy directions, financial strategy and community service obligations.
 - Provision of data, analysis and recommendations for Council to develop clear and achievable supporting strategies/plans.
- 2. The strategy is required to produce a planning document that includes the following:
 - Analysis of current and future needs for open space, recreation and cultural facilities.
 - Policy and the likely expenditure implications for Council's Corporate and Operational Plans, Developer Contributions, and subsequent implementation programs for Council (i.e. development of more detailed prospectus documents, master plans and implementation plans).
 - Integration into Council's existing Local Environment Plan, Development Control Plan, Local Government Infrastructure Plan, Social Plan, plans of management and engineering development standards.



1.5 WHY DEVELOP A ROSS

By developing the ROSS IRC is aiming to develop a connected liveable region. The strategy has been written to provide strategic direction for the planning, development, management and use of community spaces over the next 10 years.

It identifies the key community infrastructure that will be required to meet the anticipated growth within the region and responds to the community's needs and desires as identified through community engagement activities.

Community infrastructure, for the purpose of this strategy, can be defined as the assets and land required to accommodate and support community activities, services and programs. Although many of these spaces are publicly owned, private facilities can also meet the community's requirements when accessible by the community.

The ROSS integrates with the regions many other existing strategies relevant to recreation and open space provision, as well as seeking to support the development of future strategies that will complement the delivery of the ROSS and in turn work in harmony with them. In this regard the ROSS identifies the need for development of additional strategies, plans and operational documents that will further provide detail in relation to the timing and estimated cost of future community infrastructure projects, thereby increasing the capacity of Council to meet future needs.



1.6 WHAT THE ROSS CONSIDERS

The strategy has been written to provide direction for the planning development, management and use of community spaces over the next 10 years. This is inclusive of:

- Parks reviewing the existing provision and future requirements of parks.
- Sports Fields reviewing the provision and future requirements of sports fields.
- Accessibility identifying barriers within public spaces and identifying opportunities to improve
 options.
- Activation of Spaces identifying opportunities to activate public spaces throughout the region.
- Alternative Use and Rationalisation reviewing open space usage where appropriate.
- Cultural facilities noting their relationship to and supporting function for recreation activities, without
 making specific facility recommendations given the function is managed separately to parks and
 open space.
- Transport options noting their relationship to and supporting function for recreation activities, without making specific development recommendations given the function is managed separately to parks and open space.
- Public Circulation Spaces noting their relationship to and supporting function for recreation activities, without making specific development recommendations given the function is managed separately to parks and open space.
- Land Use noting the relationship to improving integration between land use, community spaces and transport options without making specific development recommendations given the function is managed separately to parks and open space.

1.7 PLACE MAKING APPROACH

This strategy has been developed using a place-based approach to facilitate the ease with which community members can identify with the sections of the strategy relevant to their local community.

It is recognised that there are significant differences between and within communities in terms of their demographic characteristics, their level of need and the required configuration and accessibility of services. The ROSS seeks to reflect this understanding and appropriately plan for the different needs of each community.

It is also recognised that place has a powerful impact on an individual, with both the social and the built environments influencing their sense of health and wellbeing.

In order to facilitate a community placemaking approach the ROSS considers public spaces holistically across the entire LGA as well as in the different towns and villages. Separate implementation plans have been developed for each town/village in order to address the needs and desires of each community specifically providing an overarching strategic direction. Further, more detailed prospectus documents (or similar) will then be developed to support specific development outcomes which will be aligned to the strategic direction and reflect community and Council plans for the locations and places.

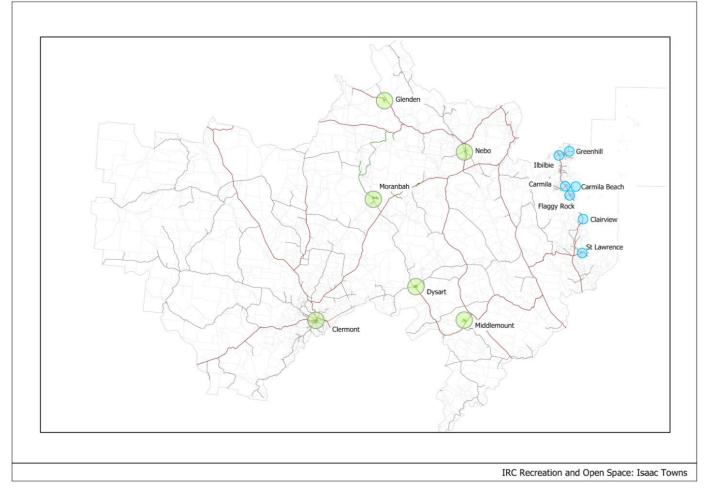


Image 1: Map of the Isaac Region.

1.8 BENEFITS OF SPORT AND RECREATION

A comprehensive review and statements on the benefits of recreation, sport and open space provision is provided in **Appendix 1.** As an overview it is important to note the positive health and fitness benefits that can be attained through regular participation in sport and recreation activities, which have been well researched and documented through other sources.

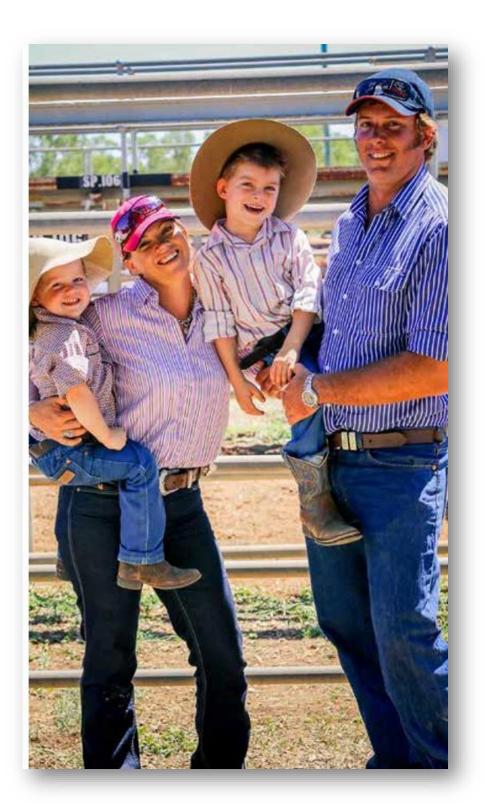
Participation in recreation has been linked to the prevention and treatment of physical and mental illnesses, and as a useful intervention strategy in reducing anti-social behaviour. From this perspective, as well as due to the many other positive benefits associated with sport and recreation participation and the use of open space areas the ROSS is a valuable document in helping to support the Isaac community across multiple social, health and wellbeing fields.



Image 2: The Role and Impact of Parks in the community

1.9 ACKNOWLEDGEMENTS

IRC would like to acknowledge the contribution of those clubs, groups and community members who participated in various community surveys and forums to help inform the development of the strategy. Additional acknowledgement of Council staff and stakeholder representatives whom provided advice and information where required is also noted.



SECTION 2



Document Set ID: 4531969 Version: 1, Version Date: 25/11/2019

2. CONTEXT

2.1 ISAAC REGIONAL COUNCIL STRATEGY ANALYSIS

The following section provides a brief analysis of the numerous strategic documents which the ROSS needs to recognise and work in tandem with to provide well considered outcomes for the community. The following two images provide a visual representation of where the ROSS sits within the hierarchy of organisational plans and strategies, as well as providing a hierarchy for the documents that sit beneath the ROSS and are anticipated to flow from its' adoption.

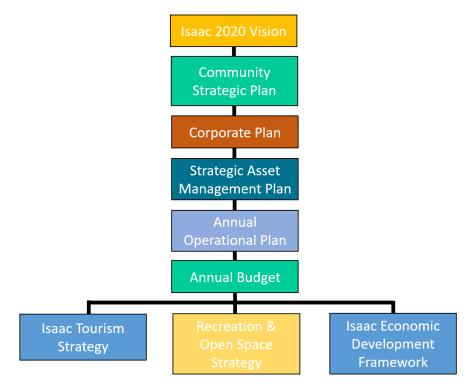


Image 3: Isaac Regional Council Organisational Planning Framework hierarchy – noting the position of the ROSS.

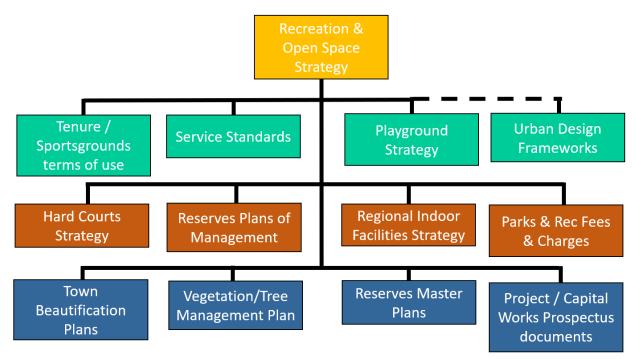


Image 4: ROSS Planning Framework hierarchy.

2.1.1 Vision, Mission and Values

IRCs' vision, mission and values shape and drive how Council responds to community needs and delivers the many valuable services it provides. The ROSS will seek to support and deliver upon these according to their relevance to recreation and open space, and to assist in supporting the broader overall outcomes.

Isaac's Vision

To energise the world.

Isaac's Vision Statement

Helping to energise the world. A region that feeds, powers and builds communities.

Isaac's Mission

To feed, power and build communities.

Isaac Regional Council Values

Professionalism

Which means that we will display accountability, openness, transparency and integrity.

- **Continuous improvement** Which means that all aspects of the organisations operations are encouraged through a progressive and creative approach.
- **Excellence** Which means that the manner in which we approach all aspects of the business for Isaac Region, the highest possible outcome will be achieved.
- **Procedural consistency** Which means that there is a consistent approach to the way in which Council conducts its business across the region.
- **Customer focus** Which means that we identify and meet the needs of all customers in a responsive and equitable manner.
- **Teamwork and coordination** Which means that we work together to achieve a common goal.
- **Safety and well-being** Which means that we are all committed to working safely and caring for each other's well-being.

Council's Vision "To energise the World" is central to driving all strategic and key planning decisions and future planning initiatives. Current and future strategic directions are, and will be, defined against the Vision, Mission and Values.

2.1.2 Isaac Corporate Plan (2015 to 2020)

In 2015 Council adopted a 5 Year Corporate Plan which has five clear strategic themes: Communities, Economy, Infrastructure, Environment and Governance, and identifies goals, strategies and performance indicators to show how Council will achieve its' long-term vision for the future of the region.

The success of the Corporate Plan lies in having conversations with our communities to ensure that Council's goals align with the needs and priorities of our people. Council's Vision "To energise the World" is central to driving all strategic and key planning decisions and future planning initiatives. The ROSS will directly support and deliver upon many of the key strategic theme deliverables. Those key strategic theme deliverables that are directly relevant to the ROSS are as follows:

Communities

- C1: Provide, operate and maintain venues and community facilities to deliver safe, efficient and cost-effective services.
- C2: Facilitate a focused range of social, cultural, sporting, recreational, health and education services and programs that build thriving, connected and resilient communities.
- C3: Facilitate and encourage strategic partnerships that enable self-sustainable community associations and volunteer groups to pursue their diverse aspirations yet come together to tackle common opportunities and challenges.
- C4: Undertake programs to promote liveability (including urban design and affordable housing), health and wellbeing and community safety across the region.

Economy

• EC1: Plan, design and provide sustainable infrastructure, facilities and services that encourage and support economic growth and development.

Infrastructure

- I3: Provide and maintain a network of parks, open spaces and natural features to support the community's quality of life.
- I5: Strategically operate, maintain and utilise and review the delivery of Council assets to ensure the efficient and cost-effective services to the community are met and continuously improved.

Environmental

- EN1: Adopt responsible strategic land use planning to balance community, environmental and development outcomes.
- EN2: Manage and promote natural resources, including culturally significant sites and coastal environments in a responsible and sustainable manner.

Governance

- G2: Develop policies, strategic plans and processes to address local and regional issues, guide service provision and ensure operational effectiveness.
- G3: Pursue financial sustainability through effective use of Council's resources and assets and prudent management of risk.
- G4: Deliver unique customer focused and responsive services that are based upon a program of continuous improvement.
- G5: Provide transparent and accountable planning, decision making, performance monitoring and reporting to the community in order to continuously improve.

2.1.3 Community Strategic Plan - Isaac 2035

Isaac 2035 outlines how Council and the community will work together towards enabling strong, vibrant, diverse and sustainable communities up to 2035. Isaac 2035 aims to strengthen the region across four key areas, with actions in place to:

- improve essential infrastructure
- diversify the economy
- support communities
- protect the natural environment

The plan informs all Council's strategic planning documents, including the Corporate Plan - Isaac 2020, the Annual Operational Plan and the Budget.

The key themes within the Community Plan are: Communities, Economy, Infrastructure and Environment. The ROSS will support many of the items listed as goals under each of these themes, with the primary items that the ROSS will impact on as follows:

Communities

Goals:

- We will provide safe and cost-effective community facilities and venues
- We must partner with a range of stakeholders to build self-sustainable community groups
- We will deliver a range of programs and services that promote community safety, health and wellbeing

What success looks like:

- Our community facilities and venues are well utilised
- Our region's community groups are thriving and self-sustainable
- Our community's health, safety and wellbeing improves

• Economy

Goals:

• We will provide sustainable infrastructure, facilities and services to support economic growth

What success looks like:

• We have plans in place to design, provide and maintain sustainable infrastructure, facilities and services that encourage and support economic growth and development

• Infrastructure

Goals:

- We will maintain our network of parks, open spaces and natural features
- We will operate our assets in a manner that delivers cost effective services to the community

What success looks like:

- Our network of parks, open spaces and natural features are well utilised
- Our community is satisfied with the way Council's assets are managed

• Environment

Goals:

• We will minimise Council's environmental impacts through the way that we undertake our operations and business

What success looks like:

• Our community is satisfied with the way our environment is managed

2.1.4 IRC Annual Operational Plan 2019-20

The development of a draft ROSS is a deliverable within the IRC Annual Operational Plan 2019-20. The ROSS will also support the delivery of many of the action items linked to Parks and Recreation from the plan (refer to Image 3 following). It will also serve to support and inform future Annual Operational Plans,

providing the catalyst for the inclusion of new delivery items to further enhance the provision of recreation and open space throughout the region in years to come.

I3 // Provide and maintain a network of parks, open spaces and natural features to support the community's quality of life.							
SERVICE AREA	DESCRIPTION	TARGET/MEASURE	RESPONSIBILITY				
Parks and Gardens -	Deliver infrastructure works to protect Marg's Park from further severe	30 June 2020	Infrastructure				
Infrastructure works	erosion, St Lawrence	+/- 10% budget					
Parks and Recreation - Public conveniences	Cleaning, servicing and general maintenance of public conveniences	90% of Council's Service Level Standards met	Infrastructure Parks and Recreation				
	Major and minor improvements of public conveniences	20% increase of condition ratings					
Asset Maintenance - Sportsgrounds and open spaces	Improvement in asset rating over previous year	90% of Council's Service Level Standards met					
	Renewal/replacement of softfall throughout parts of region 30 June 2020						
Asset Maintenance -	Continual improvement via agreed program:	100% delivery of					
Playgrounds - maintenance	Compliant and safe playgrounds to Australian Standards, AS4685 Parts 1 to 6	playground inspections/ quarter					
	Undertake a full IRC Playground Audit	30 June 2020					
-	Upgrade/replacement of playground equipment and structures thorughout the region	30 June 2020					
Asset Management - Parks, gardens and reserves	Continual improvement in asset condition rating data improvement	20% increase of asset condition ratings					
Parks, Open Spaces and	Draft an Open Space & Recreation Strategy	30 June 2020					
Recreational Areas	Draft a Regional Park Strategy						

Image 5: Isaac Regional Council Annual Operational Plan 2019-20 – page 57.

2.1.5 Total Asset Management Plan

At the time of writing the ROSS Council was in the process of developing a Total Asset Management Plan for the regions' many assets, including those associated with parks, sportsgrounds and open space. It is noted that the prioritised implementation plan items within the ROSS will be subject to further development and scrutiny based upon the information contained within the Total Asset Management Plan. Condition assessment ratings and end of useful life information for the various parks, sportsgrounds and open space assets will inform the further development of Council budgets and project prioritisation.

2.1.6 Principal Cycle Network Plan – Mackay Isaac Whitsunday

The Mackay Isaac Whitsunday Principal Cycle Network Plan (MIWPCNP) provides a vision for the principal cycle network in the region to support, guide, and inform practitioners involved in the planning, design, and construction of the transport network. It shows principal routes representing cycling desire lines intended to indicate the most important routes and known missing links for cycling within the region. A principal cycle network is comprised of core routes designed to make it easy to use a bicycle as an everyday form of transport.

In most instances, further planning and design will be required to determine the precise route and design of cycling facilities noted within the MIWPCNP. For the Isaac Region the MIWPCNP focuses on the towns of Moranbah, Clermont, Dysart and Middlemount.

It is noted that the ROSS will not seek to address specific issues in relation to the development of the regions cycling network, rather it will support the MIWPCNP as the avenue for Council to seek funding for the development of cycling infrastructure. Additionally, if there is a desire to develop more detailed plans and initiatives in relation to cycling infrastructure it is recommended that this be a separate body of work given the detailed nature of such an exercise and the need for consideration of engineering and planning requirements.

2.1.7 Isaac Tourism Strategy (2019 – 2024)

The Isaac Tourism Strategy provides an overview of Council's role in the tourism space in relation to the following key areas:

- Destination Marketing
- Industry Development
- Place Management
- Fostering Partnerships
- Tourism Infrastructure
- Planning Scheme
- Advocacy
- Collaboration

There are several tourism venues that the ROSS can support given the maintenance and improvement activities for those areas sits within the Parks and Open Space function. Additionally, the ROSS and Parks and Open Space can support several of the strategic tourism initiatives relevant to events, and lifestyle.

Examples of locations that Parks and Open Space control and can assist with include camping and beachfront locations such as Carmila Beach, Notch Point and Lake Elphinstone, as well as St Lawrence Recreation Grounds. Additionally, the ROSS can support the Tourism Strategy through providing venues suitable for hosting events to further that industry trend item, as well as enhancing those facilities and venues that support: Natural Encounters, and Lifestyle, Culture & People. Some of the specific action items within the Isaac Tourism Strategy which the ROSS can support include: 2.3.5, 2.3.6, 2.6.5, 2.6.6 and 3.1.6.

2.1.8 Economic Development Framework (2019-2024)

The Economic Development Framework was reviewed as part of the development of the ROSS. There are few areas of relevance and cross over between the two documents. The ROSS can generally support Isaac's economic development goals through supporting the following action item:

4.0 Strong Regional Identity – 4.2 ... promote Isaac as an attractive place to live, work and play.

2.1.9 Mackay, Isaac and Whitsundays Regional Plan (February 2012)

The regional plan aims to respond to the variety of distinct challenges facing the region over the next two decades to 2031. It seeks to guide and support projected growth. The plan recognises the region's accelerated growth during 2007-2012 and the impacts associated with the resources boom relating to the need to sustainably manage development and resources and to plan effectively for essential infrastructure services, such as transport, community, and social services.

Of the numerous themes within the regional plan the primary themes that the ROSS will contribute towards delivering upon and support are the following:

- Regional landscapes
- Strong communities
- Urban form
- Infrastructure and servicing
- Infrastructure (Social infrastructure)

The regional plan provides strategies to inform future decision making, which aim to:

· address regional economic, social and environmental issues

- identify strategic infrastructure and service needs and priorities
- support economic prosperity and employment opportunities
- highlight and respond to climate change concerns
- recognise environmental values
- support consolidated growth within established regional centres and townships
- focus public, private and community sector responses to key regional issues
- align efforts across agencies and all levels of government.

2.1.10 Proposed Isaac Regional Planning Scheme – April 2018

The Isaac Regional Council planning scheme has been prepared in accordance with the Planning Act 2016 (the Act) as a framework for managing development in a way that advances the purpose of the Act. The planning scheme applies to the Isaac Regional Council area including all premises, roads, internal waterways and local government tidal areas and interrelates with the surrounding local government areas, including parks, sportsgrounds and open spaces.

In relation to the relevance of the planning scheme to the ROSS, it provides tables of assessment for recreation zones, and recreation and open space zone codes which help to guide future development and classification.

2.1.11 Activate! Queensland 2019-2029

Activate! Queensland 2019-2029, is the Sport and Recreation Department 10 year strategic plan to further enrich the Queensland way of life; harness the pride of our great sporting traditions, embracing our iconic natural environment and building on our strong community foundations to deliver better health and wellbeing outcomes, especially for those most vulnerable. The strategy takes a place-based approach focusing on where people live, learn, earn and play to embed activity in their daily lives and to encourage lifelong movement. Local communities are recognised as the centre for activity and investment in quality infrastructure to support a culture of movement, inclusion and accessibility. It supports government, industry and community collaboration, to transform the rules of the game and obtain success for all Queenslanders.

It is important that the ROSS and IRC generally recognised this strategic direction as it relates to grant opportunities and the impact that it will have on the planning and consideration of projects along with their sustainability.

2.1.12 Sport Australia (formerly the Australian Sports Commission) - Sport 2030 Plan

Sport 2030 is Australia's national sport plan and has four key priority areas to create a platform for sporting success through to 2030 and beyond.

The priorities are:

- Build a more active Australia More Australians, more active, more often;
- Achieving sporting excellence National pride, inspiration and motivation through international sporting success;
- Safeguarding the integrity of sport A fair, safe and strong sport sector free from corruption; and
- Strengthening Australia's sport industry A thriving Australian sport and recreation industry.

The strategic priorities are interrelated to ensure key relationships between participation, high performance, integrity and the sport industry are more broadly addressed.

Sitting under the priority areas are five target outcomes that will:

- Improve the physical health of Australians through the benefits of sport and physical activity, including reduced risk of chronic conditions.
- Improve the mental health of Australians through the recognised mental health benefits of sport and physical activity, including the improved management of mental illness and greater social connectedness.
- Grow personal development from taking up a new challenge, to setting a new personal goal or striving for the podium, being active can help everyone endeavour to be their best self.
- Strengthen our communities by harnessing the social benefits of sport including through improved cohesion and reduced isolation; and
- Grow Australia's economy building on the already significant contribution of sport to the Australian economy.



Image 6: IRC Planning Framework

2.2 SPORT AND RECREATION TRENDS

Below is a summary of participation, planning, design and management trends that have implications for sport and recreation planning and provision.

2.2.1 Generic Trends

The following general trends influencing the use of sport and recreation facilities are evident:

- Many individuals are time poor and the scheduling of activities at times that are convenient to them is increasingly important.
- There is a desire by many participants to simply 'turn up and play' with minimal volunteering commitments, increasing the desire for commercial provision.
- Maximum flexibility in design to accommodate varying community needs and forms of use should be a prerequisite. Multi-use sport and recreation precincts may need to consider incorporating opportunities for traditional and non-traditional activities.
- Participation in organised sport is generally static but there is a growing demand for social forms of participation in sport.
- Local governments are recognising the importance of creating environments to enable people to lead active and healthy lives, placing greater focus on integration with urban planning, provision and/or connectivity of walking and cycling paths, provision of sport and recreation facilities and programs, and the provision and access to parks and open space.
- Declining volunteerism is placing greater pressure on Councils in terms of the way they manage sports facilities on their land.
- There is an awareness of the importance of 'risk management' and the need for a 'whole-of-life' approach to facility development and asset management.
- Multiple use of sport and recreation facilities, season overlap and across season usage is becoming more prevalent.

2.2.2 Facility Planning and Design

Trends in facility planning and design include:

- The planning process for new facilities has improved significantly with the conduct of effective feasibility studies being the norm. These studies have generally included management, marketing, and/or financial plans with demand projections based on sophisticated survey data.
- There is a strong trend away from single purpose facilities towards multi-purpose facilities, however facilities need to be designed to ensure they can meet the specific needs of key user groups.
- Contemporary planning seeks to create, where possible, 'community hubs' for sport and recreation that can meet a broader range of needs and facilitate higher utilisation and viability.
- More flexible designs are being created and there is a growing expectation that facilities will need to be renovated/upgraded on a periodic basis. There is a realisation that facilities have a 'customer interest life-span', which is much less than the facility asset lifespan.
- Lighting of playing fields and parks for safety and/or to extend their usage and functionality will be increasingly important. Evening competitions are likely to continue to grow.
- Future facilities and activities will need to be safe, easily accessible, with few barriers to entry, and cater for formal and informal forms of participation. Provision of safe facilities and safe access-ways is of importance where participation by females is concerned.
- Toilets and change rooms are expected to be adequate in size, accessible to playing areas and PWD compliant.
- Due to restricted rates and other revenue bases, local councils, may have to encourage greater private investment in leisure facilities and services. This may be achieved by a mix of rate

concessions, payback loans, management rights in return for investment, provision of land and planning concessions.

Refer to **Appendix 2** for a more detailed analysis of the current sport and recreation trends impacting Australia, Queensland and the Isaac Region.

SECTION 3



Document Set ID: 4531969 Version: 1, Version Date: 25/11/2019

3. COMMUNITY INFRASTRUCTURE PROVISION

3.1 OPEN SPACE REQUIREMENTS

It is proposed that a hierarchy be established for all open space areas in the Isaac Region. This approach will enable Council to more accurately group together open space areas which have similar characteristics, values and/or functions.

By establishing a more comprehensive classification for sporting facilities and parks, Council will have a framework through which it can deliver a more consistent approach to the management, development and maintenance of those facilities/areas which are similar in scale, scope and function. It will also enable Council to plan for a suite of facilities/areas which provide diversity for the community, and which are distributed in a pattern throughout the LGA which minimises duplication of like spaces and facilities.

3.1.1 Provision standards

It is commonly accepted within Local Government that for regional and rural areas a provisioning rate of approximately 4 hectares of park/open space/sportsground area is provided per 1,000 population.

The Economic Development Queensland - Park planning and design - PDA guideline no. 12 May 2015 document, outlines rates of provision, size and accessibility for Parks planning and design standards on page 8 and 9. It recommends a total of 4.8 hectares per 1,000 population for total parks (recreation and sport) and community land provision. This provision standard is based upon the provision of major sports parks and major recreation parks in addition to local, district and other park/sportsground types, which are less applicable to the Isaac Region. The exclusion of major sports parks and major recreation parks will account for a reduction in the proposed provisioning standard for the Isaac Region being excepted at 4 hectares per 1,000 population.

3.1.2 Towns provision

To support the provisioning standards above it is noted that in many cases there are vast differences between the numerous towns/villages/locations within the Isaac Region. To help determine the possible spread and mix of parks, sportsgrounds and other facilities that may be applicable to each area Council will take into consideration the many factors present within each location and surrounding locations, as well as regional provisioning considerations, and factors applicable to the size of the respective locations.

The following table (Table 1) provides a list of the respective towns/villages/locations within the Isaac Region noting the population figures for each (if available). The population figures, along with forecast and actual changes in population at the respective locations will impact future provisioning rates.

Towns and Townships	6	Population (2016 ABS Census Data)
Moranbah		9,029
Clermont		3,031
Dysart		2,991
Middlemount		1,841
Nebo		753
Glenden		620
Carmila		333
Clairview		145
St Lawrence		235
Greenhill/Ilbilbie		349
Valkyrie	Kilcummin	No figures are available for these locations.
Mistake Creek	MacKenzie River	Note that the population for many of these
Clarke Creek	Rural areas	locations is likely captured within the
Lotus Creek		population figures for the above locations.

Table 1: Township population figures

3.1.3 Provisioning Standards – Desired Standards and Levels of Service

To further support the above the following desired standards of service for land provisioning is provided to guide the level of parks and sportsground supply that Council provides to the community (refer to Table 2).

Park Type	Hierarchy	Land area provision (ha per 1000 people)	Min Park Size	Accessibility (catchment)	Land Characteristics
Recreation	Ornamental / other	0.5ha	0.5Ha of usable space	1000m (Population above 1,500). Central location (Population below 1,500).	Shape: Square to rectangular with sides no greater than 2:1. <i>Gradient:</i> Max 1:10 for 80% of park area. <i>Road frontage:</i> 30-50% of perimeter to have direct frontage. <i>Flood immunity:</i> 15% of area above Q100 and free of hazards.
	Kickabout space park	0.4ha	1-2Ha of usable space (Popula tion above 1,500). 0.25- 1Ha of usable space (Popula	400m (Population above 5,000). 500m (Population between 5,000 and 1,500). Central location (Population	Shape: Square to rectangular with sides no greater than 2:1. <i>Gradient:</i> Max 1:10 for 80% of park area. <i>Road frontage:</i> 30-50% of perimeter to have direct frontage on a collector road. <i>Flood immunity:</i> At least 25% of total area to be above Q50 with main activity areas above Q100.

Park Type	Hierarchy	Land area provision (ha per 1000 people)	Min Park Size	Accessibility (catchment)	Land Characteristics
			tion below 1,500).	below 1,500).	
	Local	0.4ha	1-2Ha of usable space (Popula tion above 1,500). 0.25- 1Ha of usable space (Popula tion below 1,500).	400m (Population above 5,000). 500m (Population between 5,000 and 1,500). Central location (Population below 1,500).	Shape: Square to rectangular with sides no greater than 2:1. <i>Gradient:</i> Max 1:10 for 80% of park area. <i>Road frontage:</i> 30-50% of perimeter to have direct frontage on a collector road. <i>Flood immunity:</i> At least 25% of total area to be above Q50 with main activity areas above Q100.
	District	0.6ha	6Ha of usable space	1000m (Population above 1,500). Central location (Population below 1,500).	Shape: Square to rectangular with sides no greater than 2:1. <i>Gradient:</i> Average 1:20 for main use areas, 1:50 for kick-about area, and variable for remainder. <i>Road frontage:</i> 30-50% of perimeter to have direct frontage on a collector road. <i>Flood immunity:</i> At least 50% of total area to be above Q50 with main activity areas above Q100.
Sports grounds and Courts	Local	0.7ha	3Ha	Preference of 5 minutes' drive for majority of residents within the urban area.	Shape: Square or rectangular. Gradient: Average 1:80 for all playing surfaces. Road frontage: approx. 25% of perimeter to have direct road frontage. Flood immunity: At least 20% of land above Q20, with fields and courts above Q50. Built facilities to be above Q100.
	District	0.8ha	3Ha	Preference of 5 minutes' drive for	<i>Shape:</i> Square or rectangular. <i>Gradient:</i> Average 1:80 for all playing surfaces.

Park Type	Hierarchy	Land area provision (ha per 1000 people)	Min Park Size	Accessibility (catchment)	Land Characteristics
				majority of residents within the urban area.	Road frontage: approx. 25% of perimeter to have direct road frontage. Flood immunity: At least 20% of land above Q20, with fields and courts above Q50. Built facilities to be above Q100.
	Regional	1ha	6Ha (10Ha+ desirabl e)	Where possible centrally located.	Shape: Square or rectangular. Gradient: Max. 1:100. Road frontage: approx. 25% of perimeter to have direct road frontage. Flood immunity: At least 90% of land above Q20, with fields and courts above Q50. Built facilities to be above Q100.

Table 2: Desired standards of service - land

To further support the service standards for land provisioning, the following embellishment standards of service are provided to further guide Councils' development of those areas and to assist with any new developments such as what may occur in a new subdivision (refer to Table 3 below).

Embellishment		Parks/Recreat	ion		Sports	grounds a	nd Courts
type	Ornamental	Kickabout	Local	District	Local	District	Regional
	/Other	space park					
Recreation activity		\checkmark	\checkmark	\checkmark			√*
area							
Bollard fencing	\checkmark	✓*	\checkmark		\checkmark		
Post and rail				\checkmark		\checkmark	\checkmark
fencing							
Park trees	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Bike rack	√*		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Small park sign	\checkmark	√*	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Large park sign			\checkmark	\checkmark			\checkmark
Water bubbler	\checkmark	√*	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Bench seats	\checkmark	√*	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Picnic table	√*	√*	\checkmark	\checkmark			
Picnic shelter (with	√*	√*	\checkmark	\checkmark	√*	\checkmark	\checkmark
table/chairs)							
Bins	\checkmark		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark
Park lighting	√*	√*	√*	\checkmark		\checkmark	\checkmark
Barbecues			√*	\checkmark			√*
Shade structure			√*	\checkmark			\checkmark
Irrigation	√*	✓*	√*	\checkmark	√*	\checkmark	\checkmark

48

Embellishment	Parks/Recreation				Sportsgrounds and Courts		
type	Ornamental	Ornamental Kickabout Local District			Local	District	Regional
	/Other	space park					
Amenity Block			√*	\checkmark	√*	\checkmark	\checkmark
Spectator seating						\checkmark	\checkmark
Pathway	√*		√*	\checkmark		\checkmark	\checkmark
Carparking		√*	√*	\checkmark		\checkmark	\checkmark

*denotes that the item is optional.

Table 3: Desired standards of service - embellishments

3.2 SPORTSGROUNDS HIERARCHY

The following section further elaborates on the inclusions that may accompany the various service standard levels within the Sportsground Hierarchy. This includes all open space areas dedicated to sporting use, such as ovals and fields, outdoor court areas (e.g. bowls, tennis) and indoor court sports. Some outdoor sports grounds and court areas are restricted for use by club members at all times, while others are available for general community use. Most types of playing fields can also be used for unstructured recreation activities outside the times set aside for organised competition.

Sportsgrounds are further categorised into a hierarchy depending on their size, catchment area, and level of sport played (relates to scale and standard of facilities).

The suggested classifications within the proposed Sportsgrounds Hierarchy and their respective definitions are as follows.

3.2.1 State/National

State/National standard facilities are specialised facilities built to specific requirements and standards to enable elite level competition and events to take place. Such facilities have a large catchment area and are generally designed for exclusive use for elite level competition, and also for staging other large audience events. Isaac currently has one facility which fits into this category which is the Nebo Showgrounds covered arena which hosts State and National level Rodeo and Camp Drafting events. Given there is only the one State/National standard facility within the Isaac Region this level of provision has not been included in the desired standards of service table. As such any requirement for planning or works associated with such facilities will need to be dealt with on a case-by-case basis.

3.2.2 Regional

Regional standard facilities are specialised facilities that have a large catchment area which extends beyond the IRC LGA to remain viable and may require users to travel long distances. Regional facilities cater primarily for adult training and competition, and generally have a range of recreation/social areas and support facilities built to a high standard. Regional facilities should also be capable of hosting a major recreation or sporting event/tournament, such as a country championships.

3.2.3 District

District standard facilities generally attract people from within the IRC LGA. District sports facilities cater for training and competition and are normally the "headquarters" ground or centre for clubs, with additional playing facilities (if required) being accessed from local sports facilities. Sporting reserves in rural villages are generally provided to a standard which is commensurate with a District facility classification.

3.2.4 Local

Local sports facilities primarily cater for junior training and competition, except in rural villages where they will typically cater for both senior and junior training and competition requirements. Local sports facilities are

generally built and maintained to a lower level when compared to District facilities. Local sports facilities are generally used by clubs identified with a town.

Some Sportsgrounds in the region have little or no informal or passive spaces as part of their setting. They are lacking in landscape development and therefore, also in amenity for visitors. The co-location of sport facilities and passive recreation facilities may provide an opportunity for Council to rationalise the provision of small Local Parks located around dual-purpose reserves which might contain poor quality playground and landscape provision.

Council has identified the need for the development of dual-purpose recreation reserves due to the need to maximise usage of facilities and to ensure the highest return on investment. People's perception of such reserves is generally that they are safer (due to the higher number of people using them), they are more dynamic, they generally have a better standard of facility and service provision, and they are better able to meet the diverse recreational and sporting needs of a family(s). Most town recreation reserves have the foundation from which a high-quality dual-purpose reserve could be developed, but which currently lack useable passive recreation facilities and/or good landscape design to integrate existing facilities.

It is recommended that the following reserves be master planned for future development of their facilities and general landscape upgrades to incorporate a more appropriate response to asset management principles, connectivity and passive use opportunities:

- Moranbah Eastern Sporting Fields
- Moranbah Western Sports Precinct
- Clermont Sportsgrounds
- Dysart Sportsgrounds
- Middlemount Sportsgrounds
- Nebo Showgrounds/Equestrian Precinct

3.3 PARKS HIERARCHY

The following section further elaborates on the inclusions that may accompany the various service standard levels within the Parks Hierarchy. The Parks Hierarchy includes open space areas dedicated primarily to informal recreation as opposed to formal organised sports activities. The landscape of Parks will feature irregular spaces with variety in planting and ground surfaces.

"Parks" are further categorised into a Parks Hierarchy depending on their size, catchment area, and prime function of use.

3.3.1. District (Premier) Park

A District Park will generally comprise an area up to 3.0 hectares and has a catchment area of the whole town, and generally beyond. This level of park will generally include limited parking areas, comprise lighting, attractive landscaped areas, a range of pedestrian and cycle way systems, playground structures, a public toilet, natural shade and shade structures, BBQ's and picnic/visitor facilities. A District Park could include a sports field suitable for children's use (training and competition) and other low level formal or informal (non-competitive) recreation areas. A District Park will generally be the Town Park in a rural village, and the size of the village will determine the scale and scope of facilities.

A medium to high level of maintenance is required for District level parks.

3.3.2 Local Park

A Local Park will comprise an area of 0.25 to 2.0 hectares that predominantly serves a suburb, or area within a 400m - 1.5km radius. This park will typically be serviced by on-street parking, and may comprise a mixture of landscape treatments, natural shade, park benches/seating, a basic playground area, but no toilet

facilities.

Smaller sized Local Parks might contain only limited facilities, such as seats or 1-2 small items of play equipment, and be generally undeveloped, featuring at most, a scattering of unrelated tree species but often no more than mown grass.

Medium to low levels of maintenance are required.

Where smaller Kickabout space areas consist merely of undeveloped residential blocks, they may be of little community value and could be sold or repurposed with the resulting revenue used to develop other areas of more appropriate size and character.

Where this is not appropriate, or where the Kickabout space is of adequate size, but has not been developed improvements will generally only consist of the likes of the following guidelines:

- Thematic tree planting which relates to the surrounding streets.
- Connections with footpaths, and preferably with the off-road cycle network.
- Adequate provision of basic site amenities, including seats and litter bins.
- Provision of local recreation facilities where there is sufficient space, including playgrounds, basketball half courts and tennis rebound walls.
- Signage provided directing users to the cycle network and to other nearby open space areas (e.g. District parks), where appropriate.

3.3.3. Kickabout space

A Kickabout space will comprise an area of 0.25 to 2.0 hectares that predominantly serves a suburb, or area within a 400m - 1.5km radius. This park will typically be serviced by on-street parking and will generally consist of a basic level of provision as an area that may have formally been a Local Park or may be transitioned into a Local Park in the future. It may comprise a mixture of simple landscape treatments, natural shade, and open grass area which is irrigated to facilitate passive recreation activities. They will generally be undeveloped, featuring at most, a scattering of unrelated tree species but often no more than mown grass.

Medium to low levels of maintenance are required.

Where smaller Local Parks consist merely of undeveloped residential blocks, they are generally of little community value and could be sold or repurposed with the resulting revenue used to develop other local park areas of more appropriate size and character. Where this is not appropriate, or where Local Parks are of adequate size, but have not been developed, the improvement of the open space will consider the following guidelines:

- Thematic tree planting which relates to the surrounding streets.
- Connections with footpaths, and preferably with the off-road cycle network.
- Irrigation.
- A drinking water bubbler.

3.3.4. Ornamental/Utility Park

An Ornamental Park will be a well-developed, formal and highly maintained park with a specific theme, and will generally provide for individuals and small groups seeking solitude and a cathartic experience.

3.3.4. Undeveloped Open Space

Undeveloped Open Space is parkland zoned for public purposes yet to be developed.

3.4 GENERAL COMMUNITY USE AREAS

Includes open space areas which are set aside for a specific purpose in supporting the local area infrastructure, such as flood management (drainage easements and retarding basins), fire control, road development and utilities' easements. Only limited capacity exists for the development of these spaces for improved recreational value, which shall vary depending upon what is permissible in the context of the primary use. Given the often-necessary development of these locations, combined with the limited value that they often serve from a recreational/sport perspective, they have been excluded from the provisioning standards as they are often not desirable or functional parcels of land.

3.5 CULTURALLY SIGNIFICANT AREAS

Includes open space areas which could be natural or developed and have specific cultural values and/or historical significance which warrant conservation and protection ahead of their use for other purposes. The main purpose of Culturally Significant Areas is to protect and restore open space resources which have cultural significance. Such areas may be developed in order to support visitations, and where possible, should feature interpretive signage and educational opportunities. The provision of other infrastructure and amenities will depend upon the predominant nature and purpose of each site and other nearby land uses.

Given the generally ad hoc way in which these locations are identified, evolve and come into the care of Council, combined with the generally limited value that they serve from a recreational/sport perspective, they have been excluded from the provisioning standards as they often provide limited or no recreational/sport benefit.

3.6 NATURAL AREAS (BUSHLAND, ESCARPMENTS, WETLANDS, WATERCOURSE, FORESHORES)

Includes open space areas defined as primarily "natural" in character, providing wildlife habitat, and for nature-based recreation pursuits such as walking, jogging, cycling, nature observation, and perhaps picnics.

Typically, Natural areas provide the basis for developing a linear park system throughout a township and adjoining areas, using shared paths.

Many IRC towns and some of the rural villages contain smaller creeks/waterways and linear reserves which can also perform a more local role, connecting to local attractions and destinations. It will be important to ensure that the design of new subdivisions, as well as designs for and improvement of existing locations provides for adequate pedestrian and cycle access along these corridors so that these important connections can be achieved.

Given the generally compulsory way in which these locations come into the care of Council they are not specifically identified for inclusion in future provisioning standards. The value which these areas serve from a recreational/sport perspective can vary greatly. Existing locations which fall into this category have been factored into the hectare provisioning figure calculations given the general recreational benefit that the majority of these areas provide to the community.

3.7 SUMMARY

In summary, the IRC Open Space System is proposed to incorporate the following layers and categories:

• Sportsgrounds

- Regional
- o District

- o Local
- Parks
 - o District (Premier) Park
 - o Local Park
 - o Ornamental/Utility Park
 - o Undeveloped
- General Community Use Areas
- Culturally Significant Areas
- Natural Areas

A list of the IRC parks and sportsgrounds and their respective hierarchy rankings is provided in **Appendix 3**. Additionally, further details on the other sport and recreation facilities provided within the Isaac Region is provided in **Appendix 6**.

Council is conscience of not duplicating resources throughout the region where possible. While the distances that exist between many of the towns and villages can be significant there is still the opportunity to ensure that the planning of future sport and recreation developments is mindful of the broader regional context. From this perspective Council will be closely scrutinising future project requests that have the potential to duplicate what may already exist in part, or fully, in other locations.

Where there are reasonable grounds to create regional hubs that contain a mix of identified facilities, as opposed to having several of the same and potentially diluted facilities available throughout the region, this outcome will be pursued. Council will seek to work with the community to achieve a more sustainable and regionally focused facility mix to reduce long-term asset maintenance and development requirements. This approach will also seek to further increase the standard of provision of such facilities through avoiding spreading resources too thin across the region.

SECTION 4



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4. EXISTING PROVISION OF OPEN SPACE

As mentioned in Section 3, the proposed standard for the provision of open space in the Isaac Region is 4Ha/1,000 people, which is consistent with the current planning ratios being applied by other rural/regional local government authorities for new subdivisions.

An assessment of the current provision of open space within the Isaac LGA was undertaken through the application of the 4Ha planning standard. The assessment was carried out by:

- Field review and analysis.
- Desktop review of Council's open space inventory.
- Desktop review of planning maps showing existing "Community Lands".

The analysis was undertaken comparing the current provision of open space across the LGA against the benchmark of 4Ha/1,000 people (see **Appendix 3**). This analysis was undertaken using the 2016 ABS Census population figures for the Isaac LGA (unless noted otherwise). The key findings from the analysis were:

- There is an estimated 260Ha of zoned public open space available within the IRC LGA urban areas.
- The open space allocation across the region is at least 12.24Ha/1,000 people, well in excess of the minimum standard of 4Ha.
- Of the 10 town/village areas, all bar Greenhill/Ilbilbie have in excess of the 4Ha/1000 people standard of provision.

The following table doesn't distinguish between the open space provision for outdoor recreation (parks) and sportsground facilities, but it does exclude unnamed/general-purpose open space areas and many of those sport and other facilities that are leased/licensed from Council. The number of parks, playgrounds, and sports reserves in each location are identified in the subsequent tables.

Town	Population (2016 ABS Census Data)	No. Open Space Areas	Total Ha of Open Space	Ratio of Open Space to 1000 Population
Moranbah	9,029	22	95.11	10.53:1,000
Dysart	2,991	10	36.26	12.12:1,000
Middlemount	1,841	13	36.91	20.05:1,000
Clermont	3,031	12	30.02	9.90:1,000
Glenden	620	7	13.15	21.21:1,000
Nebo	753	10	22.43	29.79:1,000
St. Lawrence	235	6	17.9	76.17:1,000
Carmila	333	3	5.39	16.19:1,000
Clairview	145	2	3.1	21.38:1,000
Ilbilbie/Greenhill	349	0	0	0:1,000
Isaac Region (total)	20,940	85	260.27	12.42:1,000

Table 4: Provision of Open Space in the Isaac Region

4.1 POPULATION

The open space network is planned based on the number of people as the unit of demand. As part of the planning process the base line population for the region has been aligned with the available data sources, specifically from the Australian Bureau of Statistics 2016 Census data, and from the Queensland Statisticians Office, as well as via compiling a forecast of growth (where the information hasn't been available).

Tier	Township	2016	2021	2026	2031	Average annual growth rate
One	Moranbah	9,029*	9,288*	9,919*	10,590*	1.1%*
Two	Clermont	3,810**	3,639**	3,993**	4,399**	1.3%**
	Dysart	2,443^	2,369^^	2,299^^	2,231^^	-0.6%**
	Middlemount	1,841^	1,786^^	1,733^^	1,682^^	-0.6%**
	Nebo	753^	730^^	709^^	688^^	-0.6%**
	Glenden	620^	601^^	586^^	568^^	-0.6%**
Three and Four		3,067^	2,976^^	2,887^^	2,802^^	-0.6%**
Nebo total p Dysart, Mid	area of Broadsound – population (captures dlemount, Nebo, nd the East Coast and ations).	8,724**	7,835**	7,644**	7,720**	-0.6%**

*figures from the Queensland Statisticians Office – <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> **figures from the Queensland Statisticians Office, which encapsulates the broader SA2 area beyond the town itself - <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u>

^figures from ABS 2016 Census data:

https://www.abs.gov.au/websitedbs/D3310114.nsf/Home/Census?OpenDocument&ref=topBar ^^figures calculated by IRC staff based upon the Average annual growth rate percentage.

 Table 5: Population growth forecasts

4.2 LAND PROVISION

The Desired Standards of Service outline a preferred area of land for each 1,000 people in the region. Table 6 below shows the area of land needed for each of the park types to service the current and projected population in the region.

Park Type	Desired Standard of Service	Land provision required to meet DSS (Hectares per 1000 people)				
	(Hectares per 1000 people)	2016	2021	2026	2031	
Ornamental/other	0.5	10.78	10.38	10.78	11.35	
Local Recreation / Kickabout space	0.4	8.6	8.3	8.62	9.08	
District Recreation	0.6	12.94	12.46	12.93	13.63	
Local Sport	0.7	15.09	14.53	15.1	15.9	
District Sport	0.8	17.25	16.6	17.25	18.17	
Regional Sport	1.0	21.56	20.76	21.57	22.7	
Total land area require	ed to meet the DSS					
(Ha)		86.22	83.03	86.25	90.83	

Table 6: Land required to service the Isaac region

Currently, the region has a total of 260 hectares of land which serves the community's needs for sport and recreation. This is well in excess of the land required to meet the desired standards of service at 2016

population figures (86.22 hectares - refer Table 6). The data for the IRC network is primarily captured through calculating the land in Council's freehold ownership or State reserves. Excluded from the hectare measurement data are leases with sporting clubs and community groups, any partnerships with schools or other bodies, and general-purpose open space land which is yet to be developed. If these latter sources were included, then the hectare measurement would increase significantly, further adding to the abundance of supply available to the majority of the Isaac Region communities.

Park Type	Land required to meet desired standards of service (Hectares per 1000 people) based on 2021 population	Current Land provision (Hectares)	Land shortfall or excess (Ha)
Ornamental/other	10.38	10.24	-0.14
Local Recreation	8.3	52.4	44.1
District Recreation	12.46	27.35	14.89
Local Sport	14.53	21.13	6.6
District Sport	16.6	0	-16.6
Regional Sport	20.76	149.47	128.71
Total land area required to meet the DSS (Ha)	83.03	260.59	177.56

Table 7: Current provision and shortfall or excess

Table 7 above shows that there is a minor shortfall in the provision of Ornamental Recreation (park) land within the region. Given the exclusion of many general-purpose open space areas from the overall calculation it is reasonable to assume that Isaac has sufficient overall supply of these spaces both in terms of current and forecast population figures. Table 8 below provides a more detailed analysis by location to help determine if there is a need for the specific development of an Ornamental style park within a town/village based on the current provision and mix of facilities.

Additionally, Table 7 shows that there is a lack of District Sport facilities in the region. This item is not considered significant given the need for further detailed analysis of each Sports Precinct to determine which ovals/fields are genuinely at a Regional or District classification. Regardless, the regions current noted oversupply of Regional level facilities ensures that the community is receiving a higher level of provision than it could normally expect to have if the desired standards of service were being strictly met.

Of most significance is the overall figure for the provision of sport and recreation land in the region which is 177.56Ha above what is projected to be required for the 2021 population forecast. This suggests that there is opportunity to consider rationalisation and/or making some facilities multi-user to then reduce land requirements and lessen Council's maintenance burden. Alternatively, it suggests that Council may need to look into other avenues to reduce the amount of land provided or the amount it is maintaining for the community given the overall supply is greatly exceeding what should be provided if adherence the desired standards of service were in place.

Service catchment	Township	Land required to meet DSS (Hectares per 1000 people) at 2016	Current Land provision (Hectares)	Land shortfall or excess (Ha) at 2016
Ornamental / other	Moranbah	4.5	0.34	-4.16
	Clermont	1.52	2.94	1.42
	Dysart	1.22	4.26	3.04
	Middlemount	0.92	1.7	0.78
	Nebo	0.38	0.6	0.22
	Glenden	0.31	0.4	0.09
	Balance of region	1.53	0	-1.53

Service catchment	Township	Land required to meet DSS (Hectares per 1000 people) at 2016	Current Land provision (Hectares)	Land shortfall or excess (Ha) at 2016
Local Recreation Park	Moranbah	3.61	23.64	20.03
& Kickabout Space	Clermont	1.52	5.7	4.18
Park	Dysart	0.98	2.36	1.38
	Middlemount	0.74	8.01	7.27
	Nebo	0.30	0.61	0.31
	Glenden	0.25	3.6	3.35
	Balance of region	1.23	8.45	7.22
District Recreation	Moranbah	5.42	9.82	4.4
Park	Balance of region	7.52	17.53	10.01
Local Sports Park	Moranbah	6.32	2	-4.32
	Clermont	2.67	2.6	-0.07
	Dysart	1.71	0	-1.71
	Middlemount	1.29	0	-1.29
	Nebo	0.53	2.43	1.9
	Glenden	0.43	9	8.57
	Balance of region	2.15	5.1	2.95
District Sports Park	Moranbah	7.22	0	-7.22
	Balance of region	10.03	0	-10.03
Regional Recreation Park	All of region	21.56	149.47	127.91
Total existing park prov	ision (Ha)	84.63	260.59	175.96

Table 8: Existing provision

From Table 8 above it is noted that in the majority of locations the provision of Recreational parkland greatly exceeds the service level standards across the various categories. The two noted exceptions are Moranbah and the Balance of the region from an Ornamental park supply perspective. In the case of Moranbah, it is reasonable to reject the need for the supply of any further Ornamental parks given many existing parks within the town serve this purpose. While those parks may contain play equipment (and are thus elevated into the classification of Local or District Recreation park), many of these parks contain a large expanse of area and are embellished to a high standard, thus also functioning as an Ornamental park.

In the case of the Balance of the region, the possible future development of a park in the Greenhill/Ilbibie area will likely address the shortfall in supply. Further investigation into a suitable development which will address the various needs of this community is recommended. Nevertheless, given the abundance of supply of Local and District level parks within the Balance of the region areas it is reasonable to assert that there is a not an urgent need to specifically address the shortfall of Ornamental parks within those communities that already have access to the other styles of parks.

In relation to the supply of sportsgrounds at a Local, District or Regional level there is a noted discrepancy between the lack of provision of Local and District level sportsgrounds, versus the significant over supply of Regional level sportsgrounds. From a community perspective this should not be alarming as it indicates that in the majority of cases the towns and villages within the region are receiving a higher standard of provision than likely should be the case. It is also noted that there is the need for a further detailed review of the level of classification given to each sub-venue within the various sports precincts to help provide a more accurate

analysis. Nevertheless, the overall position for the region in terms of sportsgrounds is that there is an oversupply and the classification level of that supply is at a higher standard than it is required.

	Township		Land shortfall or excess (Ha)					
Service catchment		2016	2021	2026	2031	Current provision		
Ornamental /	Moranbah	-4.16	-4.30	-4.62	-4.96	0.34		
other	Clermont	1.42	1.12	0.94	0.74	2.94		
	Dysart	3.04	3.08	3.11	3.14	4.26		
	Middlemount	0.78	0.81	0.83	0.86	1.7		
	Nebo	0.22	0.24	0.25	0.26	0.6		
	Glenden	0.09	0.1	0.11	0.12	0.4		
	Balance of region	-1.53	-1.49	-1.44	-1.40	0		
Local	Moranbah	20.03	19.92	19.64	-19.4	23.64		
Recreation	Clermont	4.18	4.1	4.1	3.94	5.7		
Park & Kickabout	Dysart	1.38	1.41	1.44	1.47	2.36		
Space Park	Middlemount	7.27	7.3	7.32	7.34	8.01		
Opdoe I alk	Nebo	0.31	0.32	0.33	0.33	0.61		
	Glenden	3.35	3.36	3.37	3.37	3.6		
	Balance of region	7.22	7.25	7.3	7.33	8.45		
District	Moranbah	4.4	4.25	3.87	3.47	9.82		
Recreation Park	Balance of region	10.01	10.27	10.21	10.11	17.53		
Local Sports	Moranbah	-4.32	-4.50	-4.94	-5.41	2		
Park	Clermont	-0.07	-0.05	-0.2	-0.48	2.6		
	Dysart	-1.71	-1.66	-1.61	-1.56	0		
	Middlemount	-1.29	-1.25	-1.21	-1.18	0		
	Nebo	1.9	1.92	1.93	1.95	2.43		
	Glenden	8.57	8.58	8.59	8.6	9		
	Balance of region	2.95	3.02	3.08	3.14	5.1		
District	Moranbah	-7.22	-7.43	-7.94	-8.47	0		
Sports Park	Balance of region	-10.03	-9.68	-9.77	-9.9	0		
Regional Recreation Park	All of region	127.91	128.03	127.34	126.51	149.47		

Table 9: Network provision over time based upon estimated population growth.

In summary, there is sufficient land to service the region, albeit the distribution does not strictly meet the desired standards of service. Given the desired standard of service is exceeded in terms of current and future provision requirements from a hierarchy perspective (i.e. there is predominantly a higher level of provision than would otherwise be the case were IRC to strictly adhere to the standards) it is thus debatable to consider whether there is a need to address the existing discrepancies.

4.3 PARKS/PLAYGROUND PROVISION

Details on the provision of playgrounds and their condition within each town will be provided in a separate future document to be known as the IRC Playground Strategy. A summary assessment of park and playground provision in the region was conducted for the development of the ROSS and found that generally the current level of provision is adequate and consistent with the planning standards being recommended within the strategy.

The summary assessment found the following results:

- There appears to be a relatively even distribution of playgrounds throughout IRC towns (locations noted for attention include Clermont and Greenhill/Ilbilbie).
- There is little diversity in the range of play equipment, that is, most offer similar experiences and cater for a limited age group, i.e. pre-primary (2 - 4 years) and young primary aged children (4 - 7 years).
- Play opportunities are predominantly not provided for older primary (7 12 years) and teenagers.
- There does not appear to be a hierarchy of playgrounds that provides for a diversity of experiences across the local and district parks to cater for the needs of the community.

Town	Parks	Playgrounds
Moranbah	18	14
Dysart	8	4
Middlemount	13	10
Clermont	8	2
Glenden	4	1
Nebo	7	1
St. Lawrence	2	1
Carmila	2	2
Clairview	2	1
Ilbilbie/Greenhill	0	0
Isaac Region	64	36

 Table 10: Provision of Parks and Playgrounds in the Isaac Region at Council owned and maintained

 locations (excludes Halls, Community Centres, Day Care facilities, non-IRC venues etc.)

4.4 SPORTSGROUND PROVISION

The provision of sportsgrounds throughout the region is generally more than ample for the number of clubs and teams that use those facilities. It is recommended that a gap analysis occur across the region to determine if there is a need to consider future sports facility expansion based upon usage levels and numbers. Additionally, a condition assessment process is recommended to be undertaken for each location to provide Council with a report on those facility elements which require future investment (i.e. changerooms, sportsground lighting, irrigation systems etc.)

Table 11 below provides a summary of the sportsgrounds by location within the Isaac Region. A more detailed analysis of each of the sportsgrounds is provided in **Appendix 3** which differentiates between winter and summer sports and different types of usage (i.e. senior or junior configuration). This analysis requires further input from the clubs themselves to assist Council in understanding the finer details regarding the way each venue may be set up for usage based on their individual requirements.

The major conclusions for sportsground provision are summarised below:

- There is a relatively even distribution of sportsgrounds throughout the regions' towns.
- Most sportsgrounds offer similar facilities and experiences and cater for mainstream sports.

- There is a need for improvement in the general maintenance of sportsgrounds to improve condition and safety. A sportsground field condition audit is recommended by a professional sports turf consultancy to provide a condition report with improvement recommendations and suggested future maintenance regime requirements.
- As noted earlier in the ROSS it is recommended that the region's major sports precincts be master planned to provide an agreed plan and prioritised scope of works for their future improvement.

Town Sportsgrounds		Approximate number of fields (based on winter sport configuration)
Moranbah	 Eastern Sports Precinct – multiple fields/ovals/facilities. Ted Rolfe Oval (1) Excluded from the figure: Western Sports Precinct – multiple user spaces consisting of various user groups. 	10
Dysart	 Leichhardt Recreation Park – sports precinct consisting of multiple fields/ovals/facilities. Excluded from the figure: the facility at the end of Fisher Street which contains equestrian and other clubs. 	6
Middlemount	 Middlemount Sports Precinct – multiple fields/ovals/facilities. Excluded from the figure: numerous other facilities on the outskirts of town (i.e. equestrian/rodeo/motocross etc.) 	6
Clermont	 Clermont Sportsgrounds - sports precinct consisting of numerous fields/ovals/facilities, which are set-up in numerous different configurations (i.e. Rugby Union, Rugby League, Soccer, Touch Football, Cricket) Drummond Street Ovals (2 – junior cricket only) Excluded from the figure: numerous other facilities surrounding the town (i.e. equestrian, shooting disciplines etc.) 	5
Glenden	Glenden Sportsground - 2 fields (or 1 oval)	2
Nebo	 Nebo Sportsground/Showground: 1 Field/Oval, plus the various equestrian facilities which are excluded from the figure. 	1
St. Lawrence	 St Lawrence Sportsground – 2 fields (or 2 ovals). Excluded from the figure: St Lawrence Recreation Grounds – Equestrian facility 	2
Carmila	Carmila Sportsground: 1 Field/Oval.	1
Clairview	• Nil.	0
Ilbilbie/Greenhill	• Nil.	0
Isaac Region		33

Table 11: Provision of Sportsgrounds in the Isaac Region (owned/controlled and maintained byIsaac Regional Council - excludes venues leased and maintained by clubs and private entities, alsoexcludes hard courts)

//6/1

SECTION 5



Document Set ID: 4531969 Version: 1, Version Date: 25/11/2019

5. ADMINISTRATION & MANAGEMENT

Council recognises that the administration and management of the region's sportsgrounds, parks and open space areas is an evolving body of work. Of note is the management of sportsgrounds from a bookings and fees and charges perspective. Currently there is an inconsistent approach to the structures in place for these elements based upon regional differences stemming back to pre-amalgamation.

It is recommended that a thorough review of these elements occur to provide consistency throughout the region and to modernise Council's approach to be more in line with current practices in local government. This will ultimately help to support a more sustainable model for sport and recreation in the region and allow Council to better manage its' facilities for the overall benefit of the community.

5.1 SPORTSGROUNDS FEES AND CHARGES

5.1.1 BACKGROUND

IRC adopts a schedule of fees & charges annually for Council-owned/managed sportsgrounds, and for all other facilities. At the time of writing the ROSS sports clubs and many other groups are exempt from paying for the use of the facilities that they occupy. This includes exemption from ground hire fees, as well as in many cases sportsground lighting fees and many other costs associated with the running of their respective sport/recreation pursuits.

For those groups that have a lease or license agreement for use of a Council owned facility, the arrangement in place can vary. In most cases the degree of variability fluctuates according to the period when the agreement was entered.

Many Council's within Queensland and Australia charge sports clubs and other groups a set fee for the use of Council owned and maintained facilities and recoup costs for lighting, electricity and other services used. Additionally, a fee for leasing or licencing a facility is also charged to those users, along with them being responsible for service costs. The premise upon which this is administered is to seek to recoup a small percentage of the costs associated with the maintenance of the facilities, and/or for future renewal costs.

Most Local Government bodies that take this approach seek to recoup approximately 20% of the costs that they incur in maintaining a given facility. In most cases the various LGA's don't reach the 20% cost recovery mark, and are generally comfortable collecting a lesser percentage, given they wish to balance the fees implemented with a level of perceived affordability and the sustainability for those impacted.

5.1.2 FEES & CHARGES/LEASE & LICENCE REVIEW – SPORT CLUBS AND RECREATION GROUPS

Given Council is generally not recouping costs associated with the operation and maintenance of the many venues and facilities it owns/manages throughout the region it is recommended that this position be reviewed in the first half of the ROSS term. This review will seek to provide an analysis of the current position and provide recommendations for the potential implementation of a suitable fees and charges structure throughout the Isaac region.

It is noted that as part of the review process Council will need to consider the following factors:

- · confirm the actual costs associated with maintaining sportsgrounds and other facilities
- determine what the possible scenarios might be in relation to total revenue raised from fees based on different models and make comparison to the total maintenance costs in percentage terms
- assess the likely impact on current user groups of any new policy implemented, including their capacity to pay and the sustainability of sport and recreation provision in the region

Additionally, it is recommended that Council review the lease and license fee arrangements (or otherwise) in place amongst sport and recreation groups and address any disparities. It is noted that the Community Tenure & Facilities Advisory Committee - Strategic Priority Action Plan captures many of the above investigation and review elements mentioned. On this basis it is recommended that the review work in tandem with the Advisory Committee and associated Council Department to establish a suitable fees and charges and lease/licence fee structure to guide the renewal of agreements. This process should also consider terms of use or reference for those facilities/user groups that are not on a lease/licence agreement.

5.1.3 FEES & CHARGES REVIEW OBJECTIVES

The following objectives provide a basis for the establishment of a new fees and charges policy for the use of Council owned/managed community sports grounds and recreation areas.

- Provide a fair and equitable framework for allocating and charging for the use of sports grounds, recreation areas and pavilions
- Ensure consistency and transparency in decision-making
- Encourage efficient and effective use of Council resources
- Facilitate increased participation in physical activities
- Allow Council to pro-actively manage sportsgrounds in order to prevent over-use and/or inappropriate uses, thereby ensuring the long-term sustainability of playing fields
- Allow the allocation of grounds appropriate to the level of competition being played
- · Promote positive user attitudes and responsibility towards facilities
- Allow Council to recover an agreed percentage of facility maintenance costs from direct users
- Ensure fees and charges reflect the standard of the facilities being provided

5.1.4 SPORTS CLUB MEMBERSHIP

At the time of developing the ROSS Council was not in a position to obtain detailed information on club membership numbers for sport and recreation clubs. It is recognised that the collection of membership numbers for active playing members within each of the different clubs will be beneficial from a planning perspective to review participation trends and allow for more accurate facility demand forecasting.

It is recommended that Council work with the various sports clubs to develop a system to collect participation data and to further inform facility planning and operational maintenance requirements. Additionally, tracking of club health will assist Council in determining possible assistance measures to support the sustainability of sport and recreation in the region.

5.2 FUNDING SOURCES

Council and sport and recreation clubs/community groups have access to numerous grant opportunities to help further improve the provision of sport and recreation in the region. These funding opportunities can take the form of grants to support facility development, grants to support the delivery of particular programs, as well as grants to support club development or individual athletes or teams.

Through the development of the ROSS and other future supporting documents identified it is envisaged that Council and the various sport and recreation bodies will be better placed to capitalise on those grant opportunities when they become available. Obtaining funding at all levels is becoming more competitive. As a consequence, Council will be moving towards ensuring that any future projects are well thought out, aligned with strategic outcomes and accompanied by a sound business case. This will allow Council to consider the projects before it more carefully in terms of the best fit from a funding perspective either from Council or external sources.

Further to the above point Council will be seeking to maximise its' opportunities to obtain grant funding for future projects. This will involve Council working closely with sport and recreation bodies to develop robust grant proposals to capitalise on those opportunities so that Council and club funds are used as efficiently as possible. This will require better planning of works in advance to allow the necessary development and refinement of plans and designs, along with consultation and endorsement to occur to place projects in a strong position for grant funding consideration.

To assist with planning, and to capitalising on grant opportunities as they arise it is important to recognise what opportunities are available and through which bodies, as well as what their selection criteria entails. This will ensure that Council and the sport and recreation clubs are prepared for those opportunities through proactively developing the necessary support material to accompany grant applications (i.e. designs, business case, feasibility study, whole of life cost, Council endorsement of the project etc.)

Following is a list of some of the more well-known grant opportunities available at the time of the writing which Council may wish to target for specific projects that are identified through the ROSS recommendations/further investigation.

5.2.1 External grant opportunities

Queensland Sport and Recreation

At the time of writing the ROSS Queensland Sport and Recreation had just changed their funding programs to the following:

Active Community Infrastructure – provides funding for infrastructure that follows best practice and generates social benefits for the community. It seeks to support projects that demonstrate community collaboration, support diverse and inclusive need, and activate community spaces to encourage more Queenslanders to get more active, more often. Projects need to address barriers to participation through infrastructure such as for new change rooms for sporting clubs or additional lighting for safety. Organisations can apply for up to \$1,000,000 per project. The department will allocate its' investment based on a review of the project with a focus on partner contributions. A place based approach is being taken by the department and this requires organisations applying for funds to demonstrate consultation with community and taking into consideration their needs, along with taking a place-based planning approach.

Active Clubs – provides funding of up to \$2,000 for either equipment or training to local and regional sport and active recreation organisations delivering physical activity.

FairPlay vouchers – available to parents, carers or guardians up to a value of \$150 for their child to used towards membership, registration or participation fees with a registered activity provider.

There is also an opportunity to access the Sport and Recreation Disaster Recovery Program which provided funding of up to \$25,000 to support the re-establishment of club operations following severe weather events.

National Stronger Regions Fund

This program promotes economic development in Australia's regions through a competitive grant programme. The objective of the programme is to fund investment in shovel ready projects which support economic growth and sustainability of regions by supporting investment in priority infrastructure with a focus on improving regional economic activity, productivity, employment, increased/improved capacity to deliver major projects, and more. Applicants are encouraged to seek support from their Regional Development Australia Committee for their project.

To be eligible for this funding applicants must seek a grant of at least \$20,000 and up to a maximum of \$10

million, contribute partner funding to match the NSRF grant in cash on at least a dollar for dollar basis, and deliver an economic benefit to the region beyond the period of construction. Local Governments and non-for-profit organisations are eligible to apply for this funding.

Stronger Communities Programme (SCP)

SCP provides grants of between \$2,500 and \$20,000 to community organisations and local governments for small capital projects that deliver social benefits for local communities. Community input towards the projects is a key element of the SCP as projects are selected by Members of Parliament and their community consultation committees prior to submission to the Government for assessment.

Building Better Regions Fund (BBRF)

BBRF supports the Australian Government's commitment to create jobs, drive economic growth and build stronger regional communities into the future. Intended outcomes include; creation of jobs, having a positive economic impact, enhance community facilities, enhance leadership capacity, encourage community cohesion and sense of identity.

There are two streams available under the programme:

- Infrastructure Projects Stream supports projects which involve the construction of new infrastructure, or the upgrade or extension of existing infrastructure that provides economic benefits to regional and remote areas. The minimum grant amount is \$20,000, and the maximum amount is \$10 million. These amounts will usually be 50% of the eligible project costs, but in some circumstances 100% may be covered by the grant. Contributions must be in cash, not in-kind.
- Community Investments Stream funds the following community activities; new or expanded local events, strategic regional plans, and leadership and capability strengthening activities. These projects should deliver economic benefits to regional and remote communities. The minimum grant amount is \$5,000, and the maximum amount is \$10 million. These amounts will usually be 50% of the eligible project costs, but in some circumstances 100% may be covered by the grant. Contributions must be in cash, not in-kind.

Works for Queensland

The Works for Queensland (W4Q) program supports regional Councils to undertake job-creating maintenance and minor infrastructure projects. Council's generally receive a base allocation of \$1 million dollars with an additional notional allocation based on unemployment data. Eligible Councils may choose but are not obligated to contribute to the cost of projects. The W4Q programme specifies those Councils eligible for a given round of the programme.

Eligible Councils are required to ensure that all necessary plans. Documents, permissions, approvals, specifications and estimates of costs have been prepared prior to submitting the list of projects and prior to works commencing. Eligible Councils are also required to provide a forecast of expenditure for proposed projects at the time of submitting their list of projects.

Queensland Footy Facilities Fund

A joint initiative of the National Rugby League, Queensland Rugby League and the Queensland Government via Qld Sport and Recreation and the department of Housing and Public Works. The program funds projects to an amount of between \$200,001 and \$300,000 maximum. Its' objectives are to increase regular and ongoing participation opportunities in rugby league, improve the quality of grounds and facilities on which rugby league is played, remote barriers to promote inclusion, improve the sustainability of competitions through facilities that strengthen existing clubs or grow new clubs, and more. Incorporated, QRL affiliated clubs and local governments are eligible to the program.

The Gambling Community Benefit Fund

The objective of the fund is to enhance not-for-profit community group capacity to provide services, leisure activities and opportunities for Queensland communities. Applications can be submitted for funding of between \$500 to \$35,000 by not-for-profit groups operating in Queensland. Eligible organisations must be a legal entity (be incorporated), have not-for-proof objectives, be community based, have an active ABN and more. The types of items that the fund may provide money for include items/facilities directly affected, damaged or destroyed by a declared natural disaster, applications to purchase equipment and/or facility improvements, applications to purchase vehicles (i.e. bus, mower, trailer etc.), and applications for community events, training, workshops, programs etc.

The Australian Sports Foundation

The Sport4Everyone program is dedicated to initiatives that help increase participation in grassroots and community sport across Australia. It grants up to \$10,000 to community-based organisations, schools and clubs.

5.2.2 Internal grant opportunities

Community Grants – Isaac Regional Council

Categories for community grants and sponsorships include Place Based Community Events up to \$1,000; Major Projects or Events up to \$10,000; and non-corporate Sponsorships.

Grants will be assessed across a number of categories and applicants are encouraged to think about the environmental, social and economic benefits of their activity, and what this will provide to the community.

Place Based Community Event applications are assessed monthly; Major Project or Event applications are assessed quarterly with rounds closing 1 February, 1 May, 1 August, 1 November; Sponsorships are assessed on a per needs basis.

Details on the Community Grants can be found on the IRC website at:

http://www.isaac.qld.gov.au/community-grants-radf

Council funding sources

IRC funds recreation and open space projects and operational maintenance requirements through the following sources:

- General Revenue such as that obtained from rates, and other Council funding areas (i.e. income generated from Council's commercial areas/operations)
- Depreciation the allotted amount is taken from the previous year's depreciation
- Grants sourced by the various Departments to fund future works
- Developer Contributions funds allocated towards new infrastructure specifically to accommodate future growth.

In addition to the above Councils' Finance Department works in conjunction with the Enterprise Assets team to find any applicable reserve funding. Capital Works can be approved at any stage during the year through a Council Resolution. This generally occurs when grant funds are applied for and successful during a financial year.

SECTION 6



Document Set ID: 4531969 Version: 1, Version Date: 25/11/2019

6. STRATEGIC IMPLEMENTATION PLANS

6.1 THE AIM OF TOWN/VILLAGE STRATEGIC IMPLEMENTATION PLANS

Town or village strategic implementation plans have been developed to provide strategic direction for the development of community spaces within an urban or village area taking into consideration:

- Identified community priorities and needs, or the need to further identify those needs and priorities in more detail and develop the necessary vision and plans
- Population growth
- Best practice provision and asset management
- Alignment with guiding principles
- Existing strategic documents

Town and village strategic implementation plans are **NOT** intended to be considered as a replacement for the carrying out of detailed project planning. All identified projects and actions will require a detailed business case to confirm project feasibility, project cost estimates, whole of life costings and allow for their consideration against all other Council priorities.

6.2 WHAT TOWN/VILLAGE STRATEGIC IMPLEMENTATION PLANS INCLUDE

Town or village strategic implementation plans have been developed using a template that is broken into three sections:

- 1. Town/village characteristics
- 2. Current supply and future demand analysis
- 3. Strategic Actions for the next 10 years

6.3 TIMEFRAMES FOR IMPLEMENTATION

It is noted that general timeframes have been noted for the delivery of the various Strategic Action items. These have been suggested as Short, Medium or Long-term delivery items. Generally, Short-term will consist of delivery within the first 3 years of adoption of the strategy, Medium-Term between 4-7 years into the life of the document, and Long-term being between 8-10 years into the life of the document. While these are the generally preferred delivery timeframes for the Strategic Action items it must be noted that these timeframes are generally indicative and will be subject to funding availability, feasibility development, organisational capacity and support, and the projects obtaining approval through IRC project planning process.

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6.4 ISAAC REGION STRATEGIC IMPLEMENTATION PLAN

Introduction

This strategic implementation plan is a summary of the predicted sport and recreation requirements from a regional perspective over the next 10 years. It is made of three sections: 1) Regional characteristics, 2) Current supply and future demand analysis, 3) Regional Strategic projects descriptions.

Region Characteristics

 The Isaac Region is located in Central Queensland approximately 200km from Mackay, and 420km from Rockhampton.

- 2) The Isaac Region is home to mining, grain production, beef production and a thriving services industry.
- Mining is the region's largest employer with 25 operating coal mines producing 42% of Queensland's saleable coal.
- 4) Regionally there are challenges that face the provision and sustainability of sport and recreation given the vast distances that exist between towns and major centres both within and outside of the region, as well as due to the large percentage of the population impacted by shift work/roster implications.
- 5) There are opportunities to leverage off the regions unique position as the hub of coal mining in Queensland and the role that it plays within the resource sector, as well as off the regions natural features and environment. The challenge will be to then capitalise on and formulate ways to further increase utilisation of facilities, and also to develop sports/recreation tourism initiatives that will further support both the Tourism Strategy and enhance the regions liveability from a general sport and recreation perspective.

Population 2016 21,563*	Population estimate 2031 22,790*	Recommended Open Space per 1,000 people: 4.00 hectares	Percentage without access to a car – Isaac 2.6%	Households with broadband – Isaac 85.1%	Regions Median population age – 32 years
Percentage of Aboriginal and Torres Strait Islander peoples – 3.6%	Early Childhood Education and Care Services in the region - 12	Persons with a profound or severe disability - 1.8%	Percentage of persons in the least disadvantaged quintile – 21.6% (QLD – 20%)	Median total personal income per week - \$1,030 (QLD - \$660 per week)	Median total family income in Isaac - \$122,980 per year (QLD - \$86,372)

*Data from the Queensland Statisticians Office website: <u>http://www.qgso.qld.gov.au/</u> Note: the ABS Census Data from 2016 shows the Isaac Region as having a population of 20,940.

Current Supply and Future Demand analysis

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	53	54	1
Number of District Parks	Residents are within 2km	13	13	0
Number of Sports precincts	Residents are within 2 - 10km	14	14	0
Playgrounds	Residents are within 500m	36	40^^	4
Length of footpaths/shared paths (km)	Community facilities connected	217.06^	Subject to review	Subject to review

^Figure subject to further development/provision of data.

^Note that the total number of playgrounds may decrease through a reduction in the total number provided in Middlemount. This will be subject to review and consideration as part of the development of the IRC Playground Strategy.

Strategic Actions for the next 10 years

Based upon the above regional profile, community consultation and assessed needs of the region from a recreation, sport, open spaces and community spaces perspective, the following actions are recommended:

Reference / Recommendation	Action Name (Project or Program)	Recommended Timeframes			
Number		Short-term priority	Medium- term priority	Long-term priority	
11	Asset Management - Utilise Council's asset management software and data to establish an Open Space Asset Management Plan for all classes/types of open space assets and park furniture (either as one project, or smaller projects divided into asset classes). The aim of the item is to improve corporate asset knowledge, implement costed and systematic asset replacement/renewal/maintenance regimes, and inform future budgets.	•			
12	Club Tenure and Sportsground use terms – develop a model for the implementation of a Sportsground Tenure Framework which establishes guidelines for the use and management of Council sportsgrounds and an appropriate fee structure for recoupment of a percentage of maintenance and renewal costs from clubs.	~			
13	Sportsgrounds Condition Audit – commission a thorough review and audit process of the condition of the playing surfaces of all Council sportsgrounds which provides recommendations for improvements to raise the standard of the surfaces (where required) and provides an improvement program of suggested works.	~			
14	Maintenance Service Levels – further develop the existing service level documents for each town/village and provide a report to Council seeking endorsement of the service levels noting the possible resource implications and level of variability depending on seasonal factors.	~			

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Reference / Recommendation	Action Name (Project or Program)	Reco	mmended Timef	rames
Number		Short-term priority	Medium- term priority	Long-term priority
15	Female Amenities review – conduct a region wide audit of the provision of female change amenities and develop an improvement program which notes the priority locations for the development of further amenities to support female sports participation.	\checkmark		
16	Playground Strategy - Develop and obtain Council adoption of the Isaac Playground Strategy document.	\checkmark		
17	Playground Strategy - Implement the Isaac Playground Strategy document.	\checkmark	~	\checkmark
18	Grant Projects List - Develop a prioritised list of grant projects noting the project development requirements for each one (i.e. designs, soil tests, engineering specifications, contractor quotations, quantity surveyor estimates etc.). Further prioritise the development of supporting information to enable shovel ready projects to be proposed for the most likely grant funding opportunities as they arise (i.e. development of the designs, business case, feasibility study, whole of life costs, Council approvals etc.)	~		
19	Grant Projects list - Develop the Grant projects supporting information and make applications to suitable grant programs for shovel ready projects.	~	✓	~
110	Reserve Master Plans - Continue to develop site specific Reserve Master Plans for priority high-use public open space reserves in order to facilitate strategic development, and improve asset management, usage, amenity and place making outcomes.	\checkmark		
111	Reserve Master Plans – review the suite of current reserve landscape master plans and determine which improvement elements are yet to be implemented and create a prioritised list of works for further Council consideration.	~		

Reference / Recommendation	Action Name (Project or Program)	Reco	Recommended Timeframes			
Number		Short-term priority	Medium- term priority	Long-term priority		
112	Parks and Recreation Fees & Charges schedule - Undertake a thorough review of the Fees & Charges schedule to revise the structure and fees to accurately reflect current costs and seek reimbursement of an agreed percentage of those costs.	\checkmark				
113	Group/Club support - Explore opportunities to increase levels of Council support/resourcing for community groups and sports clubs in order to promote participation in sport and recreation, and to improve health outcomes in the region.	~				
114	Open Space Review - Review all undeveloped open space sites in the region and assess options for possible rationalisation or alternative management in order to maximise Council's existing maintenance resources.	~				
115	Open Space Improvements - Consider opportunities to improve the appeal of existing public open spaces for all ages. Where appropriate include the installation of assets such as multi-use courts, park seating, drinking fountains, shade/shelters, public toilets, informal gathering spaces, play equipment, paths, trails, connections and vegetation management.	✓	✓	√		
116	Open Space Improvements - Where appropriate, support opportunities for arts and cultural expression in existing reserves including interpretive information and relevant signage in public spaces to promote heritage connections and to support tourism initiatives.	~	✓	~		
117	Principle Cycle Network Plan - Work collaboratively with Council's Infrastructure section to seek funding for the implementation of the Principle Cycle Network Plan throughout the region to support the development of identified routes.	~	✓	~		

Reference / Recommendation	Action Name (Project or Program)	Recommended Timeframes			
Number		Short-term priority	Medium- term priority	Long-term priority	
118	Hard Courts strategy – review the current provision, management and maintenance of the regions hard courts (i.e. tennis, netball, basketball etc.) and develop a plan which identifies opportunities and makes recommendations for Council's further consideration.		√		
119	Vegetation/Tree Management – Establish a Council policy and/or guidelines that clearly outlines Council's approach to vegetation and tree management within the region.	\checkmark			
120	Vegetation/Tree Management – Implement the Council policy for vegetation and tree management throughout the region.	\checkmark	✓	\checkmark	
121	Regional Indoor Facilities plan – review the current provision of indoor sport and recreation facilities within the region and develop a plan which identifies any shortfalls and makes recommendations for Council's further consideration.		✓		
122	Sports Tourism discussion paper – develop a Sports Tourism discussion paper for Council's further consideration noting opportunities to utilise existing sport and recreation facilities, and natural features or reserves within the region to enhance sports tourism, utilisation and economic benefit.		✓		
123	Dog Parks - Develop a Dog Park plan/discussion paper for the region and propose to Council the trial of a dog park development in an identified location in collaboration with Council's Environmental/Rangers Section (refer to Appendix 4 for further details on the types of inclusions for investigation as part of this item).	\checkmark	✓		

6.5 MORANBAH STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the town over the next 10 years. It consists of three sections: 1) Town characteristics. 2) Current supply and future demand analysis. 3) Strategic projects descriptions.

Town Characteristics

- 1) Moranbah is located relatively centrally within the Isaac Region.
- Moranbah was established in 1969 and expanded rapidly in the late 1970's through the Utah

Development Company to house mine workers.

- The town has a central spine in Mills Avenue which the majority of residential areas are accessible from via this four-lane road running east west.
- Moranbah is the hub of the Bowen Basin coal fields and services a large area, not only in terms of mining, but also supporting local agricultural operations.
- 5) The town has an abundance of sport and recreation facilities within the area, and on the outskirts. It also has several privately-operated

sport and recreation facilities, in addition to having access to numerous childcare centres, two state schools and a high school.

Community consultation for the Moranbah town area in 2016/17 resulted in numerous requests that included:

- Improvement of footpath lighting.
- Assist clubs with asset improvements.
- Clubs expressed concerns regarding declining membership numbers, lack of sponsorship/finances and the quality of/availability of playing surfaces.

Population 2016 9,029*	Population estimate 2031 10,590 *	Recommended Open Space per 1,000 people: 4.00 hectares	Open Space per 1,000 people 2016: 10.53 hectares	Open Space per 1,000 people 2029: 8.98 hectares	Medical Centres – Moranbah 2
Percentage without	Percentage without	Households with	Households with	Childcare Facilities –	Schools –
access to a car –	access to a car –	broadband – Isaac	broadband –	Moranbah	Moranbah
Isaac	Moranbah	85.1%	Moranbah	2	3
2.6%	2.2%		90.2%		

*Data from the Queensland Statisticians Office website: <u>http://www.qgso.qld.gov.au/</u> Note: the ABS Census Data from 2016 shows Moranbah as having a population of 8,735.

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	14	14	0
Number of District Parks	Residents are within 2km	4 (Binda, Bernborough, Lions, Sunshine)	4	0
Number of sports precincts	Residents are within 2 - 10km	2	2	0
Playgrounds	Residents are within 500m	14	14	0
Length of footpaths/shared paths (km)	Community facilities connected	100.3km^	Subject to review	Subject to review
Community meeting places	Community meeting places available	7 (Workers Club, Miners RL, AFL, New Community Centre, Hall/Community Centre)	7	0

^Figure subject to further development/provision of data.

The survey released in 2016 identified that the most popular sport & recreation locations for use in Moranbah included:

- Greg Cruickshank Aquatic Centre
- Eastern Sports Fields

Sunshine ParkFederation Walk

- Town Square Playground
- Apex Park/Red Bucket area

Based upon the above precinct profile, community consultation and assessed needs of the town from a recreation, sport, open space and community spaces perspective, the following actions are recommended:

Reference / Recommendation Number	Action Name (Project or Program)	Recommended Timeframes			
		Short-term priority	Medium- term priority	Long-term priority	
M1	Eastern Sports Fields – develop a site master plan and landscape plan for the precinct identifying priority upgrade, renewal and improvement projects with a view to making the venue Isaac's premier regional level sports precinct.	~			
M2	Western Sports Precinct (Sarchedon Drive) - develop a site master plan and landscape plan for the area capturing user needs and improvement requirements/asset replacement priorities. Identify and capture priority upgrade, renewal and improvement projects.	\checkmark			
M3	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document to be adopted by Council.	~	√	~	
M4	Review the suite of current park landscape master plans and determine which improvement elements are yet to be implemented and create a prioritised list of works for further Council consideration.	~			
M5	Eastern Sports Fields – implement the adopted site master plan and landscape plan in stages.	v	√	\checkmark	
M6	Western Sports Precinct (Sarchedon Drive) – implement the site master plan and landscape plan in stages.	~	\checkmark	√	
M7	Council's Parks and Recreation Section to work collaboratively with the Planning Department and the Infrastructure Sections of Council to formulate a strategic approach to the general beautification of Moranbah entrance areas, entry statements and common/open space areas to improve town presentation and liveability.		~		

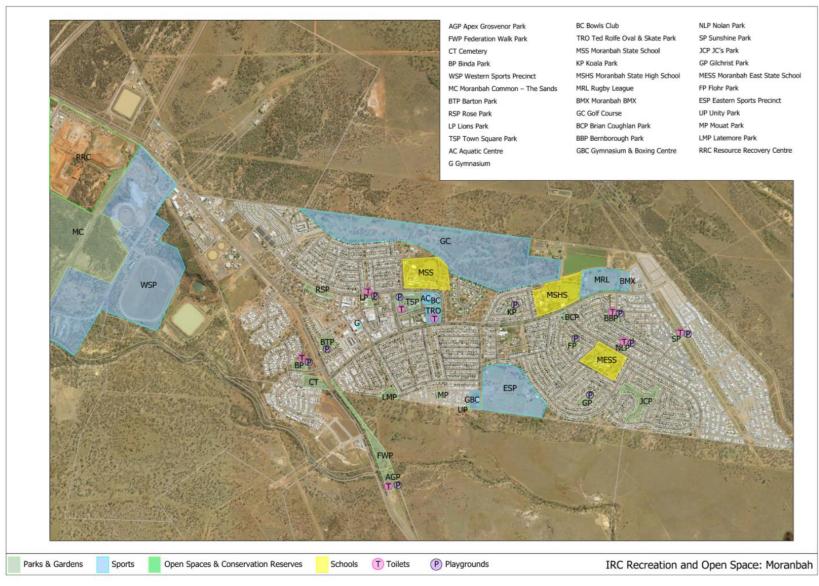


Image 7: Map of Moranbah parks, sportsgrounds and community facilities.

6.6 CLERMONT STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the town over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

- 1) Clermont is located in the south western area of the Isaac Region.
- 2) Clermont was established in 1862 and was the first inland settlement in the tropics and is one of the most historic towns in northern Australia.

- 3) The town has a rail line running through the central of it effective creating a northern and southern precinct/area.
- Clermont services numerous mines in the Bowen Basin region as well as many thriving local agricultural operations.
- 5) The town has a large sport precinct at the southern end of the town and a large Showground facility on the eastern edge of town which hosts the Clermont Show, one of Queensland and Australia's oldest shows which has been running for 160 years. It also has a privatelyoperated gym/recreation facility.

Community consultation for the Clermont town area in 2016/17 resulted in numerous requests which included:

- Address venue development and improve maintenance standards at the Clermont Sportsgrounds.
- Consider developing walking tracks/facilities at Lords Table Mountain.
- Provide clubs with governance/administration skill improvement support.
- Develop more paths/tracks/trails to promote general recreation.

Population 2016	Population estimate	Recommended Open	Open Space per	Open Space per	Medical Centres –
3,810*	2031	Space per 1,000	1,000 people 2016:	1,000 people 2029:	Clermont
	4,399*	people:	9.9 hectares	6.82 hectares	1
		4.00 hectares			
Households with	Households with	Percentage without	Percentage without	Childcare Facilities –	Schools –
broadband – Isaac	broadband –	access to a car – Isaac	access to a car –	Clermont	Clermont
85.1%	Clermont	2.6%	Clermont	2	3
	78.6%		3.4%		

*Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area. Note: the ABS 2016 Census Data shows the 2016 population for the Clermont area being 3,031, which covers a far smaller area.

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	6	6	0
Number of District Parks	Residents are within 2km	1	1	0
Number of sports precincts	Residents are within 2- 10km	1	1	0
Playgrounds	Residents are within 500m	2	5	3
Length of footpaths/shared paths (km)	Community facilities connected	63.6km^	Subject to review	Subject to review
Community meeting places	Community meeting place available	5 (Showgrounds Pavilion, Golf Club, Blair Athol Hall, RSL Club, Old Council Chambers)	5	0

^Figure subject to further development/provision of data.

The survey released in 2016 identified that the most popular sport & recreation locations for use in Clermont included:

Theresa Creek Dam

Clermont Swimming Centre

Rose Harris Park

Centenary Park

Clermont Sportsgrounds

Hoods Lagoon Exercise equipment

Based upon the above precinct profile, community consultation and assessed needs of the town from a recreation, sport, open space and community spaces perspective, the following actions are recommended:

Reference / Recommendation	Action Name (Project or Program)	Recommended Timeframes			
Number		Short-term priority	Medium- term priority	Long-term priority	
C1	Clermont Sportsgrounds – develop and have adopted by Council a site master plan to capture and prioritise the replacement and renewal of identified infrastructure elements such as the Grandstand, toilets, kiosk etc.	√			
C2	Clermont Sportsgrounds – implement the adopted site master plan in stages through Council funding and grant funding opportunities.	\checkmark	~	✓	
C3	Hoods Lagoon - develop and have adopted by Council a consolidated precinct Master Plan addressing operational, environmental and aesthetic requirements. Include the development of a lagoon health improvement plan.	~			
C4	Hoods Lagoon – implement the adopted Hoods Lagoon precinct master plan.	~	~	\checkmark	
C5	Review the Clermont Urban Design Framework document and develop a prioritised list of projects still applicable to the area for further consideration and adoption by Council for implementation.	✓			
C6	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document to be adopted by Council.	\checkmark	✓	~	

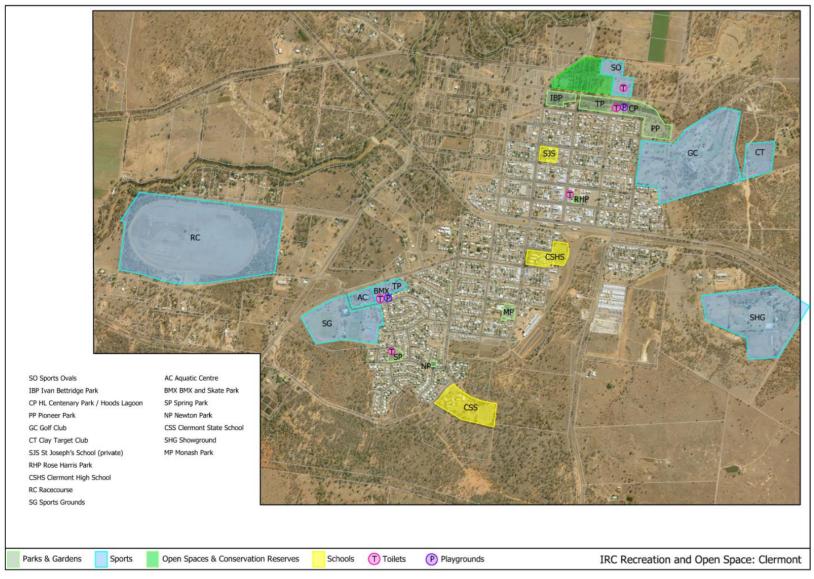


Image 8: Map of Clermont parks, sportsgrounds and community facilities.

6.7 DYSART STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the town over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

- Dysart is located in the central western section of the Isaac Region.
- 2) Dysart was established in 1973 to cater for coal mining at Saraji and Norwich Park.

- It also services the many surrounding cattle and grain properties.
- The town has a central spine in Queen Elizabeth Drive, which is supplemented by Garnham Drive. The majority of the residential areas are accessible via both of these roads.
- 5) The town has an abundance of sport and recreation facilities within the area, and on the outskirts. It also has several privately-operated sport and recreation facilities, in addition to having access to numerous childcare centres, state and high schools.

Community consultation for the Dysart town area in 2016/17 resulted in numerous requests that included:

- Improve facility maintenance standards
- Improve the connectivity of paths
- Increase Dysart's tourism appeal through addressing town aesthetics, entry statements etc.
- Clubs in need of support, particularly financially.
- Provision of further general recreation areas/facilities, specific mention of a Dog Off-leash area.

Population 2016 2,443 *	Population estimate 2031 -0.6% [^]	Recommended Open Space per 1,000 people: 4.00 hectares	Open Space per 1,000 people 2016: 12.12 hectares	Open Space per 1,000 people 2029: 16.25 hectares	Medical Centres – Dysart 1
Households with	Households with	Childcare Facilities –	Schools – Dysart	Percentage without	Percentage
broadband – Isaac	broadband – Dysart	Dysart	2	access to a car –	without access to
85.1%	86.4%	2		Isaac	a car – Dysart
				2.6%	3.1%

*figure from the ABS 2016 Census:

https://quickstats.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/UCL315029?opendocument

^figure based upon Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area of Broadsound - Nebo.

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	6	6	0
Number of District Parks	Residents are within 2km	1	1	0
Number of sports precincts	Residents are within 2- 10km	1	1	0
Playgrounds	Residents are within 500m	4	4	0
Length of footpaths/shared paths (km)	Community facilities connected	15km^	Subject to review	Subject to review
Community meeting places	Community meeting place available	4 (Civic Centre, Recreation Centre, Community Centre, Bowls Club)	4	0

^Figure subject to further development/provision of data.

The survey released in 2016 identified that the most popular sport & recreation locations for use in Dysart included:

• Dysart Swimming Centre

Dysart Recreation Centre

Dysart Bowls Club

Centenary Park/Skate Park

Lions Park

Based upon the above precinct profile, community consultation and assessed needs of the town from a recreation, sport, open spaces and community spaces perspective, the following actions are recommended:

Reference / Recommendation	Action Name (Project or Program)	Recommended Timeframes			
Number		Short-term priority	Medium- term priority	Long-term priority	
D1	Dysart Sportsgrounds – develop and have adopted by Council a site master plan to capture and prioritise the replacement and renewal of identified infrastructure elements.	~			
D2	Centenary Park - develop a site master plan and landscape plan for the park as the Premier park in Dysart which is to be guided by the Urban Design Framework.	~			
D3	Dysart Sportsgrounds – implement the adopted site master plan in stages through Council funding and grant funding opportunities.	~	✓	~	
D4	Centenary Park – implement the adopted site master plan and landscape plan in stages through Council funding and grant funding opportunities.	~	~	~	
D5	Review the Dysart Urban Design Framework document and develop a prioritised list of projects still applicable to the area for further consideration and adoption by Council for implementation.	~			
D6	Dysart Equestrian/Pony Club precinct – develop and have adopted by Council a site master plan to capture and prioritise the replacement and renewal of identified infrastructure elements.	~			
D7	Dysart Equestrian/Pony Club precinct – implement the adopted site master plan in stages through Council funding and grant funding opportunities.	✓	✓	✓	
D8	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document to be adopted by Council.	✓	✓	\checkmark	

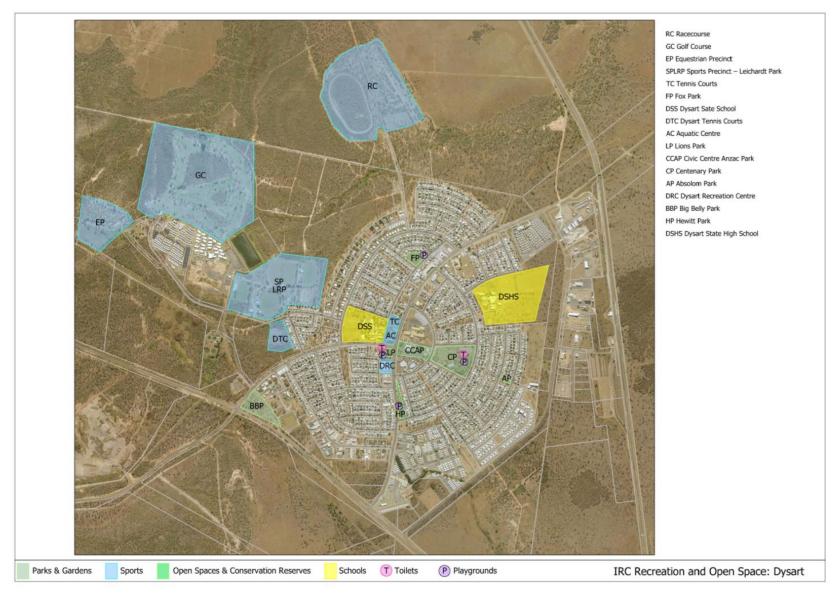


Image 9: Map of Dysart parks, sportsgrounds and community facilities.

6.8 MIDDLEMOUNT STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the town over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

 Middlemount is located in the central southern area of the Isaac Region.

- Middlemount was established in the 1980's as a purpose-built coal mining town.
- The town is located on the Dysart-Middlemount Road and has several major arterial roads including Centenary Drive North, Centenary Drive South, and James Randall Drive.
- 4) Middlemount services numerous surrounding coal mines as well as agricultural properties.
- 5) The town has an abundance of sporting and recreation facilities within the area, and on the

outskirts. In addition, it has access a childcare centre and combined state and high school.

Community consultation for the Middlemount town area in 2016/17 resulted in numerous requests that included:

- Requirement to resolve the replacement of the Golf Clubhouse building.
- Clubs struggling with a lack of participants.
- Requested that the pool be upgraded.

Population 2016 1,841 *	Population estimate 2031 -0.6%^	Recommended Open Space per 1,000 people: 4.00 hectares	Open Space per 1,000 people 2016: 20.05 hectares	Open Space per 1,000 people 2029: 21.95 hectares	Medical Centres – Middlemount 1
Households with broadband – Isaac 85.1%	Households with broadband – Middlemount 92.2%	Percentage without access to a car – Isaac 2.6%	Percentage without access to a car – Middlemount 2.0%	Childcare Facilities – Middlemount 1	Schools – Middlemount 1

*figure from the ABS 2016 Census:

https://quickstats.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/UCL315029?opendocument

^figure based upon Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area of Broadsound - Nebo.

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	10	10	0
Number of District Parks	Residents are within 2km	0	0	0
Number of sports precincts	Residents are within 2- 10km	1	1	0
Playgrounds	Residents are within 500m	10	6 (subject to IRC Playground Strategy)	0
Length of footpaths/shared paths (km)	Community facilities connected	28.7km^	Subject to review	Subject to review
Community meeting places	Community meeting place available	5 (Hall, Gym, Golf Club, Bowls Club, Sportsground)	5 or less.	0

^Figure subject to further development/provision of data.

The survey released in 2016 identified that the most popular sport & recreation locations for use in Middlemount included:

Middlemount Swimming Pool

Walking tracks

Middlemount Sportsgrounds

Camm Park

Blue Mountain Park

Middlemount Golf Course

Based upon the above precinct profile, community consultation and assessed needs of the town from a recreation, sport, open space and community spaces perspective, the following actions are recommended:

Reference / Recommendation Number	Action Name (Project or Program)	Recommended Timeframes			
		Short-term priority	Medium- term priority	Long-term priority	
M1	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document adopted by Council, including the potential to rationalise the number of formal parks/playgrounds given the oversupply within the town.	~	✓	~	
M2	Middlemount outskirts sports areas - develop a plan for the prioritised improvement and support of those clubs/venues which includes but is not limited to the likes of Pony Club, Polocrosse, Horse racing etc.	~			
M3	Middlemount Sportsgrounds – develop and have adopted by Council a site master plan to capture and prioritise the replacement and renewal of identified infrastructure elements.	~			
M4	Middlemount outskirts sports areas - implement the adopted plan in stages through Council funding and grant funding opportunities and other means of support.	~	✓	~	
M5	Middlemount Sportsgrounds – implement the adopted site master plan in stages through Council funding and grant funding opportunities.	~	~	~	
M6	Review the Draft Middlemount Urban Design Framework document and develop a prioritised list of projects still applicable to the area for further consideration and adoption by Council for implementation.	~			
M7	Recognition bicycle trail – develop a concept for the proposed construction of a bicycle trail throughout the town in honour of Anna Meares, other athletes and persons of note (past, present and future) to recognise and celebrate their achievements.		~		

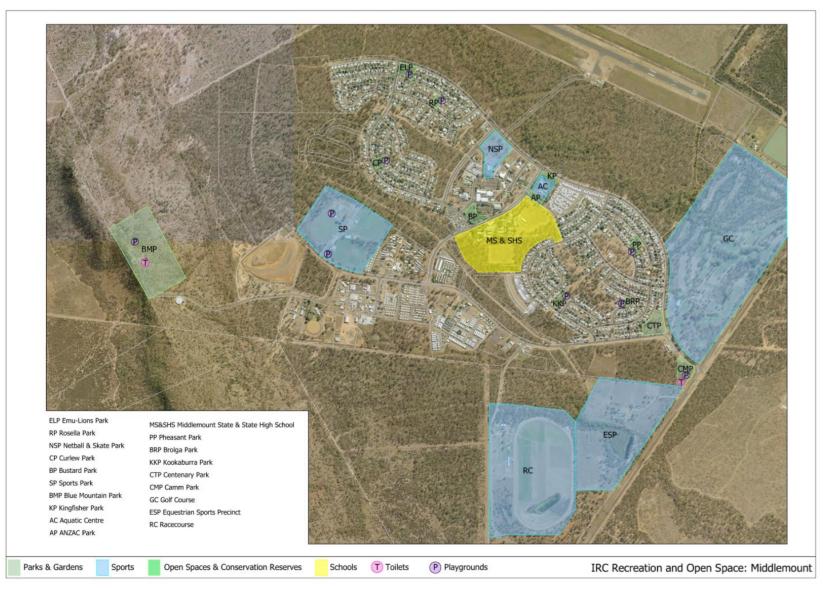


Image 10: Map of Middlemount parks, sportsgrounds and community facilities.

6.9 NEBO STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the town over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

- 1) Nebo is located in the northern area of the Isaac Region.
- 2) Nebo is an historic town and contains a museum displaying artefacts and machinery from the region's rich history.

- The town is located on the Peak Downs Highway. Reynolds Street defines the central part of town.
- Large equestrian and rodeo events are hosted at the Nebo Showgrounds.
- 5) The town services several surrounding mines, as well as supporting local agricultural operations.
- 6) The town has an abundance of sport and recreation facilities.
- 7) Nebo state school is located on Oxford Street.

Community consultation for the Nebo town area in 2016/17 resulted in numerous requests that included:

- Various improvements to the Showgrounds covered arena area and surrounds.
- Various improvements to the Pony Club area.
- Promote use of the Showgrounds, particularly the covered arena to increase utilisation.
- General infrastructure improvements at the Showgrounds and at other locations within the town.

5	,				
Population 2016	Population estimate	Recommended Open	Open Space per	Open Space per	Medical Centres –
753*	2031	Space per 1,000	1,000 people 2016:	1,000 people 2029:	Nebo
	-0.6%	people:	29.79 hectares	31.61 hectares	1
		4.00 hectares			
Households with	Households with	Percentage without	Percentage without	Childcare Facilities –	Schools – Nebo
broadband – Isaac	broadband – Nebo	access to a car – Isaac	access to a car -	Nebo	1
85.1%	75.2%	2.6%	Nebo	0	
			3.0%		

*figure from the ABS 2016 Census:

https://quickstats.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/UCL315029?opendocument

^figure based upon Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area of Broadsound - Nebo.

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	3	3	0
Number of District Parks	Residents are within 2km	0	0	0
Number of sports precincts	Residents are within 2- 10km	1	1	0
Playgrounds	Residents are within 500m	1	1	0
Length of footpaths/shared paths (km)	Community facilities connected	5.1km^	Subject to review	Subject to review
Community meeting places	Community meeting place available	2 (Nebo Memorial Hal, Nebo Recreation Centre)	2	0

^Figure subject to further development/provision of data.

The survey released in 2016 identified that the most popular sport & recreation locations for use in Nebo included:

Nebo Showgrounds

Nebo Gymnasium

Centenary Park

Perry Park

Nebo Swimming Pool

Skate Park

Based upon the above precinct profile, community consultation and assessed needs of the town from a recreation, sport, open space and community spaces perspective, the following actions are recommended:

Reference / Recommendation	Action Name (Project or Program)	Recommended Timeframes			
Number		Short-term priority	Medium- term priority	Long-term priority	
N1	Nebo Showgrounds Precinct – develop and have adopted by Council a site master plan to capture and prioritise the replacement, renewal and improvement of identified infrastructure elements.	~			
N2	Nebo Showgrounds Precinct – implement the adopted site master plan in stages through Council funding and grant funding opportunities.	~	~	~	
N3	Town beautification/improvement initiatives – identify a list of possible future town beautification/improvement initiatives in collaboration with Council's Planning Department, Infrastructure Department and others for prioritisation and endorsement by Council.	~			
N4	Town beautification/improvement initiatives – implement the endorsed town beautification/improvement initiatives list in stages.	v	v	~	
N5	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document adopted by Council.	~	✓	~	

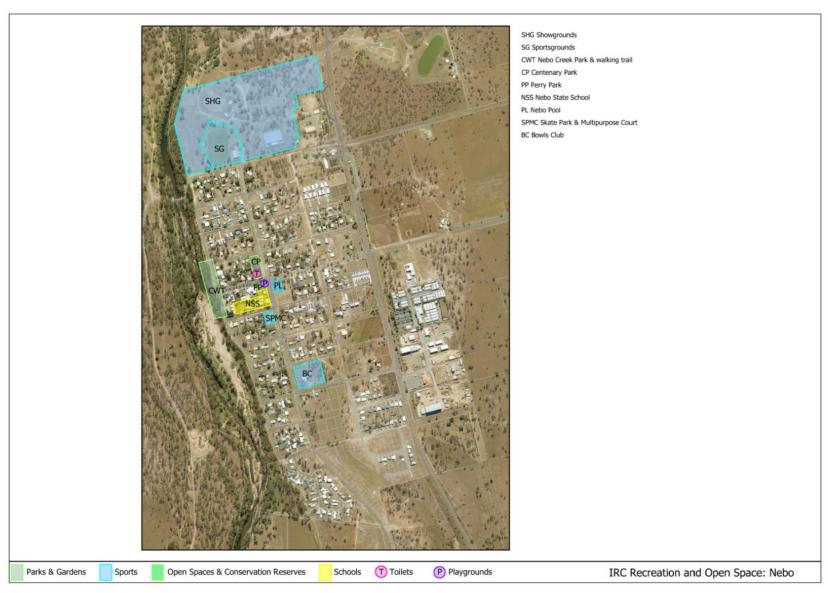


Image 11: Map of Nebo parks, sportsgrounds and community facilities.

6.10 GLENDEN STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the town over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

 Glenden is located in the central northern section of the Isaac Region.

- Glenden was established to services the coal mines within the area.
- The town is located on the Collinsville-Elphinstone Road and has two main arterials in Perry Drive and Ewan Drive.
- The town has an abundance of sporting and recreation facilities within the area, and on the outskirts. Additionally, it has access to a childcare centre and a combined state/high school.

Community consultation for the Glenden town area in 2016/17 resulted in numerous requests that included:

- Maddern Oval irrigation improvements.
- Issues with declining club sustainability due to declining population numbers.
- Consider forming a combined sports association similar to the Middlemount model to improve sport & recreation provision and club support.

Population 2016 620*	Population estimate 2031 -0.6%^	Recommended Open Space per 1,000 people: 4.00 hectares	Open Space per 1,000 people 2016: 21.21 hectares	Open Space per 1,000 people 2029: 24.44 hectares	Medical Centres – Glenden 1
Households with broadband – Isaac 85.1%	Households with broadband – Glenden 89.4%	Percentage without access to a car – Isaac 2.6%	Percentage without access to a car – Glenden 1.7%	Childcare Facilities – Glenden 1	Schools – Glenden 1

*figure from the ABS 2016 Census:

https://quickstats.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/UCL315029?opendocument

^figure based upon Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area of Broadsound - Nebo.

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	2	2	0
Number of District Parks	Residents are within 2km	0	0	0
Number of sports precincts	Residents are within 2- 10km	1	1	0
Playgrounds	Residents are within 500m	1	1	0
Length of footpaths/shared paths (km)	Community facilities connected	1.7km^	Subject to review	Subject to review
Community meeting places	Community meeting place available	1 (Glenden Recreation Centre)	1	0

^Figure subject to further development/provision of data.

The survey released in 2016 identified that the most popular sport & recreation locations for use in Glenden included:

• Lions Park

Glenden Swimming Pool

Maddern Oval

Golf Course

- Basketball Courts/Tennis Courts
- Glenden Recreation Centre

Based upon the above precinct profile, community consultation and assessed needs of the town from a recreation, sport, open space and community spaces perspective, the following actions are recommended:

Reference / Recommendation Number	Action Name (Project or Program)	Recommended Timeframes			
		Short-term priority	Medium- term priority	Long-term priority	
G1	Town beautification/improvement initiatives – identify and list possible future town beautification/improvement initiatives in collaboration with Glencore, Council's Planning Department and others for prioritisation and endorsement by Council.	✓			
G2	Town beautification/improvement initiatives – implement the endorsed town beautification/improvement initiatives list in stages.	\checkmark	✓	v	
G3	Town Sports Infrastructure (i.e. Maddern Oval, Basketball/Tennis Courts etc.) – develop a brief improvement plan for the respective areas to capture and prioritise works within the town.	✓			
G4	Town Sports Infrastructure – implement the recommended improvements in stages.	√	✓	~	
G5	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document to be adopted by Council.	✓	~	~	

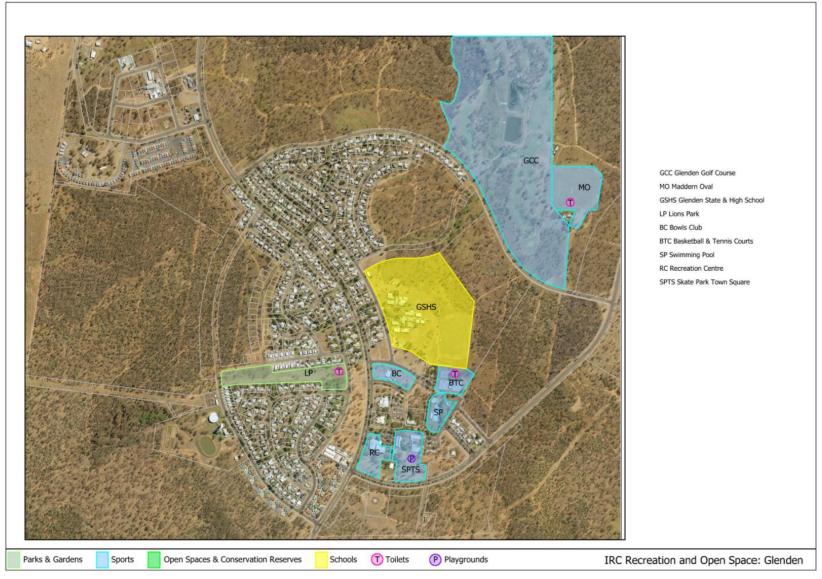


Image 12: Map of Glenden parks, sportsgrounds and community facilities.

6.11 ST LAWRENCE STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the town over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

- 1) St Lawrence is located in the south eastern corner of the Isaac Region.
- 2) St Lawrence is situated between Rockhampton and Mackay and is located 6km east of the Bruce Highway.

- The town is accessed via the St Lawrence Connection Road. The main roads in St Lawrence are Railway
- Parade and Macartney Street.4) St Lawrence is popular for its' fishing and the St Lawrence Wetlands which is home to an abundance of birdlife.
- 5) The town has a sports oval and park, as well as the St Lawrence Recreation Ground which hosts equestrian sports and camping. There is also a state school in the town.

Community consultation for St Lawrence in 2016/17 resulted in numerous requests that included:

- Improvements to the Sportsground area including replacing the amenities block and shade over the fitness equipment.
- Recreation Grounds improvements shade over the grandstands, replace post and rail fencing, move the dump point, solar lighting.
- Provide a small storage shed, a cold room and external bar at the Hall/Bowls Club.
- Establish a heritage walk in the town, interpretive signage at the bird watching area.

r ngnway.					
Population 2016 235 *	Population estimate 2031 -0.6%^	Recommended Open Space per 1,000 people: 4.00 hectares	Open Space per 1,000 people 2016: 76.17 hectares	Open Space per 1,000 people 2029: 81 hectares	Medical Centres – St Lawrence 0
Households with broadband – Isaac 85.1%	Households with broadband – St Lawrence 62.4%	Percentage without access to a car – Isaac 2.6%	Percentage without access to a car – St Lawrence 3.7%	Childcare Facilities – St Lawrence 0	Schools – St Lawrence 1

*figure from the ABS 2016 Census:

https://quickstats.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/UCL315029?opendocument

^figure based upon Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area of Broadsound - Nebo.

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	2	2	0
Number of District Parks	Residents are within 2km	0	0	0
Number of sports precincts	Residents are within 2- 10km	2	2	0
Playgrounds	Residents are within 500m	1	1	0
Length of footpaths/shared paths (km)	Community facilities connected	1.1km^	Subject to review	Subject to review
Community meeting places	Community meeting place available	2 (Hall and Recreation Grounds)	2	0

^Figure subject to further development/provision of data.

The survey released in 2016 identified that the most popular sport & recreation locations for use in St Lawrence included:

- St Lawrence Recreation GroundsSt Lawrence Swimming Pool
- Broadsound Centenary HallThe Bowls Club

Based upon the above precinct profile, community consultation and assessed needs of the town from a recreation, sport, open space and community spaces perspective, the following actions are recommended:

Reference / Recommendation Number	Action Name (Project or Program)	Recommended Timeframes			
		Short-term priority	Medium- term priority	Long-term priority	
SL1	Town beautification/improvement initiatives – identify a list of possible future town beautification/improvement initiatives in collaboration with Council's Planning Department, Infrastructure Department and others for prioritisation and endorsement by Council.	~			
SL2	Town beautification/improvement initiatives – implement the endorsed town beautification/improvement initiatives list in stages.	~	✓	~	
SL3	St Lawrence sport areas – develop a brief improvement plan for the Sports Ovals and the St Lawrence Recreation grounds area to capture and prioritise works for the improvement of those locations.	~			
SL4	St Lawrence sport areas – implement the improvement plans for the respective areas in stages.	✓	v	√	
SL5	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document adopted by Council.	\checkmark	✓	✓	

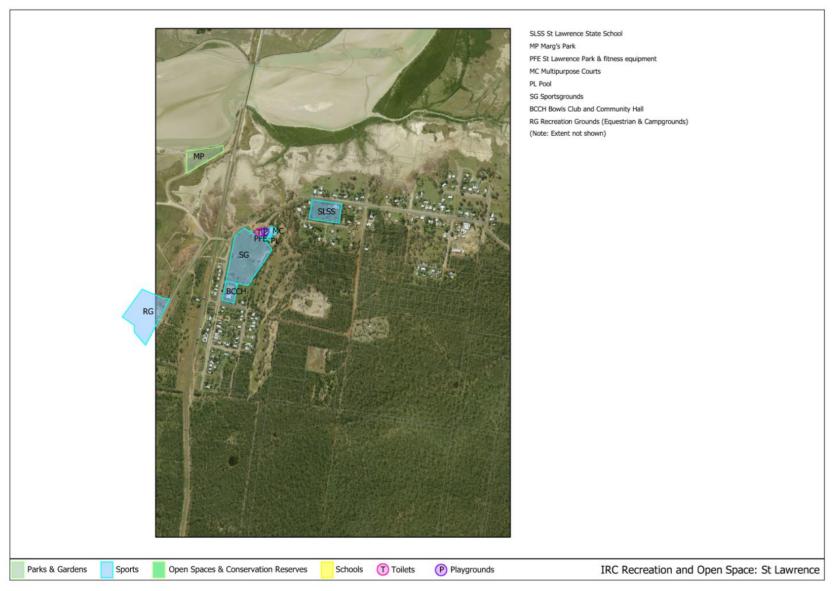


Image 13: Map of St Lawrence parks, sportsgrounds and community facilities.

6.12 CARMILA STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the area over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

- Carmila is located in the north eastern section of Isaac approximately 6km from the coastline.
- Carmila beach is a popular destination for tourists and locals alike and during the tourist season has many campers/caravans visit the area.

- The town has a central spine in Music Street/Carmila West Road and is divided by the Bruce Highway into eastern and western locations.
- Carmila services a predominantly agricultural community. A diversity of crops are farmed in the area and there are substantial cattle farming and aquaculture operations in the region also.
- 5) The town has an abundance of sport and recreation facilities for the population size. There are no privatelyoperated sport and recreation facilities within the town/area.
- 6) Carmila has a state school in the western section of the town.

Community consultation for the East Coast region in 2016/17 didn't result in any specific requests for Carmila at that time. It is noted the consultation session was held in St Lawrence which may have impacted on the attendance of community members from Carmila and subsequent suggestions being received. It is anticipated that through the public exhibition of the ROSS that specific suggestions for the area will be received which can then be incorporated into the document.

Population 2016 333 *	Population estimate 2031 -0.6%^	Recommended Open Space per 1,000 people: 4.00 hectares	Open Space per 1,000 people 2016: 16.19 hectares	Open Space per 1,000 people 2029: 17.23 hectares	Medical Centres – Carmila 0
Households with broadband – Isaac 85.1%	Households with broadband – Carmila 71.9%	Percentage without access to a car – Isaac 2.6%	Percentage without access to a car – Carmila 6.0%	Childcare Facilities – Carmila 0	Schools – Carmila 1

*figure from the ABS 2016 Census:

https://quickstats.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/UCL315029?opendocument

^figure based upon Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area of Broadsound - Nebo.

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	2	2	0
Number of District Parks	Residents are within 2km	0	0	0
Number of sports precincts	Residents are within 2- 10km	1	1	0
Playgrounds	Residents are within 500m	2	2	0
Length of footpaths/shared paths (km)	Community facilities connected	1.56km^	Subject to review	Subject to review
Community meeting places	Community meeting place available	2 (Carmila Community Hall, Carmila Sportsground Stadium)	2	0

^Figure subject to further development/provision of data.

The survey released in 2016 identified that the most popular sport & recreation locations for use in Carmila area and surrounds included:

 Carmila Beach Reserve and playground

- Carmila Sportsground
- Flaggy Rock Community & Recreation Centre/Pool

- Carmila Tennis Courts
- Carmila Stadium

• Ilbilbie Community Centre

Based upon the above precinct profile, community consultation and assessed needs of the area from a recreation, sport, open spaces and community spaces perspective, the following actions are recommended:

Reference / Recommendation	Action Name (Project or Program)	Recommended Timeframes		
Number		Short-term priority	Medium- term priority	Long-term priority
CM1	Carmila Beach Recreation Reserve – continue to implement the landscape master plan for the area in stages through Council funding and grant funding initiatives, noting the linkage to the Isaac Tourism Strategy.	✓	✓	~
CM2	Carmila Sportsground – develop an improvement plan for the area identifying and prioritising projects based upon asset condition assessment data and community usage information.	√		
CM3	Carmila Sportsground – implement the improvement plan in stages through Council funding and grant funding initiatives.	\checkmark	✓	~
CM4	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document to be adopted by Council.	√	~	~



Image 14: Map of Carmila parks, sportsgrounds and community facilities.



Image 15: Map of Carmila Beach area facilities.

6.13 CLAIRVIEW STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the area over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

- 1) Clairview is located in the centre of Isaac's east coast region.
- In 1977 the Great Barrier Reef Ministerial Council established Clairview as a Dugong Sanctuary.

- 3) It is located on the Bruce Highway between Rockhampton and Mackay.
- 4) Clairview is a popular fishing and crabbing beach side community.
- It has limited recreation facilities. There are no privately-operated sport and recreation facilities within the village, or childcare centres, state or high schools.

Community consultation for the East Coast region in 2016/17 didn't result in any specific requests for Clairview at that time. It is noted the consultation session was held in St Lawrence which may have impacted on the attendance of community members from Clairview and subsequent suggestions being received. It is anticipated that through the public exhibition of the ROSS that specific suggestions for the area will be received which can then be incorporated into the document.

Population 2016 145 *	Population estimate 2031 -0.6%	Recommended Open Space per 1,000 people: 4.00 hectares	Open Space per 1,000 people 2016: 21.38 hectares	Open Space per 1,000 people 2029: 22.62 hectares	Medical Centres – Clairview 0
Households with broadband – Isaac 85.1%	Households with broadband – Clairview 60.6%	Percentage without access to a car – Isaac 2.6%	Percentage without access to a car – Clairview 0.0%	Childcare Facilities – Clairview 0	Schools – Clairview 0

*figure from the ABS 2016 Census:

https://quickstats.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/UCL315029?opendocument

^figure based upon Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area of Broadsound – Nebo.

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Current Supply and Future Demand Analysis

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	2	2	0
Number of District Parks	Residents are within 2km	0	0	0
Number of sports precincts	Residents are within 2- 10km	0	0	0
Playgrounds	Residents are within 500m	1	1	0
Length of footpaths/shared paths (km)	Community facilities connected	0^	Subject to review	Subject to review
Community meeting places	Community meeting place available	1 (Clairview Community Centre)	1	0

^Figure subject to further development/provision of data.

The survey released in 2016 didn't specifically identify those locations within Clairview that could be considered the most popular sport & recreation locations for use. Given the limited number of facilities in Clairview it is reasonable to conclude that the most popular locations for use in the area include:

- Clairview Park/Community Centre
- Clairview Boat Ramp
- Blue Rocks Park

Strategic Actions for the next 10 years

Based upon the above precinct profile, community consultation and assessed needs of the area from a recreation, sport, open space and community spaces perspective, the following actions are recommended:

Reference / Recommendation	Action Name (Project or Program)	Recommended Timeframes		
Number		Short-term priority	Medium- term priority	Long-term priority
CL1	Town beautification/improvement initiatives – identify and list possible future town beautification/improvement initiatives in collaboration with Council's Planning Department, Infrastructure Department and others for prioritisation and endorsement by Council.	✓		
CL2	Town beautification/improvement initiatives – implement the endorsed town beautification/improvement initiatives list in stages.	~	✓	~
CL3	Clairview Park – develop a brief improvement plan for the area, specifically based on asset condition data information and community consultation to capture and prioritise works in that location.	✓		
CL4	Clairview Park – implement the improvement plan in stages.	\checkmark	\checkmark	\checkmark
CL5	Conduct a prioritised program of playground replacements, refurbishments, and park improvements as per the Isaac Playground Strategy document adopted by Council.	✓	✓	~

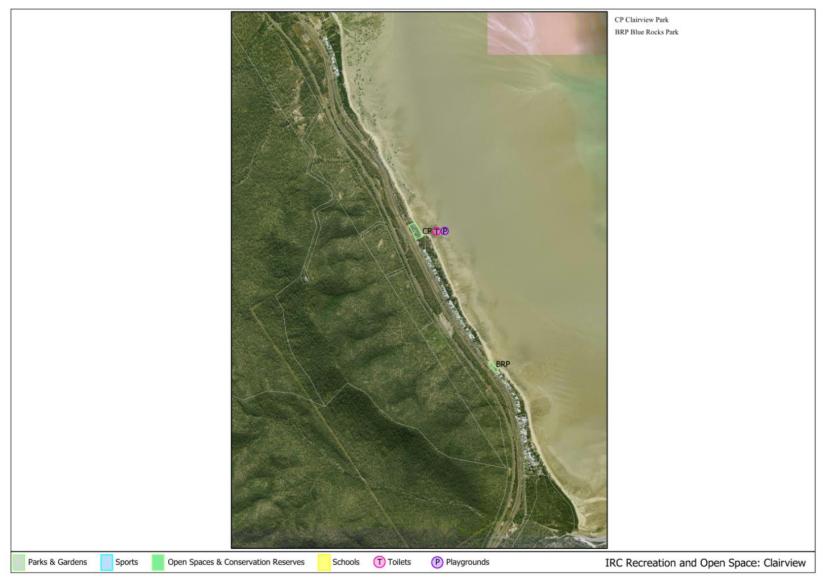


Image 16: Map of Clairview parks.

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6.14 ILBILBIE/GREENHILL STRATEGIC IMPLEMENTATION PLAN

Introduction

This implementation plan is a summary of the predicted requirements of the area over the next 10 years. It consists of three sections: 1) Town characteristics, 2) Current supply and future demand analysis, 3) Strategic projects descriptions.

Town Characteristics

- 1) Ilbilbie/Greenhill is located in the north of Isaac's east coast region.
- Ilbilbie is a small village located on the Bruce Highway which primary consists of a Community Hall, Service Station/Roadhouse and Motel.

- 3) Greenhill is located at the end of
- Greenhill Road on the east coast, it contains some shops, a residential housing area, a refuse transfer station and the Palmerston Caravan Park.
- Greenhill is a popular fishing and crabbing beach side community and is closely located to the Notch Point Free Camping area.
- Both locations have limited recreation facilities. There are no privatelyoperated sport and recreation facilities within the villages, or childcare centres, state or high schools.

Community consultation for the East Coast region in 2016/17 didn't result in any specific requests for Ilbilbie/Greenhill. It is noted the consultation session was held at St Lawrence which may have impacted on the attendance of community members from the area and subsequent suggestions being received. It is anticipated that through the public exhibition of the ROSS that specific suggestions for the area will be received which can then be incorporated into the document.

Population 2016 349 *	Population estimate 2031 -0.6%	Recommended Open Space per 1,000 people: 4.00 hectares	Open Space per 1,000 people 2016: 0 hectares	Open Space per 1,000 people 2029: 1.3 hectares (recommended)	Medical Centres – Ibilbie/Greenhill 0
Households with broadband – Isaac 85.1%	Households with broadband – Ilbilbie/Greenhill 80.3%	Percentage without access to a car – Isaac 2.6%	Percentage without access to a car – Ilbilbie/Greenhill 4.8%	Childcare Facilities – Ilbilbie/Greenhill 0	Schools – Ilbilbie/Greenhill 0

*figure from the ABS 2016 Census:

https://quickstats.censusdata.abs.gov.au/census_services/getproduct/census/2016/quickstat/UCL315029?opendocument

^figure based upon Data from the Queensland Statisticians Office website: <u>https://statistics.qgso.qld.gov.au/qld-regional-profiles</u> Which takes in the broader SA2 area of Broadsound – Nebo.

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Current Supply and Future Demand Analysis

Subject	Benchmark	2019 Amount	2029 Predicted total amount required	Amount to be built over 10 years to meet demand
Number of Local Parks	Residents are within 500m	0	1	1
Number of District Parks	Residents are within 2km	0	0	0
Number of sports precincts	Residents are within 2- 10km	0	0	0
Playgrounds	Residents are within 500m	1	2	1
Length of footpaths/shared paths (km)	Community facilities connected	0	Subject to review	Subject to review
Community meeting places	Community meeting place available	1 (Ilbilbie Community Hall)	1	0

The survey released in 2016 didn't specifically identify those locations within Ilbilbie/Greenhill that could be considered the most popular sport & recreation locations for use. Given the limited number of facilities in the area it is reasonable to conclude the most popular locations for use in the area include:

- Ilbilbie Community Hall & Playground
- Greenhill Boat Ramp
- Knotch Point Reserve

Strategic Actions for the next 10 years

Based upon the above precinct profile, community consultation and assessed needs of the area from a recreation, sport, open space and community spaces perspective, the following actions are recommended:

Reference / Recommendation	Action Name (Project or Program)	Recommended Timeframes		
Number		Short-term priority	Medium- term priority	Long-term priority
IG1	Greenhill – develop a brief and plan for the development of a park/play equipment in the Greenhill area for community consultation to further develop a preferred location and design for Council consideration.	✓		
IG2	Greenhill – implement the park/play equipment development plan and design.	v		
IG3	Notch Point Plan of Management – develop a plan of management for the area in consultation with the community and seek adoption through Council. The plan of management will seek to identify and list possible improvement projects for the area.		~	
IG4	Notch Point Plan of Management – implement the adopted plan of management in stages.	\checkmark	\checkmark	\checkmark

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Parks & Gardens Sports Open Spaces & Conservation Reserves Schools Toilets Playgrounds IRC Recreation and Open Space: Greenhill age 17: Map of Greenhill.



Image 18: Map of Ilbilbie park and community facility.

SECTION 7



Document Set ID: 4531969 Version: 1, Version Date: 25/11/2019

7. OPERATIONAL SERVICE LEVELS

Operational Service Levels refers to the standards to which Council maintains its various parks, open spaces and sportsgrounds. It seeks to capture information such as the frequency with which those locations are maintained, the type of maintenance that occurs and the resources that are required to deliver the final agreed levels of service.

Council has previously developed draft operational service level documentation for those areas that it maintains. It is proposed that through the ROSS and within the planning periods noted that Council will further develop and refine the Operational Service Levels and then implement a plan to achieve the consistent delivery of them throughout the region.

The service level documents not only seek to capture the frequency with which activities such as mowing, edging, pruning, cleaning, weed spraying etc. occur, but also to capture more substantial maintenance activities. Activities that may fall into this latter category include sportsground and other location renovations such as top dressing, aeration, fertiliser application and other surface improvement activities, painting, major tree renovations, softfall replenishments, playground inspections and much more.

It is noted that a major factor that influences the development of the service levels is the difference in weather experienced between the wet and dry seasons within the region. The difference between the seasons in terms of vegetation growth is significant, thus the frequency of mowing and turf maintenance activities varies greatly between the seasons. This results in an increased need for mowing/edging services to be engaged through external resources. Supplementary resourcing through external contractors is required to ensure that Council avoids an oversupply of staff and equipment in the dry season period.

The wet and dry season impacts within the region are generally predictable, although the severity and duration of both may vary resulting in appreciable differences in the work and resource requirements in each 12-month period. Less predictable is the occurrence of major storm events that can result in significant damage to Council assets and infrastructure requiring major clean-up and repair operations. When these events occur they often result in Parks and Recreation staff being mobilised to conduct clean-up works within not only recreation and open space areas, but also within other locations/at other Council assets, as well as occasionally assisting neighbouring Councils.

It is important to note the above points given the impacts that they can have on Council's operational budget. Additionally, the requirement for a level of flexibility and contingency to be factored in is required given the somewhat unpredictable nature of these seasonal influences.

An example of what the Operational Service Level document looks like minus the specific frequency/staff hour etc. details is provided in **Appendix 5**.

7.1 OPERATIONAL SERVICE LEVELS MEASUREMENT

It is proposed that a checklist system be developed for the region which assists in measuring the delivery of operational service levels so that staff and other identified parties can review and comment on delivery for further analysis. It is suggested that the delivery inspections occur on a quarterly basis to ensure the reviews are spread across the different seasons.

Suggested categories for inspection and comment as part of the quarterly review process are as follows, which will include a target measure allocated for each category:

- PUBLIC CONVENIENCES
 - o Cleaning, servicing and general maintenance
 - Major and minor improvements
- SPORTSGROUNDS AND OPEN SPACES
 - Improvement in asset rating over previous year
- PLAYGROUNDS MAINTENANCE
 - o Continual improvement via agreed program
 - Compliant and safe playgrounds Australian Standards AS4685 Parts 1 to 6
 - o Alignment of maintenance and planning with a full IRC playground audit
- PARKS, GARDENS AND RESERVES
 - o Continual improvement in asset condition rating data
- COMMUNITY AND RECREATIONAL FACILITIES
 - o Improved utilisation of community and recreational facilities/spaces

APPENDIX



Document Set ID: 4531969 Version: 1, Version Date: 25/11/2019

APPENDIX 1

BENEFITS OF SPORT AND RECREATION

1.1 Preventative Health, Sport and Physical Activity

Source: Sport Australia website.

https://www.clearinghouseforsport.gov.au/knowledge_base/organised_sport/sport_and_gove rnment_policy_objectives/preventive_health,_sport_and_physical_activity

Participation in physical activity, particularly among children, supports a number of life-long benefits, including: (1) development of fundamental motor skills, (2) improvement of current health and fitness, (3) contribution to long-term health and the prevention of chronic disease, and (4) promotion of more inclusive and engaged communities through social interaction.

Regular physical activity, including organised sport and active recreational pursuits, has many known benefits. Increasing the level of physical activity among the population is one of three key elements (along with improved nutrition and healthy lifestyle choices) in the overall preventive health strategy adopted by governments. Improved population health produces immediate and long-term social and economic benefits.

Key messages:

- 1. Regular participation in sport and physical activity offers immediate and long-term personal health (i.e. physical and mental) benefits.
- 2. Population-wide participation in sport and other forms of physical activity has been shown to reduce risk factors associated with some non-communicable diseases and other health problems, leading to population health benefits.
- 3. Physical inactivity contributes approx. AUD\$805m to Australia's annual disease burden. If all Australians did an extra 30mins of brisk exercise at least 5x per week (including sport) this could be reduced by 26% (AUD\$209.3m).
- 4. Awareness that regular physical activity, that may include sport participation, makes a positive contribution to health and personal wellbeing, is an important public health message.

1.2 Childhood Obesity

Obesity has been identified by leading health authorities as a major risk factor contributing to the onset of type-two diabetes and cardiovascular disease.

Obesity among children and adolescents is linked to an increased risk of long-term health problems and may also diminish the quality of life in the short-term. The World Health Organization (WHO) acknowledges that childhood obesity is a complex issue having many interrelated factors, both within and outside of the health sector; including levels of physical activity, dietary habits, environment, education, cultural and socioeconomic status.

The high rate of childhood obesity in Australia is a major health concern for State and Federal Governments. Comparisons with other advanced economies internationally shows that Australia has one of the highest rates of obesity in the world.

Key messages:

 Childhood obesity is linked to increased risk of adverse long-term health outcomes. Australian children living today could be the first modern population cohort to expect a decline in life expectancy.

- Australia has one of the highest rates of childhood obesity among developed countries. 1 in 4 Australian children (aged 2-17) were overweight or obese in 2014-15.
- 3. The short and long-term impacts of childhood obesity have significant economic implications for example, the estimated annual cost of physical inactivity in Australia today is AUD \$13.8b, including an annual productivity loss of AUD \$9.3b.
- 4. Regular physical activity during childhood and adolescence helps to regulate body weight and establish health promoting lifestyle behaviours that reduce factors associated with obesity and chronic diseases.
- 5. Because of the complex interaction of factors influencing childhood obesity, multicomponent intervention strategies appear to be the most effective in moderating or reducing adiposity (that is, severe or morbid overweight) in children and adolescents.

1.3 Sport and Mental Health

Mental health is characterised by emotional wellbeing and resilience to stress. Mentally healthy individuals are able to cope with daily stresses and fully participate in family, work, sport, leisure, and community activities. A mental disorder is a diagnosable illness that affects a person's thinking, emotional state, and behaviour, and disrupts his/her ability to carry out normal daily activities or engage in satisfying personal relationships.

Understanding the causes of mental/emotional stress, learning coping skills, and developing emotional and social support networks can help any individual build resilience and deal with stressful situations. Athletes are regularly challenged by stressful events related to their sport participation, and these may occur on top of daily life stresses. One's ability to 'bounce back' to a normal state of functioning, following exposure to stress, is a predictor of good mental health.

Key messages:

- 1. Physical activity stimulates a biochemical response in the brain that influences one's mental state. Regular physical activity, in appropriate amounts, contributes to personal wellbeing.
- 2. Sport, recreation, and physical activity can promote and encourage social interaction, which supports good mental health.
- 3. Athletes are subjected to sport specific stressors, as well as stress from everyday life. Good mental health is characterised by emotional wellbeing and resilience to all sources of stress.
- 4. An athlete's state of mind has a significant impact on their athletic performance and vice versa.
- 5. Diagnosis and care of an athlete's mental health concerns must be considered within the context of sport and life.

1.4 Mature-aged Sport and Physical Activity

Long-term sport and physical activity behaviours have been linked to enhanced and lifelong physical, mental, and social wellbeing outcomes.

15% of Australians (3.7 million) were aged 65 and over in 2016. This cohort is projected to grow to 22% of our total population (approximately 8.7 million) by 2056.

An ageing population presents many significant challenges to governments—particularly across the social policy related areas of health services, active participation of older persons in society, community planning and infrastructure, and overall quality of life.

Key messages:

- 1. 2016/17 AusPlay data shows that only 44% of older Australians (65+) participated in physical activity five times per week of which 40% of those respondents said they were active through sport-related activities.
- 2. Australian physical activity guidelines for older adults (65+) recommend accumulating at least 30 minutes of moderate intensity physical activity daily.
- 3. More recent research has shown that older persons who maintain a higher level of physical capacity may actually slow their aging process, as well as contributing to improved personal health outcomes.

1.5 Physical Activity

The benefits of regular physical activity (PA) are numerous and supported by a broad body of research and evidence. These benefits are contingent on the types of PA related activities undertaken, frequency and settings.

Sport in its many forms can serve as an excellent platform for families, communities and governments to encourage more people to get more active more often, and to increase their levels of physical activity—whether that be for an individual or a nation.

Physical inactivity is a leading risk factor for premature mortality and reduced quality of life both physical and mental. High levels of sedentary behaviour and physical inactivity at a population level can place a significant burden on a nation's health budget and its economy.

PA reduces the risk of developing: A range of non-communicable diseases and illness including coronary artery disease; Type 2 diabetes; depression, anxiety or other mental illnesses; dementia/cognitive decline in older adults; and some cancers. PA can also improve your resilience to some communicable diseases.

Individual and social benefits: Improved physical fitness – flexibility, body composition, cardio-respiratory health, strength endurance and movement skills. Enhanced psychological and social development – interpersonal skills, personal resilience, confidence and self-esteem.

Why sport? While all PA provides significant benefits for health and wellbeing, sport – particularly team-based sport – can provide stronger outcomes including: improved resilience; improved mental health outcomes across the life course; positive role models; social connectedness; higher likelihood of meeting PA guidelines and continuing PA long term.

1.6 Social Sport

'Social sport' is a term used to identify one's engagement in sport in a less formal (i.e. anytime, anywhere) context. The motivation for participation and the personal and social outcomes of participation can vary from one individual to another. Social sport usually places less emphasis on performance results and their meaning and more emphasis on the relationships between participants. Although the element of competition is often present in social sport, it is generally not controlled or sanctioned by a governing body.

Most sports have a social aspect as well as a personal context. Therefore, sport has a social influence on its participants and sport (in all its forms) is also influenced by social conventions.

Social sports may have many elements in common with organised recreational sports, and a similar look and feel to standard or traditional competitive sports, but by their nature social sports remain informal.

Key messages:

- 1. Social sport and organised sport both have common and uniquely defining factors, they can look similar or be separate.
- 2. Sport and physical activity can be viewed in a social, as well as a personal fitness context.
- 3. The Australian sports 'market' contributes about 2% to Australia's Gross Domestic Product (approximately \$35.5 billion, Australian Dollars) and it's estimated that approximately 22% of this is derived from 'social sport'.

1.7 Sport for Community Development

Sport contributes to community identity—serving as a focal point for community engagement, pride and achievement. The diversity of sports and sporting activities (including social sport and active recreation) make it an ideal medium to reach men and women from every age-group, culture and socio-economic background.

The broader benefits of sport go beyond the personal benefits derived from participation. Sport is a popular focal point for strategies that underpin government and non-government organisational policies for community development and social inclusion.

Key messages:

- 1. Sport can contribute to community identity, as a focal point for personal interaction and community engagement.
- 2. Sport can be used to address social inequities and disadvantage.
- 3. Sports have the potential to reach a wide cross-section of community members.

1.8 Crime Reduction and the Role of Sport

A growing body of evidence, suggests, well organised and delivered sport and physical activity programs combined with other targeted interventions can make a contribution in reducing crime within targeted groups and communities.

Key messages:

- 1. With the right policy settings sport can assist to reduce crime in society.
- 2. Sport can be effective when combined with programs which seek to address wider personal and social development.
- 3. There are a number of Government programs at all levels that use sport as a tool for crime minimisation.

1.9 Sport in Rural and Regional Australia

Sport plays an important role in rural, regional, and remote Australia. It can bring regional communities together; contribute positively to community identity and sense of place; promote social interaction and community inclusion; and play an important role in providing opportunities for physical activity and improved health outcomes. Additionally, rural and regional Australian centres are increasingly hosting sporting events that provide economic stimulus and instil a sense of community pride.

Traditionally, these communities have also developed many of Australia's elite athletes due to their unique cultural characteristics and physical environments among other attributes.

Key messages:

- 1. Sports participation in rural, remote, and regional Australian communities has been shown to improve social cohesion and population health outcomes.
- 2. Bidding for, and hosting, significant sporting events—individually or as part of a consortium of centres—is increasingly a strategy being used by regional councils to gain an economic stimulus and to raise the public profile of their communities.
- 3. Some regional centres have produced a disproportionately high number of Australia's most successful elite athletes.
- 4. Many regional centres have access to government and community sponsored programs to support emerging elite athletes and investment in sports infrastructure.

APPENDIX 2

SPORT & RECREATION TRENDS

For the purpose of informing the ROSS, IRC undertook an assessment of other information sources to obtain an overview of the relevant open space and recreation trends. The following section includes information from the likes of Mackay Regional Councils' Recreation and Open Space Strategy, Sport Australia/Australian Sports Commission/CSRIO.

2.1 SPORT & RECREATION

A range of sport & recreation trends have been observed through studies undertaken by other local governments throughout Australia and analysis of published data (e.g. ABS, CSIRO, Australian Sports Commission). Below is a summary of participation, planning, design and management trends that have implications for sport and recreation planning and provision.

2.1.1 Generic Trends

The following general trends influencing the use of sport and recreation facilities are evident:

- Many individuals are time poor and the scheduling of activities at times that are convenient to them is increasingly important.
- There is a desire by many participants to simply 'turn up and play' with minimal volunteering commitments, increasing the desire for commercial provision.
- Maximum flexibility in design to accommodate varying community needs and forms of use should be a prerequisite. Multi-use sport and recreation precincts may need to consider incorporating opportunities for traditional and non-traditional activities.
- Participation in organised sport is generally static but there is a growing demand for social forms of participation in sport.
- Local governments are recognising the importance of creating environments to enable people to lead active and healthy lives, placing greater focus on integration with urban planning, provision and/or connectivity of walking and cycling paths, provision of sport and recreation facilities and programs, and the provision and access to parks and open space.
- Volunteerism is declining in many sport and recreation organisations. This is placing greater pressure on the remaining volunteer base and may impact on participation levels and/or costs in the future. Specifically, services that were once provided on a voluntary basis now need to be paid for.
- Declining volunteerism is also placing greater pressure on Councils in terms of the way they manage sports facilities on their land.
- There is an awareness of the importance of 'risk management' and the need for a 'whole-of-life' approach to facility development and asset management.
- Multiple use of sport and recreation facilities, season overlap and across season usage is becoming more prevalent.
- Demographic shift is changing the patterns of participation in sport and recreation.

• Many sports' peak bodies are responding to social and demographic trends by introducing modified forms of participation and scheduling.

2.1.2 Facility Planning and Design

Trends in facility planning and design include:

- The planning process for new facilities has improved significantly with the conduct of effective feasibility studies being the norm. These studies have generally included management, marketing, and/or financial plans with demand projections based on sophisticated survey data.
- There is a strong trend away from single purpose facilities towards multi-purpose facilities, however facilities need to be designed to ensure they can meet the specific needs of key user groups.
- Contemporary planning seeks to create, where possible, 'community hubs' for sport and recreation that can meet a broader range of needs and facilitate higher utilisation and viability.
- More flexible designs are being created and there is a growing expectation that facilities will need to be renovated/upgraded on a periodic basis. There is a realisation that facilities have a 'customer interest life-span', which is much less than the facility asset lifespan.
- Sport facility designs are increasingly required to cater for different levels and standards of competition.
- Synthetic playing surfaces may need to be considered in areas where limited provision opportunities, high use of existing facilities, and/or an inability to adequately maintain grass fields to suitable standards are evident.
- Lighting of playing fields and parks for safety and/or to extend their usage and functionality will be increasingly important. Evening competitions are likely to continue to grow.
- Lighting of playing fields should use contemporary technology to maximise operating viability and minimise impacts on neighbouring residents.
- Future facilities and activities will need to be safe, easily accessible, with few barriers to entry, and cater for formal and informal forms of participation. Provision of safe facilities and safe access-ways is of importance where participation by females is concerned.
- Provision for socialising spaces is a key component of facility design.
- Environmentally sustainable design of facilities is a pre-requisite.
- Toilets and change rooms are expected to be adequate in size, accessible to playing areas and PWD compliant.
- With ongoing Government economic constraints and limited capital and operational budgets, new sports facilities may need to consider joint venture arrangements between private and public sectors and sports associations.
- Due to restricted rates and other revenue bases, local councils, may have to encourage greater private investment in leisure facilities and services. This may be achieved by a mix of rate concessions, payback loans, management rights in return for investment, provision of land and planning concessions.

Document Set ID: 4531969 Version: 1, Version Date: 25/11/2019

2.2 EMERGING SPORTS AND CHANGING PARTICIPATION

2.2.1 Shifting Social Factors

The last 10 years has seen some significant shifts in the social factors affecting sport and recreation participation. These include:

- A generally ageing population and a growing population of active and financially independent retirees who readily participate in outdoor recreation and travel.
- Declining housing affordability pushing many aspiring homeowners and renters to reduce expenditure on recreation and leisure activities.
- Increased "seachange and treechange" activity with lifestyle and affordability driving interstate migration (along with employment).
- Rapid change in employment structures with increased prevalence of part time work and rising participation in the 24-hour economy. More than half of working Australians are now in part time or casual and insecure work. This impacts on the ability of residents to participate regularly in sport or organised recreation and has impacted volunteerism as well.
- High correlations between low socio-economic areas and worsening health outcomes due to lifestyle related illness. This issue is driving an imperative to improve urban design outcomes to encourage more active lifestyles and reduce social isolation and disadvantage. The key response is an increased emphasis on public parks and active transport and better access to formal and informal sport and active recreation.
- Increasingly multi-cultural society. A greater variety of recreational activities reflecting a wide range of interests is desired. This means that flexibility of sporting space design and the provision of informal fields etc. is increasingly important as is the need to consider new sports.
- Boom and Bust impacts of communities linked strongly to the mining economy through service and employment hubs as well as gateway and port services. Many of these communities face intense pressure to catch-up with housing and other infrastructure when the boom is on and then are left with economic pain when the inevitable contraction comes earlier than expected.

2.2.2 Changing Participation

These changes along with the success of social media as a marketing tool for lifestyle and activity aspiration has seen several changes in participation and community views. These include:

- Increasing community expectations for better quality spaces and facilities.
- Participation in traditional sports and competitive sport overall is changing with stronger growth in social and casual participation. Many sports are responding with increased provision of social and modified versions and with strategies that open the sport to new markets (e.g. women's AFL).
- Increasing commercial provision of casual and social sport in other words a more consumer focused approach where participants do not have to volunteer at any club and can just turn up, "Pay and Play" and get away.
- Increasing participation in exercise and fitness related sport and activity increased running, triathlon, boot camp and the rise of trend programs such as "metafit", F45 etc.

- The rise of personal trainers and participation in organised (or led) fitness has also meant there is increasing use of public parks and open spaces for fitness and exercise programs. These are being delivered by commercial providers and in some cases, Councils are paying providers to offer free activity in public parks as both an activation strategy and a community fitness program.
- With the fragmentation and diversification of work and the 24-hour economy participation has shifted from predominantly weekend and early evening to spread across nights, days, work hours and early mornings. The rise of 24-hour gyms, and emerging modified short form versions of sports reflects this shift.

2.2.3 Emerging Sports

Changes to sports including in the Olympics and newly implemented strategies from some traditional sports, along with the rise of the individual and their fitness would appear to indicate that:

- Road cycling, off-road cycling and Mountain biking are increasing
- Running for fun and as part of social programs such as "parkrun" has increased
- Participation in multi-sport events such as triathlon has increased
- Tourism to participate in running, walking, triathlon and endurance events has increased
- Olympic inclusions such as recent inclusion of surfing and BMX and MTB will have an impact on participation
- Women's competitions in field sports such as rugby league, AFL and rugby union have received a strong response from the community which has placed increased pressure on available field space as well as highlighted the need to upgrade or expand change facilities to accommodate greater diversity of participants
- New versions of court sports such as pickle ball are becoming popular with older participants.

2.2.4 North Queensland Sports Foundation

IRC is a member of the North Queensland Sports Foundation (NQSF) who seek to address the lack of opportunities for North Queensland sports men and women. They work local North Queensland Councils and communities providing opportunities to foster and strengthen active participation in the region. With a philosophy focusing on the development of sport and increasing active participation in regional and remote North Queensland, they provide advocacy, events, scholarship and information to all stakeholders. NQSF is the only non-government agency operating independently in the area of North Queensland.

Additionally, NQSF have recently partnered with North Queensland Primary Health Network (NQPHN) to better engage with inactive members of the community. The partnership is a coordinated approach to delivering community health and wellbeing intervention bundles to combat obesity and associated chronic disease.

Summary Report: The future of Australian sport

Source: https://www.clearinghouseforsport.gov.au/research/smi/the_future_of_australian_sport

CSIRO FUTURES www.csiro.au





The future of **Australian** Megatrends shaping the sports Sport summary

Exploring the future

Australians love sport. It always has been and will continue to be part of our cultural identity. From playing catch in the backyard to the Olympic and Paralympic podiums, the majority of Australians play, watch and enjoy sport.

The Australian Sports Commission (ASC) has partnered with Australia's peak science agency, the Commonwealth Scientific and Industrial Research Organisation (CSIRO), to jointly conduct research into the future of Australian sport.

The sports played in Australia, as well as how and why we play them, are changing over time. The research findings from *The Future of Australian Sport* report (the Report) will play an important role in shaping long-term policy, investment and strategic planning within government, the sport sector and broader community.

The Report highlights six sports megatrends that may redefine the sport sector over the next 30 years.

A megatrend is defined as a major shift in environmental, social and economic conditions that will substantially alter the way people live. Megatrends occur at the intersection of multiple trends. A trend is defined as an important pattern of social, economic or environmental activity that will play out in the future.

Six megatrends have been identified within *The Future* of Australian Sport report, which will impact on the makeup of sport in Australia over the next 30 years.

A Perfect Fit

Individualised sport and fitness activities are on the rise (Standing Committee on Recreation and Sport, 2010). People are fitting sport into their increasingly busy and time-fragmented lifestyles to achieve personal health objectives.

Participation rates in aerobics, running and walking, along with gym memberships, have all risen sharply over the past decade, while participation rates for many organised sports have held constant or declined (Standing Committee on Recreation and Sport, 2010). People are increasingly opting to go for a run with headphones and a music player when the opportunity arises rather than commit to a regular organised sporting event.

Expenditure on healthcare as a proportion of total expenditure has been and is forecast to continue rising (Australian Government, 2010). Australians are becoming more health conscious. We are increasingly playing sport to get fit rather than getting fit to play sport.



As we become increasingly time poor, sport is being tailored to meet personal needs. This is largely being influenced by the increased use of online tools and applications to individualise sport. Health, rather than competition, is becoming a major driver for participation in sport.

Personalised sport for health and fitness

A perfect fit

Market pressures and new business models From extreme to mainstream The rise of lifestyle sports

New wealth, new talent Economic growth and sports development in Asia More than sport The attainment of health, community and overseas aid objectives via sport

Everybody's game Demographic, generational and cultural change

From Extreme to Mainstream

This megatrend captures the rise of lifestyle, adventure and alternative sports which are particularly popular with younger generations. These sports typically involve complex, advanced skills and have some element of inherent danger and/or thrill seeking. They are also characterised by a strong lifestyle element and participants often obtain cultural self-identity and selfexpression through these sports. These sports are likely to attract participants through generational change and greater awareness via online content (e.g. YouTube, Facebook, Twitter).

There is strong viewer demand for extreme sports videos on the internet and television. These sports are also finding their way into the Olympic Games with the most recent addition being BMX cycling introduced at the 2008 Beijing Olympics. International associations for skateboarding and rock climbing are making substantial efforts to have these included as Olympic sports in the future.

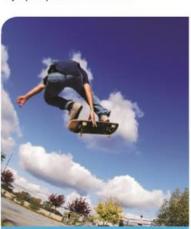
More than Sport

The broader benefits of sport are being increasingly recognised by governments, companies and communities. Sport can help achieve mental and physical health, crime prevention, social development and international cooperation objectives (Cameron & MacDougall, 2000; Schmitz et al., 2004).

Sport for children and adults is an effective means of helping to reduce the rising rates of obesity and chronic illness. If managed appropriately, it can be an effective mechanism to help achieve social inclusion for marginalised groups and reduce crime rates. Sport can also build bridges to other countries and achieve overseas aid, peace, development and foreign policy objectives.

Everybody's Game

Australia and other countries of the Organisation for Economic Cooperation and Development (OECD) face an ageing population. This will change the types of sports we play and how we play them. There are indications that Australians are embracing sport into their old age. To retain strong participation rates, sports of the future will need to cater for senior citizens. They will also need to cater for the changed cultural make-up of Australia. Australian society has become, and will continue to be, highly multicultural. Different cultures have different sporting preferences and recreation habits. Sporting organisations will be challenged with capturing the interest and involvement of diverse cultures.



Lifestyle, adventure and alternative sports are becoming popular with Australians particularly young Australians, with participation being driven by widespread exposure through digital media.



There is an increased focus on the broader benefits derived from participation in sport, including physical and mental benefits, crime prevention and social inclusion.



The types of sports Aussies are likely to play will shift as demographics, including cultural landscapes, change. There are indicators Australians are embracing sport in older age resulting in the need for sport to cater for senior citizens to participate in sport.

New Wealth New Talent

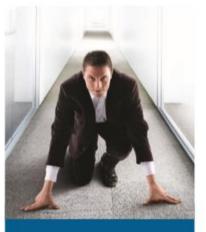
Population and income growth throughout Asia will create tougher competition and new opportunities for Australia both on the sports field and in the sports business environment. Asian countries are investing heavily in sports capabilities and, especially in the case of China, have rapidly improved gold medal outcomes at the Olympics over recent decades (Hong et al., 2005). As disposable incomes grow, the populations of Asian countries are becoming more interested in sport. This may create new markets for sports television, sports tourism, sports equipment, sports services and sports events.

Tracksuits to Business Suits

Market forces are likely to exert greater pressure on sport in the future. In some sports, elite athletes have had considerable pay rises and large sponsorship deals. This has not occurred in other sports (McMillan, 2011). Sports with high salaries may draw athletes away from those with lower salaries. Loosely organised community sports associations are likely to be replaced by organisations with corporate structures and more formal governance systems in light of market pressures. The cost of participating in sport is rising and this is a participation barrier for many people.



Population growth in developing countries, specifically Asia, increases athlete competition within the sport landscape. This may result in emerging new sporting markets for television, social media, sports equipment, services and events.



Market forces are likely to put pressure on sport in the future drawing athletes away from sports which have lower salary bases. In addition, the administration of sport may transition from communitybased organisations to corporate structures as they face increased accountability.

CONTACT US t 1300 363 400

- +61 3 9545 2176
- e enquiries@csiro.au
- w www.csiro.au

YOUR CSIRO

Australia is founding its future on science and innovation. Its national science agency, CSIRO, is a powerhouse of ideas, technologies and skills for building prosperity, growth, health and sustainability. It serves governments, industries, business and communities across the nation.

FOR FURTHER INFORMATION

Australian Sports Commission Leverrier Street, Bruce ACT 2617 PO Box 176, Belconnen ACT 2617 t +61 02 6214 1111

- f +61 02 6214 1836
- w www.ausport.gov.au/future
- e asc_research@ausport.gov.au

The full list of references can be found in the full report, The future of Australian sport.

APPENDIX 3 ISAAC REGION PARKS & SPORTSGROUNDS HIERARCHY RANKINGS

Isaac Region Sportsgrounds

MORANBAH

Sportsground Name	Sportsground Hierarchy ranking	Number/type of sportsgrounds	Hectares
Eastern Sports Precinct	Mix of Local, District, Regional	Rugby Union (x2)	17.4
		Touch Football (x4) - within the Rugby fields	
		AFL (x1) Athletics (x1)	
		Soccer (x3+ at least) depends on the configuration for Senior or Junior. Hockey (x2) Cricket (x2) - Hockey oval	
		and Soccer Oval	
		Tennis (x8 courts)	
		Netball (x4 courts)	
		Basketball (x3 courts) - note: poor condition.	
		Gymnastics (x1 indoor facility)	
		Old Skate area (x1) - note: poor condition.	
Western Sports Precinct	Mix of Local, District, Regional	TOTAL:	41.916
		Racecourse (x1)	
		Motocross (x1)	
		Kart Club (x1)	
		Junior Dirt Drags (x1)	
		Speedway (x1)	
		Pony Club (x1)	
		Radio Control Car Club (x1)	
		Rodeo/Camp	
		Drafting/Cutting (x1)	
		Dressage (x1)	
		Field Archers Club (x1)	
		Pistol Club (x1)	
		Rifle Club (x1)	
		Moranbah Motorcycle Riders Club (x1)	
Ted Rolfe Oval (including the Skate Park)	Local	Oval x1	2

T Truce of Teased Sports.	
Moranbah BMX Club	Regional
Moranbah Rugby League Club	Regional
Moranbah Golf Club	Regional
Squash Courts	Local
Moranbah Lawn Bowls Club	Regional
Greg Cruickshank Aquatic Centre	Regional

Total Sportsgrounds hectares	61.316
Sportsgrounds Regional hectares	59.32
Sportsgrounds District hectares	0
Sportsgrounds Local hectares	2

Notes:

- Given the difficulty in breaking down hectare measurement details for specific areas within the Eastern and Western Sports Precincts and determining which sports are regional or not the whole of each precinct has been classified as Regional.
- Hectares from private and leased facilities is not included in the total hectare count for IRC Sportsgrounds space/provision.

DYSART

Sportsground Name	Sportsground Hierarchy ranking	Number/type of sportsgrounds	Hectares	
Dysart Sportsgrounds - Leichhardt Recreation Park	Mix of Local, District, Regional	Rugby League (Snr) x 1 Rugby League (Jnr) x 1 Cricket (x1) Touch Football (x?) - on the Cricket Oval	22.6	
		Soccer (x2+ at least) depends on the configuration for Snr or Jnr. BMX (x1) Boxing (x1 Indoor facility) Lions Club Shed		
Dysart Aquatic Centre & Tennis Courts - Queen Elizabeth Drive	District	Aquatic Centre & Tennis (x2 courts)	2.2	

Private or leased sports:	
Fisher Street Equestrian	Local
and other clubs	
Dysart Lawn Bowls Club	Regional
Dysart Golf Club	Regional
	No longer
Dysart Racecourse	operational
Seashore Street Tennis	Regional
Courts (8 courts)	
Dysart Aquatic Centre	Regional
Dysart Netball Courts (at	Local
Centenary Park, 4 courts)	
Dysart Recreation Centre	Regional
(indoor courts for netball	
and basketball, and a	
gymnasium)	
Dysart Gun Club	Regional
	1

Total Sportsgrounds hectares	24.8
Sportsgrounds Regional hectares	24.8
Sportsgrounds District hectares	0
Sportsgrounds Local hectares	0

Notes:

- Given the difficulty in breaking down hectare measurement details for the specific areas within the Leichhardt Sports Precinct and determining which sports are regional or not the whole of each precinct has been classified as Regional.
- Hectares from private and leased facilities is not included in the total hectare count for IRC Sportsgrounds space/provision.

MIDDLEMOUNT

Sportsground Name	Sportsground Hierarchy ranking	Number/type of sportsgrounds	Hectares
Middlemount Sportsgrounds	Mix of Local, District, Regional	Rugby League (Snr/Jnr) x 2	16.6
		Cricket/AFL Oval (x1)	
		Touch Football (x2) - on the Cricket/AFL Oval	
		Soccer (x2+) dependson the configuration for Senior or Junior.	
		Tennis (x6 courts)	
Middlemount Netball Courts (at Singleton Place)		Netball (x4)	2.2

i invate of leased sports.	
Middlemount Lawn Bowls Club	No longer operational
Middlemount Golf Club	Regional
Middlemount Racecourse	Regional
Middlemount Aquatic Centre	Regional
Middlemount Motocross Club	Regional
Middlemount Gun Clubs (types of disciplines need to be confirmed)	Regional
Equestrian Clubs on Dysart-Middlemount Rd (types of disciplines need to be confirmed - i.e. Rodeo, Pony Club, Campdrafting etc.)	Regional

Total Sportsgrounds hectares	18.8
Sportsgrounds Regional hectares	18.8
Sportsgrounds District hectares	0
Sportsgrounds Local hectares	0

Notes:

- Given the difficulty in breaking down hectare measurement details for the specific areas within the Sports Precinct and determining which sports are regional or not the whole of each precinct has been classified as Regional.
- Hectares from private and leased facilities is not included in the total hectare count for IRC Sportsgrounds space/provision.

CLERMONT

Sportsground Name	Sportsground Hierarchy ranking	Number/type of sportsgrounds	Hectares
Clermont Sportsgrounds	Mix of Local, District, Regional	Rugby League/Rugby Union (Snr) x 1	12.87
		Cricket (x2) (plus cricket nets on-site)	
		Touch Football (x6) - on top and bottom ovals	
		Soccer (x3+ at least) depends on the configuration for Snr or Jnr and use of top and bottom ovals.	
		Athletics - long jump pits and shot putt/discus cage	

		Tennis (x6 courts)	
		Netball (x5) (2 of the courts are multipurpose for Basketball also)	
Drummond Street Ovals	Local	Jnr Cricket x3 oval (not irrigated)	2.6
Clermont BMX	Regional		1
Clermont Aquatic Centre	Regional		1.8

Clermont Lawn Bowls Club	Regional
Clermont Golf Club	Regional
Clermont Racecourse	Regional
Clermont Recreation Centre	Local
Clermont Motocross Club	Regional
Clermont Shooting Complex (types of disciplines need to be confirmed - i.e. Clay Target Shooting)	Regional
Showgrounds - Equestrian/other clubs (types of disciplines need to be confirmed - i.e. Polocrosse, Pony Club, Rodeo etc.)	Regional

Total Sportsgrounds hectares	18.27
Sportsgrounds Regional hectares	15.67
Sportsgrounds District hectares	0
Sportsgrounds Local hectares	2.6

Notes:

- Given the difficulty in breaking down hectare measurement details for the specific areas within the Sports Precinct and determining which sports are regional or not the whole of each precinct has been classified as Regional.
- Hectares from private and leased facilities is not included in the total hectare count for IRC Sportsgrounds space/provision.

NEBO

Sportsground Name	Sportsground Hierarchy ranking	Number/type of sportsgrounds	Hectares
Nebo Sportsground	Local	Multipurpose Oval (x1)	1.73
Nebo Showgrounds	Mix of Local, District, Regional	Multipurpose Covered Arena	18.68

		Pony Club	
		Camp Drafting	
Recreation Centre/Gymnasium - at the Nebo Sportsgrounds	Local		0.5
Nebo Aquatic Centre	Local		0.2

Nebo Lawn Bowls Club	District

Total Sportsgrounds hectares	21.11
Sportsgrounds Regional hectares	18.68
Sportsgrounds District hectares	0
Sportsgrounds Local hectares	2.43

Notes:

- Given the difficulty determining which sports are regional or not within the Showgrounds area the whole of the precinct has been classified as Regional.
- Hectares from private and leased facilities is not included in the total hectare count for IRC Sportsgrounds space/provision.

GLENDEN

Sportsground Name	Sportsground Hierarchy ranking	Number/type of sportsgrounds	Hectares
Maddern Oval (Sportsgrounds)	Local	Multipurpose Oval (x2)	3.6
Recreation Centre/Gymnasium	Local		4.1
Basketball Courts/Tennis Courts	Local	2x Basketball Courts, 4x Netball Courts	1.3

Private or leased sports:

Glenden Aquatic Centre	Local
Glenden Lawn Bowls Club	Regional
Glenden Motocross Club	Regional

Total Sportsgrounds hectares	9
Sportsgrounds Regional hectares	0
Sportsgrounds District hectares	0
Sportsgrounds Local hectares	9

Notes:

• Hectares from private and leased facilities is not included in the total hectare count for IRC Sportsgrounds space/provision.

ST LAWRENCE

Sportsground Name	Sportsground Hierarchy ranking	Number/type of sportsgrounds	Hectares
St Lawrence Sportsgrounds	Local	Multipurpose Ovals (x2)	2
Recreation Grounds	Regional	The types of disciplines need to be confirmed - i.e. Camp Drafting etc.	12.2
Multipurpose Courts	Local	2x Netball/Basketball/Tennis Courts	0.3
St Lawrence Pool	Local		0.2

Private or leased sports:

St Lawrence Lawn Bowls	District
Club	

Total Sportsgrounds hectares	14.7
Sportsgrounds Regional hectares	12.2
Sportsgrounds District hectares	0
Sportsgrounds Local hectares	2.8

Notes:

• Hectares from private and leased facilities is not included in the total hectare count for IRC Sportsgrounds space/provision.

CARMILA

Sportsground Name	Sportsground Hierarchy ranking	Number/type of sportsgrounds	Hectares
Carmila Sportsgrounds	Local	Multipurpose Oval (x1), Indoor Stadium (Basketball), Tennis Courts (x3)	2.3

Private or leased sports:

Nil.

Total Sportsgrounds hectares	2.3
Sportsgrounds Regional hectares	0

Sportsgrounds District hectares	0
Sportsgrounds Local hectares	2.3

CLAIRVIEW

Council Sportsgrounds/facilities Nil.

Private or leased sports: Nil.

GREENHILL/ILBILBIE Council Sportsgrounds/facilities: Nil.

Private or leased sports: Nil.

Isaac Region Parks

MORANBAH

Park Name	Parks Hierarchy ranking	Contains a Playground	Hectares
Binda Park	District	Yes	7.55
Bernborough Park	District	Yes	0.62
Lions Park	District	Yes	0.35
Town Square - Shop fronts	District	Yes	0.5
Town Square - Park area	District	Yes	0.4
Sunshine Park	District	Yes	0.4
Apex/Red Bucket Park	Local	Yes	9.6
Rose Park	Local	No	0.65
Koala Park	Local	Yes	0.6
Flohr Park	Local	Yes	0.44
Nolan Park	Local	Yes	0.2
Gilchrist Park	Local	Yes	0.6
Brian Coughhlan Park	Local - Ornamental	No	0.34
JC's Park	Local	No	3.76
Eastern Sports Fields	Local	Yes (Swing set)	Included in the Sportsgrounds measurement
Latemore Park	Local	Yes	1
Unity Park	Local	No	1
Mouat Park	Local	Yes	0.2
Federation Walk Park	Local	No (fitness equipment only)	7.4

Total number of Parks: Total number of Playgrounds: 18 (excludes the Eastern Sports Precinct)

Total Hectares (parks):	35.61
Total Parks District	9.819
hectares:	
Total Parks Local hectares:	23.6421
Total Parks Ornamental	0.34
hectares:	

14

Notes:

- Barton Park is not included in the list/hectares measurements due to being owned and maintained by BMA.
- The numerous large open space areas in Moranbah which are predominantly not irrigated and are unnamed have not been included in the measurements.

CLERMONT

Park Name	Parks Hierarchy ranking	Playground/no playground	Hectares
Centenary Park	District	Yes	3.1
Newton Street Park	Local	No	0.16
Spring Street Park	Local	No	0.8
Rose Harris Park	Local - Ornamental	No	0.3
Pioneer Park	Local - Ornamental	No	2.64
Skate Park (Copperfield Rd)	Local	Yes	2.25
Monash Park	Local	No	0.3
Ivan Bettridge Park	Local	No	2.2

Total number of Parks:	8
Total number of	2
Playgrounds:	

Total Hectares (parks):	11.75
Total Parks District	3.1
hectares:	
Total Parks Local hectares:	5.71
Total Parks Ornamental hectares:	2.94

Note:

• the numerous large open space areas in Clermont which are predominantly not irrigated and are unnamed have not been included in the measurements.

DYSART

Park Name	Parks Hierarchy ranking	Playground/no playground	Hectares
Centenary Park	District	Yes	4.84
Lions Park	Local	Yes	0.65
Hewitt Park	Local	Yes	0.64
Fox Park	Local	Yes	0.8
Scott Street Park	Local	No	0.1
Absolom Park	Local	No	0.17
Big Belly Park	Local - Ornamental	No	2.26
ANZAC Park/Civic Centre	Local - Ornamental	No	2

Total number of Parks:	8
Total number of	4
Playgrounds:	

Total Hectares (parks):	11.46
Total Parks District hectares:	4.84
Total Parks Local hectares:	2.36
Total Parks Ornamental hectares:	4.26

Notes:

- The numerous large open space areas in Dysart which are predominantly not irrigated and are unnamed have not been included in the measurements.
- These open space areas make up at least 3.7 hectares.

MIDDLEMOUNT

Park Name	Parks Hierarchy ranking	Playground/no playground	Hectares
Blue Mountain Park	Local	Yes	3
Camm Park	District	Yes	1.4
Curlew Park	Local	Yes (swing set only)	0.78
Lions/Emu Park	Local	Yes	0.81
Rosella Park	Local	Yes	0.37
Pheasant Park	Local	Yes	0.5
Kookaburra Park	District	Yes	7
Brolga Park	Local	Yes	0.2
Sportsgrounds - Norm Blanche Oval	Local	Yes	Included in the Sportsgrounds measurement
Pioneer Park	Local	Yes (Location: Middlemount Tennis Courts)	Included in the Sportsgrounds measurement
Bustard Park	Local - Ornamental	No	0.8
ANZAC Park	Local - Ornamental	No	0.4
Kingfisher Park	Local - Ornamental	No (Fitness equipment only)	0.5
Centenary Park	Local	No	1.66
Netball/Skate Park area	Local	No	0.69

Total number of Parks: Total number of Playgrounds: 13 (excludes Norm Blanche Oval and Pioneer Park)

Total Hectares (parks):	18.11
Total District Parks	8.4
hectares:	
Total Parks Local hectares:	8.01
Total Parks Ornamental	1.7
hectars:	

10

Notes:

- The Blue Mountain Park (BMP) area consists of a total of 104.76 hectares.
- For the ROSS, BMP measurements are noted as the area of useable park which has been estimated at 3 hectares so as not to skew the measurements.
- The playground area within the Shopping Centre is excluded from the count and measurements due to being owned and maintained by Anglo American Coal.
- The numerous large open space areas in Middlemount which are predominantly not irrigated and are unnamed have not been included in the measurements.

NEBO

Park Name	Parks Hierarchy ranking	Playground/no playground	Hectares
Centenary Park	Local - Ornamental	No	0.41
Perry Park	District	Yes	0.1
Nebo Skate Park/Multipurpose Court	Local	No	0.2
Creek Park	Local	No	0.01
Highway Rest stop park - west	Local	No	0.3
Highway Rest stop park - east	Local	No	0.1
Nebo Entry area park/open space	Local - Ornamental	No	0.2

Total number of Parks:	7
Total number of	1
Playgrounds:	

Total Hectares (parks):	1.32
Total Parks District	0.1
hectares:	
Total Parks Local hectares:	0.61
Total Parks Ornamental hectares:	0.61

Note:

the numerous large open space areas in Nebo which are predominantly not irrigated and are unnamed have not been included in the measurements. •

GLENDEN

Park Name	Parks Hierarchy ranking	Playground/no playground	Hectares
Lions Park	Local	No	3.5
Town Square Park	District	Yes	0.15
Glenden Skate Park	Local	No	0.1
Red Bucket Entry Park	Local - Ornamental	No	0.4

Total number of Parks:	4
Total number of	1
Playgrounds:	

Total Hectares (parks):	4.15
Total Parks District	0.15
hectares:	
Total Parks Local hectares:	3.6
Total Parks Ornamental	0.4
hectares:	

Note:

• the numerous large open space areas in Glenden, some of which are irrigated and are predominantly unnamed have not been included in the measurements.

ST LAWRENCE

Park Name	Parks Hierarchy ranking	Playground/no playground	Hectares
St Lawrence Park	District	Yes	0.2
Marg's Park	Local	No	3

Total number of Parks:	2
Total number of	1
Playgrounds:	

Total Hectares (parks):	3.2
Total Parks District	0.2
hectares:	
Total Parks Local hectares:	3
Total Parks Ornamental	0
hectares:	

Note:

- the numerous large open space areas in St Lawrence which are not irrigated and are unnamed have not been included in the measurements.
- The total area for Marg's Park is 31.5636. The estimated useable area is given as 3 hectares to provide a more realistic figure.

CARMILA

Park Name	Parks Hierarchy ranking	Playground/no playground	Hectares
Carmila Beach Park	District	Yes	0.74
Carmila Sportsground Park	Local	Yes	2.36

Total number of Parks:	2
Total number of	2
Playgrounds:	

Total Hectares (parks):	3.1
Total Parks District hectares:	0.74
Total Parks Local hectares:	2.36
Total Parks Ornamental hectares:	0

Note:

• the total area of the Carmila Beach Reserve which includes the camping area has not been included in the measurements to avoid skewing the results.

CLAIRVIEW

Park Name	Parks Hierarchy ranking	Playground/no playground	Hectares
Clairview Park	Local	Yes	3
Blue Rocks Park	Local	No	0.1

Total number of Parks:	2
Total number of	1
Playgrounds:	

Total Hectares (parks):	3.1
Total Parks District	0
hectares:	
Total Parks Local hectares:	3.1
Total Parks Ornamental	0
hectares:	

Note:

• The total area measurement for Clairview Park is 11.36 hectares. The estimated useable area is given as 3 hectares to provide a more realistic figure.

GREENHILL/ILBILBIE

Note:

- there are no parks in existence at Greenhill or Ilbilbie.
- It is recognised that there is a playground in the Community Centre grounds at Ilbilbie, but this has not been considered given it is fenced off.

ISAAC REGION

IRC Total Hectares (parks):	89.9886
IRC Total Parks District	27.349
hectares:	
IRC Total Parks Local	52.3959
hectares:	
IRC Total Parks Ornamental	10.2437
hectares:	

APPENDIX 4

DOG EXERCISE PARKS

It is recognised that Council currently doesn't provide designated dog exercise parks throughout the region. Furthermore, Council has previously received requests from the community for the development of dog exercise parks to provide suitable areas for dog owners to exercise their dogs and have them socialise with other dogs.

As part of the implementation of the ROSS it is proposed that Council develop cost estimate information for the possible establishment of a standard dog park for future consideration in Council's annual budget bid process. A standard dog exercise park is proposed to consist of the following:

- Fenced area approximately 30m x 30m
- Tree planting (x 5-6)
- Rubbish bin (x 1)
- Picnic shade shelter (x 1)
- Picnic setting (bench seating and table) (x 1)
- Bench seating (x 2)
- Dog poo bag dispenser (x 1)
- Irrigated grass within the area (optional)
- Drinking fountain (human and dog elements) (x 1)

APPENDIX 5

OPERATIONAL SERVICE LEVEL DOCUMENT EXAMPLE

LUMBARY MORE LUMBARY MORE LUMBARY MORE LUMBARY MORE </th <th></th>																		
No. No. <th>TOWN SHIP NAME</th> <th>Comments</th> <th>ally</th> <th>okiy</th> <th>nightiy</th> <th>nthly</th> <th>irterly</th> <th>yearly</th> <th>arty</th> <th>quested</th> <th></th> <th></th> <th></th> <th>frequency</th> <th>per season</th> <th></th> <th>(Growing</th> <th>(0ff</th>	TOWN SHIP NAME	Comments	ally	okiy	nightiy	nthly	irterly	yearly	arty	quested				frequency	per season		(Growing	(0ff
			•	We	Fort	Mo	QUE	Hait	×.	As re:	Hours	Persons	Hours			Per tear		season) Hours
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Note: Doesn't include cleaning playgrounds, playground checks, cleaning park benches etc.. Note: Doesn't include achoc littler pick-ups in the majority of areas. Note: Doesn't factor in storm damage clean ups / pick up debris etc. In the wet season. This can take anywhere between 6 staff x 8 hours to 3 days (if large trees are down)

APPENDIX 6 EXISTING PROVISION OF SPORT & RECREATION FACILITIES

Council Sport & Recreation Facilities

IRC offers a large range of facilities for residents and visitors alike. These include but are not limited to the following sports:

- Australian football
- Basketball
- Cricket
- Various Equestrian disciplines
- Golf
- Netball
- Rugby League/Union
- Soccer
- Swimming
- Tennis
- Motorsport

There are many community sport and recreation clubs which utilise grounds and facilities directly managed by Council, or other facilities which are leased from Council. Additionally, the region has several private sports clubs, sporting associations/leagues, Trusts, Committees of Management, and private sector groups. This section provides an overview of the key sport and recreation facilities predominantly owned/managed by Council.

Regional Aquatic and Sports Centres

IRC owns and manages 7 aquatic centres and 3 indoor sporting centres:

IRC Aquatic Centres:

- Clermont Swimming Pool
- Dysart Swimming Pool
- Flaggy Rock Pool
- Middlemount Swimming Pool
- Greg Cruickshank Aquatic Centre, Moranbah
- Nebo Swimming Pool
- St Lawrence Swimming Pool

Note: Glenden Swimming Pool is owned and managed by Glencore.

IRC Indoor Sports Centres:

- Dysart Recreation Centre
- Nebo Indoor Sports Centre
- Carmila Indoor Stadium

Note: Glenden Recreation Centre is managed by Council but owned by Glencore. Middlemount Indoor Sports Centre is owned and operated by Anglo American.

Major Sports Facilities

Isaac Regional Council also has other sports facilities built on Council-owned land that are classified as "regional" facilities as they service a catchment that extends beyond the town and/or they have been developed to a standard beyond local municipal needs. Broadly, these facilities include the likes of:

- Golf course/clubs
- Horse Racing courses
- Speedways
- Kart Clubs
- Motocross and other motorsport pursuits
- Equestrian facilities such as Polocrosse, Camp drafting, Pony Club, Cutting etc.
- Rodeo facilities

- Gun Clubs of various disciplines
- BMX clubs
- Others

Other Recreation Facilities

Other Council-owned/managed/or leased facilities and open space areas that provide residents and visitors with a variety of recreational experiences and opportunities include:

- Scout and Guide halls
- Community halls
- Recreation Centres
- Cycle paths
- Skate parks

Adequacy of Current Sport Facility Provision

Council undertook a desktop assessment of the adequacy of current sports facility provision throughout the region based upon organisational knowledge of usage levels, existing clubs/level of activity and forecast population growth. For most sports in the region, based upon usage levels and generally recognised facility capacity and usage limitations, there is not a need to provide expanded or new facilities. Rather the focus for Council over the next 10 years will be on the renewal and replacement of aging assets which are reaching the end of their asset life.

There are a limited number of excepts where usage rates and participation numbers warrant further consideration around facility expansion or other alternatives to provide necessary capacity for the user/s at a given venue. However, generally there is an oversupply of facilities throughout the Isaac Region. There appears to be a significant oversupply of cricket ovals and tennis courts, whilst the supply of rugby league fields, lawn bowls and soccer fields is adequate. The exceptions appear to be the provision for indoor court sports (i.e. basketball and netball). An analysis of the need for indoor sports facilities throughout the region is recommended.

Education Facilities

Most schools in the region have sport and recreation facilities which would be suitable for community use. The availability of these sports fields and outdoor/indoor courts needs to be determined in consultation with the individual schools noting the potential insurance and other issues that may need to be addressed prior to community groups being permitted access. Increased utilisation of these facilities may serve to reduce demand upon Council to develop new facilities in the future.

Privately Owned/Operated Recreation Facilities and Spaces

Other recreation reserves, facilities and open space areas are available in the Isaac Region, but are owned and/or managed by other public agencies, Committees of Management, or the private sector. Examples include the following:

- Glenden Golf Course
- Moranbah Boxing & Sporting Club Inc.
- Snap Fitness Gymnasium Moranbah
- Moranbah Squash Courts
- Clermont Sports Centre/Gymnasium
- Middlemount Gymnasium

Attachment 2 – ROSS Public Exhibition Period Community Feedback Summary

RECREATION AND OPEN SPACE STRATEGY (ROSS)

Comments received from members of the community during the ROSS Public Exhibition period of 25 November 2019 – 20 December 2019. The responses were received from the following locations throughout the Isaac region: Moranbah – 4, Nebo & Glenden – 1, Clermont – 3, Dysart – 3, Unknown – 3.

Council released a brief survey/questionnaire with the Draft ROSS when placed on public exhibition and the responses received to those questions and other general comments have been captured within the following table.

Survey Question	Response received from community member	Proposed action or response by Council within the ROSS
1. Do you have favourite section?	a Feedback generally positive, with two references to the Strategic Implementation plans section.	Noted. No action required.
	Comment criticising the length of the document.	Noted. Not actioned due to the document needing to capture the detail contained within it. Council could consider developing a summary version in the future if it is considered necessary.
	One reference to lighting requirements at the Moranbah Eastern Sports Fields AFL Oval and one reference to all-inclusive facilities requirements.	The comment was noted and will be addressed through the existing recommendation in Section 6.5 (page 60), Strategic recommendation item M1.
2. Do you think the the document coul benefit from modification of the sections of inclusion of net	 d concern regarding the length n and complexity of the document. or 	Noted. Not actioned due to the document needing to capture the detail contained within it. Council could consider developing a summary version in the future if it is considered necessary.
sections?	One comment requesting community engagement plans.	Reference has been added to the ROSS to address the item in Section 1.7 (page 11) - It is recognised that further community engagement will need to occur for the specific projects and initiatives proposed within the ROSS. Council will endeavour to seek community input and involvement when relevant opportunities for engagement arise to facilitate the best possible outcomes.
	One comment requesting all- inclusive facilities/equipment.	Noted and to be addressed through Strategic Action item I15 (page 55). It

		has been amonded to new note that
	One comment about age- appropriate outdoor spaces.	has been amended to now note that – Open Space Improvements consider opportunities to improve the appeal of existing public open space for all ages and all abilities Noted and addressed through Strategic Action item I15 (page 55). It has been amended to now note that – Open Space Improvements consider opportunities to improve the appeal of existing public open space for all ages
		and all abilities
3. Is there anything you think is missing from the Draft ROSS that you would like to see added?	One request for consideration and acknowledgement of ageing population and how IRC will identify and address issues of the aged in the next 10 years.	While the comment was noted and has been somewhat addressed through Strategic Action item I15 as mentioned above, it is also suggested that the document as a whole and the general approach of Council when it comes to planning the provision of facilities and services takes into consider population demographics and specific community requirements such as an aging population when further more detailed and project specific investigation occurs. Thus, no further modification of the ROSS has occurred stemming from this item.
	Request for information and recommendations on how IRC will "improve community health" as addressed in the introduction.	It is suggested that IRC will address community health through the planning and provision of improved and better infrastructure as per that which will be delivered via the adoption of the ROSS. Thus, no further modification of the ROSS has occurred stemming from this item.
	Request for provisions for lighting standards and player safety on sports grounds including fencing, upgrades of change facilities for women in sport and ground conditions.	Strategic Recommendation item 110 (page 54) in relation to the development of Reserve Master Plans generally captures the intent to review lighting standards. Additionally, Strategic Recommendation item 13 (page 53) in relation Sportsground Condition audits generally captures the intent to review standards regarding player safety. Strategic Recommendation item 15 (page 54) in relation to Female Amenities review, captures the desire of Council to address upgrades to female change amenities.

	Request for a defined section	Noted and addressed through
	Request for a defined section determining inclusive equipment/facilities for each community. One criticism that the submitter could not find the proposed improvements and that the population data was wrong.	Noted, and addressed through amendment of Strategic Recommendation item I6 (page 54) regarding the development of an IRC Playground Strategy which will <i> seek</i> <i>to capture and address the need for all-</i> <i>inclusive equipment and facilities</i> Noted. No action taken as the improvements are proposed in general form within the Strategic Recommendation items in alignment with the desired intent of Council for the strategy. The population data has been double checked and where necessary amended to reflect the preferred data source used by Council.
	One criticism that existing amenities are non-compliant and unsafe.	This item will be generally addressed through Strategic Recommendation item I10 (page 54) in relation to the development of Reserve Master Plans which has the general intent of reviewing any forms of non- compliance/safety concerns and formulating a plan to then address them.
	One request for maps listing priority parks/clubs, with example photos.	Park/sportsground etc. rankings in relation to the Hierarchy rankings establish in the ROSS are noted in Appendix 3 – p. 117 onwards. Maps for each town/village are provided in Section 6 from page 50 onwards. Example photos are not deemed necessary for the ROSS and can be captured in future more issue specific strategic documents.
4. Does the Draft	3 positive responses.	No further action required.
ROSS reflect the needs of your area/community? If so, what elements do you like? If not, what do you think is missing and should be added?	 3 negative responses, as follows: Not particularly forward thinking. Strategy is narrow-focused and will not support any grant application. 	The comment was noted. No action taken or recommended due to the document reflecting the desires of Council and being aligned to region specific research and reasonable given the regions overarching level of provision and population.
	 No adequate inclusive facilities/equipment in any of the playgrounds. 	This concern will be addressed through the Strategic Recommendation item I6 & I7 (page 54) through the development and implementation of an Isaac Region Playground Strategy.

		 No minimum functionality/features for Parks/Recreation areas. One comment that it's at a high level – wants the planned stages of the Western Precinct Master Plan. 	This item is addressed through Section 3.3 (page 31) which establishes a Parks Hierarchy for the region. This is the intent of the document and function of it being a strategy. Further, more detailed analysis for the Western Sports Precinct will occur through Strategic Recommendation item M2 (page 60).
5.	Within the document Council is proposing to implement a hierarchy of parks and sportsgrounds to assist with the future development and funding of those areas, and to ensure that Council achieves the correct balance in the level of provision for the community based upon population numbers and other considerations. Do you agree or disagree?	 5 positive responses. One response indicating that respondent didn't understand. A further comment on giving consideration to inclusive facilities/equipment (too much emphasis on sports/exercise). A comment that the report offers very few actual recommendations for the future. A comment that the questions are poorly worded – not worth the time to create a hierarchy. A request that one park be identified per location which is the premier recreation and open space park. 	Response this item has occurred earlier. In response to this item it is noted that the Strategic Recommendation items in Section 6 indeed provide recommendations for the future, and through the implementation of those recommendations for future actions will flow. Noted. No further action taken. This item has been somewhat addressed through the noting of the park rankings against the Parks Hierarchy established in the document. It may not be appropriate to identify just one park per location as it may have several parks that contain those attributes and serve a useful function as a premier park in a larger
6.	The document proposes that the current fees and charges schedule for the use of parks and particularly	 Five positive/supportive responses – noting that they want to see consistency throughout region and fairness in reviews. 	community.

	sportsgrounds be reviewed and considered for revision in the future to provide a more consistent structure throughout the region and to assist with the funding of maintenance activities. Do you agree or disagree with this approach and is so why?	•	Four responses against – don't want a "one size fits all". Don't want to pay for use of ovals. Don't want consistency – each region/location is unique. Complaint about other related fees – water charges, building consent fees and other stipulations.	Given the ROSS recommends further review and investigation into this area (Strategic Recommendation I1 – page 53, I12 – page 55), it is suggested that the development of those investigative recommendations and subsequent further consultation and findings will provide Council with a solid platform from which to make further decisions about whether a whole of region approach/user pays approach etc. is suitable for Isaac.
7.	Please provide any general comments that you have in relation to the draft ROSS for Council's further consideration.	•	One criticism that the original community consultation was tokenistic.	Noted. It was the preference of Council at the beginning of the renewed ROSS development process to utilise the consultation that occurred in 2015/2016. This preference is considered reasonable given the further time and expense that would have been incurred to undertake further consultation which is likely to not have provided a substantially different outcome. Additionally, through the Public Exhibition process and provided survey/questionnaire the community were provided with further ample opportunity to provide input to inform the development of the strategy.
		•	A query as to how a new fees and charges policy will facilitate increased participation in physical activity.	This comment is provided in the ROSS from the perspective that through the implementation of an equitable user pays system Council could then utilise those funds for the improvement of facilities that will in turn improve the attractiveness of the venue offering and further promote participation. Additionally, through implementation of such a system the resulting funds could be targeted towards improving club administrative capacity, participation promotion and overall club health. Furthermore, through greater levels of awareness of the value of their facilities and their offering this has the potential to spur further efforts within the clubs to increase participation levels.

 One criticism on the formatting of the document. 	Noted. Further work on the formatting of the document can occur following adopt at the request of Council.
 One comment that sporting clubs could be invited to meet with Councillors to help grow all sports and assist with funding. 	This item is noted and there is opportunity to explore it further through Strategic Recommendation item 113 (page 55) Group/Club support – Explore opportunities to increase levels of Council support/resourcing for community groups and sports clubs in order to promote participation in sport and recreation, and to improve health outcomes in the region.
 An insistence that all recreation areas have watering systems. 	It is not feasible or appropriate for all areas to contain irrigation systems. Thus, this request will not be included in the ROSS.
 Comments about pools and water parks not being addressed within the ROSS. 	While the intent of the ROSS was not to look into these facilities given they are managed by a different section of Council and present a different operational requirement, it is possible for both the Parks and Recreation section and the section of Council responsible for the provision and management of aquatic centres to work together to consider further opportunities under Strategic Recommendation item I15 – Open Space Improvements (page 55).
 Criticism that there is no analysis of age group requirements for parks. 	This item will be addressed through the detailed analysis and recommendations that will come from the Regional Playground Strategy that is proposed under Strategic Recommendation item I6 (page 54).
 Concern expressed about Moranbah Western Sporting Precinct and Campdraft facilities. 	This item will be addressed through the Western Sports Precinct master plan development proposed via Strategic Recommendation item M2 (page 60).
 A criticism about the lack of "sanitising" playgrounds. 	This item will be addressed through the detailed analysis and recommendations that will come from the development of Recreation and Open Space Service Levels under Strategic Recommendation item 14 (page 53).
 One request for alternative sources of recreation. 	This item will be addressed through Strategic Recommendation item 115 (page 55) Open Space Improvements – i.e. <i>consider opportunities to improve</i>

the appeal of existing public open spaces (including paths, trails and
connections).



MEETING DETAILS	Engineering and Infrastructure Standing Committee Meeting Wednesday 10 June 2020
AUTHOR	Lakshmi Muthu
AUTHOR POSITION	Technical Engineer

5.2

BRIDGES RENEWAL PROGRAM

EXECUTIVE SUMMARY

The Bridges Renewal Program (BRP) is an Australian Government initiative to fund up to 50% of the total cost to upgrade and replace bridges to enhance access for local communities and facilitate higher productivity vehicle access. This report seeks endorsement of the proposed project for application under the 2019/20 funding round five (5) for projects commencing in the 2020/21 financial year.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Retrospectively endorse the funding application under the Bridges Renewal Program for the replacement of the Bully Creek Steel Bridge on Hyde Park Road.
- 2. Endorse Council seeking to obtain a 50% funding contribution through the Bridges Renewal Program (BRP), with further funding to be provided by Council contribution in the 2020/21 financial year as outlined below.
 - a. BRP funding \$243,600
 - b. Council contribution \$243,600
- 3. Authorise the Chief Executive Officer to execute and submit the funding application.

BACKGROUND

Under Round Five of the Bridges Renewal Program (BRP), the Australian Government will provide up to 50% funding for the total cost of eligible proposals that meet the program objectives. Round Five of BRP is being conducted concurrently with Round Seven of the HVSPP.

Applications opened for Councils for this BRP funding on 17 March 2020 and close on 29 May 2020. Project approvals for successful applications are expected to be received in July 2020. All projects are to be completed no later than 24 months after the signing of the Project Approval Instrument.

Objectives of the program are to support delivery of projects that to upgrade and replace bridges to enhance access for local communities and facilitate higher productivity vehicle access.

Project Eligible for Funding includes,

- Bridge replacement proposals proposals that seek to replace an old bridge with a new bridge;
- Bridge upgrade proposals proposals that seek to strengthen, prolong the life of, widen and/or improve safety on the bridge;

ENGINEERING AND



- New bridges replacing an existing water crossing. including a new bridge to replace a culvert or causeway;
- Approach roads (reasonable length) associated with bridges.

Bully Creek Steel Bridge

Based on the recent Bridge level 2 and Level 3 inspections, the existing Bully Creek Steel Bridge at Hyde Park Road has been identified in poor condition due to the heavily deteriorated abutments and corroded girders. From the structural assessment undertaken, it was found that the bridge deck has insufficient capacity for the assessment vehicle T44 and extreme deflections has been experienced by the Road users.

Proposal

The following projects have been proposed for Bridge Renewal Program with 50-50% funding arrangements with Australian Government and Council:

Project: Replacement of Bully Creek Steel Bridge

Strategy Objective: Strategic improvement to our Road Transport Infrastructure

Scope: Design and Construction for Replacement of existing Steel Bridge with new Precast Concrete Bridge including substructure, abutments, Headstock, Precast M-Lock Bridge units, approach pavements.

Project Budget:

The delivery program under the guidelines provides for completion of construction to occur from 24 months after signing of a Project Approval Instrument. On this basis the table below represents project to commence during the FY2020/21 for Design and FY2021/22 for Construction.

Funding Source	2020-21	2021-22	Total
Australian Government	\$25,000	\$218,600	\$243,600
Council	\$25,000	\$218,600	\$243,600
Total	\$50,000	\$437,000	\$487,200

Applications for BRP funding close on 29 May 2020, with the funding guidelines noting that "Projects approved under these Guidelines will be allocated funding to a maximum of up to \$2 million per proposal for LGA's, as a subsidy towards the eligible project costs, with all applicants expected to make a 50% financial contribution towards the eligible project costs". On this basis it is proposed that Council seek a 50% subsidy of the project costs for the above listed project.

IMPLICATIONS

Financial

This is a grant funding program with up to 50% funding required to be contributed by Council. If the project is successful in the funding application, Council will need to provide a funding contribution of 50% (\$243,000 - \$25,000 in FY2020/21 and \$218,600 in FY2021/22) of the overall project value.

ENGINEERING AND INFRASTRUCTURE



Benefits

Approval of the project would extend the asset life of the proposed Bridge in conjunction with reducing the operational costs, providing safer roads as the level of service and asset is upgraded. Responding to community requests improves liveability in the Isaac community and builds a better relationship with local government.

Some key benefits are highlighted below on some of these proposed roads

• Hyde park Road: Replacing or upgrading existing Bridge would provide a significant benefit as this road provides services to community of cattle business.

CONSULTATION

- Manager Infrastructure Planning and Technical Services
- Asset Management Department
- Manager Financial Services
- Manager Infrastructure

BASIS FOR RECOMMENDATION

The program will contribute to the delivery of improved road infrastructure assets and improves road safety thereby achieving the Australian Government's commitment to the improvement of our road network infrastructure with a vision of "improved productivity is the key to reducing the effect of the growing freight on road safety, the environment and the amenity of our communities".

ACTION ACCOUNTABILITY

Technical Engineer to prepare application package for submission.

KEY MESSAGES

Isaac Regional Council is committed to achieving infrastructure improvements while increasing the safety of the network infrastructure.

Report prepared by:	Report authorised by:
LAKSHMI MUTHU Technical Engineer	ROBERT PERNA Director Engineering and Infrastructure
Date: 29 May 2020	Date: 29 May 2020

ATTACHMENTS

• Attachment 1 – Bridge Level 3 Structural Investigation of Bully Creek Bridge at Hyde Park Road

REFERENCE DOCUMENT

• Bridge Renewal Program – Round Five Program Guideline March 2020



Structure ID: BR9 Structure Name: Bulli Creek Bridge Road Number: - Road Name: Hyde Park Road Chainage: 8.78 Waterway: Bully Creek

Construction Cost

Location: -21.6225(lat), 146.585(long) Road Hierachy: Rural Local Region: Fitzroy

Bridge Descriptive Inventory Report

Increasing view over

UBD Ref:



LHS elevation



View under

Utilities

Water Main: Gravity Sewer: Gas Main: Fibre Optics:

Utility Comment:

- Electricity (O/head): Electricity (U/ground): Telecom (U/ground): Telecom (0/head):
- Street Lighting: Pressure Sewer: Stormwater: Other:

Environment/Heritage Comment:

General

Structure Type: Bridge

Function: Road over waterway Year Constructed: 1980

Year Modified:

Design Standard: Unknown

Status: Open to traffic

Drawing Numbers:

Environment: Relatively benign

General Comment: Superstructure bears on mass concrete seating cast over natural rock outcrop.

Structure/Materials

Superstructure Type: Beam and slab, non-composite Superstructure Material Steel Beam Type: I beams **Deck Material: Steel** Wearing Surface: Unsealed (i.e. no wearing surface) Expansion Joint Type: Air gap Bearing Type: Concrete with/without mortar or construction paper Abutment Type: Formed by foundations Abutment Material: Other (describe in general comments) Abutment Foundation: Spread footings Pier Type: None Pier Material: Not applicable Pier Foundation: Not applicable Overall Width (m): 3.66 Overall Length (m): 9.10 Span Arrangement: 1/9.1 Geometrics/Safety Carriageway Width (m): 3.66 Lanes Marked: 0/0 Footway Width (m): 0/0 Central Median Width (m): 0.00 Approach Barrier: None Height (m): Bridge Barrier: None Height (m): Footway Barrier: None Height (m): Median Barrier: None Height (m): Vertical Clearance Over (m): Vertical Clearance Under (m): 1.20 Width Restriction (m): Skew Angle(°): 0 **Curvature: Straight** Horizontal Curve Radius (m): K Value of Vertical Curve: Live Load Capacity Posted Gross Mass Limit (kg): Posted Axle Mass Limit (kg): Posted Speed Limit (km/hr): Posting Date: Assessed By: Assessed Date: Failure Mode: Permit Route: AADT (vpd): HCV (%): Alternative Route: **Environment/Heritage** Hazardous Materials Route: National Trust Register: Structure Crosses Water: 🗸 National Heritage Register: Structure Crosses Potable Water: Other Heritage Register: Structure Carries Major Service: Environmental Status:

		ł	Struct	ure C	onditi	on Insj	pection	Report				L2/1	Shee Page 1 d	
			Structure	ID BR9			0	wner Local	Government Agency		Sec. Sectors			-
		-			lli Creek Bı	ridae			<u> </u>	24	- ANANA	AND A	W/ A	
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ocal	Authority	y Isaac R	egional Co				Coord	dinates -21.	6225, 146.585			1 4 1		1
Road	d Numbe	r -	Roa	d Name	Hyde Park	Road			Chainage 8.78					
oad	Type R	ural Loca		Wate	erway Bull	ly Creek			Year Built 1980	and the second second	No. 20	Shift and the	No Mar	
ruct	ture Type	Bridge				Fun	ction Road o	ver waterwa	у			States &		
uper	structure	Type Be	eam and s	ab, non-c	omposite	Sup	erstructure Ma	aterial Stee	I		a had the	- A - A		
an A	Arrangen	nent 1/9.	1			Ove	rall Length (m) 9.1	Overall Width (m) 3.66					100
					Ger	eral Comm	ent			ent.			2018-01	26 16:21
		26/01/20			-	hua Seskis			n Type Programmed			red By Rebe		
	Reviewed	I 26/01/20 I 13/03/20 riginal Ra WL1 Ra	018 ting CS	Reviewe	ed By Jos Original C	hua Seskis		Date of L	n Type Programmed ast Inspection 07/10/201 r condition at time of insp			red By Rebe on Due 01/20		
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		Group	Number	are Cla	ant i ty	Jni t				Description of defect Reference of sketches and photos	Requin	
		nt		IS S			1	2	3	4		.ed?
() AP	1 AP1	700	1	1	Ea.	0	0	1	0	Approach wearing surface is concrete and is in fair to poor condition. The	✓
											concrete is breaking up near the abutment. No approach rails present. End marker only located on left hand side of approach. Refer photos 7-9.	
C) S1	D1	29S	1	35	m²	0	35	0	0	Individual steel railway lines are welded to the steel girders to form the	
											deck. Minor to moderate surface rust can be seen on the surface. Refer photo 8.	
C) AP:	2 AP1	700	1	1	Ea.	0	0	1	0	Approach wearing surface is concrete and is in fair to poor condition. The	
											concrete is breaking up near the abutment. No approach rails present. End marker only located on right hand side of approach. Refer photo 9.	
C) A1	A1	500	1	1	Ea.	0	0	1	0	Abutment formed by rock with mass concrete poured to provide a level	✓
				- T					-	1	surface for superstructure. Refer photo 10.	
C) S1	G1	22S	1	4	Ea.	0	3	1	0	Minor surface rust noted on girders. Refer photos 11 & 12.	
C) A2	A1	500	1	1	Ea.	0	1	0	0	Abutment formed by rock with mass concrete poured to provide a level	
											surface for superstructure. Rock has broken away under Girder 4 and exposed hold down bolt. Refer photo 13.	
C) S1	W1	710	1	1	Ea.	0	0	1	0	Debris have accumulated under struction. Extensive embankment erosion has occurred to the waterway either side of the bridge. Refer photo 4.	✓
											has been be to the materinal side of the bildge. Held photo 4.	1



_	Structure ID BR9	Strue	cture Name Bul	li Creek Bridge					Sheet	
	Owner Local Government Ager		Local Authority Isaac Regional Council							
		,	Hyde Park Road		Chainage (km) 8.78					
	Function Road over waterway									
ISA	AC Date Inspected 26/01/2018	Inspect	ed By Joshua S	Seskis	Entered By	Rebecca Blair				
REGIONAL	Reviewed By Joshua Seskis		Date Reviewe	d 13/03/2018	Inspection Ty	pe Programm	ed			
Defect	tive Components and Main	ntenan	ce Strate	gy Report					L2/3	
	Recommende	ed Action			Priority	Date Noted	ROC Estimate	Work Category	Date Completed	
Remove de	bris from waterway in/around bridge.				High	27/11/2013	\$1,200.00	R		
Reconstruc	t transition from concrete approach slab to ste	el deck.			High	27/11/2013	\$2,000.00	R		
				Sum of	Routine ma	intenance =	\$3,200			
Consider br	ridge end markers for left hand side of structur	e.			Medium	27/11/2013	\$350.00	R		
				Sum of	Routine ma	intenance =	\$350			
	xtending concrete approaches along roadway	in both direc	ctions to reduce	future incidence of	Low	7/10/2014	\$6,000.00	С		
drainage ru	tting.			Sum of Refurbis	shmont/Stra	ngthoning =	\$6,000			
Monitor abi	utment 2 for evidence of further loss of bearing	area henes	th girder 1 bear		Monitor	7/10/2014	\$0,000	R	1	
Normor abc	atment 2 for evidence of further loss of bearing	alea bellea	an gilder i bean	01	Routine ma					
				Sumo		ated Cost =	\$9,550			
Work Category	Description				Priority	Descript				
L2	Level 2 Inspection				Urgent	Within 6	months			
L3	Level 3 Inspection				High	Within 1	2 months			
R	Routine Maintenance				Mediun	n Within 2	years			
S	Structural Maintenance				Low	Within 5	years (or as reso	urces allow)	
С	Capital Works (Refurbishment/strengthening	g)			Monito	Monitor	for further deterior	ation		
С	Capital Works (Refurbishment/strengthening	g)								

			Structur	re ID E	3R9	5	Structure N	Jame Bulli Creek Bridge)			Sheet
			Owner	Local (Government A	gency	Local	Authority Isaac Regiona	al Council			Page 3 of 1
			Road N	lumbe	r -	Road Nar	me Hyde F	Park Road			Chainage (km) 8.78	
			Function	n Roa	d over waterwa	ау		Waterway Bu	lly Creek			_
	ISAA	C	Date In:	specte	d 26/01/2018	Ins	pected By	Joshua Seskis	En	tered By Rebecc	a Blair	_
RE	GIONAL COU	NCIL	Review	ed By	Joshua Seskis	3	Date	Reviewed 13/03/2018	Ins	pection Type Pro	grammed	_
		d Pro ent Locat			xceptior	ns Rep	oort		Defe	ct		L2/4
Madifiantian	Group	Component	Standard Number	Exposure Class	 Location o Description Reference 	n of defect	es and pho	tos				
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1			Structu	ure ID	BR9			Struc	ture Nam	e Bulli	Creek Br	idge					:	Sheet
		2.5	Owner	Local	Gover	nment A	Agency	1	Local Aut	nority I	saac Reg	ional Cou	uncil				Pag	e 4 of 12
			Road	Numb	er -		Road	I Name	lyde Park						Chainage	e (km) 8.78		
						r waterw	,			V	/aterway	Bully Cr	eek					
	ISAA	C	Date I	nspect	ed 26/	01/2018		Inspecte	ed By Jos	shua Se	skis		Entered	By Rebecc	a Blair			
	REGIONAL COUN	CIL	Review	ved By	Joshu	ua Sesk	is		Date Re	viewed	13/03/2)18	Inspection	on Type Pro	grammed			
Tim	iber [Drillin	g Su	rvej	y Re	port	,											L2/5
Com	ponent L	ocation					Ñ	50		%	C				De	fect		
M			D	est	Drill Diom	Ori	olio	Surf	Pipe	Depth	ondi	Sni pe	(Popord local	tion, nature a	nd ovtont of	timbor dofoo	н
od i f	G	Componen t	Component Diameter	Test Location	i 11	Orientation	Solid Diamete	Surface		th (Condition		(lion, nature a			L)
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Comp	ponent	Defe	ect	Locat	tion (Al	obreviati	on)						E	MS	E	MS	E	MS
lile		Pipe)	Тор (T), Gro	ound Lev	/el (GL)	, Other (0	D)				1 - 20	1 - 20	21 - 35	21 - 35	36 - 50	36 - 50
iirde	er	Pipe)	End 1	1 (E1),	Midspar	י ו (MS),	End 2 (E	2), Other	(O)			1 - 20	1 - 20	21 - 35	21 - 35	36 - 50	36 - 5
Corbel Pipe End 1 (E1), End 2 (E2), Oth			ner (O)					1 - 20	1 - 20	21 - 35	21 - 35	36 - 50	36 - 5					
Headstock (1) Edge Area End 1 (E1), End 2 (E2), Other (O)				ner (O)					1 - 5	1 - 5	6 - 10	6 - 10	11 - 20	11 - 2				
Headstock (2) Pipe End 1 (E1), End 2 (E2), Other (O)					1 - 45 mm 46 - 65 mm 66 - 90 mm				0 mm									
ther	r Compor	ent		Enter	releva	int comp	onent o	code and	describe	location	in comn	ents field	Ι.					

2 - Maximum pipe diameter (mm) in headstock for internal piping defects.
3 - Members in excess of CS4 deterioration values are critical and should be replaced immediately



	Structure ID BR9	Str	ucture Name Bu	ulli Creek Bridge			Sheet
	Owner Local Government	Agency	Local Authority	/ Isaac Regional Cou	ıncil		Page 5 of 12
	Road Number -	Road Name	Hyde Park Roa	ad		Chainage (km) 8.78	
	Function Road over wate	way		Waterway Bully Cre	ek		
ISAAC	Date Inspected 26/01/20	8 Inspe	cted By Joshua	Seskis	Entered By R	Rebecca Blair	-
REGIONAL COUNCIL	Reviewed By Joshua Ses	kis	Date Review	ed 13/03/2018	Inspection Typ	Programmed	-

Scour Survey Report

		-	-												
Com	ponent	Location	Permanent Reference Feature		So	unding Dept	h		Cor	Defect					
Modifi	Group	Loca	Top of Kerb (TK), Top of Deck (TD)	Water Surface	Pr	Channel	Di	I Sc	ndition	(Recor	d location, nat	ure and extent	of timber defeo	ct)	
cation	dnc	ition	or Top of Parapet (TP)	ce (m)	Previous (m)		fferenc e (m)	Local Scour (m)	State						
0	S1	MS	TD	0	0	1.65 1.65 0 CS1 Measurement taken from the top of deck from left hand					left hand side.				
0	S1	MS	TD	0	0	1.48	1.48	0	CS1 N	leasurement tak	ten from the to	op of deck from	right hand side	э.	
		S	ounding Locations							Depth ((metres)				
Group	p	Location (A	Abbreviation)				CS1			CS2	C	S3	CS	CS4	
					Change ir Depth		al Scour Depth	Change in Depth	Local Scour Depth	Change in Depth	Local Scour Depth	Change in Depth	Local Scour Depth		
Span	Span End 1 (E1), Midspan (MS), End 2 (E2), Other (O)					< 0.2		< 0.5	0.2 - 0.49	0.5 - 1.99	0.5 - 1.0	2.0 - 4.0	> 1.0	> 4.0	



	Structure ID BR9	Structure Name Bulli Creek Bridge		Sheet
	Owner Local Government Agend	cy Local Authority Isaac Regional Council		Page 6 of 12
	Road Number - Ro	ad Name Hyde Park Road	Chainage (km) 8.78	
	Function Road over waterway	Waterway Bully Creek		
ISAAC	Date Inspected 26/01/2018	Inspected By Joshua Seskis Entere	ed By Rebecca Blair	
REGIONAL COUNCIL	Reviewed By Joshua Seskis	Date Reviewed 13/03/2018 Inspect	tion Type Programmed	

File Reference	Photograph/ Sketch Number	Defect
1	9 - S0 - General V	Increasing view over structure.
2	R9 - View from AF	Decreasing view over structure.
3	View of LHS Ele	View of left hand side elevation.
4	View of RHS Ele	View of right hand side elevation.
5	R9 - View of LHS	View of left hand side waterway.
6	89 - View of RHS	View of right hand side waterway.
7	R9 - View from AF	View of approach 1 wearing surface
8	9 - S0 - General V	View of cattle grid acting as deck.
9	- AP2 - General '	View of approach 2 wearing surface.
10	9 - A1 - General V	View of Abutment 1
11	9 - S1 - General V	View of Minor rusting on Span 1 Girders
12	9 - A2 - General V	View of exposed hold down bolt on Abutment 2 Girder 4

	Structure ID BR9 Structure Name Bulli Creek Bridge	Sheet
	Owner Local Government Agency Local Authority Isaac Regional Council	Page 7 of 12
	Road Number - Road Name Hyde Park Road Chainage (km) 8.78	,
	Function Road over waterway Waterway Bully Creek	
SAAC	Date Inspected 26/01/2018 Inspected By Joshua Seskis Entered By Rebecca Blair	
SIONAL COUNCIL	Reviewed By Joshua Seskis Date Reviewed 13/03/2018 Inspection Type Programmed	

REG



Image Number: 1

Image Name: BR9 - S0 - General View

Description: Increasing view over structure.



Image Number: 2

Image Name: BR9 - View from AP2

Description: Decreasing view over structure.



	Structure ID BR9	Structure Name Bulli Creek Bridge	Sheet
	Owner Local Government Agency	Local Authority Isaac Regional Council	Page 8 of 12
	Road Number - Road N	ame Hyde Park Road Chainage (km) 8.78	
	Function Road over waterway	Waterway Bully Creek	
ISAAC	Date Inspected 26/01/2018	nspected By Joshua Seskis Entered By Rebecca Blair	
REGIONAL COUNCIL	Reviewed By Joshua Seskis	Date Reviewed 13/03/2018 Inspection Type Programmed	



Image Number: 3

Image Name: BR9 - View of LHS Elevation

Description: View of left hand side elevation.



Image Number: 4

Image Name: BR9 - View of RHS Elevation

Description: View of right hand side elevation.



	Structure ID BR9	Stru	cture Name Bulli	Creek Bridge			Sheet
	Owner Local Govern	nment Agency	Local Authority	Isaac Regional Cou	ncil		Page 9 of 12
	Road Number -	Road Name	Hyde Park Road			Chainage (km) 8.78	
	Function Road over	r waterway	١	Waterway Bully Cre	ek		
ISAAC	Date Inspected 26/0	01/2018 Inspect	ed By Joshua S	eskis	Entered By Rebecca	Blair	
REGIONAL COUNCIL	Reviewed By Joshu	la Seskis	Date Reviewed	13/03/2018	Inspection Type Progr	rammed	



Image Number: 5

Image Name: BR9 - View of LHS W

Description: View of left hand side waterway.



Image Number: 6

Image Name: BR9 - View of RHS W

Description: View of right hand side waterway.



			Structure ID BR9	Stru	cture Name Bulli	Creek Brid	lge					Sheet
			Owner Local Government Agency Local Authority Isaac Regional Council				Page 10 of 12					
			Road Number -	Road Name	Hyde Park Road					Chainage (km)	8.78	
			Function Road over	waterway	N	laterway	Bully Cree	ek				
S	AA	С	Date Inspected 26/0	1/2018 Inspec	ted By Joshua Se	skis		Entered By	Rebecca B	Blair		
3ION.	AL COUNG	CIL	Reviewed By Joshua	a Seskis	Date Reviewed	13/03/201	8	Inspection T	/pe Progra	ammed		

IS



Image Number: 7

Image Name: BR9 - View from AP1

Description: View of approach 1 wearing surface

Image Number: 8

Image Name: BR9 - S0 - General View

Description: View of cattle grid acting as deck.



	Structure ID BR9	Structure Name Bulli Creek Bridge		Sheet
	Owner Local Government Agency	Local Authority Isaac Regional Council		Page 11 of 12
	Road Number - Road N	ame Hyde Park Road	Chainage (km) 8.78	
	Function Road over waterway	Waterway Bully Creek		
ISAAC	Date Inspected 26/01/2018 In	spected By Joshua Seskis Ente	ered By Rebecca Blair	
REGIONAL COUNCIL	Reviewed By Joshua Seskis	Date Reviewed 13/03/2018 Inspe	ection Type Programmed	



Image Number: 9

Image Name: BR9 - AP2 - General View

Description: View of approach 2 wearing surface.



Image Number: 10

Image Name: BR9 - A1 - General View

Description: View of Abutment 1



	Structure ID BR9	Structur	ire Name Bulli	Creek Bridge				Sheet
	Owner Local Government A	gency Lo	ocal Authority	saac Regional Cou	ncil			Page 12 of 12
	Road Number -	Road Name Hyd	de Park Road			Chainage (km)	8.78	
	Function Road over waterwa	ay	V	Vaterway Bully Cre	ek			
ISAAC	Date Inspected 26/01/2018	Inspected	By Joshua Se	eskis	Entered By Rebecca	Blair		
REGIONAL COUNCIL	Reviewed By Joshua Seskis	5 C	Date Reviewed	13/03/2018	Inspection Type Prog	grammed		



Image Number: 11 Image Name: BR9 - S1 - General View

Description: View of Minor rusting on Span 1 Girders







MEETING DETAILS	Engineering and Infrastructure Standing Committee Meeting Wednesday 10 June 2020
AUTHOR	Robert Perna
AUTHOR POSITION	Director Engineering and Infrastructure

5.3

ENGINEERING AND INFRASTRUCTURE 2019/20 CAPITAL WORKS PROGRAM PROGRESS REPORT

EXECUTIVE SUMMARY

This report is to provide an update to the Engineering and Infrastructure Standing Committee and Council of the progress in delivery of the Engineering and Infrastructure 2019/2020 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommend that Council:

- 1. Receive and notes the monthly Engineering and Infrastructure 2019/20 Capital Works Program Progress Report
- 2. Receive and notes 2019/20 Overall Capital Project Progress spreadsheet
- 3. Receive and notes E&I Significant Issues Report
- 4. Receive and notes the 2019/20 E&I Procurement Plan Report (detailing local contractor content)

BACKGROUND

Progressive updates of the financial and physical position of projects in the 2019/20 Engineering and Infrastructure Capital Works program are required to ensure that council is aware of the progress of and risk to the delivery of the program.

Engineering and Infrastructure has undertaken to report local content in contracts awarded through the Procurement plan.

IMPLICATIONS

The attached E&I 2019/20 Overall Capital Project Progress spreadsheet identifies the financial and physical position of all projects. Red flag indicates either a time or budget issue, amber indicates the projects in of concern and green indicates no issues. Commentary is provided to briefly explain the position of projects. Where the risk is considered low or of insignificant impact to council or community no additional commentary is provided. Where risks are significant separate commentary is provided in the Significant Issues Report.

Compliance

To ensure that the Engineering and Infrastructure 2019/20 Capital Works Program is achieved within the identified timeframes of the 2019/20 financial year.

ENGINEERING AND INFRASTRUCTURE



Benefits

Council will be able to see a monthly progress report of the Engineering and Infrastructure 2019/20 Overall Capital Works Projects. This report will be able to communicate any risks/failure/delays that have been identified within the Engineering and Infrastructure 2019/20 Capital Works program.

CONSULTATION

- Director Engineering and Infrastructure
- Manager Infrastructure Planning and Technical Services
- Manager Corporate Properties and Fleet
- Manager Infrastructure, Parks and Recreation
- Manager Galilee and Bowen Basin Operations
- Department Coordinators

BASIS FOR RECOMMENDATION

To improve business within Council Engineering and Infrastructure directorate by providing more appropriate and relevant reporting, transparency and a clear monitoring tool for Council. This report will help identify and communicate any project delays or possible project failures.

ACTION ACCOUNTABILITY

That the Managers and the Director of Engineering and Infrastructure oversee the scoping, procurement and the completion of the projects identified within the 2019/20 Overall Capital Projects spreadsheet. Furthermore, that the appropriate Managers and the Director of Engineering and Infrastructure are held accountable for the delivery of these project stages are completed within the identified timeframes.

KEY MESSAGES

That Council has open communication, oversight and transparency of the Engineering and Infrastructure 2019/2020 Capital Works Program, to ensure Isaac will have effective and sustainable infrastructure that supports the needs of the region's communities and economic sectors.

Report prepared by:

ROBERT PERNA Engineering and Infrastructure Report authorised by:

JEFF STEWART-HARRIS Acting Chief Executive Officer

Date: 1 June 2020

Date: 4 June 2020

ATTACHMENTS

- Attachment 1 2019/20 Overall Capital Project Progress Spreadsheet
- CONFIDENTIAL Attachment 2 Engineering and Infrastructure Significant Issues Spreadsheet
- CONFIDENTIAL Attachment 3 Engineering and Infrastructure Strategic Procurement Plan January 2019

REFERENCE DOCUMENT

• Nil



Financial Year:	2019 / 2020 Fin Year
Current Period:	June
Directorate:	50000 - Engineering & Infrastructure Services
Business Manager:	% - All

68.39 Percent of Budget Spent -June (Excluding Commitments)





89.77 Percent of Budget Spent - June (Including Commitments)

Carry Forward Budget: Adopted Budget Commitments Actual Expenditure Remaining Budget

6,566,246	
33,273,218	
8,515,668	
27,246,468	
4.077.328	

12,592,996 of YTD Budget Remaining - June (Excluding Commitments)

4,077,328 of YTD Budget Remaining -
June (Including Commitments)

Work System	Project Code	Project Description	Project Status		End Date (Finish Date)	YTD Budget	YTD Actual	Commitments Exp	penditure Bu		6 Budget pent	Budget Status		Directorate	Cost Centre	Project Completion Planning Percentage	Procurement	Construction	Finalisation	Predicted End Date	End Date vs	Predicted Actual Spend	Predicted Actual Spend vs Budget
CW	CW151992	MBH-Western Sporting Precinct Renewal	Active	43,712.00	30/06/2015	43,712.00	12,879.83	24,181.82	37,061.65	6,650.35	84.79	-	52000	50000	C660	97.00% Completed	Completed	Completed	Completed	29/05/2020		35,475.00	
cw	CW162182	CORP - Regional Bulk Fuel Storage Compli	Active	5,928.00	30/06/2016	5,928.00	5,927.88	0.00	5,927.88	0.12	100.00		58000	50000	C870	100.00% Completed	Completed	Completed	Completed	30/03/2020		5,927.88	
cw	CW182452	MBH - Town Square Fountain drainage	Active	3,185.00	29/06/2018	3,185.00	3,185.00	0.00	3,185.00	0.00	100.00		52000	50000	D281	100.00% Completed	Completed	Completed	Completed	2/10/2019		3,385.00	
cw	CW182455	CLMT - Sportsground Canteen / Kiosk Rene	Active	363,073.00	29/06/2018	363,073.00	1,592.67	25,362.00	26,954.67	336,118.33	7.42		52000	50000	D284	8.00% Commenced	Commenced	Commenced	Commenced	4/08/2021		363,073.00	
cw	CW182467	MMT - Town Entry Statement - Stage 2	Active	100,768.00	29/06/2018	100,768.00	44,498.95	26,916.55	71,415.50	29,352.50	70.87		52000	50000	D296	69.00% Completed	Completed	Completed	Completed	10/04/2020		100,768.00	
cw	CW182475	RWEST - Wuthung Rd Cherwell Creek recons	Active	32,388.00	30/06/2018	32,388.00	32,387.94	0.00	32,387.94	0.06	100.00	1	56000	50000	D304	100.00% Completed	Completed	Completed	Completed	30/06/2019		43,407.00	
cw	CW182485	MBH - Sarchedon Drive Road Works	Active	436,848.00	30/06/2018	436,848.00	22,760.20	13,384.84	36,145.04	400,702.96	8.27		55000	50000	D314	70.00% Completed	Completed	Not Commenced	Not Commenced	9/09/2020		436,848.00	
CW	CW182595	MBH - Eastern Sporting Fields Amenities	Active	17,121.00	30/06/2018	17,121.00	17,120.95	0.00	17,120.95	0.05	100.00		52000	50000	D424	100.00% Completed	Completed	Completed	Commenced	17/02/2020		57,050.00	
CW	CW182599	CLM - Streetscape	Active	33,413.00	30/06/2018	33,413.00	33,413.23	0.00	33,413.23	(0.23)	100.00	!	56000	50000	D429	100.00% Completed	Completed	Completed	Completed	10/06/2019		32,065.00	
cw	CW192607	MBH - Grosvenor complex Proactive/renewa	Active	11,915.00	30/06/2019	11,915.00	10,545.00	0.00	10,545.00	1,370.00	88.50		57000	50000	D437	100.00% Completed	Completed	Completed	Completed	30/03/2020		11,914.50	
cw	CW192614	Design Only - Peakvale Road - Drummond C	Active	13,500.00	30/06/2019	13,500.00	13,500.00	0.00	13,500.00	0.00	100.00	1	59000	50000	D444	100.00% Completed	Completed	Completed	Completed	30/01/2020		0.00	
cw	CW192615	MMT - Stormwater Upgrade Richard Austin	Active	4,050.00	30/06/2019	4,050.00	2,838.35	1,211.48	4,049.83	0.17	100.00	1	59000	50000	D445	100.00% Completed	Completed	Completed	Completed	10/06/2019		0.00	
cw	CW192616	CAR: Carmila Beach Development Plan Impl	Active	205,438.00	30/06/2019	205,438.00	85,128.40	120,947.28	206,075.68	(637.68)	100.31	-	52000	50000	D446	88.00% Completed	Completed	Commenced	Commenced	30/06/2020		165,440.00	
cw	CW192635	CORP - Master Keying program	Active	43,347.00	30/06/2019	43,347.00	38,053.97	10,415.20	48,469.17	(5,122.17)	111.82		57000	50000	D465	100.00% Completed	Completed	Completed	Completed	30/03/2020		50,000.00	
cw	CW192645	MMT: Walking Track - Solar Lighting	Active	19,069.00	30/06/2019	19,069.00	9,109.14	9,960.00	19,069.14	(0.14)	100.00		52000	50000	D475	28.00% Completed	Completed	Completed	Completed	14/05/2020		17,174.00	
cw	CW192647	CLM - Residential - Proactive Upgrade/Re	Active	30,927.00	30/06/2019	30,927.00	30,143.79	0.00	30,143.79	783.21	97.47	-	57000	50000	D477	100.00% Completed	Completed	Completed	Completed	30/03/2020		31,000.00	
cw	CW192648	DYS - Residential - Proactive Upgrade/Re	Active	6,054.00	30/06/2019	6,054.00	6,053.82	0.00	6,053.82	0.18	100.00		57000	50000	D478	100.00% Completed	Completed	Completed	Completed	30/03/2020		6,053.00	
cw	CW192650	NBO - Residential - Proactive Upgrade/Re	Active	0.00	30/06/2019	0.00	(1,829.43)	0.00	(1,829.43)	1,829.43	120.00		57000	50000	D480	100.00% Completed	Completed	Completed	Completed	30/03/2020		(1,829.00)	
cw	CW192651	STL - Residential - Proactive Upgrade/Re	Active	28,043.00	30/06/2019	28,043.00	27,892.63	0.00	27,892.63	150.37	99.46	1	57000	50000	D481	100.00% Completed	Completed	Completed	Completed	30/03/2020		27,892.00	
cw	CW192652	MBH - Bacon st - Revitalisation Project	Active	6,300.00	30/06/2019	6,300.00	5,699.32	0.00	5,699.32	600.68	90.47		57000	50000	D482	100.00% Completed	Completed	Completed	Completed	30/03/2020		6,300.00	
cw	CW192653	CORP - Facilities Compliance & Proactive	Active	1,769.00	30/06/2019	1,769.00	3,368.58	0.00	3,368.58	(1,599.58)	190.42		57000	50000	D483	100.00% Completed	Completed	Completed	Completed	30/03/2020		(1,599.58)	
cw	CW192654	CORP - Leasing compliance & Proactive re	Inactive	9,599.00	30/06/2019	9,599.00	8,955.53	0.00	8,955.53	643.47	93.30		57000	50000	D484	100.00% Completed	Completed	Completed	Completed	30/03/2020		11,000.00	
cw	CW192656	Isaac Regional Depot Master Plan	Active	16,947.00	30/06/2019	16,947.00	16,947.02	0.00	16,947.02	(0.02)	100.00		57000	50000	D486	100.00% Completed	Completed	Completed	Completed	30/06/2019		16,947.00	
CW	CW192657	STL - Fatigue Accommodation Renewals	Active	95,598.00	30/06/2019	95,598.00	95,597.57	0.00	95,597.57	0.43	100.00		57000	50000	D487	100.00% Completed	Completed	Completed	Completed	14/01/2020		95,957.00	
CW	CW192659	STL - Depot - Workshop Proactive/renewal	Active	3,598.00	30/06/2019	3,598.00	1,570.23	0.00	1,570.23	2,027.77	43.64	1	57000	50000	D489	100.00% Completed	Completed	Completed	Completed	30/03/2020		6,500.00	
cw	CW192668	ISAAC: Parks and Recreation Facilities -	Active	18,639.00	30/06/2019	18,639.00	18,638.49	0.00	18,638.49	0.51	100.00		52000	50000	D498	100.00% Completed	Completed	Completed	Completed	30/09/2019		18,638.00	
CW	CW192669	MBH - Bridge Design - Investigation for	Active	120,188.00	30/06/2019	120,188.00	106,497.33	0.00	106,497.33	13,690.67	88.61	-	59000	50000	D499	98.00% Completed	Completed	Completed	Commenced	26/06/2020		120,188.00	
cw	CW192670	MBH - Rehab - Mills Avenue	Active	6,444.00	30/06/2019	6,444.00	0.00	0.00	0.00	6,444.00	-		59000	50000	D500	90.00% Completed	Commenced	Commenced	Not Commenced	28/06/2019		15,000.00	
cw	CW192673	Design Only - Warwick Park Road Pavement	Active	26,931.00	30/06/2019	26,931.00	18,407.27	0.00	18,407.27	8,523.73	68.35	1	59000	50000	D503	68.00% Completed	Completed	Completed	Commenced	30/06/2020		18,726.13	
CW	CW192675	ISAAC - Regional rural gravel resheeting	Active	14,688.00	30/06/2018	14,688.00	14,687.63	0.00	14,687.63	0.37	100.00	1	56000	50000	D505	100.00% Completed	Completed	Completed	Completed	30/06/2019		14,688.00	
CW	CW192677	Design Only - Eaglefield Road	Active	22,527.00	30/06/2019	22,527.00	22,526.54	0.00	22,526.54	0.46	100.00	!	59000	50000	D507	100.00% Completed	Completed	Completed	Completed	30/04/2019		0.00	
cw	CW192678	Pasha Road Pave and Seal	Active	16,217,173.00	30/06/2019	16,217,173.00	13,203,466.85	3,001,705.29	16,205,172.14	12,000.86	99.93		56000	50000	D508	97.00% Completed	Completed	Commenced	Not Commenced	30/06/2020		15,792,111.00	
cw	CW192679	Pasha Road Drainage Structure Constructi	Active	1,520,713.00	30/06/2019	1,520,713.00	1,422,474.13	66,587.78	1,489,061.91	31,651.09	97.92		56000	50000	D509	87.00% Completed	Completed	Completed	Not Commenced	30/06/2020		1,520,713.00	
cw	CW192685	NEB: Nebo Walking Track - Solar Lighting	Active	2,930.00	30/06/2019	2,930.00	2,930.00	0.00	2,930.00	0.00	100.00		52000	50000	D515	100.00% Completed	Completed	Completed	Completed	31/07/2019		2,930.00	
CW	CW192689	EAST: Collaroy Timber Bridges - Replacem	Active	768,976.00		768,976.00	179,400.10	590,315.49	769,715.59	(739.59)	100.10	!	51000	50000	D519	75.00% Completed	Completed	Completed	Commenced	30/06/2020		734,187.05	
cw	CW192693	NDRRA: 16/17 Event NDRRA Delivery	Active	67,955.00	30/06/2019	67,955.00	67,954.53	0.00	67,954.53	0.47	100.00		51000	50000	D523	100.00% Completed	Completed	Completed	Completed	12/06/2019		57,621.99	
CW	CW192699	RWEST - Laglan Rd seal extension	Active	18,902.00	30/06/2018	18,902.00	18,901.91	0.00	18,901.91	0.09	100.00	!	56000	50000	D529	100.00% Completed	Completed	Commenced	Completed	28/06/2019		18,902.00	
CW	CW192700	RWEST - Golden Mile Rd pavement rehab	Active		30/06/2018	200.00	200.00	0.00	200.00	0.00	100.00	!	55000	50000	D530	100.00% Completed	Completed	Completed	Completed	28/06/2019		200.00	
CW	CW192703	NBO - Mobile Camp	Active	247,000.00		247,000.00	247,000.00	0.00	247,000.00	0.00	100.00	!	58000	50000	D533	100.00% Completed	Completed	Completed	Completed	25/05/2020		247,000.00	
CW	CW192721	MBH: Belyando Medians Stage 2	Active	32,394.00		32,394.00	32,394.17	0.00	32,394.17	(0.17)	100.00		52000	50000	D551	100.00% Completed	Completed	Completed	Completed	30/09/2019		31,762.00	
CW		MBH: Binda Park Access	Active	0.00		0.00	0.00	4,700.00	4,700.00	(4,700.00)	120.00		59000	50000	D553	100.00% Completed	Completed	Completed	Completed	30/03/2019		0.00	
CW	CW192751	MBH-Miners Memorial	Active	260,939.00		260,939.00	260,847.33	0.00	260,847.33	91.67	99.96		57000	50000	D581	100.00% Completed	Completed	Completed	Completed	30/03/2020		260,939.00	
CW		NDRRA Betterment Works & Trigger Point	Active	6,822.00		6,822.00	6,822.02	0.00	6,822.02	(0.02)			51000	50000	D583	100.00% Completed	Completed	Completed	Completed	14/05/2019		6,822.02	
CW		CLM:Rose Harris Park Lighting	Active		30/06/2019	8,700.00	8,700.00	0.00	8,700.00	0.00	100.00		52000	50000	D585	100.00% Completed	Completed	Completed	Commenced	30/06/2020		8,700.00	
CW		MBH - Grosvenor Complex Shade Structure	Active		30/06/2019	8,215.00	4,799.00	0.00	4,799.00	3,416.00	58.42		57000	50000	D588	100.00% Completed	Completed	Completed	Completed	31/05/2019		8,033.00	
CW		CLM Purchase Executive Housing	Inactive	400,000.00		400,000.00	396,973.27	0.00	396,973.27	3,026.73	99.24		57000	50000	D670	100.00% Completed	Completed	Completed	Completed	30/09/2019		396,973.00	
CW		cw	Active	102,830.00		102,830.00	98,150.64	5,463.60	103,614.24	(784.24)	100.76		59000	50000	D593	93.00% Completed	Completed	Completed	Completed	15/04/2020		100,000.00	
CW		Moranbah Access Road - Pave &Surf	Active	68,556.00		68,556.00	57,610.79	890.09	58,500.88	10,055.12	85.33			50000	D595	71.00% Completed	Completed	Completed	Completed	30/04/2020		75,000.00	
CW		School Zone Safety Renewal within Isaac	Active	210,000.00		210,000.00	207,661.03	2,332.15	209,993.18	6.82	100.00			50000	D596	100.00% Completed	Completed	Completed	Completed	29/01/2020		210,000.00	
CW	CW202768	Mackenzie River-Capella Road - Pave & se	Active	1,386,000.00		1,386,000.00	1,054,037.51	37,706.02	1,091,743.53	294,256.47	78.77		55000	50000	D598	90.00% Completed	Completed	Completed	Completed	19/06/2020		1,300,000.00	
CW	CW202769	CLM_Long Distance Coach Stop -Rose Harri	Active	16,000.00		16,000.00	0.00	5,995.00	5,995.00	10,005.00	37.47		56000	50000	D599	74.00% Completed	Completed	Commenced	Not Commenced	30/06/2020		16,000.00	
CW		Engineering Design Service for the Renew	Active	60,000.00		60,000.00	48,193.42	2,011.15	50,204.57	9,795.43	83.67		59000	50000	D600	80.00% Completed	Completed	Completed	Completed	14/04/2020		60,000.00	
CW	CW202771	ISAAC_Rural Construction Water Points	Active	313,322.00	20/03/2020	313,322.00	139,668.32	154,726.98	294,395.30	18,926.70	93.96		59000	50000	D601	88.00% Completed	Completed	Commenced	Commenced	30/06/2020		350,000.00	

	Latest Project Comment
	Construction completed - minor rectifications work to occur by end f May 2020 - Final works completed - Building
	Surveyor has approved the final inspection of area. Invoices received awaiting cement certificate before payment. Project Complete / Awaiting Close Out
	Transferred to CW202795 (\$11344.00)
	Insistence to CW 202739 (213-44-00) Supports an application under the (BBRF4), currently underway, for redevelopment of the Clermont Sports Ground Grandstand, Klosk, Tollet and other facilities; Due to funding timing this will be a c/fwd project. Procuring for Signage has arrived. Installation contract awarded to Church Communities. Construction commencing June 1 and will take two weeks to complete
	Porject Complete. Lakshmi chasing up JTH Surveys final invoice (outstanding \$950 commitment).
	Combined with CW192694 in 2018/19 Q3. 3 x Tender submissions received 9/01/2020, approval of award to Durack Civil endorsed at January Council Meeting. Durack Civil have declined the Contract. Carry over project
	Completed - monies to be transferred is \$39,929.05 Q3 review.
	Project complete. 12 month defect period underway
	Project Complete / Awaiting Close Out
	Completed
	Works completed mid June 2019
	Deliniation of sites as per the landscape masterplan. Installation started on 11-05-2020. Further Bollards purchased on 26-05-2020. Site 1 & 2 completed and site 3 commenced. Signage ordered. Money committed and completed in
	Project Complete / Awaiting Close Out
	MMT Skate Park - High Risk Elect Works completed in Aug 19. Purchase order raised for Solar Lights & CCTV Solution
_	for Blue Mtn Park. Installation occurring May 2020. Project Complete / Awaiting Close Out
	Project Complete / Awaiting Close Out
	Project Complete / Awaiting Close Out
	Project Complete / Awaiting Close Out
	Project Complete / Awaiting Close Out
	Project Complete / Awaiting Close Out
	Carry over project - original scope complete
	Project Complete / Awaiting Close Out
	Project Complete / Awaiting Close Out
	Project Complete / Awaiting Close Out
	Completed. Transfer balance out of \$3692.00 to CW202775.
	Investgations is being carrie out on the performance of the bridge. Instrumentation has been installed by ARRB and data collection and monitoring is continuing by ARRB. Final Reporting and training of IPTS officers expected by June
	Signs have been ordered, shall be installed by E&I crew
	The desgn of the road has been completed except for Native Title investigations. Valor Consulting became insolvent. Solicitor appointed to pursue finalisation.
	Project complete
	Completed
	G&R Brown & Sons completing 23km, IRC Construction Crew completed 10km. Bitumen seal completed to full length of project. Line marking scheduled for early-mid June. IRC crew to mobilise in june and patch approaches to Concrete floodways and culverts all complete, including resilient pavements. Concerns over cracking in concrete floodways.
	Completed
	Development Application approved by DAF; Tender Evaluation in progress
	FKG Complete, final variation under assessment, Browns currently undergoing final works
	Project Complete
	Project now complete - can be fully closed out Delivered 0th October 2010. Einsten have been patified to close out project
	Delivered 9th October 2019 - Finance have been notified to close out project Comoleted
	Design (for construction purposes) completed.
	Project Complete / Awaiting Close Out - Finance notified
	Completed
	Completed
	Project Complete / Awaiting Close Out
	Project Complete / Awaiting Close Out
	Project entails design of critical floodway in Golden Mile Rd. JJRyan submitted Hydraulic report, detailed design awaited shortly.
	Langtree Consulting Ltd has been appointed for the design of the Quarrico access and a short section of Moranbah Access Rd, ongoing. Project will enable procurement of construction works. Grant funding for project has been
	Seaforth Civil - contractor has completed the works.
	Final seal complete, linemarking to be completed and site disestablishment. Finalising RFT for additional stabilisation works (700m worth) to be completed by June 16
	Lighting and linemarking to commence early June
	Langtree Consulting Ltd has been appointed for the design works oof a section of Saraji Rd 3.5km section in progress.

for the desig Finalising. Both dams at final stages (Waterford requires fencing, Many Waters requires final site trim). Drilling and equipping of Booroondarra Bore programmed for early June. Legal service still ongoing with Walthum & Goodyear

CW	CW202772	ISAAC_Rural Resheeting Program	Active	3,127,764.00	30/06/2020	3,127,764.00	2,925,452.49	17,552.48	2,943,004.97	184,759.03	94.09	56000	50000	D602	92.00% Completed	Completed	Commenced	Completed	30/06/2020	2,982,764.00	
CW	CW202774	STL_Marg's Park rock protection	Active	75,000.00	30/06/2020	75,000.00	5,949.40	49,361.55	55,310.95	19,689.05	73.75	52000	50000	D604	61.00% Completed	Completed	Commenced	Commenced	30/07/2020	75,000.00	
CW	CW202775	ISAAC_P&R Electrical Renewal Program	Active	299,691.00	30/06/2020	299,691.00	152,774.08	51,951.03	204,725.11	94,965.89	68.31	52000	50000	D605	81.00% Completed	Completed	Commenced	Commenced	30/06/2020	296,000.00	
CW	CW202776	ISAAC_Surfacing Renewal Program	Active	1,450,000.00	31/12/2019	1,450,000.00	0.00	1,534,457.17	1,534,457.17	(84,457.17)	105.82	55000	50000	D606	81.00% Completed	Completed	Commenced	Completed	30/06/2020	1,450,000.00	
CW	CW202777	ISAAC_Rural Pavement Rehabilitation Prog	Active	285,000.00	30/06/2020	285,000.00	188,864.49	94,966.53	283,831.02	1,168.98	99.59	55000	50000	D607	92.00% Completed	Completed	Completed	Commenced	30/06/2020	285,000.00	
cw	CW202778	ISAAC_Rural Drainage Renewal Program	Active	605,000.00	30/06/2020	605,000.00	584,831.19	17,483.24	602,314.43	2,685.57	99.56	55000	50000	D608	92.00% Completed	Completed	Completed	Completed	30/06/2020	750,000.00	
CW	CW202779	Land Resumption Plan in relation to repl	Active	239,267.00	14/02/2020	239,267.00	7,398.08	0.00	7,398.08	231,868.92	3.09	59000	50000	D609	33.00% Completed	Completed	Commenced	Not Commenced	30/06/2020	200,000.00	
cw	CW202780	ISAAC_Playground Equipment Renewal Progr	Active	155,030.00	31/01/2020	155,030.00	0.00	106,440.00	106,440.00	48,590.00	68.66	52000	50000	D610	50.00% Completed	Completed	Commenced	Commenced	31/07/2020	65,000.00	
cw	CW202781	ISAAC_Shade Structures Renewal Program	Active	33,550.00	31/12/2019	33,550.00	33,550.00	0.00	33,550.00	0.00	100.00	52000	50000	D611	100.00% Completed	Completed	Completed	Completed	15/11/2019	30,000.00	
CW	CW202784	Construction of Cycle Network Infrastruc	Active	336,050.00	24/01/2020	336,050.00	30,632.24	3,112.07	33,744.31	302,305.69	10.04	59000	50000	D614	60.00% Completed	Completed	Commenced	Not Commenced	4/08/2020	336,050.00	
CW	CW202785	Corp - Leasing compliance - Upgrades/Ren	Active	105,500.00	1/11/2019	105,500.00	16,932.87	71,395.91	88,328.78	17,171.22	83.72	57000	50000	D615	39.00% Completed	Completed	Commenced	Not Commenced	29/06/2020	80,000.00	
CW	CW202786	Corp - Master keying program	Active	37,500.00	31/01/2020	37,500.00	37,358.35	0.00	37,358.35	141.65	99.62	57000	50000	D616	80.00% Completed	Completed	Completed	Completed	22/05/2020	35,000.00	
cw	CW202788	MBH - Grosvenor complex Admin - Upgrades	Active	66,000.00	22/05/2020	66,000.00	20,802.24	20,132.11	40,934.35	25,065.65	62.02	57000	50000	D618	50.00% Completed	Completed	Completed	Not Commenced	19/06/2020	65,000.00	
CW	CW202789	MBH- Grovenor Complex- Library Wall - Ab	Active	30,000.00	26/06/2020	30,000.00	3,877.83	1,750.00	5,627.83	24,372.17	18.76	57000	50000	D619	55.00% Completed	Completed	Completed	Commenced	12/06/2020	30,000.00	
cw	CW202790	MMT - Fatigue Accommodation - Renewal/Up	Active	125,000.00	14/10/2019	125,000.00	2,693.65	87,954.00	90,647.65	34,352.35	72.52	57000	50000	D620	54.00% Completed	Completed	Completed	Not Commenced	30/06/2020	75,000.00	
cw	CW202791	STL - Administration Upgrades/Renewal	Active	115,000.00	11/11/2019	115,000.00	0.00	110,000.00	110,000.00	5,000.00	95.65	57000	50000	D621	46.00% Completed	Completed	Completed	Completed	25/05/2020	65,000.00	
CW	CW202793	Bowser Smartfill Upgrade	Active	195,238.00	31/12/2019	195,238.00	64,161.20	91,969.80	156,131.00	39,107.00	79.97	58000	50000	D623	45.00% Completed	Completed	Completed	Completed	22/06/2020	116,238.00	
cw	CW202795	MBH_Town Square Water Feature - Replacem	Active	12,262.00	31/01/2020	12,262.00	12,262.00	0.00	12,262.00	0.00	100.00	52000	50000	D625	100.00% Completed	Completed	Completed	Completed	8/01/2020	45,000.00	
CW	CW202796	IPR_Leased Facilities - Base Building Co	Active	150,000.00	30/06/2020	150,000.00	68,514.59	0.00	68,514.59	81,485.41	45.68	52000	50000	D626	60.00% Completed	Completed	Commenced	Commenced	30/06/2020	150,000.00	
CW	CW202799	DYS_Centenary Park_Extension of irrigati	Active	25,515.00	31/12/2019	25,515.00	25,514.36	0.00	25,514.36	0.64	100.00	52000	50000	D629	100.00% Completed	Completed	Completed	Completed	29/11/2019	20,000.00	
cw	CW202801	GLN_MBH_ CAR New Shade Structures for pl	Active	54,229.00	31/01/2020	54,229.00	53,368.75	860.00	54,228.75	0.25	100.00	52000	50000	D631	100.00% Completed	Completed	Completed	Completed	23/04/2020	50,000.00	
CW	CW202802	MMT_Signs For Parks and Walking Track Ma	Active	22,000.00	31/01/2020	22,000.00	935.34	0.00	935.34	21,064.66	4.25	52000	50000	D632	19.00% Completed	Completed	Completed	Commenced	30/06/2020	22,000.00	
cw	CW202811	MBH_Cemetery - Wheelchair Compliant Conc	Active	26,709.00	31/12/2019	26,709.00	26,709.09	0.00	26,709.09	(0.09)	100.00	52000	50000	D641	100.00% Completed	Completed	Completed	Completed	31/03/2020	26,709.09	
CW	CW202813	34 Motor Vehicles	Active	1,237,232.00	31/05/2020	1,237,232.00	1,250,661.02	28,276.45	1,278,937.47	(41,705.47)	103.37	58000	50000	D643	80.00% Completed	Completed	Completed	Completed	15/05/2020	1,279,000.00	
CW	CW202814	Fuel Trailer 1	Inactive	29,985.00	31/12/2019	29,985.00	29,985.00	0.00	29,985.00	0.00	100.00	58000	50000	D644	100.00% Completed	Completed	Completed	Completed	25/05/2020	29,985.00	
CW	CW202819	Medium Rigid Truck	Active	176,026.00	31/03/2020	176,026.00	0.00	176,026.10	176,026.10	(0.10)	100.00	58000	50000	D649	80.00% Completed	Completed	Completed	Commenced	30/06/2020	176,500.00	
CW	CW202820	8 Out-front Mowers	Active	238,000.00	31/05/2020	238,000.00	120,729.75	116,334.30	237,064.05	935.95	99.61	58000	50000	D650	76.00% Completed	Completed	Completed	Commenced	30/06/2020	244,000.00	
cw	CW202821	Semi Trailer Rated Prime Mover 1	Active	265,000.00	31/03/2020	265,000.00	247,285.45	0.00	247,285.45	17,714.55	93.32	58000	50000	D651	80.00% Completed	Completed	Completed	Completed	29/05/2020	250,000.00	
CW	CW202822	30,000L Semi Water Tanker 1	Active	169,545.00	28/02/2020	169,545.00	0.00	169,600.00	169,600.00	(55.00)	100.03	58000	50000	D652	65.00% Completed	Completed	Completed	Completed	26/05/2020	169,600.00	
CW	CW202823	Tag Trailer	Active	68,000.00	28/02/2020	68,000.00	67,900.00	0.00	67,900.00	100.00	99.85	58000	50000	D653	100.00% Completed	Completed	Completed	Commenced	5/06/2020	67,900.00	
cw	CW202825	MBH - Residential Proactive Upgrades/Ren	Active	110,946.00	30/06/2020	110,946.00	91,218.38	4,315.00	95,533.38	15,412.62	86.11	57000	50000	D655	80.00% Completed	Completed	Completed	Commenced	30/06/2020	299,000.00	
cw	CW202826	CLM - Residential Proactive Upgrades/Ren	Active	208,778.00	30/03/2020	208,778.00	209,603.27	318.18	209,921.45	(1,143.45)	100.55	57000	50000	D656	78.00% Completed	Completed	Completed	Completed	24/03/2020	205,554.00	
cw	CW202827	DYS - Residential - Proactive Upgrades/R	Active	220,000.00	16/03/2020	220,000.00	76,574.59	39,846.00	116,420.59	103,579.41	52.92	57000	50000	D657	49.00% Completed	Completed	Commenced	Not Commenced	30/06/2020	220,000.00	
cw	CW202828	MMT - Residential - proactive Upgrades/R	Active	125,000.00	12/04/2020	125,000.00	2,510.00	0.00	2,510.00	122,490.00	2.01	57000	50000	D658	50.00% Completed	Completed	Commenced	Not Commenced	30/06/2020	150,000.00	
CW	CW202829	GLN - Residential - proactive Upgrades/R	Active	16,225.00	31/10/2019	16,225.00	2,317.90	0.00	2,317.90	13,907.10	14.29	57000	50000	D659	80.00% Completed	Completed	Completed	Completed	30/06/2020	20,000.00	
cw	CW202830	ISAACE - STL - Residential - Proactive U	Active	163,000.00	24/02/2020	163,000.00	5,704.19	11,278.80	16,982.99	146,017.01	10.42	57000	50000	D660	45.00% Completed	Completed	Commenced	Not Commenced	30/06/2020	172,000.00	
cw	CW202831	NBO - Residential - proactive Upgrades/R	Active	63,000.00	31/03/2020	63,000.00	36,745.77	2,752.78	39,498.55	23,501.45	62.70	57000	50000	D661	80.00% Completed	Completed	Completed	Not Commenced	30/06/2020	120,000.00	
CW	CW202832	MBH - Fatigue Accommodation - developmen	Active	16,054.00	18/11/2019	16,054.00	15,358.50	695.95	16,054.45	(0.45)	100.00	57000	50000	D662	100.00% Completed	Completed	Completed	Commenced	12/06/2020	15,000.00	
cw	CW202833	Corp - Facility Compliance/structural re	Active	102,000.00	30/06/2020	102,000.00	68,880.03	24,597.55	93,477.58	8,522.42	91.64	57000	50000	D663	34.00% Completed	Completed	Commenced	Not Commenced	24/08/2020	150,000.00	
cw	CW202835	MBH_Mills Avenue - Pavement Rehabilitati	Active	1,930,000.00	30/06/2020	1,930,000.00	1,932,065.18	323.75	1,932,388.93	(2,388.93)	100.12	55000	50000	D665	93.00% Completed	Completed	Completed	Completed	30/06/2020	1,930,000.00	
CW	CW202836	MBH Access Road & Peak Downs Highway Int	Active	204,000.00	30/09/2019	204,000.00	193,967.64	0.00	193,967.64	10,032.36	95.08	55000	50000	D666	99.00% Completed	Completed	Commenced	Commenced	23/06/2020	204,000.00	
CW	CW202837	CLM - 40 Lime st - Demolition	Active	151,000.00	30/11/2019	151,000.00	111,307.98	33,588.50	144,896.48	6,103.52	95.96	57000	50000	D667	59.00% Completed	Completed	Completed	Not Commenced	26/06/2020	85,000.00	
CW	CW202839	Golden Mile Road - Rehabilitation and Se	Active	1,525,152.00	30/03/2020	1,525,152.00	33,981.50	1,505,602.23	1,539,583.73	(14,431.73)	100.95	55000	50000	D669	85.00% Completed	Completed	Commenced	Not Commenced	30/06/2020	1,525,152.00	
CW	CW202841	NDRRA: Mar 2019 Event NDRRA Delivery	Active	1,394,739.00	30/06/2020	1,394,739.00	171,478.90	0.00	171,478.90	1,223,260.10	12.29	51000	50000	D671	31.00% Completed	Completed	Commenced	Not Commenced	30/06/2021	2,302,101.00	
CW	CW202842	Binda Park Intersection Upgrade - Constr	Active	199,803.00	30/06/2020	199,803.00	31,316.96	0.00	31,316.96	168,486.04	15.67	59000	50000	D672	41.00% Completed	Completed	Commenced	Not Commenced	29/06/2020	0.00	
CW	CW202843	REAST_Collaroy-Killarney Road - Pave & s	Active	149,700.00	30/06/2020	149,700.00	72,670.66	37,913.69	110,584.35	39,115.65	73.87	55000	50000	D673	85.00% Completed	Completed	Commenced	Not Commenced	26/06/2020	149,700.00	
CW	CW202844	Forklift NBO WTP	Active		20/02/2020	45,340.00	45,340.00	0.00	45,340.00	0.00	100.00	58000	50000	D675	100.00% Completed	Completed	Completed	Completed	27/04/2020	45,340.00	
				39,839,464.00	-	39,839,464.00	27,246,467.76	8,515,667.89	35,762,135.65	4,077,328.35										39,965,475.08	. –

	Construction on Laglan, Lou Lou Park, Cheeseborough, Barwon Park, Turrawulla, Pioneer, Douglas, Cotherstone Capella & Lotus Creek Roads -complete. Construction on Collaroy to follow Pave and Seal in same area. Additional
	Final approval has been completed by E&I Consultants and submitted to Councils Planning Team - awaiting final
	approval. LOA approved and awarded to Mark Robertson to commence construction early June Commenced - Quotes reviewed and prioritised. Priority on Parks Amenities Switchboards. Dysart two parks Med Risk
	awarded. CLM RFQ closed on 29/05/2020. Project will be committed and c/fwd into Aug 20.
	BBRRG combined reseal works with Boral programmed from 26/05/20 and to be completed mid June. Huntley Road has been removed in Q3 budget review. Linemarking RFQ in progress. Laglan reseal complete.
	Carmila West Service Road complete. Bollarding of carpark at Clairview Boat Ramp nearly complete (by 05/06). Kilcummin and Barmount Road stabilisation through Stabilised Pavements Australia have been completed.
	Practical Completion issued to Durack Civil for works comleted on Carfax, Riley's, Kenlogan and Russell Park Roads.
_	Fisher Street Access construction completed by IRC The design of the proposed bridge replacement completed.A portion of farm land is required for the bridge location.
	Land valuer has been appointed. Appointment of Solicitor in progress for drafting agreement. Relocation of existing
	CMA - Council Report submitted to transfer funds to an alternative playground. Tfr funds in from CW202782 \$50000.00. Community consultation completed. Slight change to plan - PO released to Urban Play. Equipment to
	Completed
	Final Design of the proposed path already submitted for TMR approval to enable procurement and construction. Due
	to delay in design approval, the project may extend to next FY. Progress report will be submitted. Works to incorporate Blair Athol Hall remediation - RFQ closes 3/4/2020, works to commence early May 2020
_	
	Finalising install of remaining properties, works to be completed end of April 2020 - YTD exp incorrect
	ELT approved March 2020, Construction to commence early May 2020 to be completed early June
	Project is planned for delivery as per nominated dates, Artist has been engaged and wall profile design confirmed - 1st draft due end of March - approved design ready for construction mid May 2020 after consultation with
	RFQ Posted March, costruction to commence late April 2020
	RFQ closes 3/4/2020 - Re stumping - to be completed late June 2020
	RFQ closes 27/3/2020 - project completion early June 2020
	Completed
	Various BBC has occurred - and RFQ for Structural Assessment of Buildings in Isaac x 3 awarded to GHD - Structural
	Assessment Received 06-05-2020. RFQ done for the three buildings for structural rectification. RFQ No. Moneys
	Complete
	Completed
	Distance markers awaiting quotations. Elevation and meterage metal signs received. Councillor advised details not ready and agrees to suggest carry forward project to 20/21 financial year.
	Complete
	29 vehicles delivered ytd, remainding 8 x vehicles on order due Mar/Apr 2020
	Delivered 02/10/2019 - Finance have been notified to close out project
_	Due for delivery April 2020
_	5 x mowers delivered in March 3 x mowers due April 2020
	awarded - Due for delivery April 2020
	Awarded- due May/June 2020
	Delivered - Finance have been notified to close out project
	All residential works within tenanted properties have been postponed until further notice due to Covid-19 measures, budget not required to be handed back - works can be further planned in coming CW projects \$188k reduction in BR3
	Final residential works in CLM to be completed Mid April 2020 - close out of CW by mid May
	Remaining works to commence early April, completion expected by late May 2020
	Remaining works to commence early April, completion expected by late May 2020
	Minor works complete, transfer \$66k to CW 202837 due to Covid restrictions on residential works
	Construction to commence April 2020, due to reprioritising of remaining works, expected completion is mid June
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out
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	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out Nebo - Alution Block upgrade commenced to be completed end of April 2020 Nebo plant shed - Completed Dysart Admin - minor works to commence April 2020 - portion of budget transferred to other projects Asphalt works, linemarking, kerbs and school crossings completer. Signage has been purchased and installation is
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out Nebo - Alution Block upgrade commenced to be completed end of April 2020 Nebo plant shed - Completed Dysart Admin - minor works to commence April 2020 - portion of budget transferred to other projects Asphalt works, linemarking, kerbs and school crossings complete. Signage has been purchased and installation is being programmed. Balance project funding has been allocated to another project in Q3. Asphalt works a intersections, pawement rehabilitation and Linemarking complete. Minor shoulder work being
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out Nebo - Alution Block upgrade commenced to be completed end of April 2020 Nebo plant shed - Completed Dysart Admin - minor works to commence April 2020 - portion of budget transferred to other projects Asphalt works, linemarking, kerbs and school crossings complete. Signage has been purchased and installation is being programmed. Balance project funding has been allocated to another project in Q3. Asphalt works a tintersections, pavement rehabilitation and Linemarking complete. Minor shoulder work being construction being undertaken 22/5/ 2020 to finalise project is complete
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out Nebo - Alution Block upgrade commenced to be completed end of April 2020 Nebo plant shed - Completed Dysart Admin - minor works to commence April 2020. Portion of budget transferred to other project Applait works, linemarking, kerbs and school crossings complete. Signage has been purchased and installation is being programmed. Balance project funding has been allocated to another project in Q3. Asphalt works a intersections, pavement rehabilitation and Linemarking complete. Minor shoulder work being construction being undertaken 22/5/ 2020 to finalise project is complete Construction commenced, to be completed end of May 2020, revised scope of works
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out Nebo - Alution Block upgrade commenced to be completed end of April 2020 Nebo plant shed - Completed Dysart Admin - micro works to commence April 2020 - portion of budget transferred to other project. Admin - micro works to commence April 2020 - portion of budget transferred to other project. Admin - micro works to commence April 2020 - portion of budget transferred to other project. Admin - micro works to commence April 2020 - portion of budget transferred to other project. Admin - micro works to commence April 2020 - portion of budget transferred to other project. Asphalt works, linemarking, kerbs and school crossings complete. Signage has been purchased and installation is being programmed. Balance project funding has been allocated to another project in 03. Asphalt works in intersections, pavement rehabilitation and Linemarking complete. Minor shoulder work being construction commenced, to be completed end of May 2020, revised scope of works Contract awarded to Durack Pty Ltd for construction. commenced 20 April, minor delays due to survey Esues, pavement crabality construction commenced 20 April, minor delays due to survey
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out Nebo - Alution Block upgrade commence to be completed end of April 2020 Nebo plant shed - Completed Dysart Admin - minor works to commence April 2020 - portion of budget transferred to other projects Asphalt works, linemarking, kerbs and school crossings complete. Signage has been purchased and installation is being programmed. Balance project funding has been allocated to another project in 0.3. Asphalt works at intersections, pavement rehabilitation and Linemarking complete. Minor shoulder work being construction being undertaken 22/5/ 2020 to finalise project is complete. Construction commenced, to be completed end of May 2020, revised scope of works Contract awarded to Durack Pty Ltd for construction. Construction commenced 20 April, minor delays due to survey
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out Nebo - Alution Block upgrade commenced to be completed end of April 2020 Nebo plant shed - Completed Dysart Admin - minor works to commence April 2020 - portion of budget transferred to other projects Adpain orkin, linemarking, kerbs and school crossings completer. Signage has been purchased and installation is being programmed. Balance project funding has been allocated to another project in Q3. Asphalt works, tintersections, pavement rehabilitation and Linemarking complete. Minor shoulder work being construction being undertaken 22/5/ 2020 to finalise project is complete Construction commenced, to be completed end of May 2020, revised scope of works Contract awarded to Durack Pty Ltd for construction. Construction commenced 20 April, minor delays due to survey issues, pavement crebabiloted finish date of 26 June. Contract Superintendent George Bourne & Associates (GBA) has been appointed Superintendency role for DRFA works. Construction Tender Documents advertised on IG Tenderbox Request for Quotations for construction on prive for improved traffic flow issued first
	2020, \$20K reduction in BR3 revised budget due to Covid restrictions Nebo residential almost complete, to be finaled end of April 2020 Fatigue strategy and Project brief currently being formulated, awaiting project close out Nebo - Alution Block upgrade commence do be completed end of April 2020 Nebo plant shed - Completed Dysart Admin - minor works to commence April 2020 - portion of budget transferred to other projects Asphalt works, linemarking, kerbs and school crossings complete. Signage has been purchased and installation is being programmed. Balance project funding has been allocated to another project in 0.3. Asphalt works at intersections, pavement rehabilitation and Linemarking complete. Minor shoulder work being construction commence April 2020 - Volume and Linemarking complete. Minor shoulder work being construction commenced, pub e completed end of May 2020, revised scope of works Contract awarded to Durack Pty Ltd for construction. Construction commenced 20 April, minor delays due to survey issues, pavement course has commenced with contractor expected finish date of 26 June. Contract Superintendent George Bourne & Associates (GRA) has been apointed Superintendency role for DRFA works. Construction Turction Tenderforx Request for Quotations for construction construction Forwers tructions for schored tructions for schored tructions Documents advertised on LG Tenderbox. Request for Quotations for construction commence and Pay 2020.
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PAGES 183 TO 197 HAVE INTENTIONALLY BEEN REMOVED DUE TO CONFIDENTIAL REASONS



MEETING DETAILS	Engineering and Infrastructure Standing Committee Meeting Wednesday 10 June 2020
AUTHOR	Robert Perna
AUTHOR POSITION	Director Engineering and Infrastructure

6.1

ENGINEERING AND INFRASTRUCTURE INFORMATION BULLETIN – JUNE 2020

EXECUTIVE SUMMARY

The Engineering and Infrastructure Directorate Information Bulletin for June 2020 is provided for Committee review.

OFFICER'S RECOMMENDATION

That the Committee recommends to Council to:

1. Note the Engineering and Infrastructure Directorate Information Bulletin for June 2020.

BACKGROUND

Information Bulletin

The attached Information Bulletin for May 2020 provides an operational update for Committee review on the Engineering and Infrastructure Directorate.

Departmental Business Plans

As part of Annual Operational Plan and Budget development process, Departmental Business Plans where implemented as an important tool to assist the Departments and Council document the priorities and functions of each Department.

Business Plans have been reviewed and updated, in draft, for the 2020-21 period to enable workshops with Council/Standing Committee members to support the budget process during June 2020.

The Business Plan is a perpetual guiding document informing Council of each Departments priorities, activities and services for the upcoming and future years. This document assists in providing support for determining the capacity to deliver and identify opportunities for improvement through enhancing each Departments services or new projects.

The Business Plans inform the Annual Operational Plan and Budget, and all three must reconcile and support the other.

Aside from business as usual activities, the Business Plan provides opportunities to identify enhancements/new bids or deferred/future budget items for consideration at the appropriate time. On

ENGINEERING AND INFRASTRUCTURE



occasion these are no monetary impact, however where they do this document provides the initial rationale for these new initiatives. Some of these may be in future years, and the Business Plan provides for this future planning and highlighting the proposed priorities in years to come.

The working drafts are to provide oversight to Councillors on the draft content that is influencing the development of the 2020-21 Budget and Annual Operational Plan and obtain feedback on the priorities and/or focus for the year/s ahead. The Directors and Managers will note the discussion and update the Business Plans as necessary, reflecting the discussion.

IMPLICATIONS

- Any specific implications or risks will be outlined in the Information Bulletin.
- It is noted that the Business Plans were drafted early in 2020, however they have been reviewed in response to COVID-19 and the frugal approach to the development of the 2020-21 budget.

CONSULTATION

Engineering and Infrastructure Directorate Staff

BASIS FOR RECOMMENDATION

This is an information only report.

ACTION ACCOUNTABILITY

Information only report.

KEY MESSAGES

Operational update to Elected Members.

Report	prepared	by:

ROBERT PERNA Director Engineering and Infrastructure

Report authorised by:

JEFF STEWART-HARRIS Acting Chief Executive Officer

Date: 3 June 2020

Date: 4 June 2020

ATTACHMENTS

• Attachment 1 – Engineering and Infrastructure Directorate Information Bulletin – June 2020

REFERENCE DOCUMENT

• Nil



DATE: June 2020

ENGINEERING AND INFRASTRUCTURE

DIRECTORATE PERFORMANCE

A significant number of projects are currently in the construction phase and several projects are committed but have not begun construction. Current YTD actual expenditure (\$27.1M) is notably behind forecast YTD budget (\$39.8M). The 5 projects with the highest remaining expenditure are below.

Project Code	Project Description	Remaining Exp
CW192678	Pasha Road Pave and Seal	\$3,023,910
CW202839	Golden Mile Road - Rehabilitation and Se	\$1,491,171
CW202776	ISAAC_Surfacing Renewal Program	\$1,450,000
CW202841	NDRRA: Mar 2019 Event NDRRA Delivery	\$1,223,260
CW192689	EAST: Collaroy Timber Bridges - Replacement	\$594,140

- > Pasha road progressing and the contractor is forecasted to achieve full expenditure.
- Golden Mile works are progressing with full expenditure forecasted.
- The resurfacing program for Urban areas has been deferred until September to reduce the adverse risk of cold weather on the resurfacing performance. This means approx. \$630K carry over will be required.
- \$1.2M of works will be completed however recent changes in the accounting rules for the split between Capital and Operation means that \$1.2M of expenditure will not be realised in Capital. This is fully grant funded so movement of expenditure will be offset by movement of income.
- > The Collaroy timber bridge replacements are progressing, and full expenditure is forecasted.

Other items to note:

- Several Pasha road floodways are experiencing early cracking, and this is being reviewed by the Superintendent
- Construction of water points is progressing, and it is anticipated they will become valuable to our operations
- > Cane Roads along the coast are being graded in preparation for the upcoming crushing season
- Sarchedon Drive works were awarded however the contractor has indicated they wish to withdraw from the contract. E&I are in discussions with the contractor and the works will be delay to next FY.



FINANCIAL REPORT:

		Statement of Co	GIONAL COUNCIL omprehensive Incom od Ended May 2020	e			
Engineering & Infrastructure Services							
	YTD Actual	Commitments	YTD Actual + Commitments	YTD Revised Budget	Variance	Full Year Revised Budget	Completion
	\$	\$	\$	\$	\$	\$	%
Income							
Operating Revenue							
Fees & Charges	181,197	-	181,197	155,178	26,019	168,095	107.8%
Rental Income	1,059,505	-	1,059,505	1,085,266	(25,762)	1,183,927	89.5%
Sales of Contract & Recoverable Works	3,353,078	-	3,353,078	5,130,499	(1,777,422)	5,596,908	59.9%
Operating Grants, Subsidies & Contributions	1,460,680	-	1,460,680	1,902,521	(441,841)	2,450,631	59.6%
Other Recurrent Revenue	20,923	-	20,923	-	20,923	-	0.0%
	6,075,382	-	6,075,382	8,273,464	(2,198,082)	9,399,560	64.69
Expenses							
Operating Expenses							
Employee Expenses	10,513,212	-	10,513,212	10,251,308	261,904	11,596,947	90.7%
Materials & Services	8,239,384	13,737,257	21,976,641	9,041,261	12,935,380	9,859,997	222.9%
Depreciation and Amortisation Corporate Overheads & Competitive Neutrality	13,645,611	-	13,645,611	13,318,275	327,336	14,529,027	93.9%
Costs	7,186,011	-	7,186,011	7,186,011	-	7,839,285	91.7%
	39,584,218	13,737,257	53,321,474	39,796,855	13,524,619	43,825,257	121.79
Operating Position Before Capital Items	(33,508,836)	(13,737,257)	(47,246,092)	(31,523,391)	(15,722,702)	(34,425,696)	137.29
Capital Revenue							
Capital Revenue	32,377,464		32,377,464	30,175,950	2,201,515	31,825,950	101.7%
Proceeds from Sale of Land & PPE	478,243		478,243	480,000	(1,757)	480,000	99.6%
-	32,855,707	-	32,855,707	30,655,950	2,199,757	32,305,950	101.79
Net Result Attributable to Council in Period	(653,129)	(13,737,257)	(14,390,385)	(867,441)	(13,522,944)	(2,119,747)	678.9%
Total Comprehensive Income	(653,129)	(13,737,257)	(14,390,385)	(867,441)	(13,522,944)	(2,119,747)	678.9%

- **Sales of Contract & Recoverable Works** are unfavourable to the revised budget by \$1,777,422. This unfavourable variance is mainly due to the timing of the RMPC contract. This variance has historically corrected itself over the remainder of the financial year and income estimate has been verified by relevant officers.
- **2. Operating Grants, Subsidies & Contributions** are \$441,841 unfavourable compared to the revised budget for the year to date. This is due to the reduced receipt of the road's component of the Federal Assistance Grant with the early receipt of funds in the 18/19 financial year.
- **3. Employee Expenses** are unfavourable compared to the revised budget by \$261,904. This unfavourable variance is predominately due to under capitalisation of wages, with other influencing factors being the timing of public holidays and restructure impacts.
- 4. Materials & Services for the financial year to date are \$12,935,380 unfavourable with \$8,239,384 of actual expenditure and \$13,737,257 in commitments against YTD budget of \$9,041,261. Of this unfavourable variance, \$1M is attributable to purely an accounting treatment of write-offs. Other contributing factors to this unfavourable variance are undercapitalisation of internal plant hire, repairs and maintenance, agency



temp staff, MV repairs and maintenance and equipment hire. The current commitments that relate to NDRRA works are \$9.7M, (the majority will become capital expenditure when the invoices are received) and \$2.6M for recoverable works (which should be offset by additional revenue).

- **5. Depreciation and Amortisation** is currently unfavourable to the YTD revised budget by \$327,336. This is primarily due to the budget being reallocated through the PECS's and E&I transitions, however the actual depreciation expense has not been reallocated accordingly. This will be corrected before year end.
- **6. Capital Revenue** for the financial YTD is \$32,377,464 which is \$2,201,515 favourable when compared to YTD revised budget. The favourable variance is due to receipts for the NDRRA March 2019 event.

WORKSHOPS, PLANT AND FLEET

PREVIOUS MONTH'S ACHIEVEMENTS:

- Contract award for depot fuel Smart Fill Upgrades to service Nebo, St Lawrence and Glenden, this will be completed by 30 June 2020
- New Fitter James Schivlock has commenced in Clermont, servicing Middlemount and Dysart initially as well as assisting the main workshop as required.

PREVIOUS MONTH'S ISSUES:

Continued advertising to fill current roles:

• Mobile fitter Moranbah

Remaining vacant positions are currently on hold as we progress through Covid-19 Pandemic, this is being reviewed weekly.



FINANCIAL REPORT:

			GIONAL COUNCIL omprehensive Inco	ome			
Manager Plant, Fleet & Workshops		For the Perio	od Ended May 2020	0			
	YTD Actual	Commitments	YTD Actual + Commitments	YTD Revised Budget	Variance	Full Year Revised Budget	Completion
	\$	\$	\$	\$	\$	\$	%
Income							
Operating Revenue Operating Grants, Subsidies &							
Contributions	202,387	-	202,387	165,000	37,387	180,000	112.4%
Other Recurrent Revenue	4,786	-	4,786	-	4,786	-	0.0%
	207,173	-	207,173	165,000	42,173	180,000	115.1%
Expenses							
Operating Expenses							
Employee Expenses	997,840	-	997,840	1,041,916	(44,077)	1,175,539	84.9%
Materials & Services	(3,035,602)	129,797	(2,905,805)	(3,092,115)	186,310	(3,331,542)	87.2%
Depreciation and Amortisation Corporate Overheads & Competitive	2,579,132	-	2,579,132	2,542,035	37,097	2,773,129	93.0%
Neutrality Costs	814,185	-	814,185	814,185	-	888.202	91.7%
·	1,355,554	129,797	1,485,351	1,306,021	179,330	1,505,328	98.7%
Operating Position Before Capital Items	(1,148,381)	(129,797)	(1,278,178)	(1,141,021)	(137,157)	(1,325,328)	96.4%
Capital Revenue							
Proceeds from Sale of Land & PPE	203,155		203,155	480.000	(076 945)	480,000	42.3%
	203,155	-	203,155 203,155	480,000	(276,845) (276,845)	480,000	42.3%
	· ·		-	-			
Net Result Attributable to Council in Period	(945,225)	(129,797)	(1,075,023)	(661,021)	(414,001)	(845,328)	127.2%
Total Comprehensive Income	(945,225)	(129,797)	(1,075,023)	(661,021)	(414,001)	(845,328)	127.2%

DEVIATION FROM BUDGET AND POLICY:

No issues identified

OPERATONAL PLAN / BUSINESS PLAN – EXCEPTION REPORTING

No issue identified

NEXT MONTH'S PROGRAM:

Refer to table below

Organisation Development Plan or Capital Projects

Scheduled During Next Month

Project Name/ Description	Start Date	Scheduled End Date	Comments/Exceptions
Replacement of 34 Vehicles	1/7/2019	30/6/2020	33 new vehicles received with the final one to be delivered in the first week of June 2020
Various Plant replacements	17/2019	30/6/2020	All plant has been replaced except for 3 mowers which are currently in transit from



			the United States, delivery will be prior to June 30 2020
30,000 Ltr Semi Watercart	01/11/2019	30/6/2020	Currently fabrication is 80% complete will
			be delivered before 30/6/2020

DEVELOPING INITIATIVES / ISSUES:

- The fleet team are currently in discussion with Department of Transport in relation to what would be required to have two of Council's workshops certified as approved inspection stations. The initial investigations show there will be no Capital Outlay and minimal ongoing operational costs. This work is expected to be finalised by the end of July 2020.
- IRC Plant & Fleet Hire Rates and 10-year Fleet and Plant replacement schedules have been completed.
- A full review of current fleet and plant assets has commenced with a report and recommendation to be finalised in June 2020, this will identify areas of improvement and enhanced service levels, this data will also inform the proposed Fleet and Plant Management Strategy

CORPORATE PROPERTIES

PREVIOUS MONTH'S ACHIEVEMENTS:

- Demolition of 40 Lime Street Clermont has been completed, further discussions to follow as to proposed use of this land moving forward, noting this is currently classed as residential, however a change of use could be achieved subject to further requirements
- Internal rectification of Bair Athol Hall is underway with works being completed subject to budget restrictions. The current stage of works is inclusive of
 - Ceiling and insulation replacement
 - o Full internal commercial clean
 - Removal of unsafe pergola timbers
 - Repairs to external eves/soffits
 - Address all roof plumbing issues
 - o Removal of stained carpets and replacement with commercial vinyl flooring
 - Treatment to external roof access where possums/rodents have entered roof space.
 - Minor internal painting
 - Testing and cleaning of ducted air conditioning units
 - Replacement of broken glass sheeting panels
 - Commencement of Nebo Administration ablution block upgrade
- Commencement of Middlemount Fatigue Accommodation upgrade to rectify water ingress and ventilation issues
- Award of contract for St Lawrence Administration Building re-stumping works
- Completion of Moranbah Administration level 2 internal office upgrades
- Completion of various regional residential property upgrade/renewal projects



Staff

The current role of Electrician has been advertised and interviews completed, there is a preferred candidate who would need to relocate to the region with his family, discussions are progressing.

Remaining vacant positions are currently on hold as we progress through Covid-19 Pandemic, this is being reviewed weekly.

PREVIOUS MONTH'S ISSUES:

Covid-19 Related Initiatives Issues.

Current capital works being delivered this FY may be impacted by Covid-19 Pandemic, this is being monitored daily, the Corporate Properties team have assessed all remaining capital works and have instigated the following:

- CW on any tenanted residential properties ceased immediately
- CW funds to be redirected to other vacant properties that require works completed to ensure continuance of work for the trades team for the remainder of the Financial year
- All teams advised on social distancing both within the workspace as well as in their personal time
- At this stage Apprentices engaged with external contractors will remain, this is being monitored daily in discussions with relevant stakeholders
- All CW projects that cannot be delivered or can be re-prioritised to forward years are being assessed
- Residential statutory inspections on hold until further notice as per advice of REIQ



FINANCIAL REPORT:

ISAAC REGIONAL COUNCIL Statement of Comprehensive Income For the Period Ended May 2020 Corporate Properties & Fleet							
	YTD Actual \$	Commitments \$	YTD Actual + Commitments \$	YTD Revised Budget \$	Variance \$	Full Year Revised Budget \$	Completion %
Income	ð	ð	Ŷ	Ą	Φ	ð	70
Operating Revenue							
Fees & Charges	121,363	-	121,363	100,833	20,529	110.000	110.3%
Rental Income	1,059,505	-	1,059,505	1,085,266	(25,762)	1,183,927	89.5%
Operating Grants, Subsidies &	1,000,000		1,000,000	1,000,200	(20,702)	1,100,027	00.07
Contributions	1,169	-	1,169	-	1,169	-	0.0%
Other Recurrent Revenue	367	-	367	-	367	-	0.0%
	1,182,403	-	1,182,403	1,186,100	(3,697)	1,293,927	91.4%
Expenses							
Operating Expenses							
Employee Expenses	1,099,906	-	1,099,906	1,213,847	(113,941)	1,370,657	80.2%
Materials & Services	1,826,237	187,646	2,013,883	1,635,210	378,673	1,746,358	115.3%
Depreciation and Amortisation Corporate Overheads & Competitive	1,407,270	-	1,407,270	1,122,567	284,703	1,224,619	114.9%
Neutrality Costs	1,864,650	-	1,864,650	1,864,650	-	2,034,164	91.7%
	6,198,063	187,646	6,385,709	5,836,274	549,435	6,375,797	100.2%
Operating Position Before Capital Items	(5,015,660)	(187,646)	(5,203,307)	(4,650,175)	(553,132)	(5,081,871)	102.4%
Capital Revenue							
Capital Revenue	45,000		45.000	45.000	_	45,000	100.0%
	45,000	-	45,000	45,000	-	45,000	100.0%
Net Result Attributable to Council in Period	(4,970,660)	(187,646)	(5,158,307)	(4,605,175)	(553,132)	(5,036,871)	102.4%
Total Comprehensive Income	(4,970,660)	(187,646)	(5,158,307)	(4,605,175)	(553,132)	(5,036,871)	102.4%

DEVIATION FROM BUDGET AND POLICY:

No issues identified

OPERATONAL PLAN / BUSINESS PLAN – EXCEPTION REPORTING

Strategy (i.e. C5)	Service Area	Description	Highlight/Exception, including explanation
	All AOP & ODP projects		The housing strategy has commenced and is progressing with further data validation.

NEXT MONTH'S PROGRAM:

Key focuses for this period will be the continuation and completion of many maintenance programs as well finalising the planning and continuing with the delivery of the capital works program for 2019/20.

Organisation Development Plan or Capital Projects Scheduled During Next Month



	Project Name/ Description	Start Date	Scheduled End Date	Status Update
	AOP & ODP – Deliverables			
	As per comments reported in below table			
	Capital Projects			
CW Number	Project Name/ Description	Start Date	Scheduled End Date	Status Update
CW202825 CW202831 CW202826 CW202828 CW202827 CW202830 CW202829	Regional residential program- MBH- 50% Complete NBO- 90% Complete CLM- 90% Complete MMT- Commence May DYS- Commence May STL- Commence May/June GLN – 80% Complete	July 10	30/6/2020	Project planning complete Site works have commenced in various locations
CW202876	Corp – Master keying program	July 17	April 2020	Complete
CW202785	Corp Leasing Compliance – Blair Athol Hall	July 19	June 2020	Works Commenced
CW202837	40 Lime street demolition	Aug 19	April 2020	Completed
CW202790	MMT Fatigue	July 19	May 2020	Works commenced
CW202788	MBH Admin Upgrade	July 19	June 2020	Completed
CW202789	MBH – Library Wall Artwork – for Naidoc Week	July 19	May 2020	First design draft with Barada Barna fo approval

DEVELOPING INITIATIVES / ISSUES:

- Draft Business Plan attached for discussion.
- The corporate properties team are conducting a full review and assessment of all corporate properties operational and financial BAU activities to provide valid data to the formation of the proposed Corporate Properties Housing Strategy
- Current PSA's that were in place at the beginning of the financial year have expired, this does not hamper service delivery, it does however create a longer procurement process to ensure we meet purchasing policy compliance. The PSA requirements are being reviewed and new agreements finalised. **Ongoing**



INFRASTRUCTURE PLANNING AND TECHNICAL SERVICES

PREVIOUS MONTH'S ACHIEVEMENTS:

- Warwick Park Road Design Valor Consulting were requested to amend the Design deliverables as per review comments. Valor has not undertaken any further work under the Contract since 13th Nov 2019 and is being de-registered by Australian Securities and Investments Commission (ASIC), hence legal arrangements to terminate the contract is ongoing.
- Binda Park Intersection Upgrade Brown Contractors have been awarded and Mobilising at site on 28th May and expected completion by end of June 2020. The Pre-start meeting has been arranged for 26/05/2020.
- Golden Mile Road Floodway Design Services JJ Ryan Consulting Pty Ltd was appointed. The preliminary design for the culvert at CH 9.86Km has been submitted and reviewed. The final design report is still awaited.
- Engineering services for Saraji Road Renewal Detailed design submitted by Langtree Consulting and under review.
- Cycle Network Program 2019-20 Cycle Track at Capricorn Street, Clermont under CNLGGP funding Program. TMR provided final approval on design drawings. Community consultation has been carried and mixed responses (supportive and prosing alternate roads) have been received. The alternate proposals will be taken into consideration for future planning. Tender for Construction works released and Tender Closing on 12th June 2020.
- Land resumption and Cultural Heritage Clearances for Philips Creek Project commenced and Valuation completed and Legal advice in place. Negotiations with the Land owner to commence.
- Collaroy Timber Bridges –Durack Civil was appointed for the construction works and works are in progress. The works involve the replacement of two timber bridges (BR13 & BR16) with concrete culverts.

Operation Works:

- Road Safety Audit (RSA) for key streets in Middlemount Town and Peak downs Mine Road, Saraji Road and Golden Mile Road at Dysart is in progress by SLR Consulting Engineers Australia.
- Bully Creek Bridge Level 3 investigations for the Abutments, Girders and Deck rail has been completed by Cardno. A submission has been made under the Federal Governments Bridge Replacement program for replacement of the structure.



Description	КРІ	Scheduled End Date	Status Update
Routine Works	-Project management -Inputs in assessment of Development Applications -Update of traffic count data	working days	Installation of Traffic Counter - 4 Assist in assessment of Development applications – 00
Local Laws / Traffic / Vehicle- permits	-Works on Road Corridor / Council Property Permits -Land Access Activity Notice -others	<10 working days	Works on Road corridor – 4 Land Access Activity – 4 Driveway/Crossover – 1 Installation of Grid – 0
Plan, Design and Project Management	Technical services Ca	pital Works Pr	rogram (new, renewal & upgrades)
2018/19 CW Program	•		
CW192669 MBH-Bridge Design – Investigation	-Scoping -RFQ -Design -Monitoring	Jun 2020	The instrumentation installed by ARRB is being monitored until June 2020 to provide a performance report of the bridge. The instrumentation was recently checked and calibrated by ARRB. Data Monitoring ongoing.
2019/20 CW Program			
CW202765 Design Services for Moranbah Access Road and Quarrico Intersection Upgrade	-Scoping -RFQ -Design -Project completion	Jun 2020	Project awarded to Langtree Consulting and the design review is in progress. Funding for the project has been received from TMR.

NATURAL RESOURCES

Gravel

Material pushed in various Council pits for DRFA works in the Western Region for works being completed by Council crews. For the selected pits all extraction quantities are within Council's limit of <5,000T/annual.

Individual Site Based Management Plans are in the process of being produced for the anticipated 6 pits for next year's program. The relevant Environmental Authority permit will be applied for to enable the extraction quantities above 5,000T/annum at the individual sites.



Tender prepared for the win, crush and screening of gravel for the anticipated 20/21 resheeting program. RFT programmed to be released within May in preparation for next financial year (provided budget approved).

Water

Waterford Dam, Cotherstone-Capella Road.

Contractor began works 14 April 2020 with construction completed 8 May. Fencing to be arranged for site as per easement conditions. The Landowners have been very generous in providing assistance with project.





Proposed Dam - Many Waters, May Downs-Carfax Road.

Contractor mobilised to site from Waterford on 9 May. Majority of the dam was complete by 22 May prior to receiving 30ml of light shower rain. This has halted the final trim of floor however site facility is satisfactory.



Proposed Bore 19/20 – Boorroondarra-Capella Road.

RFQ prepared and released for drilling services with engagement scheduled early May with engagement before end of May.

Proposed Re-establishment of Clermont Town Bore #7 - Old Showgrounds Road

Initial investigation of the bore, including confirmation of extraction licence, was conducted as part of the Clermont Sustainable Water Strategy. Bore yields a substantial flow and supply. This will be adequate to be used as a direct fill for trucks.

On visual inspection the existing infrastructure both above and below ground is completely un-serviceable with the bore casing being completely eroded and screen condition at the base of the bore is unknown but suspected very poor.

There have been several occasions in the recent drier years where Theresa Creek Dam supply has been under water restrictions and consequently also limited/halted the road maintenance program. This source would become the primary take point for the road maintenance/construction teams in the area.

Under the Construction Water Points Strategy, this point doesn't appear in the 5-year priority plan. Focus has been in the rural gap areas of the region that have very limited or substantial supply and experience a higher risk of limited maintenance due to the drier weather conditions.



However, it is not within reason that during review of the Construction Water Points Strategy proposed program that some facilities progress up in the program timeframe (usually due to being readily available for construction without the currently experienced easement delays e.g. works within road reserve of Council owned lands).

PREVIOUS MONTH'S ISSUES:

No issues identified

FINANCIAL REPORT:

			Comprehensive Inc				
		For the Per	iod Ended May 202	0			
Manager Infrast and Technical Services							
	YTD Actual	Commitments	YTD Actual + Commitments	YTD Revised Budget	Variance	Full Year Revised Budget	Completion
	\$	\$	\$	\$	\$	\$	%
Income							
Operating Revenue							
Fees & Charges	10,314	-	10,314	9,167	1,147	10,000	103.1%
	10,314	-	10,314	9,167	1,147	10,000	103.1%
Expenses							
Operating Expenses							
Employee Expenses	499,831	-	499,831	416,775	83,056	471,137	106.1%
Materials & Services	913,538	45,684	959,222	208,211	751,011	234,217	409.5%
Depreciation and Amortisation Corporate Overheads & Competitive	8,800,170	-	8,800,170	8,800,000	170	9,600,000	91.7%
Neutrality Costs	9,442,869	-	9,442,869	9,442,869	-	10,301,312	91.7%
	19,656,408	45,684	19,702,092	18,867,855	834,238	20,606,665	95.6%
Operating Position Before Capital Items	(19,646,095)	(45,684)	(19,691,779)	(18,858,688)	(833,091)	(20,596,665)	95.6%
Capital Revenue							
Capital Revenue	16,533,963		16,533,963	12,446,638	4,087,325	12,446,638	132.8%
•	16,533,963	-	16,533,963	12,446,638	4,087,325	12,446,638	132.8%
Net Result Attributable to Council in Period	(3,112,132)	(45,684)	(3,157,816)	(6,412,050)	3,254,234	(8,150,027)	38.7%
Total Comprehensive Income	(3,112,132)	(45,684)	(3,157,816)	(6,412,050)	3,254,234	(8,150,027)	38.7%

DEVIATION FROM BUDGET AND POLICY:

No issues identified

OPERATONAL PLAN / BUSINESS PLAN – EXCEPTION REPORTING

No issue identified

NEXT MONTH'S PROGRAM:

Not Applicable

Organisation Development Plan or Capital Projects Scheduled Next Month



Project Name/ Description	Start Date	Scheduled End Date	Comments/Exceptions
Cycle Network at Capricorn Stree	22/05/2020	30/10/2020	Tender Closes at 12 th June followed
Tendering & Construction			by Tender Evaluation and Contract
			award by this month.
Binda Park Construction		30/06/2020	Construction commenced, Project
			Management
Design for Quarrico Intersection Upgrade		15/06/2020	Project Closeout
Golden Mile Road Flood way		30/06/2020	Project Closeout
Design of Saraji Road		31/07/2020	Arrange for Pavement Geotechnical
			Investigations
			Pavement design
Road Safety Audit – Dysart, MMT & Coastal region		30/06/2020	Coordination
Blackspot Funding Application		17/07/2020	Scope finalisation & estimation Council report
E&I Policies Review		30/06/2020	Review and update E&I Policies Finalise
Maintenance of unsealed roads policy		30/06/2020	In progress, circulated for comments
Draft El 2020/21 Project Plan	15/06/2020	15/07/2020	BUDGET APPROVAL
Permits - Works on Road		ongoing	Review and approval
Corridor, Driveway & Grids			
Traffic Counters		30/06/2020	Install 4 traffic counters and collect
			data

DEVELOPING INITIATIVES / ISSUES:

INFRASTRUCTURE

PREVIOUS MONTH'S ACHIEVEMENTS:

Minor Works completed:

- Pothole patching on Dysart town streets, Dysart-Clermont Road, Middlemount town streets, Valkyrie Road, Saraji Road, Mt Stuart-Bedford Weir Road, Golden Mile Road and Airstrip Road
- Roadside slashing on various roads including Dysart-Clermont Road, Saraji Road, Peak Downs Mine Access Road, Huntley Road, Braeside Road, Turrawulla Road, Airstrip Road, Laglan Road, Kilcummin School Road and Golden Downs Road.
- Shoulder repairs on Dysart-Clermont Road
- Stabilisation works on Golden Mile Road
- Drainage and edge repairs to Drummond Street and Melrose Drive (CRM)



• Road defect inspections on local roads throughout region

Maintenance Grading:

- Valkyrie Road
- Silver K Road
- Landale Road
- Howlands Road
- Seaview Drive
- Cape Palmerston Road
- Venus Road
- Miclere Road
- Brigalow Road
- Ladies Mile Road
- Western Creek Road
- Bulliwallah Road

- Round Road
- East West Road
- Laglan Road
- Frankfield Road
- Clermont Town Streets

Resheeting:

- Douglas Road Construction work complete. Installation of guideposts and reinstatement of old signage to be completed in the next two weeks
- Collaroy Killarney Road CH12.45-15.45 gravel cartage 50% complete.

RMPC:

- Monthly road defect inspections complete
- Pothole patching and edge break repairs throughout region including Dysart-Middlemount Road, Fitzroy Developmental Road, May Downs Road, Peak Downs Highway, Oxford Downs Sarina Road, Gregory Highway (27B & 27C) and Gregory Developmental Road
- Roadside slashing on Kilcummin Diamond Downs Road and Gregory Developmental Road
- Shoulder grading on Fitzroy Developmental Road
- Stabilisation works across the network including Gregory Highway (27C), Peak Downs Highway, Oxford Downs Sarina Road and Sarina Marlborough Road

Capital Works:

Project Name	Progress Update
Clairview Boat Ramp	Car park bollards continuing to be installed
Rural Drainage Renewal Program	construction of floodways 100% complete. Dysart
	Soccer Field Entrance Drainage – 100% complete
Pasha Road Pave and Seal	Final assessments for Brown's sections being
	completed. Drainage issues at the far western end
Pasha Road Drainage Structures	Concrete floodways and culverts complete with
	resilient pavements to be installed on the final 2
	floodways at the eastern end of Pasha Road. A
	number of floodways are showing early cracking,
	and this is being investigated.
Mackenzie River-Capella Road	IRC day labour works complete, RFQ for additional
	stabilisation has been advertised.
DRFA Ex TC Trevor Flood Event	IRC portion of work has commenced. Construction
	has commenced on Craven Road and Bulls Head
	Road
Collaroy Killarney Road Pave and Seal	IRC portion complete, seal booked for June 8
Marg's Park Rock Protection	Contract awarded to Robertson Earthmoving with
	construction due commence in June.
Reseal Program	Boral have commenced the western roads



PREVIOUS MONTH'S ISSUES:

- Issues with ticketed / licensed employees for maximum versatility and production
- · Personnel resourcing through illness, injuries, resignation and leave reduction
- Wet weather across the region halting construction works (18/5/20 26/5/20)
- Ongoing issues with the running surface on Glenavon Road.



FINANCIAL REPORT:

		ISAAC RE	GIONAL COUNCIL				
		Statement of C	omprehensive Inco	ome			
		For the Period	od Ended May 2020)			
Manager Infrastructure East							
			YTD Actual +	YTD Revised		Full Year	
	YTD Actual	Commitments	Commitments	Budget	Variance	Revised Budget	Completion
	\$	\$	\$	\$	\$	\$	%
Income							
Operating Revenue							
	· ·		•	-		-	0.0%
Expenses							
Operating Expenses							
Employee Expenses	1,174,299	-	1,174,299	1,098,965	75,334	1,259,805	93.2%
Materials & Services	1,166,369	145,590	1,311,959	1,127,232	184,727	1,220,103	107.5%
	2,340,669	145,590	2,486,259	2,226,197	260,061	2,479,909	100.3%
Operating Position Before Capital Items	(2,340,669)	(145,590)	(2,486,259)	(2,226,197)	(260,061)	(2,479,909)	100.3%
Capital Revenue							
Capital Revenue	2.563.009		2.563.009	3,102,000	(538,991)	3.502.000	73.2%
	2,563,009	-	2,563,009	3,102,000	(538,991)	3,502,000	73.2%
Net Result Attributable to Council in Period	222,340	(145,590)	76,751	875,803	(799,052)	1,022,091	7.5%
Total Comprehensive Income	222,340	(145,590)	76,751	875,803	(799,052)	1,022,091	7.5%
		ISAAC RE	GIONAL COUNCIL				

Statement of Comprehensive Income For the Period Ended May 2020 Manager Infrastructure West						
YTD Actual	Commitments	YTD Actual + Commitments	YTD Revised Budget	Variance	Full Year Revised Budget	Completion
\$	\$	\$	\$	\$	\$	%
206,776	-	206,776	176,261	30,515	192,284	107.59
1,112,934	-	1,112,934	1,599,330	(486,397)	2,132,441	52.2%
1,319,709		1,319,709	1,775,591	(455,882)	2,324,725	56.89
2,760,212	-	2,760,212	2,758,731	1,481	3,097,716	89.19
2,964,952	805,552	3,770,504	2,922,188	848,315	3,231,457	116.79
	-			-		91.79
5,768,477	805,552	6,574,029	5,724,232	849,796	6,376,424	103.19
(4,448,768)	(805,552)	(5,254,320)	(3,948,641)	(1,305,678)	(4,051,699)	129.79
12,697,743		12,697,743	14,314,795	(1,617,052)	15,564,795	81.6%
12,697,743	-	12,697,743	14,314,795	(1,617,052)	15,564,795	81.6
8,248,975	(805,552)	7,443,424	10,366,154	(2,922,730)	11,513,096	64.7
8,248,975	(805,552)	7,443,424	10,366,154	(2,922,730)	11,513,096	64.79
	\$ 206,776 1,112,934 1,319,709 2,760,212 2,964,952 43,313 5,768,477 (4,448,768) 12,697,743 12,697,743 12,697,743 8,248,975	YTD Actual Commitments \$ \$ 206,776 - 1,112,934 - 1,319,709 - 2,760,212 - 2,964,952 805,552 43,313 - 5,768,477 805,552 12,697,743 - 12,697,743 - 8,248,975 (805,552)	YTD Actual Commitments YTD Actual + Commitments \$ \$ \$ 206,776 - 206,776 1,112,934 - 1,112,934 1,319,709 - 1,319,709 2,760,212 - 2,760,212 2,964,952 805,552 3,770,504 43,313 - 43,313 5,768,477 805,552 6,574,029 (4,448,768) (805,552) (5,254,320) 12,697,743 12,697,743 12,697,743 43,248,975 (805,552) 7,443,424	YTD Actual \$ Commitments \$ YTD Actual + Commitments \$ YTD Revised Budget \$ 206,776 - 206,776 176,261 1,112,934 - 1,112,934 1,599,330 1,319,709 - 1,319,709 1,775,591 2,760,212 - 2,760,212 2,758,731 2,964,952 805,552 3,770,504 2,922,188 43,313 - 43,313 43,313 5,768,477 805,552 6,574,029 5,724,232 (4,448,768) (805,552) (5,254,320) (3,948,641) 12,697,743 12,697,743 14,314,795 12,697,743 - 12,697,743 14,314,795 8,248,975 (805,552) 7,443,424 10,366,154	For the Period Ended May 2020 YTD Actual Commitments YTD Actual + Commitments YTD Revised Budget Variance \$ \$ \$ \$ \$ \$ \$ \$ 206,776 - 206,776 176,261 30,515 30,515 1,112,934 - 1,112,934 1,599,330 (486,397) 1,319,709 - 1,319,709 1,775,591 (455,882) 2,760,212 - 2,760,212 2,758,731 1,481 2,964,952 805,552 3,770,504 2,922,188 848,315 43,313 - 43,313 43,313 - 5,768,477 805,552 6,574,029 5,724,232 849,796 (4,448,768) (805,552) (5,254,320) (3,948,641) (1,305,678) 12,697,743 12,697,743 14,314,795 (1,617,052) 12,697,743 14,314,795 (1,617,052) 8,248,975 (805,552) 7,443,424 10,366,154 (2,922,730) 14,314,795 14,517,052)	For the Period Ended May 2020 YTD Actual Commitments YTD Actual + Commitments YTD Revised Budget Variance Full Year Revised Budget 206,776 \$



DEVIATION FROM BUDGET AND POLICY:

No issues identified

OPERATONAL PLAN / BUSINESS PLAN – EXCEPTION REPORTING

No issues identified

NEXT MONTH'S PROGRAM:

Minor Works

- Rest area servicing
- Routine maintenance works
- Road inspections and defect logging
- Pothole patching as required and in particular on Dysart-Clermont, Mt Stuart-Bedford Weir, Saraji, Golden Mile Roads
- Roadside slashing on various roads including Golden Mile, Huntley Road and Dysart Town streets and local roads
- Roadside furniture and signage replacement across the region including Greenhill Road and Douglas Road
- Ongoing Depth Marker installation program throughout region including Pioneer, Degulla, Lou Lou Park, Bygana, Elgin, Laglan and Walthum Roads
- Herbicide spraying in reseal areas

Maintenance Grading

- Valkyrie Road
- Frankfield Road
- Glenavon Road
- Dooruna Road
- Lambing Lagoon Road
- Bulliwallah Road
- Road

- Hyde Park Road
- Carmichael Road
- Dooruna Road
- Golden Downs Road
- Calveston

Resheeting

• Collaroy Killarney Road – Installation of guideposts and reinstatement of old signage to be completed by end of June.

Capital Projects

LOCATION	ACTIVITY
Collaroy-Killarney Road	Pave and seal
Clairview Boat Ramp Carpark	Carpark bollard installation anticipated completion 5 June 2020
Pasha Road Drainage Structures	Construction of final floodway
Pasha Road - Pave & Seal	IRC crew to mobilise to site and stabilise failed sections
DRFA Ex TC Trevor Flood Event	IRC portion of works to continue
Marg's Park Rock Protection	Construction commencing 8 June 2020.



	Geotechnical and Acid sulphate soil testing to be undertaken Tuesday 2 June 2020.
	Estimated construction period of two weeks. Pre- works notification to be supplied to Department of Environment and Science and Department of Agriculture and Fisheries by 29 June advising of start date.
Long Distance Coach Stop	Construction complete early June 2020

RMPC

- RMPC inspections / defect backlogging ongoing
- Rest area and truck stop servicing
- Pothole patching across region including Dysart-Middlemount Road, Fitzroy Developmental Road, May Downs Road, Bruce Highway, Peak Downs Highway, Gregory Developmental Road and Gregory Highway
- Roadside Slashing on the Bruce Highway
- Roadside furniture as required across the region
- Resheeting works on May Downs Road
- Stabilisation works on May Downs Road

Organisation Development Plan Scheduled to Commence During Next Month

Nil to Report

DEVELOPING INITIATIVES / ISSUES:

- Covid-19
- Water may become in issue for DRFA works on Pioneer Road. Extra water carts may need to be sourced.
- Asset Edge Reflect skype in-house training for Team Leaders in relation to web use and reporting
- TMR have commence asphalt works on selected intersections on main roads around Clermont

GALILEE AND BOWWEN BASIN OPERATIONS

PREVIOUS MONTH'S ACHIEVEMENTS:

Proponents engaged

- Pembroke
 - Compensation Agreement
 - Continuing negotiations for Infrastructure Access Agreement Meeting occurred on 6 March 2020 to review amendments made
 - o Pipeline license
 - o Water Supply Agreement
- Futura
 - o Notifiable Road Use compensation agreement



- Compensation Agreement
 - Including realignment of Saraji Road
- BMA
 - Continued review of Red Hill Road Agreement Meeting occurred on the 10/02/2020, the meeting was positive with BHP acknowledging that there is a potential impact on Red Hill Road. Council is to now undertake a joint traffic assessment as to the impact on the road and various agreed alignments as agreed.
 - BMA have agreed to contribute towards damaged guardrail in the vicinity of the overpass on Peak Downs Mine Road
- Adani
 - o Undertaking Infrastructure Access Agreement
 - Maintenance Works are continuing
 - Gregory Developmental Intersection has commenced
 - Awaiting design supporting evidence from Adani Mining
 - Construction on 3.15km upgrade for Bulliwallah Road is continuing
 - Concerns identified regarding the level of engagement with Impacted land holders for stock management infrastructure
 - Adani have been issued a notice that all Heavy vehicles are not to traverse stock grids until suitable mitigation measures are implemented



RMPC 2019/20

Earned Value Analysis Report

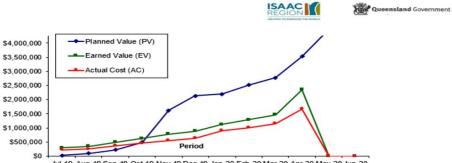
Prepared By: Niall Tierney Date: 2/06/2020

For Period: May-20

Summary:

ary: RMPC Summary of Works for Progress Claim 10 - April '20 - Activity 401 Tractor Slashing - complete on 10F, 10G, - Stabilisation Works - 27C, 33A, 512 & 514 Road Networks 100% complete

- Remaining works on track to be completed by End June '20 - Variation Works on May Downs Rd - 80% completed - Not yet claimed



Jul-19 Aug-19 Sep-19 Oct-19 Nov-19 Dec-19 Jan-20 Feb-20 Mar-20 Apr-20 May-20 Jun-20

Planned Value (PV) or Budgeted Cost of Work Scheduled (BCWS)

· · ·	ica value (i v)	of Buuget	cu cost or .	on bonet	alea (Bell	51									
WBS	Task Name	твс	Total % by Schedule	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20
1.1	Schedule 11	490,000	62%	13,000	18,000	32,000	34,000	80,000	26,000	14,000	100,000	44,000	14,000	82,000	33,000
1.2	Schedule 12	20,000	62%	500	500	500	500	1,200	2,700	2,800	2,700	2,700	2,700	2,700	500
1.3	Schedule 21	3,450,000	50%	16,000	52,000	88,000	229,000	1,046,000	483,000	42,000	209,000	207,000	355,000	304,000	419,000
1.4	Schedule 22	90,000	191%	1,000	1,000	1,000	1,000	2,400	5,400	5,600	5,400	5,400	5,400	40,400	16,000
1.5	Schedule 31	750,000	63%										375,000	375,000	
1.6	Schedule 32	405,000	-											150000	255000
	ew rows above this on				71.500				517.100				750.100		700.500
Tota	Cumulative Planne	5205000 d Value (PV)		30,500 30,500	71,500	121,500 223,500	264,500 488,000	1,129,600 1,617,600	517,100 2,134,700	64,400 2,199,100	317,100 2,516,200	259,100 2,775,300	752,100 3,527,400	954,100 4,481,500	723,500 5,205,000
Actua	al Cost and Ear	ned Value													
	Cumulative Act	ual Cost (AC)		222,226	260,417	365,978	459,698	556,409	641,826	908,607	1,007,633	1,152,042	1,669,632	-	-
	Cumulative Earne	d Value (EV)		293,301	346,688	496,725	627,543	785,494	880,363	1,119,927	1,284,891	1,467,870	2,346,558	-	-
Proje	ct Performance	e Metrics													
	Cost Variance (C	V = EV - AC)		71,075	86,271	130,747	167,845	229,085	238,536	211,321	277,257	315,828	676,926	-	-
Sc	hedule Variance (S	V = EV - PV)		262,801	244,688	273,225	139,543	832,106	- 1,254,337	- 1,079,173 -	1,231,309	- 1,307,430	- 1,180,842 -	4,481,500 -	5,205,000
Cost P	erformance Index (CPI = EV/AC)		1.32	1.33	1.36	1.37	1.41	1.37	1.23	1.28	1.27	1.41	#DIV/0!	#DIV/0!
edule P	Performance Index	(SPI = EV/PV)		9.62	3.40	2.22	1.29	0.49	0.41	0.51	0.51	0.53	0.67	-	-
Est	imated Cost at Com	pletion (EAC)		3,943,678	3,909,766	3,834,950	3,812,850	3,686,987	3,794,693	4,222,861	4,081,850	4,085,088	3,703,481	#DIV/0!	#DIV/0!

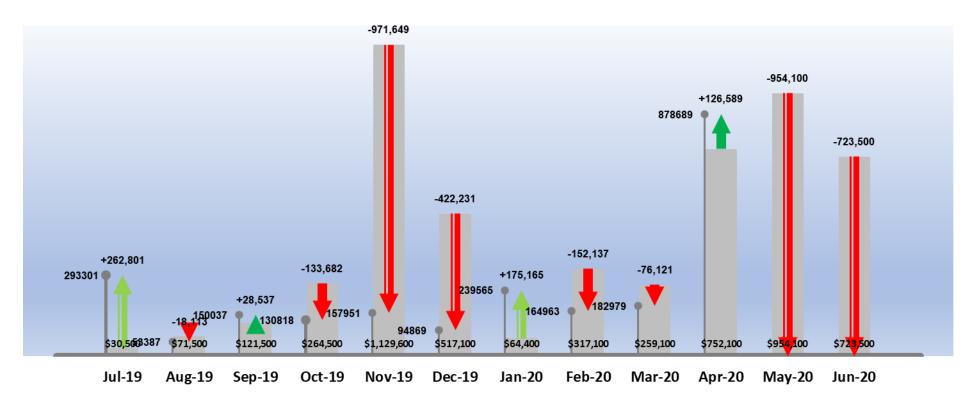


Header	RMPC 2019/2	RMPC 2019/20											
Sub Header	Expenditure: F	Expenditure: Planned vs Actual Variance Chart											
Plan	\$ 30,500.00	\$ 71,500.00	\$ 121,500.00	\$ 264,500.00	\$ 1,129,600.00	\$517,100.00	\$ 64,400.00	\$ 317,100.00	\$ 259,100.00	\$752,100.00	\$ 954,100.00	\$ 723,500.00	\$ 5,205,000.00
ctual	\$ 293,301.00	\$ 53,387.00	\$ 150,037.00	\$ 130,818.00	\$ 157,951.00	\$ 94,869.00	\$ 239,565.00	\$ 164,963.00	\$ 182,979.00	\$ 878,689.00	s -	s -	\$ 2,346,559.00
ariance +/-	\$ 262,801.00	-\$ 18,113.00	\$ 28,537.00	-\$ 133,682.00	-\$ 971,649.00	-\$ 422,231.00	\$ 175,165.00	-\$ 152,137.00	-\$ 76,121.00	\$ 126,589.00	-\$ 954,100.00	-\$ 723,500.00	-\$ 2,858,441.00
Nonths	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20



RMPC 2019/20

Expenditure: Planned vs Actual Variance Chart





RMPC

Progress of Works

- Monthly road defect inspections complete
- Pothole patching and edge break repairs throughout region including Dysart-Middlemount Road, Fitzroy Developmental Road, Gregory Highway and Peak Downs Highway and Bruce Highway
- Roadside slashing on Bruce Highway, Clermont Connection Road, Clermont Alpha Road, Oxford Downs Sarina Road, Fitzroy Developmental Road, Gregory Highway, and Dysart Middlemount Road
- Roadside furniture repairs/installation on Gregory Developmental Road, Clermont Alpha Road and Marlborough Sarina Road
- Rest Area Servicing on Bruce Highway, Peak Downs Highway, Fitzroy Developmental Road and Dysart-Middlemount Road
- Stabilisation Works All Contract Stabilising including sealing activities are completed on the following roads: 27C Gregory Highway, 33A Peak Downs Highway, 512 Marlborough-Sarina road & 514 Oxford -Sarina road
- DTMR have provided additional funding for works to be completed specifically on May Downs Rd - \$905,000
 - Works 80% complete
- Financials: Below is Summary of Contract Expenditure
 - Original Contract Value: \$3,500,000 (exc. GST)
 - Variation No. 1 : \$750,002.26
 - Variation No. 2: \$50,000
 - Variation No. 3: \$905,000
 - Total Revised Contract Value \$5,202,002.26
- IRCT2084-1219-183 Construction of Collaroy Culverts
 - Construction works: Site Works were completed well in advance of program & Contractor has demobilised from site
 - Date of Practical Completion: 20/05/2020
 - Target date for completion: 30/06/2020
 - Works completed to date include:
 - BR13 Drainage Works Installation of Culverts, All Concrete works of Culvert & End Structures, Earthworks, Vegetation works, Installation of Road furniture/signage and other miscellaneous work activities
 - BR16 Drainage Works Installation of Culverts, All Concrete works of Culvert & End Structures, Earthworks, Vegetation works, Installation of Road furniture/signage and other miscellaneous work activities
 - **Financials:** Below is Summary of Contract Expenditure
 - Contract Value: \$602,008.76 (exc. GST)
 - Less Prov. Items : -\$16,778.89
 - Variations: \$81,161.75



Total Contract Value \$671,391.62

PREVIOUS MONTH'S ISSUES:

- BMA Peak Downs Mine Access Road
 - It has been identified that an area of recurring failure has failed again following the remediation works undertaken in 2018. The rate of subsidence has reduced significantly.

DEVIATION FROM BUDGET AND POLICY:

- The Materials & Services including committed variance is as a result of the three-year purchase order for Shepherd Services for the Engineering and infield support in accordance with the Infrastructure Access Agreement. This is expected to continue through to December 2021.
- OPERATONAL PLAN / BUSINESS PLAN EXCEPTION REPORTING
- <Insert the relevant information if this heading does not apply to your report please enter 'Not Applicable'>

Strategy (i.e. C5)	Service Area	Description	Highlight/Exception, explanation	including

NEXT MONTH'S PROGRAM:

- Continued negotiation with Pembroke
- Negotiation of Compensation Agreement with Vitrinite
- Negotiation Notifiable Road Use Agreement with Futura
- Monitoring and evaluation of Adani Maintenance Works and Stage 1 Infrastructure Works
 - Routine road inspections
 - Pothole patching and edge break repairs throughout region including Dysart-Middlemount Road, Fitzroy Developmental Road, Gregory Highway and Peak Downs Highway, Bruce Highway
 - Roadside slashing on Bruce Highway & Gregory Developmental Road
 - Rest Area Servicing on Bruce Highway, Peak Downs Highway, Fitzroy Developmental Road and Dysart-Middlemount Road
 - \circ Road gravel Maintenance works to commence on May Downs Rd
 - Stabilisation Works Line marking to be completed on 27C Gregory Highway, 33A Peak Downs Highway and 512 Marlborough-Sarina road
 - Roadside furniture repairs/installation to be completed

• DRFA 2019 Ex TC Trevor

- Discrete Restoration Works
 - Contractor Works: Works have been completed on the following
 - Cheeseborough Rd
 - Carrie Downs road



- Wolfang Access Road
- Mt Donald Road
- Betoota Road
- Barrylar Road
- Ladies Mile Rd
- o IRC Crews Completing a section of works internally under DRFA program
 - 9 No. Roads Maintenance Grading & gravel operations with some miscellaneous drainage works
- Keltone Constructions will have Two Maintenance Crews established by 2/6/20 with an additional Third Crew established by mid-June.
- Works programmed on the following roads:
 - Golden Mile Road
 - Eaglefield Road
 - Kilcummin road
 - Venus road
 - Brigalow road
 - Dooruna Road
 - Round Road
- o IRC Crews to continue Maintenance Grading operations on Craven Road, Bulls Head Rd



FINANCIAL REPORT

ISAAC REGIONAL COUNCIL Statement of Comprehensive Income For the Period Ended May 2020								
Bowen Basin and Galilee Operations								
	YTD Actual	Commitments	YTD Actual + Commitments	YTD Revised Budget	Variance	Full Year Revised Budget	Completion	
-	\$	\$	\$	\$	\$	\$	%	
Income Operating Revenue								
Fees & Charges	13,091	-	13,091	13,091	-	13,091	100.0%	
Sales of Contract & Recoverable Works	3,146,302	-	3,146,302	4,954,239	(1,807,937)	5,404,624	58.2%	
	3,159,393	-	3,159,393	4,967,330	(1,807,937)	5,417,715	58.3%	
Expenses								
Operating Expenses								
Employee Expenses	860,849	-	860,849	624,113	236,735	704,872	122.1%	
Materials & Services	1,941,554	2,595,830	4,537,384	3,740,996	796,388	4,080,570	111.2%	
	2,802,402	2,595,830	5,398,233	4,365,110	1,033,123	4,785,442	112.8%	
Operating Position Before Capital Items	356,990	(2,595,830)	(2,238,840)	602,220	(2,841,060)	632,273	(354.1%)	
Capital Revenue								
	-		-	-	-	-	0.0%	
Net Result Attributable to Council in Period	356,990	(2,595,830)	(2,238,840)	602,220	(2,841,060)	632,273	(354.1%)	
Total Comprehensive Income	356,990	(2,595,830)	(2,238,840)	602,220	(2,841,060)	632,273	(354.1%)	

Organisation Development Plan or Capital Projects Scheduled to Commence During Next Month

Project Name/ Description	Start Date	Scheduled End Date	Comments/Exceptions

DEVELOPING INITIATIVES / ISSUES:

- Engineering & Infrastructure and Corporate Governance & Financial Services are working together in the development of standard template agreements that will provide for more effective proponent engagement.
- A detailed register of obligations under each agreement with all resource proponents is currently being prepared, following completion (mid-late 2020), the details shall be presented to council for consideration.
- Water & Waste and E&I are collectively collating the various mining agreement as a joint project to provide efficiency and consistency in dealing with resource proponents.



PARKS AND RECREATION SERVICES

PREVIOUS MONTH'S ACHIEVEMENTS:

The relaxation of COVID-19 restrictions has resulted in the re-opening of playgrounds, skateparks, outdoor gyms and BBQs on 16 May 2020. Parks staff attended to this in the very early morning of Saturday 16 May 2020, replacing the "playground closed" signage with new signs providing information about limited numbers, social distancing and health. It is envisaged that the restrictions will be further relaxed on 12 June and 10 July.

In general, grass growth has slowed which has allowed more time to conduct other maintenance activities

Fencing at St Lawrence recreation ground is 75% complete and will be finished by the end of June

In **Moranbah**, improvements have been made to the edging of shop-front gardens. Timber decking fronting the pie shop has been re-oiled, as has the musical equipment in the Town Square and the timber seats/tables at Bernborough Park

In Glenden, locks have been changed at the golf and bowls clubs as a result of the discontinuation of leases

CAPITAL PROJECTS

Moranbah - Works at Moranbah Junior Dirt Drags have now been completed

Moranbah – Further information is being drafted and collated for the PAG process for the 20/21 fin yr Capex budget following a request to provide a proposal for the upgrade of Clements Street. The options for the provision of irrigation and new plantings in the centre median are being investigated and will be provided in a late submission for the PAG process.

Coast – installation of the bollards (for the campsite delineation project) commenced on 11 May. Areas 1 & 2 (campervans and caravans) are almost complete and an additional 700 bollards have been purchased for area 3 (tent sites).

The playground upgrade project at Carmila sportsground is now underway with removal of old equipment scheduled for 26 May. The contract for the equipment upgrade has been awarded and the purchase order released, with an estimated 12-week delivery time on equipment.

It should be noted that this project has been impacted by Covid-19, which has affected availability and delivery times of equipment.

STAFF

Moranbah – the positions of Groundsman, Senior Irrigation Maintainer are yet to be filled.

Glenden - the Parks crew is still struggling, with two vacancies in this location.

Clermont – the team remains short-staffed, with 2 long-term staff illnesses and 1 position vacant

TRAINING

Moranbah – Stephen Tregaskis completed skid steer training; John King training ongoing **Glenden** – new mower familiarisation for all staff

Dysart/Clermont – backhoe training continues for two staff members, with another due to start in June. Mark Ruge's horticulture course is on-going.

Nebo – Traffic mgt training completed; awaiting tickets

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HEALTH & SAFETY

Covid-19 health and cleanliness reminders provided in toolbox talks, to prevent the topic becoming stale. Crews continue to have staggered staff and lunch breaks to help reduce contact. Flu shots have been completed for staff using the opportunity offered by Council.

Parks-serviced public amenities are being checked for the provision of soap dispensers and arrangements are being made to ensure that these are installed and serviced wherever appropriate.

Coast – Carl Loeskow injured a calf muscle while securing a load and slipped off mudguard of forklift **Nebo** – Gary Reed broke sustained a wrist fracture after tripping over while working at the skatepark **Glenden** – a member of the public tripped on the footpath outside the school – no significant injury

PREVIOUS MONTH'S ISSUES:

- Following Anzac Day visitations to Memorials and Cemeteries, a complaint was made about the condition of the Old Cemetery in Clermont which contains a number of Anzac graves. This cemetery has been maintained by Correctional Services for more than 6 years but due to Covid restrictions Council staff were asked by CS to take over the maintenance shortly prior to Anzac Day (early April). Council staff addressed immediate maintenance issues in the lead-up to Anzac Day (mowing, brush-cutting and weed spraying) but the short notice and no irrigation available left no opportunity for improvements. Staff were also unaware of the existence of the memorial pines. In addition, Parks staff also assume the maintenance of other historical cemeteries (such as Copperfield) on the same short notice.
- In Middlemount, staff have been required to remove illegally dumped green waste in several locations.
- In Clermont, lockable latches have been placed on power boxes in all parks.
- In Moranbah, the Binda playground was vandalised with the destruction of part of the surrounding fencing and this has been addressed.
- In Glenden, the situation of the abandoned goods in the golf and bowls clubs is still being investigated to ensure that the correct process is followed to have the goods removed or disposed-of.



FINANCIAL REPORT:

		Statement of C	GIONAL COUNCIL omprehensive Inco od Ended May 2020				
Manager Parks and Recreation							
	YTD Actual	Commitments	YTD Actual + Commitments	YTD Revised Budget	Variance	Full Year Revised Budget	Completion
-	\$	\$	\$	\$	\$	\$	%
Income							
Operating Revenue							
Fees & Charges	36,430	-	36,430	32,087	4,343	35,004	104.1%
Other Recurrent Revenue	15,770	-	15,770	-	15,770	-	0.0%
	52,200	-	52,200	32,087	20,113	35,004	149.1%
Expenses							
Operating Expenses							
Employee Expenses	2,634,255	-	2,634,255	2,674,251	(39,997)	3,039,377	86.7%
Materials & Services	2,338,956	147,535	2,486,491	2,398,618	87,873	2,553,191	97.4%
Depreciation and Amortisation Corporate Overheads & Competitive	859,038	-	859,038	853,672	5,366	931,279	92.2%
Neutrality Costs	(4,282,351)	-	(4,282,351)	(4,282,351)	-	(4,671,656)	91.7%
	1,549,898	147,535	1,697,433	1,644,190	53,242	1,852,191	91.6%
Operating Position Before Capital Items	(1,497,698)	(147,535)	(1,645,233)	(1,612,103)	(33,130)	(1,817,187)	90.5%
Capital Revenue							
Capital Revenue	102,705		102,705	102,705	-	102,705	100.0%
	102,705	-	102,705	102,705	-	102,705	100.09
Net Result Attributable to Council in Period	(1,394,993)	(147,535)	(1,542,528)	(1,509,398)	(33,130)	(1,714,482)	90.09
Total Comprehensive Income	(1,394,993)	(147,535)	(1,542,528)	(1,509,398)	(33,130)	(1,714,482)	90.0%

DEVIATION FROM BUDGET AND POLICY:

No issues identified

OPERATONAL PLAN / BUSINESS PLAN – EXCEPTION REPORTING

No issues identified



NEXT MONTH'S PROGRAM:

Organisation Development Plan or Capital Projects Scheduled During Next Month

CW No:	Project Name/ Description	Start Date	Scheduled End Date	Comments/Exceptions
CW151992	MBH-Western Sporting Precinct Renewal 2 Bay Disabled Car Park with Walkway	9/04/2020	Completed	Awaiting cement analysis – and invoice is awaiting payment but will authorise once analysis certificate is received and viewed.
CW192616	CAR:Carmila Beach Development Plan Imp – Delineation of campsites	3/09/2019	30/06/2020 or 1 st week of July awaiting shipment of bollards	Areas 1 & 2 is near completion bar some fencing wire and area 3 – further monies allocated to finalise - purchase orders raised for further bollards and for installation of same.
CW192645	MMT:Walking Track – Solar Lighting	3/10/2019	Completion will occur by the 12/06/2020 – work commencing on the 9/06/2020.	Hold up has been with COVID 19 – and the transportation of the GAL Dipped Lighting Poles.
CW202775	ISAAC_P&R Electrical Renewal Program	1/07/2019	Aug-20	RFQ in for CLM Electrical Audit – evaluation to occur this week and to be awarded. Delay will be the switchboards as they are made to order and working with ERGON for connections. This will finalise monies left in this capital project. Focus on High Risk areas.
CW202780	ISAAC_Playground Equipment Renewal Progr	1/07/2019	To be completed by July 2020	Equipment and Softfall has been ordered – awaiting fabrication, delivery and install. Hold up is COVID 19.
CW202796	IPR_Leased Facilities – Base Building Co	1/07/2019	To be completed by Aug 2020	RFQ currently out for Structural rectification – stage 1 for MBH Pottery Bldg, MBH Common Grounds Toilets and MMT Touch Football Building – mandatory site meetings occurring 4 th and 8 th of June 2020 and then closing of RFQ is the 15-06-2020 – monies will be fully utilised and possibly only two buildings will have rectification works.
CW202802	MMT_Signs for Parks and Walking Track Ma – Story Boards		Deferred until 20/21	

Report authorised by:

Robert Perna

Director Engineering and Infrastructure

Date: 3 June 2020

ATTACHMENTS

• NIL