



NOTICE OF MEETING

Dear Committee Members

You are requested to attend the following meeting of Council.

INFRASTRUCTURE SERVICES STANDING COMMITTEE
MEETING OF
ISAAC REGIONAL COUNCIL

TO BE HELD ON
WEDNESDAY, 7 OCTOBER 2026
COMMENCING AT 9.00AM
COUNCIL CHAMBERS - MORANBAH

CALE DENDLE

Chief Executive Officer

JASON DEVITT

Committee Officer

Director Infrastructure Services

Committee Members:

Cr Jane Pickels (Chair)

Mayor Kelly Vea Vea

Cr Viv Coleman

Cr Alaina Earl

Cr Rachel Anderson

Cr Terry O'Neill

Cr Simon West

LOCAL GOVERNMENT ACT 2009

Local Government Regulation 2012

Chapter 8, Part 2 Local Government Meetings and Committees

Division 1A, Requirements for Local Government Meetings Generally

254J Closed meetings

- (1) A local government may resolve that all or part of a meeting of the local government be closed to the public.
- (2) A committee of a local government may resolve that all or part of a meeting of the committee be closed to the public
- (3) However, a local government or a committee of a local government may make a resolution about a local government meeting under subsection (1) or (2) only if its councillors or members consider it necessary to close the meeting to discuss one or more of the following matters—
 - (a) the appointment, discipline or dismissal of the chief executive officer;
 - (b) industrial matters affecting employees;
 - (c) the local government's budget;
 - (d) rating concessions;
 - (e) legal advice obtained by the local government or legal proceedings involving the local government including, for example, legal proceedings that may be taken by or against the local government;
 - (f) matters that may directly affect the health and safety of an individual or a group of individuals;
 - (g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government;
 - (h) negotiations relating to the taking of land by the local government under the [*Acquisition of Land Act 1967*](#);

- (i) a matter the local government is required to keep confidential under a law of, or formal arrangement with, the Commonwealth or a State;
 - (j) an investigation report given to the local government under chapter 5A, part 3, division 5 of the Act.
- (4) However, a local government or a committee of a local government must not resolve that a part of a local government meeting at which a decision mentioned in section [150ER](#)(2), [150ES](#)(3) or [150EU](#)(2) of the [Act](#) will be considered, discussed, voted on or made be closed.
- (5) A resolution that a local government meeting be closed must—
 - (a) state the matter mentioned in subsection (3) that is to be discussed; and
 - (b) include an overview of what is to be discussed while the meeting is closed.
- (6) A local government or a committee of a local government must not make a resolution (other than a procedural resolution) in a local government meeting, or a part of a local government meeting, that is closed.

254K Participating in meetings by audio link or audio visual link

- (1) A local government may allow a person to take part in a meeting of the local government by audio link or audio visual link.
- (2) A committee of a local government may allow a person to take part in a meeting of the committee by audio link or audio visual link.
- (3) A councillor or committee member who takes part in a local government meeting under subsection (1) or (2) is taken to be present at the meeting if the councillor or member was simultaneously in audio contact with each other person at the meeting.
- (4) In this section—

audio link see the [Evidence Act 1977](#), [section 39C](#).

audio visual link see the [Evidence Act 1977](#), [schedule 3](#).

**INFRASTRUCTURE SERVICES
STANDING COMMITTEE MEETING
OF ISAAC REGIONAL COUNCIL
TO BE HELD ON
WEDNESDAY 7 OCTOBER 2026
COUNCIL CHAMBERS,
MORANBAH**

1. OPENING OF THE MEETING
 - 1.1 ACCEPTANCE OF PARTICIPATION BY VIDEO CONFERENCE
2. APOLOGIES
3. DECLARATION OF CONFLICTS OF INTEREST
4. CONFIRMATION OF MINUTES
5. OFFICER REPORTS
7. GENERAL BUSINESS
8. CONCLUSION

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1. OPENING OF MEETING

2. APOLOGIES AND LEAVE OF ABSENCE

3. DECLARATION OF CONFLICTS OF INTEREST

4. CONFIRMATION OF MINUTES

Infrastructure Services Standing Committee Meeting of Isaac Regional Council held in the Council Chambers, Moranbah, commencing at 9.00am on Wednesday 9 September 2026.

5. OFFICER REPORTS

5.1 INFRASTRUCTURE SERVICES MONTHLY FINANCIAL REPORT AS AT 23 SEPTEMBER 2026

EXECUTIVE SUMMARY

Infrastructure Services monthly financial report is presented to Standing Committee stating the progress made in relation to the budget for the period of the financial year drawn from Councils monthly financial report. Variances are noted by exception.

5.2 INFRASTRUCTURE SERVICES 2026-2027 CAPITAL PROJECTS PROGRESS REPORT – OCTOBER 2026

EXECUTIVE SUMMARY

This report is to provide an update to the Infrastructure Services Standing Committee and Council of the progress in delivery of the Infrastructure Services 2026-2027 Capital Works Program.

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5.3 INFRASTRUCTURE SERVICES DIRECTORATE SAFETY AND RESILIENCE MONTHLY UPDATE – OCTOBER 2026

EXECUTIVE SUMMARY

Infrastructure Services recorded the highest incident activity across the organisation during the reporting period, with 25 reported incidents, representing approximately 64% of all organisational incidents. The directorate reported an Incident Frequency Rate (IFR) of 245.10, significantly above the organisational average of 160.98.

Incident activity was primarily associated with operational work involving plant, property damage and injury events, reflecting the high-risk nature of field-based infrastructure activities. While incident reporting remains positive from a visibility perspective, the volume of events indicates a need to strengthen preventative controls and assurance activities.

5.4 ROADS INFRASTRUCTURE DEPARTMENT MONTHLY UPDATE – OCTOBER 2026

EXECUTIVE SUMMARY

The report is to provide a monthly update to Council on the current operational status of the Roads Infrastructure Department.

5.5 CORPORATE PROPERTIES DEPARTMENT UPDATE AS AT 23 SEPTEMBER 2026

EXECUTIVE SUMMARY

This report provides Council with an update on the Corporate Properties capital and operational programs, including progress on residential renewal projects, property management activities, maintenance programs and future priorities.

5.6 SPORTING SHOOTERS ASSOCIATION OF AUSTRALIA (QLD) INC

EXECUTIVE SUMMARY

The purpose of this report is to seek Council endorsement of the transfer of the lease for the Dysart shooting range facility from SSAA Dysart Branch Inc. to Sporting Shooters Association of Australia (Qld.) Inc. (SSAA Queensland). The proposed transfer is intended to strengthen the long-term sustainability of the facility through the support and resources of the State Association while maintaining local operation of the shooting range by the Dysart Branch.

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6. GENERAL BUSINESS

7. CONCLUSION

UNCONFIRMED MINUTES

INFRASTRUCTURE SERVICES STANDING COMMITTEE MEETING OF
ISAAC REGIONAL COUNCIL

HELD ON

WEDNESDAY, 9 SEPTEMBER 2026

COMMENCING AT 9.00AM

ISAAC REGIONAL COUNCIL
UNCONFIRMED MINUTES OF THE
INFRASTRUCTURE SERVICES
STANDING COMMITTEE MEETING
HELD IN COUNCIL CHAMBERS, MORANBAH
ON WEDNESDAY 9 SEPTEMBER 2026

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ISAAC REGIONAL COUNCIL

UNCONFIRMED MINUTES OF THE

INFRASTRUCTURE SERVICES

STANDING COMMITTEE MEETING

HELD IN COUNCIL CHAMBERS, MORANBAH

ON WEDNESDAY 9 SEPTEMBER

2026 COMMENCING AT 9.00AM

ATTENDANCE

Cr Jane Pickels, Division Six (Chair)
Cr Vern Russell, Division Two
Cr Terry O'Neill, Division One
Cr Alaina Earl, Division Five
Cr Rachel Anderson, Division Seven
Cr Simon West, Division Four

**COMMITTEE
APOLOGIES/
LEAVE OF ABSENCE**

Mayor Kelly Veal

OBSERVERS

Cr Viv Coleman, Division Eight

OFFICERS PRESENT

Mr Jason Devitt, Director Infrastructure Services
Mr Michael Buckley, Manager Parks and Recreation
Mr Graham Bebbington, Acting Manager Engineering Services
Mr Darrin Anderson, Manager Corporate Properties
Mr Bob Stephen, Manager Road Infrastructure
Mr Chris McColl, Coordinator Infrastructure West
Ms Kelly Shepherd, Senior Leasing Officer
Mrs Brianna Baggow, Public Affairs and Media Officer (*Via videoconference*)
Mrs Tegan Philpott, Manager Public Affairs
Mrs Kylie Dowd, Executive Assistant, Engineering and Infrastructure
Ms Keeley Ryan, Executive Assistant, Water and Waste
Ms Teika Kirkman, Executive Assistant to the Office of the Mayor and CEO

1. OPENING

The Chair, Cr Jane Pickels declared the meeting open at 9.00am and welcomed all in attendance and acknowledged the traditional custodians of the land on which we meet today and paid her respects to their Elders past, present and emerging.

2. APOLOGIES AND LEAVE OF ABSENCES

Mayor Kelly Vea Vea requests a leave of absence as she will be attending the Queensland Energy and Economic Forum and an LGAQ Deputation on behalf of council.

Resolution No.: INF09/26-0077

Moved: Cr Viv Coleman

Seconded: Cr Alaina Earl

That the Engineering and Infrastructure Standing Committee accepts the leave of absence received from Mayor Kelly Vea Vea.

Carried

3. DECLARATION OF CONFLICTS OF INTEREST

There are no declaration of conflicts of interest for this meeting.

NOTE:

Council acknowledges that Chapter 5B Councillors' Conflicts of Interest of the Local Government Act 2009 does not apply to a Councillor if the matter to be resolved relates to a corporation or association that arises solely because of a nomination or appointment of the councillor by the local government to be a member of the board of the corporation or association.

4. CONFIRMATION OF MINUTES

Engineering and Infrastructure Standing Committee Meeting of Isaac Regional Council held in Council Chambers, Moranbah, commencing at 9.00am on Wednesday 12 August 2026.

Resolution No.: INF09/26-0078

Moved: Cr Terry O'Neill

Seconded: Cr Alaina Earl

That the minutes from the Engineering and Infrastructure Standing Committee meeting held in Council Chambers, Moranbah on Wednesday 12 August 2026 are confirmed.

Carried

Note: To remove 'Notes the Roads Infrastructure Department operational report for June 2026.' from the officers recommendation under report 5.2.

That the report requested at the August 2026 Standing Committee, containing both operational and capital funding programs for Corporate Properties will be presented to the October 2026 Standing Committee Meeting.

ATTENDANCE

Ms Emma Wyhoon, Manager Safety and Resilience entered the meeting via videoconference at 9:03am.

5. OFFICERS REPORTS

5.1 INFRASTRUCTURE SERVICES MONTHLY FINANCIAL REPORT

EXECUTIVE SUMMARY

Infrastructure Services monthly financial report is presented to Standing Committee stating the progress made in relation to the budget for the period of the financial year drawn from Councils monthly financial report. Variances are noted by exception.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. ***Receives the Infrastructure Services financial statements for the period ended 26 August 2026.***

Resolution No.: INF09/26-0079

Moved: Cr Viv Coleman

Seconded: Cr Simon West

That the Committee recommends that Council:

1. **Receives the Infrastructure Services financial statements for the period ended 26 August 2026.**

Carried

ATTENDANCE

Mr Darrin Anderson, Manager Corporate Properties entered the meeting at 9:06am.

Cr Melissa Westcott, Division Three entered the meeting via videoconference at 9:08am.

Cr Rachel Anderson, Division Seven left the meeting and entered the meeting at 9:08am.

5.2 INFRASTRUCTURE SERVICES 2026-2027 CAPITAL PROJECTS PROGRESS REPORT – AUGUST 2026

EXECUTIVE SUMMARY

This report is to provide an update to the Infrastructure Services Standing Committee and Council of the progress in delivery of the Infrastructure Services 2026-2027 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes the monthly Infrastructure Services 2026-2027 Capital Projects Progress Summary Report for August 2026.**

Resolution No.: INF09/26-0080

Moved: Cr Terry O'Neill

Seconded: Cr Alaina Earl

That the Committee recommends that Council:

- 1. Receives and notes the monthly Infrastructure Services 2026-2027 Capital Projects Progress Summary Report for August 2026.**

Carried

5.3 ROADS INFRASTRUCTURE MONTHLY UPDATE AUGUST 2026

EXECUTIVE SUMMARY

This report is to provide a monthly update to Council on the current operational status of the Roads Infrastructure Department.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Notes the Infrastructure Department monthly update for August 2026.**

Resolution No.: INF09/26-0081

Moved: Cr Rachel Anderson

Seconded: Cr Simon West

That the Committee recommends that Council:

1. Notes the Infrastructure Department monthly update for August 2026.

Carried

5.4 FLEET DEPARTMENT OPERATIONAL UPDATE – 1 JULY 2026 – 31 AUGUST 2026

EXECUTIVE SUMMARY

This report is to provide an update on the operational activities undertaken by the Fleet Department from 1 July to 31 August 2026.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. *Notes the operational update provided for the Fleet Department – 1 July 2026 to 31 August 2026*

Resolution No.: INF09/26-0082

Moved: Cr Alaina Earl

Seconded: Cr Simon West

That the Committee recommends that Council:

1. Notes the operational update provided for the Fleet Department – 1 July 2026 to 31 August 2026

Carried

5.5 EXPRESSION OF INTEREST - LOT ACSP232350 - PART OF LOT 19 ON SP316246 – SARCHEDON DRIVE, MORANBAH

EXECUTIVE SUMMARY

This report seeks to provide an overview of the Expression of Interest process including the outcomes and recommendations for Council consideration and endorsement.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. *Under the provisions of Section 236 (2) of the Local Government Regulations 2012 resolve that an exception from inviting written quotes or tenders is granted for tenure over ACSP232350 being part of Lot 19 on SP316246 located at Sarchedon Drive, Moranbah.*
2. *Under the provisions of Section 236 (1)(b)(ii) of the Local Government Regulations 2012 resolve to enter into a ten-year trustee lease agreement with the Australian Army Cadet Unit*

145 and a trustee lease with Moranbah Junior Motocross Club Inc. to 30 October 2031 (to coordinate with the expiry date of their sub-lease on AASP232350) over ACSP232350 being part of Lot 19 on SP316246, Sarchedon Drive, Moranbah.

- a. Lease fees to be charged in accordance with 2026-2027 Fees & Charges.**
 - b. All outgoings will be at the expense of the Trustee Lessee as detailed in the Standard Terms Documents.**
 - c. Acknowledging that the clubhouse and amenities facilities remain Council assets and therefore Base Building Inclusions and Exclusions will apply.**
- 3. Authorises the Chief Executive Officer to negotiate, vary and execute the legal instruments to action clause 1 and 2 above.**

Resolution No.: INF09/26-0083

Moved: Cr Alaina Earl

Seconded: Cr Rachel Anderson

That the Committee recommends that Council:

- 1. Under the provisions of Section 236 (2) of the Local Government Regulations 2012 resolve that an exception from inviting written quotes or tenders is granted for tenure over ACSP232350 being part of Lot 19 on SP316246 located at Sarchedon Drive, Moranbah.**
- 2. Under the provisions of Section 236 (1)(b)(ii) of the Local Government Regulations 2012 resolve to enter into a ten-year trustee lease agreement with the Australian Army Cadet Unit 145 and a trustee lease with Moranbah Junior Motocross Club Inc. to 30 October 2031 (to coordinate with the expiry date of their sub-lease on AASP232350) over ACSP232350 being part of Lot 19 on SP316246, Sarchedon Drive, Moranbah.**
 - a. Lease fees to be charged in accordance with 2026-2027 Fees & Charges.**
 - b. All outgoings will be at the expense of the Trustee Lessee as detailed in the Standard Terms Documents.**
 - c. Acknowledging that the clubhouse and amenities facilities remain Council assets and therefore Base Building Inclusions and Exclusions will apply.**
- 3. Authorises the Chief Executive Officer to negotiate, vary and execute the legal instruments to action clause 1 and 2 above.**

Carried

5.6 SAFETY & RESILIENCE UPDATE

EXECUTIVE SUMMARY

The Safety & Resilience team strengthened organisational WHS performance by escalating critical risks to ELT, completing occupational hygiene monitoring across all townships, progressing team capability initiatives, and delivering ongoing assurance, investigation, inspection, and risk management activities.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. *Receive and note the Safety and Resilience Report.*

Resolution No.: INF09/26-0084

Moved: Cr Alaina Earl

Seconded: Cr Viv Coleman

That the Committee recommends that Council:

1. **Receive and note the Safety and Resilience Report.**

Carried

Note: That the updated attachment be included in the September 2026 Ordinary Meeting Agenda.

6. GENERAL BUSINESS

6.1 2026 National Local Roads, Transport and Infrastructure Congress

Cr Alaina Earl advised the Committee that she recently attended the 2026 National Local Roads, Transport and Infrastructure Congress in Cairns, accompanied by Cr Jane Pickels and the Director of Infrastructure Services. Cr Earl provided positive feedback on the event and noted that attendance was extremely beneficial, particularly in gaining insights into current issues, emerging trends, and opportunities within the local roads, transport, and infrastructure sectors.

6.2 Clairview Hall and Toilets

Cr Viv Coleman advised the Committee that she had been undertaking inspections of halls across the region in conjunction with the Civic Venues team. During a visit to the Clairview Hall, Cr Coleman received positive feedback from community members regarding the cleanliness and high standard of maintenance of both the hall and amenities facilities. Cr Coleman requested that this feedback be conveyed to the team in recognition of their efforts.

ACTION: MANAGER PARKS AND RECREATION

6.3 Saraji Road, Winchester – Potholes Forming

Cr Vern Russell advised the Committee that a number of potholes were beginning to form along Saraji Road between Phillips Creek Bridge and the Saraji Mine access. Cr Russell requested that the Roads team investigate the condition of this section of road.

The Manager Road Infrastructure advised that an inspection of the affected section of road has been scheduled.

ACTION: MANAGER ROAD INFRASTRUCTURE

6.4 Travelling from Moranbah to Dysart

Cr Rachel Anderson advised the Committee that, when travelling between Moranbah and Dysart, she had observed that several causeways along the route appeared to have deteriorated at the edges, with sections dipping away from the road surface. Cr Anderson requested that the Roads team investigate the condition of these sections of road.

The Manager Road Infrastructure advised that the Roads team will undertake an inspection of the affected sections to assess their condition and determine any required maintenance works.

ACTION: MANAGER ROAD INFRASTRUCTURE

6.5 Thank you to the Roads Team

Cr Terry O'Neill expressed his appreciation to the Director Infrastructure Services, Manager Roads Infrastructure, and the Roads team for their outstanding efforts in delivering the Roads Community Meetings across the region. Cr O'Neill noted that the commitment and hard work of all involved are greatly valued and do not go unnoticed. Cr O'Neill also advised the Committee that there has been a noticeable positive change that has occurred with the groups of people Council have been meeting with.

The Director Infrastructure Services also wanted to thank the Manager Roads Infrastructure, the Roads Team and Councillors and further noted that their efforts are greatly appreciated.

6.6 Thank you to Kylie Dowd, Executive Assistant for Infrastructure Services

Cr Jane Pickels conveyed a message on behalf of the Infrastructure Services Committee, thanking Kylie Dowd for her outstanding service and commitment to Isaac Regional Council. Cr Pickels acknowledged that Kylie's hard work, positive attitude, and unwavering support have made a lasting impact on the Infrastructure Services Directorate and the broader organisation. Cr Pickels further noted that Kylie's contribution has been highly valued and greatly appreciated, and that she will be sincerely missed. On behalf of the Committee, Cr Pickels wished Kylie every success and happiness in her future endeavours.

6.7 Expressions of Interest (EOI) for the Theresa Creek Dam Destination Development

The Manager of Parks and Recreation provided detailed feedback on the submissions received in response to the Expressions of Interest (EOI) for the Theresa Creek Dam Destination Development project, with submissions closing on 17 August 2026. A summary of the submissions will be presented to Council in due course.

ACTION: MANAGER PARKS AND RECREATION

7. CONCLUSION

There being no further business, the Chair declared the meeting closed at 10.12am.

These minutes will be confirmed by the Committee at the Engineering and Infrastructure Standing Committee Meeting to be held on Wednesday 7 October 2026 in Moranbah.

MEETING DETAILS

Infrastructure Services Standing Committee Meeting
Wednesday 7 October 2026

AUTHOR

Jason Devitt

AUTHOR POSITION

Director Infrastructure Services

5.1

INFRASTRUCTURE SERVICES MONTHLY FINANCIAL REPORT AS AT 23 SEPTEMBER 2026

EXECUTIVE SUMMARY

Infrastructure Services monthly financial report is presented to Standing Committee stating the progress made in relation to the budget for the period of the financial year drawn from Councils monthly financial report. Variances are noted by exception.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes the Infrastructure Services Monthly Financial Services Report for the period ended 23 September 2026.**

IMPLICATIONS

Risk Category – Financial

Council has the following risk appetite:

- Averse – for ability to meet cashflow requirements, managed through maintaining sufficient cash balances.
- Cautious – for investment of surplus cash, managed through Council's investment policy.
- Open – for renewal of assets and borrowing to meet key objectives, managed through Council' capital program and debt policy.

Year to date actual figures represent the position as at 23 September 2026 to meet the reporting timelines for the October Standing Committee Meeting.

Operating Position:

Sales of Contract and Recoverable Works are unfavourable to the budget by \$280,830. This unfavourable variance is due to cash flowing of RMPC revenue. The Quarter 1 Budget Review will review RMPC revenue (noting contract signed approx. \$843K above budget with additional variations expected) and redistribute the cash flow.

Materials & Services for the financial year to date are \$834,869 favourable with \$3,813,495 in actual expenditure against the YTD budget of \$4,648,365. This favourable variance is predominantly due to lower expenditure to date for RMPC, partially offset by increased legal fees for Galilee & Bowen Basin recoverable works. YTD commitments are \$11,695,253 with larger commitments of note are \$3.7M DRFA consultancy for January 2026 Koji event, \$2.2M for RMPC works, \$1.7M Galilee and Bowen Basin recoverable works and \$1.5M for Engineering Services consultancy (noting long term commitments for outside site surveillance).

Capital Revenue for the year to date is \$171,998 which is favourable to budget by \$149,498. This favourable variance is due to developer contribution payments received for infrastructure charges.

Proceeds from Sale of Land & PPE is currently unfavourable compared to the revised budget by \$392,331. This unfavourable variance is due to budgeted cash flow of receipt of funds from the sale of plant.

CONSULTATION

Financial Services.

BASIS FOR RECOMMENDATION

Information only report.

ACTION ACCOUNTABILITY

Not Applicable.

KEY MESSAGES

Not Applicable.

Report prepared by:

JASON DEVITT
Director Infrastructure Services

Date: 3 October 2026

Report authorised by:

CALE DENDLE
Chief Executive Officer

Date: 3 October 2026

ATTACHMENTS

- Attachment 1 – 50000 Infrastructure Services Monthly Financial Statement as at 23 September 2026

REFERENCE DOCUMENT

- Nil

ISAAC REGIONAL COUNCIL							
Statement of Comprehensive Income							
For the Period Ended 23 September 2026							
Infrastructure Services							
	Notes	YTD Actual	YTD Revised Budget	Variance	Full Year Revised Budget	Commitments	Completion
		\$	\$	\$	\$	\$	%
Income							
Operating Revenue							
Fees & Charges		324,657	332,868	(8,210)	1,331,470	-	24.4%
Rental Income		447,031	505,240	(58,209)	2,020,961	-	22.1%
Sales of Contract & Recoverable Works	1	494,170	775,000	(280,830)	6,773,406	-	7.3%
Operating Grants, Subsidies & Contributions		328,568	312,787	15,781	11,174,637	-	2.9%
Other Recurrent Revenue		73,890	69,250	4,640	277,000	-	26.7%
		1,668,317	1,995,145	(326,828)	21,577,474	-	7.7%
Expenses							
Operating Expenses							
Employee Expenses		4,590,087	4,675,725	(85,638)	19,809,661	-	23.2%
Materials & Services	2	3,813,495	4,648,365	(834,869)	23,414,200	11,695,253	16.3%
Depreciation and Amortisation		5,977,994	5,977,994	-	23,911,977	-	25.0%
Corporate Overheads & Competitive Neutrality Costs		3,596,625	3,596,625	-	14,386,501	-	25.0%
		17,978,201	18,898,709	(920,508)	81,522,339	11,695,253	22.1%
Operating Position Before Capital Items		(16,309,884)	(16,903,564)	593,680	(59,944,865)	(11,695,253)	27.2%
Capital Revenue							
Capital Revenue	3	171,998	22,500	149,498	9,892,304	-	1.7%
Proceeds from Sale of Land & PPE	4	78,669	471,000	(392,331)	1,191,220	-	6.6%
		250,667	493,500	(242,833)	11,083,524	-	2.3%
Net Result Attributable to Council in Period		(16,059,218)	(16,410,064)	350,847	(48,861,341)	(11,695,253)	32.9%
Total Comprehensive Income		(16,059,218)	(16,410,064)	350,847	(48,861,341)	(11,695,253)	32.9%

- 
1. **Sales of Contract & Recoverable Works** are unfavourable to the budget by \$280,830. This unfavourable variance is due to cash flowing of RMPC revenue. The Quarter 1 Budget Review will review RMPC revenue (noting contract signed approx. \$843K above budget with additional variations expected) and redistribute the cash flow.
 2. **Materials & Services** for the financial year to date are \$834,869 favourable with \$3,813,495 in actual expenditure against the YTD budget of \$4,648,365. This favourable variance is predominantly due to lower expenditure to date for RMPC, partially offset by increased legal fees for Galilee & Bowen Basin recoverable works. YTD commitments are \$11,695,253 with larger commitments of note are \$3.7M DRFA consultancy for January 2026 Koji event, \$2.2M for RMPC works, \$1.7M Galilee and Bowen Basin recoverable works and \$1.5M for Engineering Services consultancy (noting long term commitments for outside site surveillance).
 3. **Capital Revenue** for the year to date is \$171,998 which is favourable to budget by \$149,498. This favourable variance is due to developer contribution payments received for infrastructure charges.
 4. **Proceeds from Sale of Land & PPE** is currently unfavourable compared to the revised budget by \$392,331. This unfavourable variance is due to budgeted cash flow of receipt of funds from the sale of plant.

MEETING DETAILS

Infrastructure Services Standing Committee Meeting
Wednesday 7 October 2026

AUTHOR

Jason Devitt

AUTHOR POSITION

Director Infrastructure Services

5.2 INFRASTRUCTURE SERVICES 2026-2027 CAPITAL PROJECTS PROGRESS REPORT – OCTOBER 2026

EXECUTIVE SUMMARY

This report is to provide an update to the Infrastructure Services Standing Committee and Council of the progress in delivery of the Infrastructure Services 2026-2027 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. ***Receives and notes the monthly Infrastructure Services 2026-2027 Capital Projects Progress Summary Report for October 2026.***

PROJECT HIGHLIGHTS

Corp Prop

- **CW243246 - Isaac Solar Moranbah** – 100% completed the installation has been successfully completed, and the system is fully operational. Capitalisation in progress and Michael St Clair to finalising the grant funding.
- **CW243234 - NBO - New 5 x 2 Bed Units** – Multiyear project – The project is progressing in accordance with the delivery program. The design phase is well advanced, with colour selections completed and the final siting of the four buildings on the allotment nearing completion. Ongoing collaboration with Planning is ensuring the development layout and approval requirements are appropriately addressed, with detailed design and pre-construction activities continuing.
- **CW263423 – NBO - Admin Roof Replacement** – Following the refinement of the project scope and tender documentation, the project was re-released to the market to seek updated submissions. A compulsory site meeting was successfully conducted on 20 August 2026 to ensure all tenderers had a clear understanding of the project requirements and site conditions. The tender period remains open and is scheduled to close at 2:00 pm on 3 September 2026. Following tender evaluation, Council remains confident of awarding the contract and achieving practical completion by mid-November 2026.
- **CW263359 - DYS MMT Admin Storage Room Upgrades** – 100% completed.
- **CW263350 - CORP Residential Renewals 2026** - 80 % completed
 - Project 1 - Residential AC Replacements MBH – completed, waiting for Capitalisation

- Project 2 - Residential Renovations MBH NBO - completed, waiting for Capitalisation
- Project 3 - Residential Renovations DYS CLM –
 - 1 Coleman Street, Dysart – The contractor completed all works a few months ago, and the project is effectively complete.
 - 1 Playfair Street, Clermont – The project remains in progress and is currently behind the agreed completion timeframe. Delivery has been impacted by contractor performance, including poor communication and delays in providing updated construction schedules, which has hindered effective project management and monitoring. Based on the latest advice received from the contractor, practical completion is now forecast for mid-October 2026. Council continues to work with the contractor to achieve completion and close out the project.
- **CW263352 - CORP Fatigue Accommodation Upgrade 2026** – complete.
- **Kemmis Street Nebo** –The project has reached practical completion, with all required documentation corrected and finalised. The remaining actions are returning the completed Contract of Sale documents to the legal representatives for final settlement and close-out. We would then have the Capitalisation to be completed.

Parks

- **CW253323 – MBH GCAC Plant room rectification** - Expected to be completed in August.
- **CW263371 – CLM Saleyards Selling Pen Renewal** – Project is on schedule and will be completed shortly.
- **CW263424 – CLM Aquatic Centre Upgrade** - Multiyear Project with additional funding in 2027 FY & 2028 FY. Concept design work is near completion. Mechanical, electrical and structural design is underway.

Roads

- **CW273465 – CORP Sealed Surface Renewal Program** – Works are scheduled to start in September
- **CW273466 – CORP Sealed Roads Rehabilitation** – Works are currently underway and due to be completed in September
- **CW273469 – CORP Unsealed Roads Gravel Resheet Program** – Contracts are awarded with works scheduled for late September.

Fleet

- **CW263365 – Replace 28 vehicles** – One light vehicle is still outstanding, with delivery expected in September 2026
- **CW263362 – Replace Front End Loader & 3 Small Trucks** – One Light Truck is outstanding and currently being fitted out with delivery expected in September 2026.

- **CW273475 – Vehicle Replacement** – 43 Vehicles have been ordered. 18 vehicles have been delivered with 25 Vehicles remaining to be delivered.
- **CW273476 – Plant Replacement** – All Plant has been ordered. All Trailers, Earthmovers, and Grasscutters, have been delivered with 7 Trucks remaining to be delivered with expected delivery dates of January /February 2027.
- **CW273477 – CORP Depot Upgrades 2027** – In the process of gathering measurements and information for quote requests.

Engineering Services

- **CW243194 - MBH Goonyella Road Intersection Upgrade** - Earthworks activities have been completed. Asphalt works commenced in mid-July, with the remaining pavement works and associated activities expected to be finalised by the end of August.
- **CW243242 - Phillips Creek Bridge Construction** – Remaining project activities limited and finalisation in progress. An additional funding request to the Federal Government is still being assessed with a decision expected in December 2026.
- **CW253269 - MBH Bacon Street Concrete Footpath** - Tactiles will be installed early September.
- **CW253298 - MBH Mills Ave Upgrade Design** - This is a design-only project being undertaken by Council's internal staff. Planned to complete design by end 2026.
- **CW253304 - Saraji Road Upgrade and Renewal** - This is a multi-year project, with additional funding allocations identified in the 2027 original budget (\$2.0M) and the 2028 budget (\$800K) to support ongoing project delivery. Design works are expected to be completed by October 2026, with construction activities to commence following completion of the design phase.
- **CW263345 - REG Unsealed Roads New Floodway Program** - Concrete works associated with the floodways have been completed. The remaining approach works and installation of road furniture are progressing, with project completion expected in August 2026.
- **CW263347 - REG CCTV installation** - This is a Council-funded project. Works at Binda Park and Sunshine Park have been completed. The remaining works at Lions Park, including installation of the pole, are scheduled for mid-August 2026. The project is expected to be completed by the end of August 2026.
- **CW263348 - CORP Sporting Oval Lighting Upgrade** – Project needs to be re-tendered and out to the market now.
- **CW263419 - Cotherstone Capella Road Pave & Seal** - This is a multi-year project extending through to the 2027/28 financial year. The design phase is expected to be completed by October 2026, with the construction tender anticipated to be advertised in January 2027. Construction is planned to commence prior to the end of the 2026/27 financial year, with project delivery continuing into subsequent financial years.
- **CW263421 - MBH Access & Railway Station Intersection** - This is a multi-year project. The design phase is currently progressing, with approximately 50% of the design completed to date. Further design development will continue as part of the ongoing project delivery.

IMPLICATIONS

The attached Infrastructure Services 2026-2027 Capital Projects Progress Summary spreadsheet identifies the financial and physical position of all projects.

Compliance

To ensure that the Infrastructure Services 2026-2027 Capital Works Program is achieved within the identified timeframes of the 2026-2027 financial year.

Benefits

Council can see a monthly progress report detailing progress of the projects. This report communicates risks/failures/delays that have been identified in the Infrastructure Services 2026-2027 Capital Works Program.

CONSULTATION

- Infrastructure Services Managers

BASIS FOR RECOMMENDATION

To improve business within Infrastructure Services Directorate by providing more appropriate and relevant reporting, transparency and a clear monitoring tool for Council. This report will help identify and communicate any project delays or possible project failures.

ACTION ACCOUNTABILITY

The appropriate Managers and the Director Infrastructure Services are held accountable for the delivery of the project stages and are completed within the identified timeframes.

KEY MESSAGES

That Council has open communication, oversight and transparency of the Infrastructure Services 2026-2027 Capital Works Program, to ensure Isaac will have effective and sustainable infrastructure.

Report prepared by:

JASON DEVITT
Director Infrastructure Services

Date: 2 October 2026

Report authorised by:

CALE DENDLE
Chief Executive Officer

Date: 2 October 2026

ATTACHMENTS

- CONFIDENTIAL Attachment 1 – INF Capital Projects Progress Summary – October 2026

REFERENCE DOCUMENT

- Nil

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SAFETY AND RESILIENCE MONTHLY REPORT – Infrastructure

DATE	25 th September 2026
TO	6 th October 2026
FROM	Safety & Resilience Department

SUMMARY

Infrastructure Services recorded the highest incident activity across the organisation during the reporting period, with 25 reported incidents, representing approximately 64% of all organisational incidents. The directorate reported an Incident Frequency Rate (IFR) of 245.10, significantly above the organisational average of 160.98.

Incident activity was primarily associated with operational work involving plant, property damage and injury events, reflecting the high-risk nature of field-based infrastructure activities. While incident reporting remains positive from a visibility perspective, the volume of events indicates a need to strengthen preventative controls and assurance activities.

EFFECTIVE RISK MANAGEMENT

Hazards reported in the report period *NIL*

Key safety assurance activities undertaken within Infrastructure Services included:

Hazard inspections at Nebo Depot and Glenden Depot.
Spot checks conducted at Moranbah Parks and Dysart Parks operations.
Coaching provided to Parks teams regarding risk management requirements and Safe Work Method Statements (SWMS) when undertaking work adjacent to roadways.
Ongoing support and field-based verification activities by the Safety & Resilience team.

EVENT/INCIDENT REVIEW

Total number of incidents/events: 25

Category	Count	Summary of Incidents
Environmental	2	1. Employee experienced an allergic reaction affecting the eyes while trimming trees outside Clermont Depot (biological hazard exposure). 2. Slasher operator discovered illegally dumped lithium batteries in grass during mowing operations.
Injury (First Aid Treatment)	3	1. Cut/abrasion to limb after contact with smoko table. 2. Slip/trip incident resulting in knee injury on loose, rocky ground. 3. Minor cut and bruising to face when a tree branch flicked up under a mower canopy.

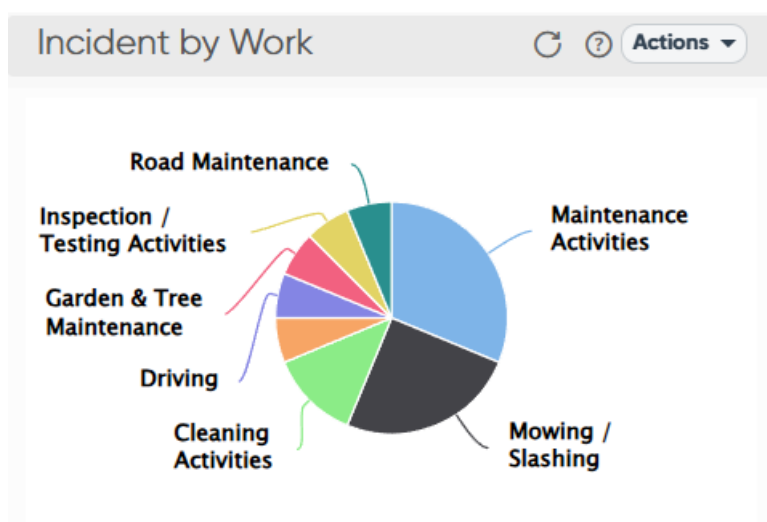
SAFETY AND RESILIENCE MONTHLY REPORT – Infrastructure

Category	Count	Summary of Incidents
Near Miss	1	Two truck transporters delivering vehicles encountered a low-hanging data cable at the new Moranbah Depot entrance. Similar issues have occurred when moving plant equipment from the depot.
Plant Events	12	8. Windscreen/glass damage events. 1. Vehicle damage resulting from kangaroo strike. 1. Damage to mower bag cover caused by a bag of fertilizer contacting the cover. 1. Damage to truck sideboard when contacted by a skid steer (operator error/spatial awareness issue). 1. Damage identified during pre-start inspection to truck doors and front of truck; suspected cab was lifted without lowering the bullbar first.
Property Damage	5	All incidents related to vandalism, including one report-only event involving a cracked windscreen.
Security Threat / Workplace Behaviour	1	Verbal abuse by a co-worker. Matter relates to the Dysart incident currently being managed by People & Culture.

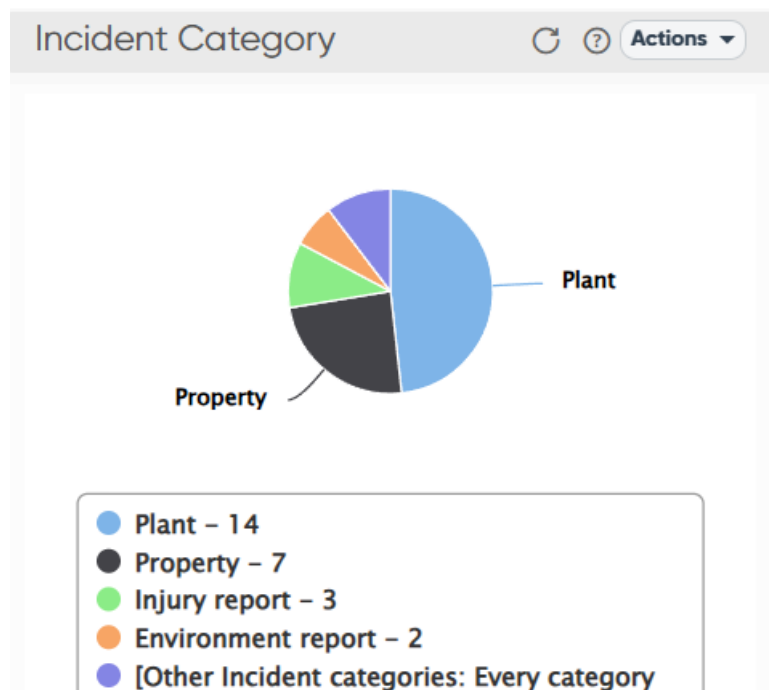
Incident frequency rate (Infrastructure): 245.06

(Incident Frequency Rate (IFR) is a key safety performance metric used to measure how often workplace incidents occur over a defined period, typically normalized per 200,000 hours worked. A lower IFR indicates better safety performance, while a rising IFR may signal emerging risks or gaps in controls.)

NOTE – calculated on average hours worked based on quarter period.



SAFETY AND RESILIENCE MONTHLY REPORT – Infrastructure



Overdue Corrective Actions

Note – Shows actions outstanding in timeframes – 24/08/2026 and 24/09/2026.

Infrastructure Services currently has 12 overdue corrective actions, representing the second-highest directorate total. Timely completion of corrective actions remains critical to demonstrating effective risk control implementation and preventing incident recurrence.

Recommended Focus for Next Month

- Close outstanding corrective actions.
- Review recurring plant and property-related incidents to identify systemic contributing factors.
- Reinforce supervisor capability in incident investigation and corrective action management.
- Continue targeted field verification activities across parks, roads and depot operations.

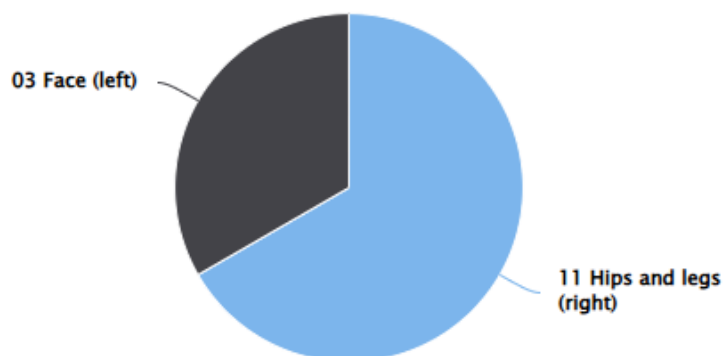
WELLBEING & CAPACITY TO WORK

Number Work Related Claims: 9

Current number of Suitable Duties Plans: 5

SAFETY AND RESILIENCE MONTHLY REPORT – Infrastructure

Top 5 Body Parts Injured



● 11 Hips and legs (right) – 2 ● 03 Face (left) – 1

SAFETY AND RESILIENCE MONTHLY REPORT – Infrastructure

•What it looks like

- Alignment with ISO 45001, ISO 45003.
- Current and up-to-date with legislation
- Endorsed by Executive Leadership
- IMS alignment with corporate strategy

•How it is Achieved/Monitored

- S&R Team desktop review all documents annually
- Management Review (per stated review periods)
- Participate in internal and external Audits
- Ease of accessibility and application

BEST PRACTICE SYSTEM

•What it looks like

- S&R Business Plans
- Alignment to Corporate strategy and goals
- Role based LPis

•How it is Achieved/Monitored

- Individual, management, & directorate LPis
- Achieving Business Plan actions and milestones
- Closure of outstanding actions in agreed timeframes

ESTABLISHING OBJECTIVES AND TARGETS

•What it looks like

- Reduction in open hazard reports
- Reduction in hazard report severity
- Reduction in AFR/LTI rates
- Risk levels within risk appetite

•How it is Achieved/Monitored

- All site/team/directorate operational Risk Registers up to date and regularly revised
- Monthly/Quarterly reporting on S&R performance data, trends and risks
- Monitor and conduct compliance spot checks
- All tasks supported by a risk assessment

EFFECTIVE RISK MANAGEMENT

•What it looks like

- Regular and Structured Communications
- Accessible Consultation Channels
- Feedback Loops
- Leadership Visibility

•How it is Achieved/Monitored

- Establish clear consultation procedures
- Host scheduled committee meetings
- Ensure diverse engagement methods
- Act on feedback visibly
- Ensure on ground presence and engagement

IMPROVING WORKER CONSULTATION

•What it looks like

- Supportive Leadership - active promotion
- Inclusive and Respectful Culture
- Psychologically and Physically safe workplaces
- Access to Wellness Resources
- Injuries and Claims managed promptly and compassionately

•How it is Achieved/Monitored

- Proactive injury and wellness staff engagement
- Improvements in staff survey results
- Manager Supervision and one-on-one check-ins
- Injury and Claim data analysis and reporting

WELLBEING AND CAPACITY TO WORK

•What it looks like

- Aligns with strategic objectives
- Constructive and solutions focussed
- Planned and systematic
- Workforce engagement and ownership
- Timely follow up of corrective actions

•How it is Achieved/Monitored

- Develop structured audit and inspection schedule
- Use of standardised tools and templates
- Engage workforce
- Communicate findings transparently
- Track and close out actions in agreed timeframes

MAINTAIN AUDITS AND INSPECTIONS

•What it looks like

- Embed S&R strategies into strategic and operational planning
- Invest in systems and innovation
- Champion a learning culture
- Support Workforce capability
- Set clear safety performance targets

•How it is Achieved/Monitored

- Benchmark to industry best practice standards and monitor
- Establish, monitor, track and trend analysis of safety LPis
- Encourage open reporting and learning
- Lead by example, support initiatives and role model behaviours

CONTINUOUS IMPROVEMENT

•What it looks like

- Visible leadership commitment
- Clear accountability for S&R
- Development of capability
- Integration of S&R into business decisions
- Recognition of S&R contributions

•How it is Achieved/Monitored

- Define S&R roles and responsibilities
- Establish, monitor, track and trend analysis of safety LPis
- Provide easy access to S&R frameworks, information, and data.
- Support workforce with training, coaching and mentoring
- Recognise and reward S&R leadership behaviours

EMPOWERING AND SUPPORTING LEADERSHIP

MEETING DETAILS	Infrastructure Services Standing Committee Meeting Wednesday 7 October 2026
AUTHOR	Bob Stephen
AUTHOR POSITION	Manager Infrastructure

5.3 ROADS INFRASTRUCTURE DEPARTMENT MONTHLY UPDATE – OCTOBER 2026

EXECUTIVE SUMMARY

This report is to provide a monthly update to Council on the current operational status of the Roads Infrastructure Department.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. ***Receives and notes the Roads Infrastructure Department monthly update for October 2026.***

BACKGROUND

The below information highlights the monthly activities of the Roads Infrastructure Department.

INFRASTRUCTURE

WEST AND CENTRAL REGION

1. UPDATES ON THE ACTIVITIES COMMENCED AND COMPLETED IN SEPTEMBER

Clermont and Surrounding Area

- **Programmed Maintenance Grading** was undertaken on Twin Hills (80%), Laglan Road (80%), Cheeseborough Road (10%) and Wuthung Road sections (100%).
- **Signage installation & replacement** works were undertaken at Clermont Township, Wuthung Road and the replacing of rural road lot markers on various roads.
- **Drainage work** was completed on Mount McLaren Road, Golden Downs and Kulcummin State School Roads 100% with Rubyvale Road 80% complete.
- **Pothole patching** was also carried out within the Clermont Township.

Dysart and Surrounding Area

- **Pothole Patching** works were completed along Dysart/Clermont Road, Saraji Road, Golden Mile Road, Mount Stuart/Bedford Wier Road, Valkyrie Road.
- **Slashing** activities were carried out on Mount Stuart-Bedford Wier Road and Mackenzie River Capella Road.
- **Drainage structures were cleaned** in Rolfe Creek-May Downs Road, Warwick Park Road, Junee Road, Mackenzie River-Capella Road, Mt Stuart-Bedford Weir Road, Wilpeena Road, Barwon Park-MMT Road, Grasstree Road, Powell St and Dysart Bypass Road.

Moranbah and Surrounding Area

- **Drainage work** was carried out in Grosvenor Drive.
- **Maintenance Grading** was completed on Long Pocket Road.

2. UPDATES ON UPCOMING ACTIVITIES FOR THE NEXT MONTH

Clermont and Surrounding Area

- **Maintenance Grading Program** is scheduled to be carried out on Cheeseborough Road, Spoonbill Road, Laglan Road and Waltham Road.
- **Slashing and Herbicide Spraying** activities are planned for Huntley Road and Rubyvale Road.
- **Drainage work** is planned on Cheeseborough Road and Laglan Road.
- **Pothole Patching** works are planned in Gregory Development Road and Clermont Alpha Road.
- **Signage works** are scheduled on Russel Park Road, Kenlogan Road and Pioneer Road

Dysart and Surrounding Area

- **Pothole Patching** is planned along Saraji Road, Dysart Clermont Road and Golden Mile Road.
- **Maintenance Grading Program** is scheduled to be carried out on Rileys Crossing Road.
- **Drainage work** is planned in Dysart Bypass Road.

Middlemount and Surrounding Area

- **Pothole Patching** and **Signage work** will be planned according to the requirements across the Town Streets.

Moranbah and Surrounding Area

- **Drainage works** are planned in Binda Park Drainage.
- **Maintenance Grading Program** is scheduled for Wyena Road.

EAST REGION

1. UPDATES ON THE ACTIVITIES COMMENCED AND COMPLETED IN SEPTEMBER

Nebo and Surrounding Area

- **Maintenance Grading** and **Guidepost** work was completed on Waitara Road.
- **Pothole Patching** works were undertaken on Braeside Road, Turrawulla Road.
- **Drainage work** was carried out on Braeside Road and Airstrip Road.

Coast and Surrounding Area

- **Programmed Maintenance Grading** was carried out in Mountain View Road, Collaroy-Killarney Road, Collaroy-Tierawoomba Road.
- **Pothole Patching** was completed on Connors River-Collaroy Road.
- **Slashing** works are done on Barmount Road, St Lawrence North Road.
- **Guidepost** work was completed on Carmila Beach Road.

2. UPDATES ON UPCOMING ACTIVITIES FOR THE NEXT MONTH

Nebo and Surrounding Area

- **Programmed Maintenance Grading** is scheduled in Waitara Road, Barmount Road, Barmount South Road.

Coast and Surrounding Area

- **Programmed Maintenance Grading** is scheduled in Collaroy-Tierawoomba Road, Connors River-Collaroy Road.

Update On Community Meetings

- Thursday, 3 September 2026 - Laglan
- Friday, 4 September 2026 – Kilcummin
- Monday, 7 September 2026 – Moranbah
- Thursday, 10 September 2026 – Pioneer
- Tuesday, 15 September 2026 – Lotus Creek
- Thursday, 17 September 2026 - Middlemount
- Monday, 14 September 2026 – Carmila
- Tuesday, 22 September 2026 – Nebo

STATE CONTROLLED NETWORK

1. UPDATES ON THE ACTIVITIES COMMENCED AND COMPLETED IN SEPTEMBER

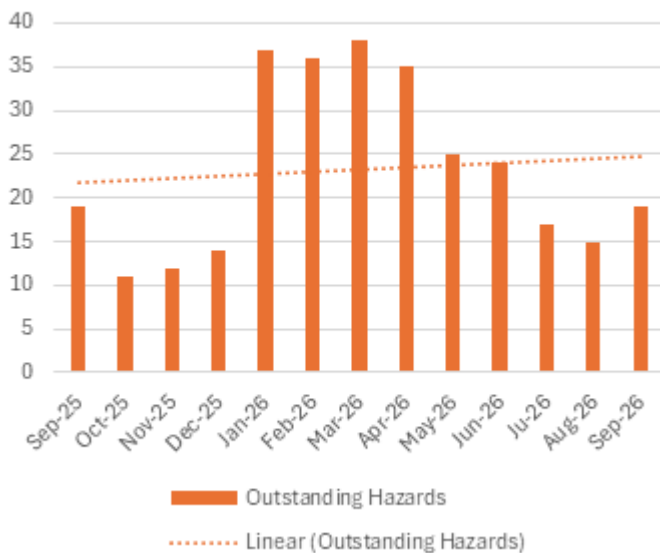
- **Pothole Patching** works were completed in Multiple state roads shire wide – 33A & 33B Peak Downs Hwy, Fitzroy Developmental Road, Oxford-Sarina Road, Bruce Hwy, Dysart-MMT Road.
- **Roadside Slashing** was completed on Gregory Developmental Road.
- **Sign replacement** is completed on Clermont Connection Road.
- Some **Emergency Callout** works was also carried in Bruce Highway – Dead cow removal and Tree Removal in Peak Downs Highway.
- **Asphalt patching** works in 33A Peak Downs Hwy, 27C Gregory Hwy, Dysart-MMT Road and **Stabilisation** Works in 27C Gregory Highway are completed.

2. UPDATES ON UPCOMING ACTIVITIES FOR THE NEXT MONTH

- **Pothole Patching** will be carried out as part of multiple weekly routine activities.
- **Stabilisation works** are scheduled in Marlborough-Sarina Road, Dysart-Middlemount Road.

Local Road Hazards and Defects Update - September

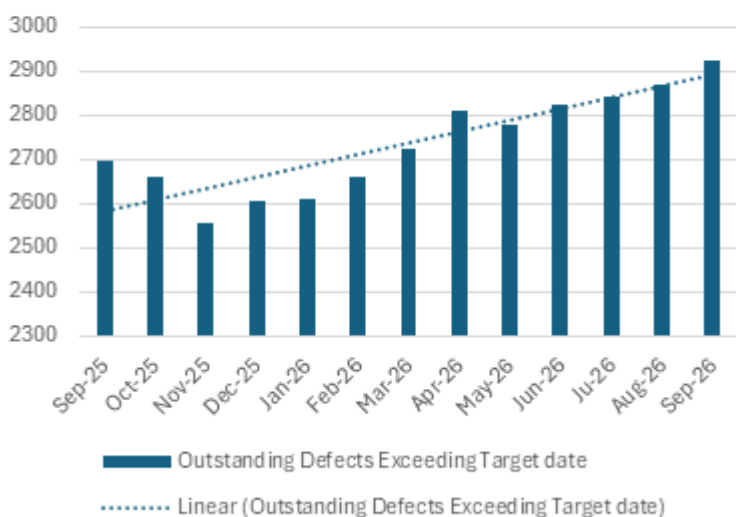
Outstanding Hazards Local Roads



Outstanding Hazards local roads

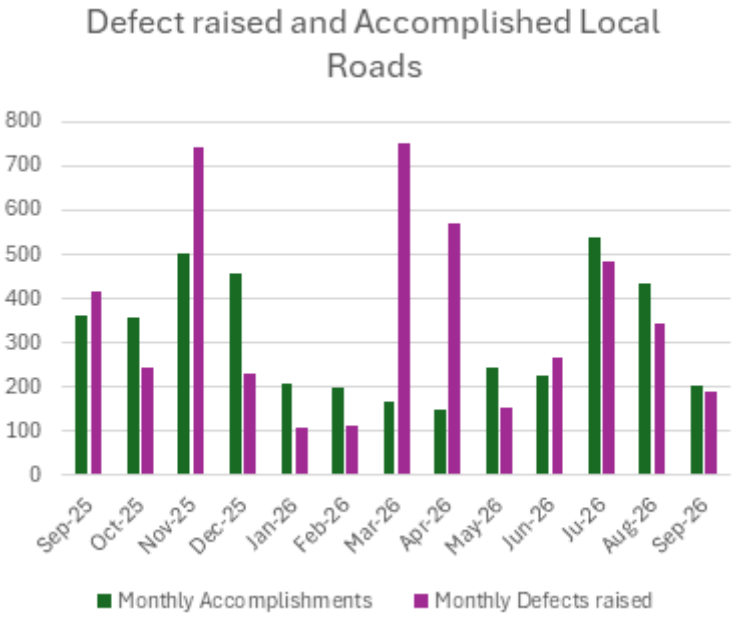
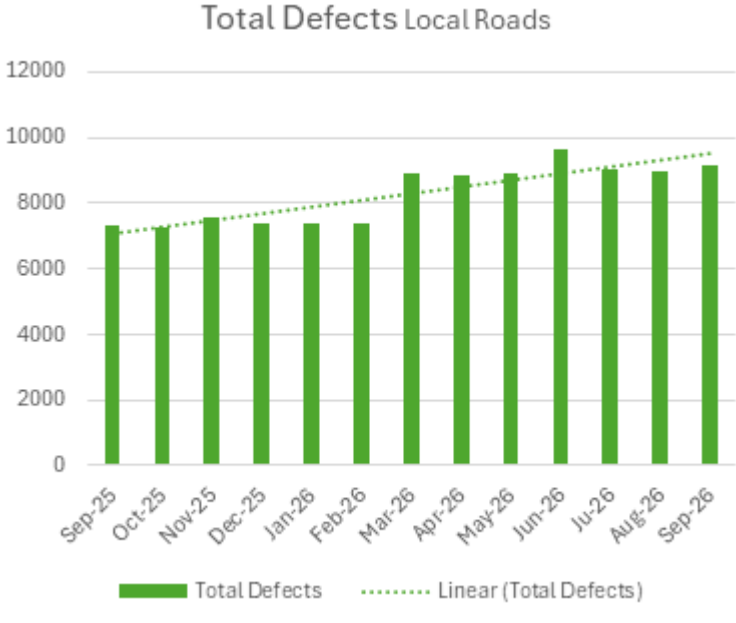
This graph shows the number of defects each month for the past year that have been raised as higher than intervention level and identified as being a hazard.

Outstanding Defects Exceeding Target date Local Roads



Outstanding Defect Exceeding Target Date Local Roads

This graph shows number of defects each month for the past year that have been raised and are past the response time (based on the Main Roads requirements)

Defect raised and Accomplished Local Roads  ■ Monthly Accomplishments ■ Monthly Defects raised	Defect Raised and Accomplished Local Roads This graph shows number of defects and accomplishments each month for the past year that have been raised and completed
Total Defects Local Roads  ■ Total Defects Linear (Total Defects)	Total Defects Local Roads This graph shows the total number of defects each month for the past year that have been raised and have not been completed

Outstanding Hazards RMPC Legend: Outstanding Hazards (Orange bars), Linear (Outstanding Hazards) (Dotted orange line) <table border="1"> <thead> <tr> <th>Month</th> <th>Outstanding Hazards</th> </tr> </thead> <tbody> <tr><td>Sep-25</td><td>23</td></tr> <tr><td>Oct-25</td><td>20</td></tr> <tr><td>Nov-25</td><td>9</td></tr> <tr><td>Dec-25</td><td>8</td></tr> <tr><td>Jan-26</td><td>33</td></tr> <tr><td>Feb-26</td><td>34</td></tr> <tr><td>Mar-26</td><td>33</td></tr> <tr><td>Apr-26</td><td>26</td></tr> <tr><td>May-26</td><td>10</td></tr> <tr><td>Jun-26</td><td>11</td></tr> <tr><td>Jul-26</td><td>11</td></tr> <tr><td>Aug-26</td><td>1</td></tr> <tr><td>Sep-26</td><td>1</td></tr> </tbody> </table>	Month	Outstanding Hazards	Sep-25	23	Oct-25	20	Nov-25	9	Dec-25	8	Jan-26	33	Feb-26	34	Mar-26	33	Apr-26	26	May-26	10	Jun-26	11	Jul-26	11	Aug-26	1	Sep-26	1	Outstanding Hazards RMPC This graph shows the number of defects each month for the past year that have been raised as higher than intervention level and identified as being a hazard.
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RMPC Hazards and Defects Update – September

Defect raised and Accomplished RMPC ■ Monthly Accomplishments ■ Monthly Defects raised	Defects Raised and Accomplished RMPC This graph shows number of defects and accomplishments each month for the past year that have been raised and completed
Total Defects RMPC ■ Total Defects Linear (Total Defects)	Total Defects Local RMPC This graph shows the total number of defects each month for the past year that have been raised and have not been completed

Road Tracker QR



ROADS INSPECTED SEPTEMBER 2026	
10F Bruce Highway (South)	Limestone Road
10G Bruce Highway (North)	Mackenzie River Capella Road
27B Gregory Highway	Marion Settlement Notch Point Road
27C Gregory Highway	Marion Settlement Road
33A Peak Downs Highway	Marrs Road
33B Peak Downs Highway	McDonald Flat Road
85C Fitzroy Developmental Road	Moranbah Access Road
Avalon Road	Mt Flora Mine Road
Barker Road	Nimmitabel Road
Blair Athol Mine Road	Old School Road
Borgs Road	Oxford Downs Sarina Road (RACAS)
Braeside Road	Peak Downs Mine Road
Bridson Road	Peakvale Road
Burwood Road	Railway Station Road
Carmichael Road	Fairhill Road
Clermont - Alpha Road (CH 0.0 to 41.88) (RACAS)	Round Road
Clermont Connection Road	Rubyvale Road
Cockenzie Road	Salt Bush Park Road
Cotherstone Capella Road	Saraji Road
Dysart Clermont Road (RACAS)	Silver K Road
Dysart Middlemount Road	Spring Valley Road
Gaviglios Road	Strathfield Road

INFRASTRUCTURE SERVICES

Gillinbin Creek Road	Tieri Road
Golden Downs Road	Tinerta Road
Golden Mile Road (RACAS)	Turrawulla Road (RACAS)
Goonyella Road	Twin Hills Road
Gregory Developmental Road	Watkins Road
Kallaroo Road	West Banchory Road
Leos Flat Road	West Hill Road
	Wondabah Road

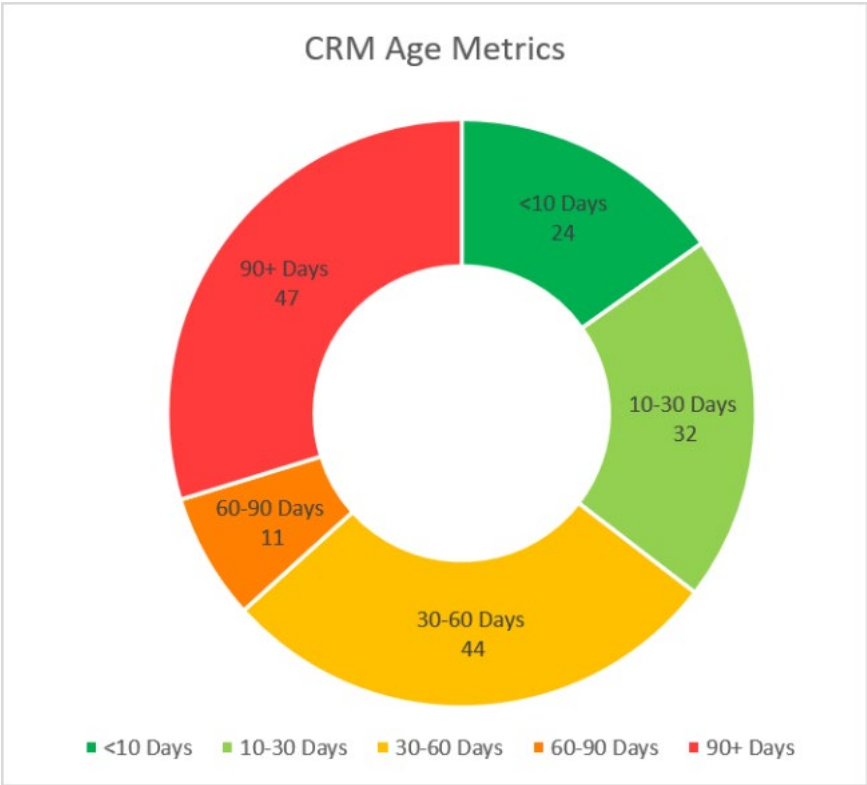
ROADS INSPECTIONS PLANNED IN OCTOBER 2026	
10f Bruce Highway (South)	Junee Road
10g Bruce Highway (North)	Kemmis Creek Road
27b Gregory Highway	Kenlogan Road
27c Gregory Highway	Kilcummin Diamond Downs Road (Ch 0.0 To
33a Peak Downs Highway (Racas)	Laglan Road
33b Peak Downs Highway (Racas)	Landsborough Road
85c Fitzroy Developmental Road	Lynch Road
Airstrip Road (Racas)	Marlborough Sarina Road (Racas)
Albro Road	May Downs Road
Avon Road	Meatworks Road
Bar Plains Road	Moranbah Access Road
Barbours Road	Mt Hillary Road
Barmount Road	Mt Stuart Bedford Weir Road
Barmount South Road	Needs A Name
Blair Athol Mine Road	Old Blair Athol Mine Road
Blackspring Road	Olives Road
Browns Road	Peak Downs Mine Road
Calveston Road	Percy Albert Drive

INFRASTRUCTURE SERVICES

Carrie Downs Road	Pioneer Road
Clermont Connection Road	Red Hill Road
Coobyanga Road	Red Hill Road (Private)
Degulla Road (Only First 140m)	Rileys Crossing Road
Donnellans Road	Rugby Road
Dooruna Road	Saraji Road
Dysart Clermont Road	Settlement Road
Dysart Middlemount Road	Sewerage Treatment Plant Road
Golf Club Road	St Lawrence Connection Road
Golden Mile Road	St Lawrence-Croydon
Goonyella Road	Suttor Developmental (Ch 0.0 To 52.893)
Grasstree Road	Tieri Road
Gregory Developmental Road	Western Creek Road
Hausens Road	Wilpeena Road

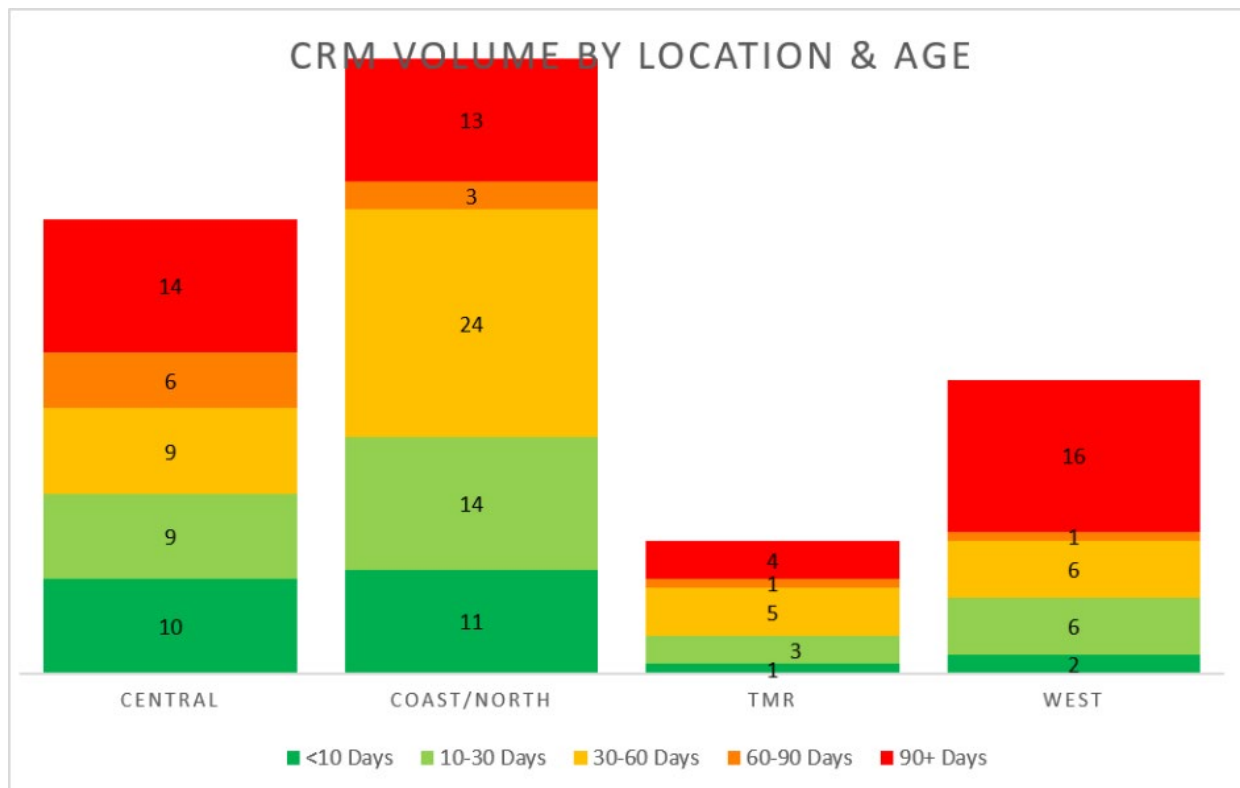
CRM Report

CRM Report 19 August to 14 September 2026

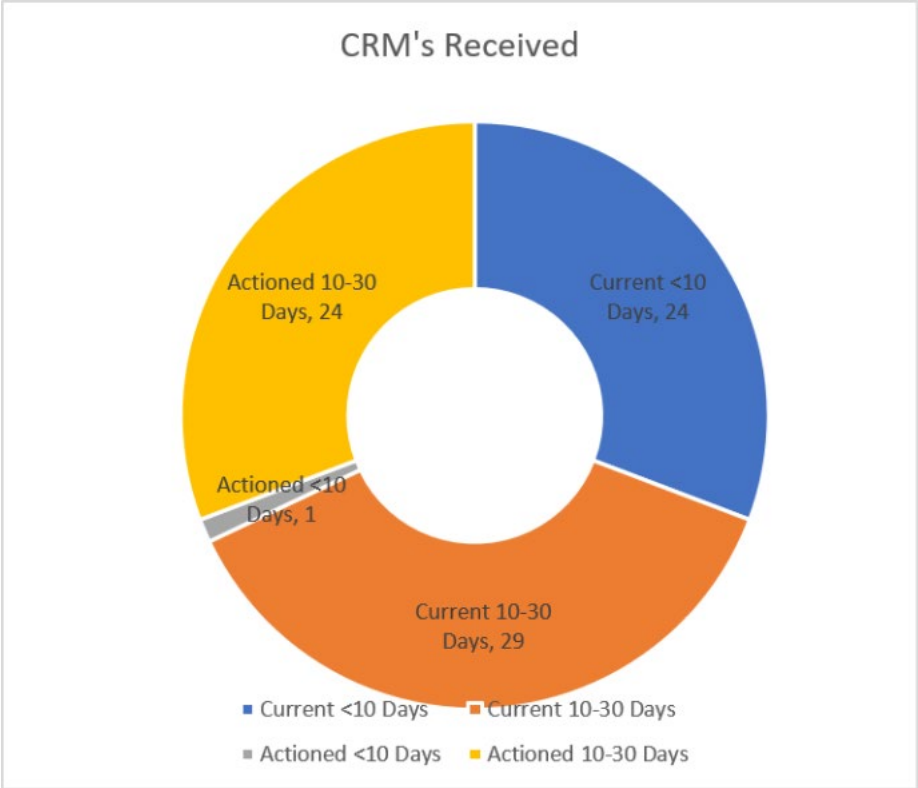


CRM Age Metrics presents the distribution of CRM records by age, grouping items into time-based categories from less than 10 days to over 90 days to illustrate the timeliness and progression of requests within the system.

CRM Volume by Location & Age presents the distribution of current CRM requests across the region, categorised by age bracket, to identify areas experiencing higher demand and monitor how long requests have remained open.

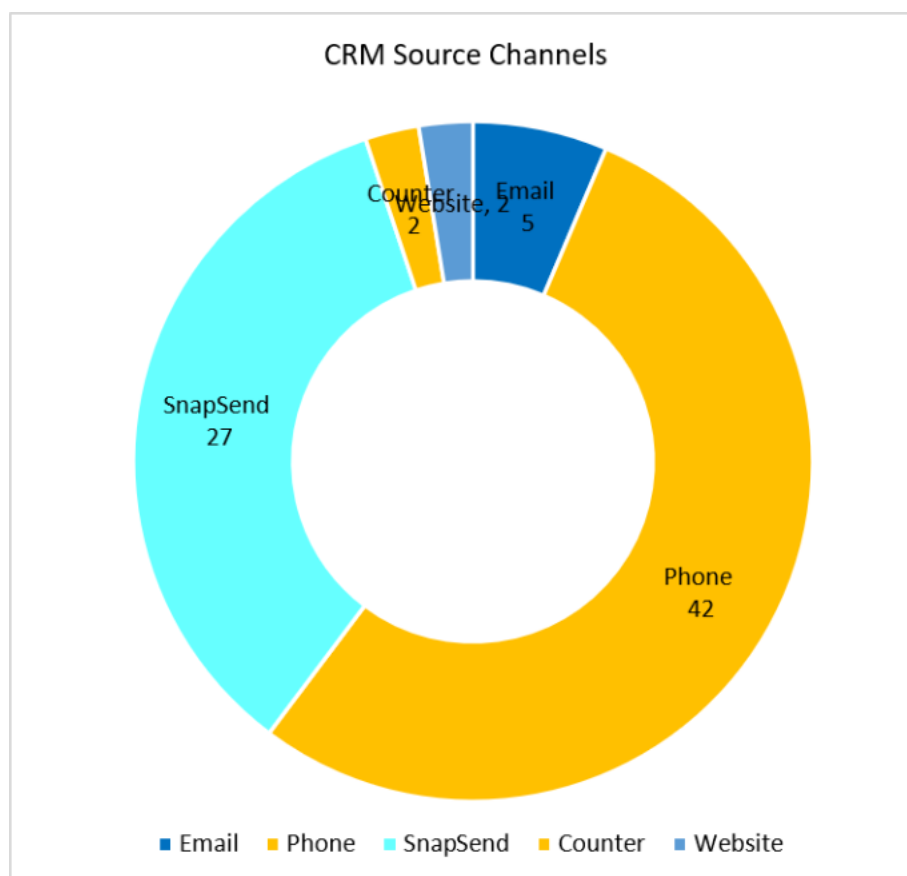


CRM's Received presents the status of all CRM requests received during the reporting period. A total of 78 requests were received, with 24 actioned and closed during the period, while 53 remain current and continue to be progressed, and 1 marked to future planning.

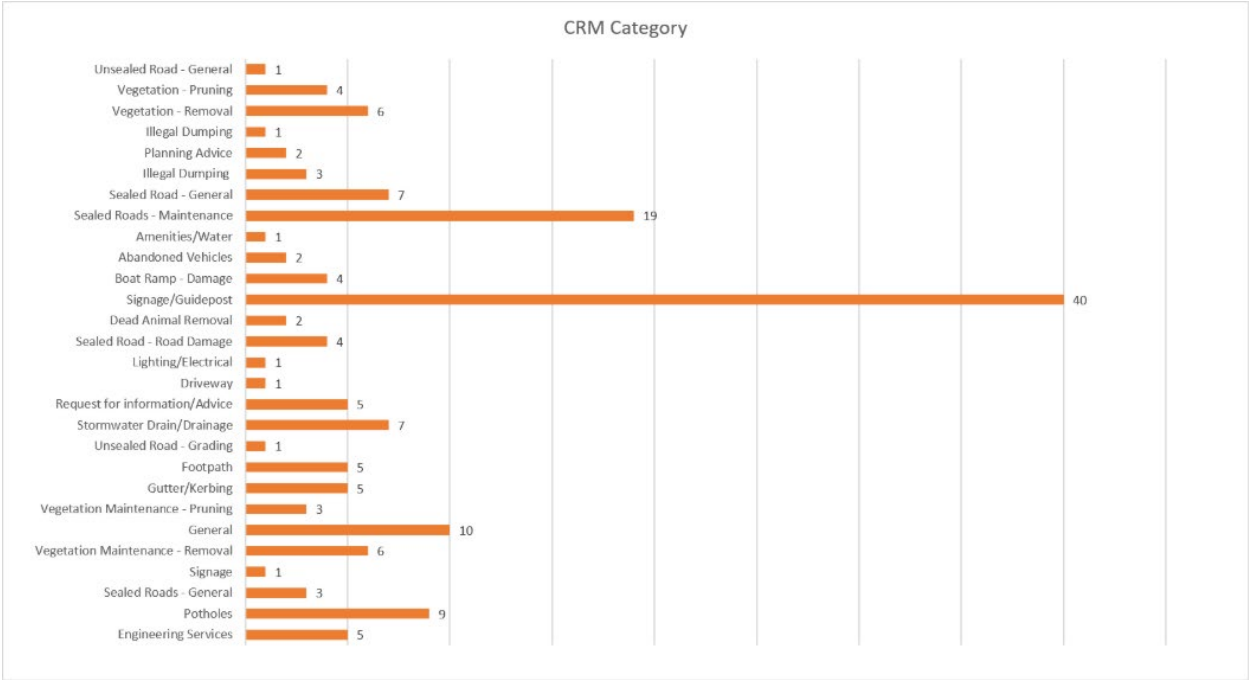


CRM Source Channels presents the methods through which CRM requests were received, highlighting the most used contact channels and providing insight into how the community engages with Council services.

During the previous reporting period, an issue was identified between the Snap Send Solve platform and the CRM system. This has now been resolved. However further improvements are still in movement with this system.



CRM Category highlights the distribution of requests by category, providing insight into the types of issues most frequently reported.



ACTION ACCOUNTABILITY

Not applicable.

KEY MESSAGES

Isaac Regional Council is committed to transparent decision making, identifying and managing its risks and continuous improvement.

Report prepared by: BOB STEPHEN Manager Infrastructure Date: 22 September 2026	Report authorised by: JASON DEVITT Director Engineering and Infrastructure Date: 22 September 2026
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ATTACHMENTS

- Nil

REFERENCE DOCUMENT

- Nil

MEETING DETAILS

Infrastructure Services Standing Committee Meeting
Wednesday 7 October 2026

AUTHOR

Darrin Anderson

AUTHOR POSITION

Manager Corporate Properties

5.5 CORPORATE PROPERTIES DEPARTMENT UPDATE AS AT 23 SEPTEMBER 2026

EXECUTIVE SUMMARY

This report provides Council with an update on the Corporate Properties capital and operational programs, including progress on residential renewal projects, property management activities, maintenance programs and future priorities.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- Notes the Corporate Properties Department Update for the period May 2026 to September 2026.**

BACKGROUND

The FY26/27 Corporate Properties Residential Capital Program has been developed based on the findings of the Better Aim Residential Asset Assessment, together with condition and inspection information collected by the Property Management and Maintenance teams. The program targets investment in properties identified as higher risk, with a focus on improving asset condition, reducing future maintenance costs and maintenance liabilities and increasing the availability of residential housing throughout the region.

Capital works program

The Better Aim Residential Asset Assessment identified 2,153 defects across Council's residential housing portfolio, with an estimated repair liability of approximately \$11.43 million. Council has allocated \$1.337 million in FY26/27 to address priority renewal works and reduce portfolio risk.

Portfolio Statistic	Value
Residential Properties	189
Recorded Defects	2,153
Estimated Repair Liability	\$11.43M
FY26/27 Capital Investment	\$1.337M
Capital Investment as % of Liability	11.7%

Program Scope and Strategic Context

The FY26/27 program has been structured to balance immediate defect rectification with longer-term renewal outcomes. Funding has been directed towards major residential renewals, HVAC upgrades, property reactivations and portfolio-wide improvement programs.

26/27 Program	Budget Allocation	Status	
Residential Renewals	\$630,000	Evaluations completed. With Procurement for award	Three priority properties identified through the Better Aim assessment are included in the renewal package: - Unit 23, 17 Utah Drive - Budget allocation: \$150,000. - Significant waterproofing, flooring, painting and maintenance defects identified. - Unit 5, 17 Utah Drive Budget allocation: \$150,000. - Requires refurbishment works including flooring replacement, painting, electrical upgrades and external maintenance. 37 Kennedy Drive Budget allocation: \$330,000. - High-priority renewal project with significant flooring, HVAC, fencing, fascia and painting requirements.
HVAC Replacement Program	\$60,000	95% complete	Replacement of ageing ducted air-conditioning systems with split-system units at selected Moranbah properties to improve reliability, energy efficiency and tenant comfort. Contract awarded to local contractors and works scheduled to commence during September 2026.
Window Replacement Program	\$200,000	Documentation has been finalised and is currently with Procurement for release to market	A regional program addressing safety, compliance and lifecycle issues identified across residential properties in Moranbah, Dysart, Clermont, Nebo, Middlemount, Glenden and St Lawrence.
Gutters and Fascia Program	\$150,000	Tender documentation is complete and awaiting approval of the Authority to Tender (ATT).	Portfolio-wide renewal works targeting guttering, fascia, roofing and stormwater defects to reduce future maintenance requirements.

Program Contingency and Allowances	\$182,000	A further unit at Utah Drive has been fully scoped and will be progressed to procurement once most of the current capital works program is underway, with any available project savings or surplus funds to be utilised to deliver this project.
Total Program	\$1.337M	

25/26 Project	Status	Progress
Nebo New Build Housing Project	In Progress	Final design development and DA approval underway. Project on target for practical completion
Nebo Administration Building Roof Replacement	Documentation has been finalised and is currently with Procurement for release to market	Evaluations completed, project is currently with Procurement for award. Key stakeholders have been advised of the upcoming works and further engagement will occur once the construction schedule is confirmed. Project on track for late Nov early Dec practical completion.
St Lawrence Fatigue Accommodation Upgrade	Completed	Works completed and facility operational

Housing Asset Disposal Strategy

The Housing Asset Disposal Strategy is being developed using Better AIM data and condition information gathered through inspections undertaken by the Property Management and Maintenance teams. This information will be used to identify housing assets that present the greatest renewal challenges and long-term financial burden across Council's housing portfolio.

Properties will be assessed against criteria including:

- Asset condition and health (Better AIM score)
- Renewal and maintenance costs
- Ongoing maintenance demand
- Property age and remaining useful life
- Housing suitability and utilisation
- Strategic value and location
- Market value and saleability

A prioritised list of properties will then be developed and presented to Council on a town-by-town basis for consideration. Corporate Properties will provide recommendations based on the assessment criteria, with Council determining whether individual properties should be retained, renewed, redeveloped or disposed of through sale. Subject to Council's future budget and funding decisions, proceeds from the sale of approved properties may be used to support residential capital renewal and assist in maintaining the long-term sustainability of the housing portfolio.

Draft strategy is being prepared in consultation with: Governance, Procurement & Finance

Housing Strategy (People & Culture).

People and Culture is progressing this work with ongoing support from Corporate Properties. Corporate Properties will continue to provide housing portfolio data, operational information and subject matter expertise as required to support the development of the initiative and inform future decision-making.

Ongoing works 1 Playfair street Clermont

Kitchen



Bathroom



Completed Works - Fatigue units St Lawrence





OPERATIONAL PROGRAM

Property management

CP Property Report – September 2026

Town/Area	Number of Properties	Tenanted	Allocated - Incoming Tenants	Vacant	Offline - Maintenance/Capital Works
Clermont	22	18	0	2	2
Dysart	18	13	0	4	1
Glenden	8	5	0	0	3
Middlemount	18	12	1	4	1
Moranbah	90	68	0	14	8
Nebo	16	7	1	6	2
St Lawrence	17	12	0	2	3
Totals	189	135	2	32	20

Social affordable housing Report – September 2026

Town/Area	Number of Properties	Tenanted	Allocated - Incoming Tenants	Vacant	Offline - Maintenance/Capital Works
Clermont	8	6	0	1	1
Glenden	3	1	0	0	2
Moranbah	4	2	0	1	1
Nebo	6	5	0	1	0
Totals	21	14	0	3	4

IAHT housing Report – September 2026

Town/Area	Number of Properties	Tenanted	Allocated - Incoming Tenants	Vacant	Offline - Maintenance/Capital Works
Clermont	3	3	0	0	0
Dysart	4	3	0	0	1
Moranbah	42	25	1	14	2
Totals	49	31	1	14	3

Property Inspections Completed

Month	Entry Inspections	Routine Inspections	Exit Inspections
May	3	33	3
June	2	31	5
July	0	15	6
August	0	32	3
September	0	22	2
Totals	5	133	19

Following each routine property inspection, tenants are provided with a list of maintenance, cleaning, and yard maintenance items requiring attention where responsibility rests with the tenant (for example, replacement of light bulbs and general upkeep).

Tenants are expected to address all identified issues, with compliance reviewed during the subsequent routine inspection.

Where concerns are identified regarding the condition or presentation of a property, but the circumstances do not warrant the issuance of a breach notice, a follow-up inspection may be undertaken within seven days to confirm that the required rectification works have been completed.

Overall, property presentation and tenant compliance have shown noticeable improvement compared to earlier inspection periods.

During the reporting period, four significant tenancy matters resulted in breach notices and mediation due to damage to Council property.

Of these, two matters were identified during exit inspections and two during routine inspections.

The majority of tenancy exits during the period required remedial works, additional cleaning, or repairs to address damage beyond fair wear and tear.

In these cases, the standard \$1,000 vacate deduction was retained and applied towards the recovery of costs associated with cleaning, repairs, and property reinstatement.

MAINTENANCE JOBS REPORT

May to September 2026 | Maintenance excludes the gutter project

Maintenance jobs	Gutter project	Combined jobs	Leading town
206	64	270	Moranbah

EXECUTIVE SUMMARY

The period contains 206 maintenance jobs, with 64 gutter-project jobs reported separately (270 combined). Moranbah accounted for 101 maintenance jobs and 60 gutter-project jobs. June was the busiest maintenance month with 60 jobs. Electrical, plumbing and carpentry represented 78.2% of maintenance demand, led by smoke alarms, taps and shower fixtures, and door or lock repairs.

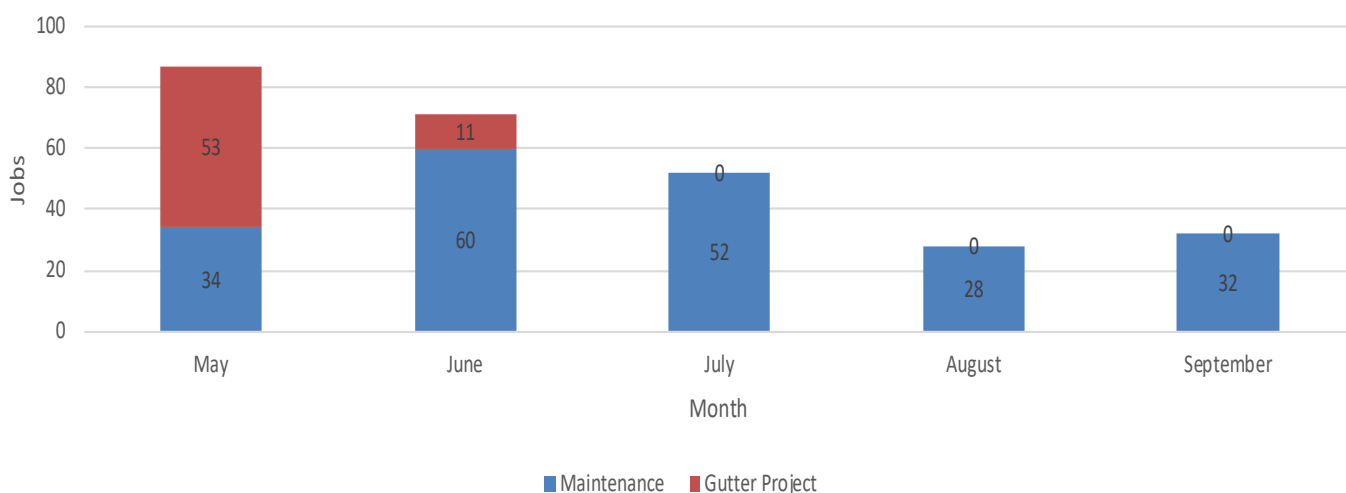
MONTHLY VOLUME

Month	Maintenance	Gutter Project
May	34	53
June	60	11
July	52	0
August	28	0
September	32	0

MAINTENANCE BY TOWN

Town	Jobs
Moranbah	101
St Lawrence	31
Clermont	22
Middlemount	18
Glenden	14
Nebo	10
Dysart	10

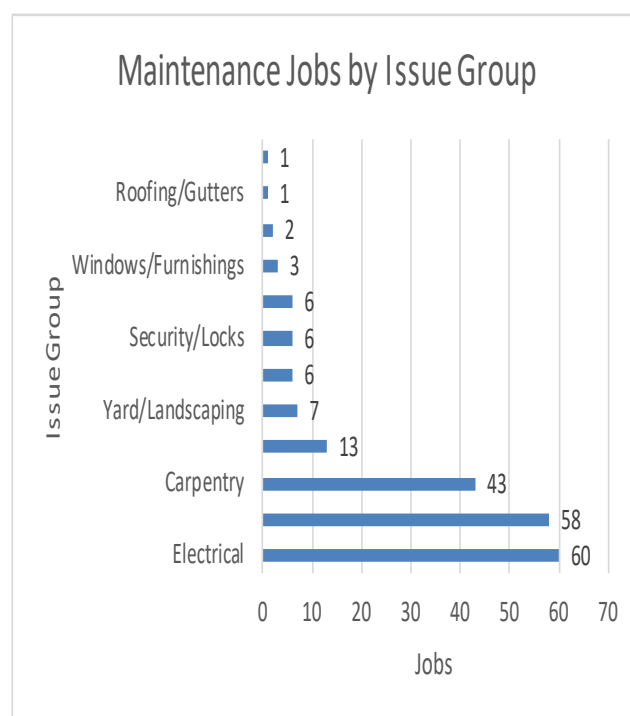
Monthly Maintenance and Gutter Project Jobs



MAINTENANCE ISSUES & ELECTRICAL DETAIL

Issue shares use 206 maintenance jobs as the denominator; gutter-project jobs are excluded.

Issue Group	Jobs	Share
Electrical	60	29.1%
Plumbing	58	28.2%
Carpentry	43	20.9%
Other	13	6.3%
Yard/Landscaping	7	3.4%
Cleaning	6	2.9%
Security/Locks	6	2.9%
Pest Control	6	2.9%
Windows/Furnishings	3	1.5%
Painting	2	1.0%
Roofing/Gutters	1	0.5%
Flooring	1	0.5%



ELECTRICAL BREAKDOWN

Subtype	Jobs	Share
Smoke alarms / compliance	13	21.7%
Air conditioning	10	16.7%
Lighting & indicators	9	15.0%
Power, RCDs, switches & GPOs	7	11.7%
General / other electrical	5	8.3%
Hot water systems	5	8.3%
Kitchen appliances	5	8.3%
Fans & ventilation	3	5.0%
Garage doors & motors	2	3.3%
TV / antenna	1	1.7%

ELECTRICAL FINDING

Smoke alarms and compliance were the largest electrical subtype (13 jobs), followed by air conditioning (10) and lighting or indicators (9). Together these three subtypes represented 53.3% of electrical work.

PLUMBING BREAKDOWN

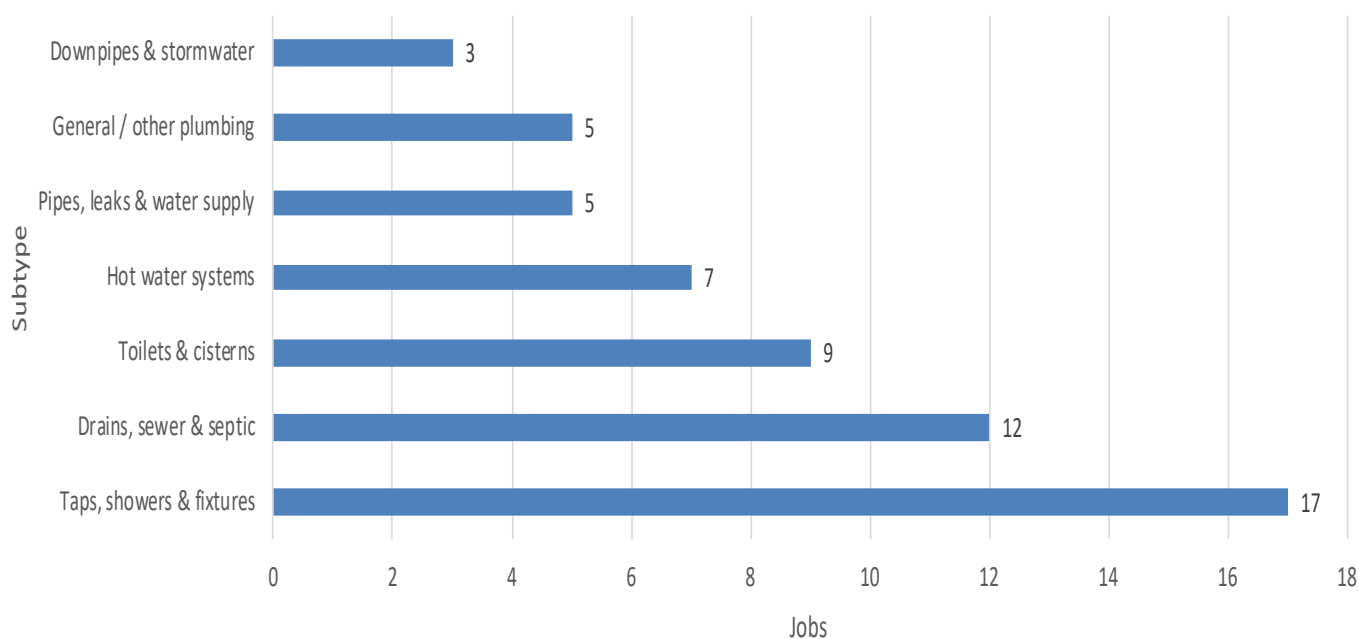
58 maintenance plumbing jobs | gutter-project jobs excluded

Subtype	Jobs	Share
Taps, showers & fixtures	17	29.3%
Drains, sewer & septic	12	20.7%
Toilets & cisterns	9	15.5%
Hot water systems	7	12.1%
Pipes, leaks & water supply	5	8.6%
General / other plumbing	5	8.6%
Downpipes & stormwater	3	5.2%
Total plumbing jobs	58	100.0%

PLUMBING FINDING

Taps, showers and fixtures were the largest plumbing subtype (17 jobs), followed by drains, sewer and septic work (12). Together they accounted for exactly half of plumbing demand.

Plumbing Jobs by Subtype



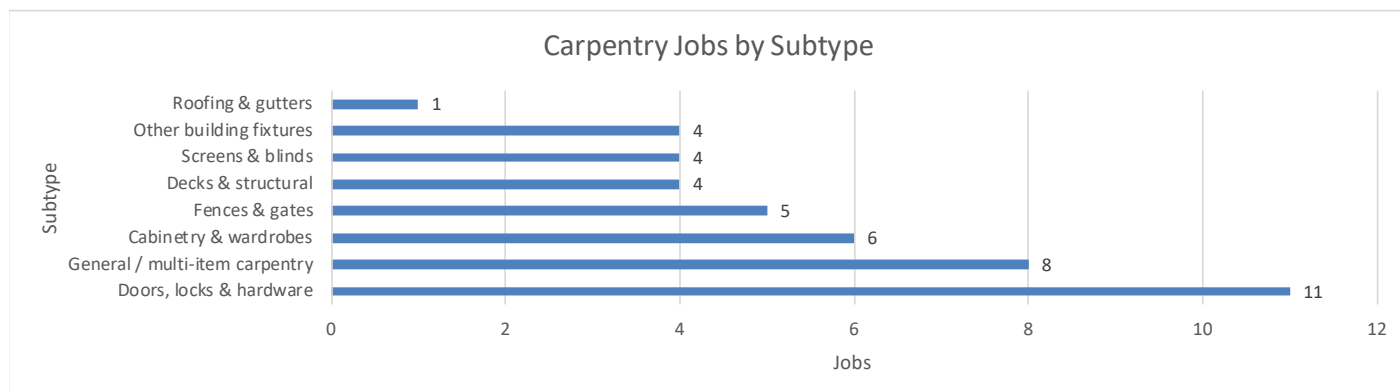
CARPENTRY BREAKDOWN

43 maintenance carpentry jobs | gutter-project jobs excluded

Subtype	Jobs	Share
Doors, locks & hardware	11	25.6%
General / multi-item carpentry	8	18.6%
Cabinetry & wardrobes	6	14.0%
Fences & gates	5	11.6%
Decks & structural	4	9.3%
Screens & blinds	4	9.3%
Other building fixtures	4	9.3%
Roofing & gutters	1	2.3%
Total carpentry jobs	43	100.0%

CARPENTRY FINDING

Doors, locks and hardware were the largest carpentry subtype (11 jobs). General or multi-item work accounted for 8 jobs, reflecting summaries that did not specify a single component.



GENERAL

The Property and Maintenance teams continue to focus on improving service delivery through enhanced asset management practices, system improvements, and more effective resource allocation. Significant progress is being made in strengthening property management processes, improving data-driven decision-making, and developing proactive maintenance strategies that will support the long-term sustainability and performance of Council's property portfolio.

ACTION ACCOUNTABILITY

The Acting Manager Corporate Properties and the leadership team are accountable for delivery of effective works across the region.

KEY MESSAGES

Isaac Regional Council is committed to transparent decision making, identifying and managing its risks and continuous improvement.

Report prepared by:

DARRIN ANDERSON
Manager Corporate Properties

Date: 1 October 2026

Report authorised by:

JASON DEVITT
Director Engineering and Infrastructure

Date: 1 October 2026

ATTACHMENTS

- Nil

REFERENCE DOCUMENT

- Nil

MEETING DETAILS Infrastructure Services Standing Committee Meeting
Wednesday 7 October 2026

AUTHOR Kelly Shepherd

AUTHOR POSITION Senior Community Leasing Officer

5.6 SPORTING SHOOTERS ASSOCIATION OF AUSTRALIA (QLD) INC

EXECUTIVE SUMMARY

The purpose of this report is to seek Council endorsement of the transfer of the lease for the Dysart shooting range facility from SSAA Dysart Branch Inc. to Sporting Shooters Association of Australia (Qld.) Inc. (SSAA Queensland). The proposed transfer is intended to strengthen the long-term sustainability of the facility through the support and resources of the State Association while maintaining local operation of the shooting range by the Dysart Branch.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Endorses the transfer of tenure for Lease J on SP201846, being part of Lot 84 on SP201834, from Sporting Shooters Association of Australia (Dysart) Inc. to Sporting Shooters Association of Australia (Qld.) Inc.**
- 2. Authorises the Chief Executive Officer to negotiate, vary and execute the legal instruments to action clause 1 above.**

BACKGROUND

Isaac Regional Council entered into a lease with Sporting Shooters Association of Australia Dysart Branch Inc. for Lease J on SP201846, being part of Lot 84 on SP201834, commencing on 1 January 2009 and expiring on 31 December 2033. The lease was granted for a peppercorn rental of \$1.00 per annum and does not contain any option periods.

The lease agreement provides for the occupation and operation of the Dysart shooting range facility by Sporting Shooters Association of Australia Dysart Branch Inc. Clause 13.1 of the lease expressly prohibits the lessee from assigning the lease, granting a sublease, licence or concession, or otherwise parting with possession of all or part of the leased area.

Council has recently received correspondence from Sporting Shooters Association of Australia (Qld.) Inc., the parent body of Sporting Shooters Association of Australia Dysart Branch Inc., seeking Council's consideration of an arrangement whereby Sporting Shooters Association of Australia (Qld) Inc., would become the lessee of the facility currently leased to the Dysart Branch. Sporting Shooters Association of Australia (Qld) Inc. has advised that the proposal is intended to provide the local branch with the support and financial backing of the State Association while enabling the branch to continue operating locally and delivering sporting and recreational opportunities to its members.

Sporting Shooters Association of Australia (Qld) Inc. has further advised that the proposed arrangement would strengthen the long-term sustainability of the facility through access to greater organisational resources, financial capacity and fundraising opportunities, supporting ongoing maintenance, compliance requirements and potential future infrastructure improvements.

IMPLICATIONS

Community Benefit and Social Wellbeing The proposed lease transfer is intended to support the ongoing operation and long-term sustainability of the Dysart shooting range facility, enabling continued access to recreational and sporting opportunities for local residents and visitors to the Isaac region.

Financial implications may include continued subsidised leasing arrangements and Title fee transfer costs of approximately \$250.

Preparation of title transfer to be completed internally by the Senior Community Leasing Officer.

Maintenance The transfer of the lease will not alter Council's maintenance responsibilities under the existing lease arrangement. Responsibility for the maintenance and upkeep of the leased area will remain with the lessee in accordance with the terms and conditions of the lease. Additionally, Sporting Shooters Association of Australia (Qld.) Inc. has indicated that it has greater financial capacity to support ongoing maintenance and future improvements to the facility.

CONSULTATION

Internal

Director Infrastructure Services

Councillor – Division 1

Councillor – Division 2

Councillor – Division 3

Councillor – Division 5

Councillor – Division 7

Councillor – Division 8

Manager Parks and Recreation

Senior Community Leasing Officer

External

President – Sporting Shooters Association of Australia (Qld) Inc.

Committee and Members – Sporting Shooters Association of Australia (Dysart) Inc.

BASIS FOR RECOMMENDATION

To enter into tenure with a long-term tenant that provides valuable access to activities to Dysart and the surrounding community; and at the same time provides Council with strong management capacity.

ACTION ACCOUNTABILITY

Manager Parks and Recreation to progress tenure documentation.

KEY MESSAGES

Council is committed to transparent decision making.

Council is committed to ensuring access to community facilities for clubs and groups to provide beneficial services to the region.

Council is taking a considered and logical approach to the long-term life cycle of the Region's Community Facilities.

Report prepared by:

MICHAEL BUCKLEY
Manager Parks and Recreation

Date: 1 October 2026

Report authorised by:

JASON DEVITT
Director Infrastructure Services

Date: 1 October 2026

ATTACHMENTS

- Attachment 1 – Site Location – SAA Dysart

REFERENCE DOCUMENT

- PECS-POL-128 Community Tenures Policy for Council Owned and/or Controlled Facilities

ATTACHMENT 1 – SITE LOCATION

COMMUNITY GROUP: SPORTING SHOOTERS ASSOCIATION OF AUSTRALIA (DYSART) INC

LOT ON PLAN: LEASE J IN LOT 84 ON SP201834

ADDRESS: 1202 SARAJI ROAD, DYSART

