



NOTICE OF MEETING

Dear Committee Members

You are requested to attend the following meeting of Council.

INFRASTRUCTURE SERVICES STANDING COMMITTEE
MEETING OF
ISAAC REGIONAL COUNCIL

TO BE HELD ON
WEDNESDAY, 9 SEPTEMBER 2026
COMMENCING AT 9.00AM
COUNCIL CHAMBERS - MORANBAH

CALE DENDLE

Chief Executive Officer

JASON DEVITT

Committee Officer

Director Infrastructure Services

Committee Members:

Cr Jane Pickels (Chair)

Mayor Kelly Veale

Cr Viv Coleman

Cr Alaina Earl

Cr Rachel Anderson

Cr Terry O'Neill

Cr Simon West

LOCAL GOVERNMENT ACT 2009

Local Government Regulation 2012

Chapter 8, Part 2 Local Government Meetings and Committees

Division 1A, Requirements for Local Government Meetings Generally

254J Closed meetings

- (1) A local government may resolve that all or part of a meeting of the local government be closed to the public.
- (2) A committee of a local government may resolve that all or part of a meeting of the committee be closed to the public
- (3) However, a local government or a committee of a local government may make a resolution about a local government meeting under subsection (1) or (2) only if its councillors or members consider it necessary to close the meeting to discuss one or more of the following matters—
 - (a) the appointment, discipline or dismissal of the chief executive officer;
 - (b) industrial matters affecting employees;
 - (c) the local government's budget;
 - (d) rating concessions;
 - (e) legal advice obtained by the local government or legal proceedings involving the local government including, for example, legal proceedings that may be taken by or against the local government;
 - (f) matters that may directly affect the health and safety of an individual or a group of individuals;
 - (g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government;
 - (h) negotiations relating to the taking of land by the local government under the [*Acquisition of Land Act 1967*](#);

- (i) a matter the local government is required to keep confidential under a law of, or formal arrangement with, the Commonwealth or a State;
 - (j) an investigation report given to the local government under chapter 5A, part 3, division 5 of the Act.
- (4) However, a local government or a committee of a local government must not resolve that a part of a local government meeting at which a decision mentioned in section [150ER](#)(2), [150ES](#)(3) or [150EU](#)(2) of the [Act](#) will be considered, discussed, voted on or made be closed.
- (5) A resolution that a local government meeting be closed must—
 - (a) state the matter mentioned in subsection (3) that is to be discussed; and
 - (b) include an overview of what is to be discussed while the meeting is closed.
- (6) A local government or a committee of a local government must not make a resolution (other than a procedural resolution) in a local government meeting, or a part of a local government meeting, that is closed.

254K Participating in meetings by audio link or audio visual link

- (1) A local government may allow a person to take part in a meeting of the local government by audio link or audio visual link.
- (2) A committee of a local government may allow a person to take part in a meeting of the committee by audio link or audio visual link.
- (3) A councillor or committee member who takes part in a local government meeting under subsection (1) or (2) is taken to be present at the meeting if the councillor or member was simultaneously in audio contact with each other person at the meeting.
- (4) In this section—

audio link see the [Evidence Act 1977](#), [section 39C](#).

audio visual link see the [Evidence Act 1977](#), [schedule 3](#).

**INFRASTRUCTURE SERVICES
STANDING COMMITTEE MEETING
OF ISAAC REGIONAL COUNCIL
TO BE HELD ON
WEDNESDAY 9 SEPTEMBER 2026
COUNCIL CHAMBERS, MORANBAH**

1. OPENING OF THE MEETING
 - 1.1 ACCEPTANCE OF PARTICIPATION BY VIDEO CONFERENCE
2. APOLOGIES
3. DECLARATION OF CONFLICTS OF INTEREST
4. CONFIRMATION OF MINUTES
5. OFFICER REPORTS
7. GENERAL BUSINESS
8. CONCLUSION

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1. OPENING OF MEETING

2. APOLOGIES AND LEAVE OF ABSENCE

3. DECLARATION OF CONFLICTS OF INTEREST

4. CONFIRMATION OF MINUTES

Infrastructure Services Standing Committee Meeting of Isaac Regional Council held in the Council Chambers, Moranbah, commencing at 9.00am on Wednesday 12 August 2026.

5. OFFICER REPORTS

5.1 INFRASTRUCTURE SERVICES MONTHLY FINANCIAL REPORT AS AT 26 AUGUST 2026

EXECUTIVE SUMMARY

Infrastructure Services monthly financial report is presented to Standing Committee stating the progress made in relation to the budget for the period of the financial year drawn from Councils monthly financial report. Variances are noted by exception.

5.2 INFRASTRUCTURE SERVICES 2026-2027 CAPITAL PROJECTS PROGRESS REPORT – AUGUST 2026

EXECUTIVE SUMMARY

This report is to provide an update to the Infrastructure Services Standing Committee and Council of the progress in delivery of the Infrastructure Services 2026-2027 Capital Works Program.

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5.3 ROADS INFRASTRUCTURE MONTHLY UPDATE – AUGUST 2026

EXECUTIVE SUMMARY

The report is to provide a monthly update to Council on the current operational status of the Roads Infrastructure Department.

5.4 FLEET DEPARTMENT OPERATIONAL UPDATE – 1 JULY 2026 – 31 AUGUST 2026

EXECUTIVE SUMMARY

This report is to provide an update on the operational activities undertaken by the Fleet Department from 1 July to 31 August 2026.

5.5 EXPRESSION OF INTEREST - LOT ACSP232350 - PART OF LOT 19 ON SP316246 – SARCHEDON DRIVE, MORANBAH

EXECUTIVE SUMMARY

This report seeks to provide an overview of the Expression of Interest process including the outcomes and recommendations for Council consideration and endorsement.

5.6 SAFETY & RESILIENCE UPDATE

EXECUTIVE SUMMARY

The Safety & Resilience team strengthened organisational WHS performance by escalating critical risks to ELT, completing occupational hygiene monitoring across all townships, progressing team capability initiatives, and delivering ongoing assurance, investigation, inspection, and risk management activities.

6. GENERAL BUSINESS

7. CONCLUSION

UNCONFIRMED MINUTES

INFRASTRUCTURE SERVICES STANDING COMMITTEE MEETING OF
ISAAC REGIONAL COUNCIL

HELD ON
WEDNESDAY, 12 AUGUST 2026
COMMENCING AT 9.00AM

ISAAC REGIONAL COUNCIL
UNCONFIRMED MINUTES OF THE
INFRASTRUCTURE SERVICES
STANDING COMMITTEE MEETING
HELD IN COUNCIL CHAMBERS, MORANBAH
ON WEDNESDAY 12 AUGUST 2026

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ISAAC REGIONAL COUNCIL

UNCONFIRMED MINUTES OF THE

INFRASTRUCTURE SERVICES

STANDING COMMITTEE MEETING

HELD IN COUNCIL CHAMBERS, MORANBAH

ON WEDNESDAY 12 AUGUST 2026 COMMENCING AT 9.00AM

ATTENDANCE

Cr Jane Pickels, Division Six (Chair)
Cr Vern Russell, Division Two
Cr Terry O'Neill, Division One
Cr Alaina Earl, Division Five
Cr Rachel Anderson, Division Seven
Mayor Kelly Vea Vea
Cr Simon West, Division Four (*Via videoconference*)

**COMMITTEE
APOLOGIES/
LEAVE OF ABSENCE**

Nil

OBSERVERS

Cr Viv Coleman, Division Eight (*Via videoconference*)

OFFICERS PRESENT

Mr Cale Dendle, Chief Executive Officer
Mr Jason Devitt, Director Infrastructure Services
Mr Michael Buckley, Manager Parks and Recreation
Mr Darrin Anderson, Manager Corporate Properties
Mr Graham Bebington, Acting Manager Engineering Services
Mr Chris McColl, Acting Manager Roads Infrastructure
Mrs Brianna Baggow, Public Affairs and Media Officer
Mrs Kylie Dowd, Executive Assistant, Engineering and Infrastructure (*Via Videoconference*)
Ms Pagean Bailey, Compliance and QA Officer
Ms Teika Kirkman, Executive Assistant to the Office of the Mayor and CEO

MEETING MINUTES

1. OPENING

The Chair, Cr Jane Pickels declared the meeting open at 9.00am and welcomed all in attendance and acknowledged the traditional custodians of the land on which we meet today and paid her respects to their Elders past, present and emerging.

2. APOLOGIES AND LEAVE OF ABSENCES

There are no apologies or leave of absences this meeting.

3. DECLARATION OF CONFLICTS OF INTEREST

There are no declaration of conflicts of interest for this meeting.

NOTE:

Council acknowledges that Chapter 5B Councillors' Conflicts of Interest of the Local Government Act 2009 does not apply to a Councillor if the matter to be resolved relates to a corporation or association that arises solely because of a nomination or appointment of the councillor by the local government to be a member of the board of the corporation or association.

4. CONFIRMATION OF MINUTES

Engineering and Infrastructure Standing Committee Meeting of Isaac Regional Council held in Council Chambers, Moranbah, commencing at 9.00am on Wednesday 8 July 2026.

Resolution No.: INF08/26-0070

Moved: Cr Rachel Anderson

Seconded: Cr Alaina Earl

That the minutes from the Engineering and Infrastructure Standing Committee meeting held in Council Chambers, Moranbah on Wednesday 8 July 2026 are confirmed.

Carried

5. OFFICERS REPORTS

5.1 INFRASTRUCTURE SERVICES MONTHLY FINANCIAL REPORT

EXECUTIVE SUMMARY

As requested a Infrastructure Services monthly financial report is presented to Standing Committee stating the progress made in relation to the budget for the period of the financial year drawn from Councils monthly financial report. Variances are noted by exception.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. *Receives the Infrastructure Services financial statements for the period ended 29 July 2026.*

Resolution No.: INF08/26-0071

Moved: Cr Rachel Anderson

Seconded: Cr Alaina Earl

That the Committee recommends that Council:

1. Receives the Infrastructure Services financial statements for the period ended 29 July 2026.

Carried

Note: That the Committee requests an update on the QBC program to be included in the Capital Projects Progress Report each month for Councillors awareness.

ATTENDANCE

Mr Scott Hampton, Program Leader Aquatic Facilities entered the meeting at 9:19am.

5.2 INFRASTRUCTURE SERVICES 2026-2027 CAPITAL PROJECTS PROGRESS REPORT – JULY 2026

EXECUTIVE SUMMARY

This report is to provide an update to the Infrastructure Services Standing Committee and Council of the progress in delivery of the Infrastructure Services 2026-2027 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Notes the Roads Infrastructure Department operational report for June 2026. Receives and notes the monthly Infrastructure Services 2026-2027 Capital Projects Progress Summary Report for July 2026.**

Resolution No.: INF08/26-0072

Moved: Cr Rachel Anderson

Seconded: Cr Viv Coleman

That the Committee recommends that Council:

- 1. Receives and notes the monthly Infrastructure Services 2026-2027 Capital Projects Progress Summary Report for July 2026.**

Carried

5.3 ROADS INFRASTRUCTURE MONTHLY UPDATE JULY 2026

EXECUTIVE SUMMARY

This report is to provide a monthly update to Council on the current operational status of the Roads Infrastructure Department.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Notes the Infrastructure Department monthly update for July 2026.**

Resolution No.: INF08/26-0073

Moved: Cr Terry O'Neill

Seconded: Cr Viv Coleman

That the Committee recommends that Council:

- 1. Notes the Infrastructure Department monthly update for July 2026.**

Carried

ATTENDANCE

Mrs Brianna Baggow left the meeting at 9:56am and returned at 9:58am.

5.4 CORPORATE PROPERTIES OPERATIONAL UPDATE MAY 2026 -JULY 2026

EXECUTIVE SUMMARY

This report is to provide Council with an update on the Corporate Properties operational program during the period 1 May 2026 to 31 July 2026.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. *Notes the Corporate Properties Operational Update May 2026 to July 2026.*

Resolution No.: INF08/26-0074

Moved: Cr Rachel Anderson

Seconded: Cr Alaina Earl

That the Committee recommends that Council:

1. Notes the Corporate Properties Operational Update May 2026 to July 2026.

Carried

Note: That the Committee request a report on both operational and capital funding programs.

That the Committee request clarification on the current timeframe for tenant allocations through the Isaac Affordable Housing Trust and the factors contributing to the allocation process.

ATTENDANCE

Mayor Kelly Vea Vea left the meeting at 10:29am.

5.5 PARKS AND RECREATION OPERATIONAL UPDATE AS AT 31 JULY 2026

EXECUTIVE SUMMARY

This report is to provide an update to Council on the current operational status of the Parks and Recreation Department.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. *Notes the Parks and Recreation Department operational update as at 31 July 2026.*

Resolution No.: INF08/26-0075

Moved: Cr Terry O'Neill

Seconded: Cr Simon West

That the Committee recommends that Council:

- 1. Notes the Parks and Recreation Department operational update as at 31 July 2026.**

Carried

ATTENDANCE

Mayor Kelly Ve a Ve a entered the meeting at 10:34am.

Mrs Brianna Baggow left the meeting at 11:41am and returned at 10:56am.

5.6 REGIONAL POOL STATUS REPORT AS AT JULY 2026

EXECUTIVE SUMMARY

This report provides an overview of the operating and administrative status of the region's swimming pools for the period ending July 2026.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and acknowledges the status of the region's swimming pools in relation to operating status.*

Resolution No.: INF08/26-0076

Moved: Cr Terry O'Neill

Seconded: Cr Alaina Earl

That the Committee recommends that Council:

- 1. Receives and acknowledges the status of the region's swimming pools in relation to operating status.**

Carried

ATTENDANCE

Mr Cale Dendle left the meeting at 11:21am.

6. GENERAL BUSINESS

6.1 Coppabella Intersection

Cr Alaina Earl confirmed that she attended her second TAC Meeting for the year and advised that the Coppabella intersection continues to be monitored.

6.2 E-Scooter Information

Cr Alaina Earl enquired with the Committee about the new laws regarding E-Scooters and who will be sending the communications out.

The Director Infrastructure Services confirmed that once the state releases the new laws that they will be circulated accordingly.

ACTION: DIRECTOR INFRASTRUCTURE SERVICES

6.3 School Crossing – Clements Street, Moranbah

Cr Alaina Earl advised the Committee that she had received feedback regarding the fence at the school crossing on Clements Street, with concerns raised that its height may be impacting visibility for traffic controllers. Cr Earl requested that the matter be investigated.

Cr Earl also made the Committee aware of vehicles parking across the access ramp at the crossing and enquired whether any measures could be implemented to address the issue.

ACTION: MANAGER ROADS INFRASTRUCTURE

6.4 School Crossing, Middlemount

Cr Rachel Anderson advised the Committee that the Crossing Supervisor at Middlemount Community School had successfully secured funding for the installation of a new flashing light at the school crossing and was working collaboratively with Council to determine a suitable location for the sign.

6.5 Car Accident Statistics

Cr Alaina Earl advised the Committees that the car accident statistics currently are sitting at 187 fatalities, this is 18 up from this time last year. 29 of those fatalities occurred in Central QLD.

6.6 Signage on Clarke Creek Road, Bogandilla

Cr Viv Coleman advised that some signage on Clarke Creek Road has been damaged and requested if it can be repaired.

The Director Infrastructure Services confirmed that the signage is owned by TMR and that Council will pass this information on.

ACTION: DIRECTOR INFRASTRUCTURE SERVICES

6.7 Welcome to Isaac Sign

Cr Alaina Earl advised the Committee that there appears to be no "Welcome to Isaac" signage for motorists entering the Isaac region from the Bowen direction. Cr Earl requested that this matter be investigated to determine whether appropriate signage can be installed.

ACTION: MANAGER ROADS INFRASTRUCTURE

6.8 Signage on Red Hill Road, Moranbah

Cr Viv Coleman advised the Committee that there are currently no signage warning drivers of bends in the road on Red Hill Road. Cr Coleman expressed concern that this poses a safety risk, noting that several vehicles have been observed leaving the roadway in this area. Cr Coleman requested that the matter be investigated, including consideration of appropriate warning signage.

ACTION: MANAGER ROADS INFRASTRUCTURE

6.9 Deceased Animal Removal

Cr Alaina Earl enquired about the appropriate contact for the removal of deceased animals, particularly deer, from roads within town areas.

The Manager Parks and Recreation advised that members of the public can contact Council to request the removal of deceased animals from roadways.

6.10 Walkway on Colonial Drive, Clairview

Cr Viv Coleman requested an update on the status of the walking network plans that include Colonial Drive, Clairview.

The Director Infrastructure Services confirmed that an update on the Region's Walking Network Plans will be provided to the Committee in the near future.

ACTION: MANAGER ROADS INFRASTRUCTURE

6.11 Ilbilbie Hall Carpark

Cr Viv Coleman advised the Committee that the car park area at Ilbilbie Hall is in damaged condition and that there is currently no signage in the area. Cr Coleman requested that these matters be investigated, including any necessary repairs and the installation of appropriate signage.

6.12 Illegal Camping at Clairview

Cr Viv Coleman advised the Committee that she has received reports from local residents regarding travellers illegally camping at the town bus stop, which is not a designated camping area. Concerns were raised that some individuals are using the area as a toilet facility, creating excessive noise, and causing disturbance to nearby residents and the broader community. Cr Coleman requested that the matter be investigated.

ACTION: DIRECTOR COMMUNITY SERVICES

6.13 Road-safety Crash Display

The Acting Manager Engineering Services advised the Committee that he is working with QPS and TMR to find get the appropriate approvals to have the road-safety crash display installed next to the painted rock near Coppabella.

ACTION: ACTING MANAGER ENGINEERING SERVICES

7. CONCLUSION

There being no further business, the Chair declared the meeting closed at 11:21am.

These minutes will be confirmed by the Committee at the Engineering and Infrastructure Standing Committee Meeting to be held on Wednesday 9 September 2026 in Moranbah.

MEETING DETAILS

Infrastructure Services Standing Committee Meeting
Wednesday 9 September 2026

AUTHOR

Jason Devitt

AUTHOR POSITION

Director Infrastructure Services

5.1

INFRASTRUCTURE SERVICES MONTHLY FINANCIAL REPORT

EXECUTIVE SUMMARY

Infrastructure Services monthly financial report is presented to Standing Committee stating the progress made in relation to the budget for the period of the financial year drawn from Councils monthly financial report. Variances are noted by exception.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. Receives the Infrastructure Services financial statements for the period ended 26 August 2026.

IMPLICATIONS

Risk Category – Financial

Council has the following risk appetite:

- Averse – for ability to meet cashflow requirements, managed through maintaining sufficient cash balances.
- Cautious – for investment of surplus cash, managed through Council's investment policy.
- Open – for renewal of assets and borrowing to meet key objectives, managed through Council' capital program and debt policy.

With July 2026 representing the start of the 2026/2027 financial year, any budget variances are anticipated to come in line with budget over the remainder of the financial year.

Year to date actual figures represent the position as at 26 August 2026 to meet the reporting timelines for the September Standing Committee Meeting.

Operating Position:

Employee expenses are currently favourable to the revised budget by \$102,604. This favourable variance is mainly due to employee vacancies, with some roles being temporarily backfilled through agency staff. Year-to-date agency temporary staff expenditure totals \$21K, with an additional \$13K recorded as commitments.

Materials and services expenditure is favourable to the year-to-date budget by \$607,020, with actual expenditure of \$1,750,014 against a budget of \$2,357,034. The favourable variance is mainly due to lower expenditure to date for RMPC. Year-to-date commitments total \$11,823,078, including significant commitments of \$3.8M for DRFA consultancy relating to the January 2026 Koji event, \$1.9M for RMPC works,

\$/1.7M for Engineering Services consultancy, including long-term commitments for external site surveillance, and \$1.4M for Galilee and Bowen Basin recoverable works.

Capital revenue for the year to date is \$165,905, which is favourable to budget by \$143,405. This favourable variance is attributable to the receipt of a developer contribution payment for infrastructure charges.

CONSULTATION

Financial Services.

BASIS FOR RECOMMENDATION

Information only report.

ACTION ACCOUNTABILITY

Not Applicable.

KEY MESSAGES

Not Applicable.

Report prepared by:

JASON DEVITT
Director Infrastructure Services

Date: 2 September 2026

Report authorised by:

CALE DENDLE
Chief Executive Officer

Date: 5 September 2026

ATTACHMENTS

- Attachment 1 – 50000 Infrastructure Services Monthly Financial Statement 26 August 2026

REFERENCE DOCUMENT

- Nil

ISAAC REGIONAL COUNCIL

Statement of Comprehensive Income

For the Period Ended 26 August 2026

Infrastructure Services

	Notes	YTD Actual	YTD Revised Budget	Variance	Full Year Revised Budget	Commitments	Completion
		\$	\$	\$	\$	\$	%
Income							
Operating Revenue							
Fees & Charges		226,737	221,912	4,826	1,331,470	-	17.0%
Rental Income		304,781	336,827	(32,046)	2,020,961	-	15.1%
Sales of Contract & Recoverable Works		73,991	75,000	(1,009)	6,773,406	-	1.1%
Operating Grants, Subsidies & Contributions		328,568	266,170	62,398	11,174,637	-	2.9%
Other Recurrent Revenue		45,673	46,167	(494)	277,000	-	16.5%
		979,751	946,076	33,675	21,577,474	-	4.5%
Expenses							
Operating Expenses							
Employee Expenses	1	3,049,301	3,151,905	(102,604)	19,809,661	-	15.4%
Materials & Services	2	1,750,014	2,357,034	(607,020)	23,414,200	11,823,078	7.5%
Depreciation and Amortisation		3,985,329	3,985,329	-	23,911,977	-	16.7%
Corporate Overheads & Competitive Neutrality Costs		2,397,750	2,397,750	-	14,386,501	-	16.7%
		11,182,394	11,892,018	(709,624)	81,522,339	11,823,078	13.7%
Operating Position Before Capital Items		(10,202,644)	(10,945,943)	743,299	(59,944,865)	(11,823,078)	17.0%
Capital Revenue							
Capital Revenue	3	165,905	22,500	143,405	9,892,304	-	1.7%
Proceeds from Sale of Land & PPE		78,119	81,000	(2,881)	1,191,220	-	6.6%
		244,024	103,500	140,524	11,083,524	-	2.2%
Net Result Attributable to Council in Period		(9,958,620)	(10,842,443)	883,823	(48,861,341)	(11,823,078)	20.4%
Total Comprehensive Income		(9,958,620)	(10,842,443)	883,823	(48,861,341)	(11,823,078)	20.4%

- 
1. **Employee Expenses** are favourable compared to the revised budget by \$102,604. This favourable variance is predominantly due to employee vacancies, some of which are currently being backfilled through Agency Temp Staff (YTD actuals \$21K with an additional \$13K in commitments).
 2. **Materials & Services** for the financial year to date are \$607,020 favourable with \$1,750,014 in actual expenditure against the YTD budget of \$2,357,034. This favourable variance is predominantly due to lower expenditure to date for RMPC. YTD commitments are \$11,823,078 with larger commitments of note are \$3.8M DRFA consultancy for January 2026 Koji event, \$1.9M for RMPC works, \$1.7M for Engineering Services consultancy (noting long term commitments for outside site surveillance) and \$1.4M Galilee and Bowen Basin recoverable works.
 3. **Capital Revenue** for the year to date is \$165,905 which is favourable to budget by \$143,405. This favourable variance is due to a developer contribution payment received for infrastructure charges.

MEETING DETAILS

Infrastructure Services Standing Committee Meeting
Wednesday 9 September 2026

AUTHOR

Jason Devitt

AUTHOR POSITION

Director Infrastructure Services

5.2 INFRASTRUCTURE SERVICES 2026-2027 CAPITAL PROJECTS PROGRESS REPORT – AUGUST 2026

EXECUTIVE SUMMARY

This report is to provide an update to the Infrastructure Services Standing Committee and Council of the progress in delivery of the Infrastructure Services 2026-2027 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. ***Receives and notes the monthly Infrastructure Services 2026-2027 Capital Projects Progress Summary Report for August 2026.***

PROJECT HIGHLIGHTS

Corp Prop

- **CW243246 - Isaac Solar Moranbah** – 100% completed the installation has been successfully completed, and the system is fully operational. Capitalisation in progress and Michael St Clair to finalising the grant funding.
- **CW243234 - NBO - New 5 x 2 Bed Units** – Multiyear project – The project is progressing in accordance with the delivery program. The design phase is well advanced, with colour selections completed and the final siting of the four buildings on the allotment nearing completion. Ongoing collaboration with Planning is ensuring the development layout and approval requirements are appropriately addressed, with detailed design and pre-construction activities continuing.
- **CW263423 – NBO - Admin Roof Replacement** – Following the refinement of the project scope and tender documentation, the project was re-released to the market to seek updated submissions. A compulsory site meeting was successfully conducted on 20 August 2026 to ensure all tenderers had a clear understanding of the project requirements and site conditions. The tender period remains open and is scheduled to close at 2:00 pm on 3 September 2026. Following tender evaluation, Council remains confident of awarding the contract and achieving practical completion by mid-November 2026.
- **CW263359 - DYS MMT Admin Storage Room Upgrades** – 100% completed.
- **CW263350 - CORP Residential Renewals 2026** - 80 % completed
 - Project 1 - Residential AC Replacements MBH – completed, waiting for Capitalisation
 - Project 2 - Residential Renovations MBH NBO - completed, waiting for Capitalisation

- **Project 3 - Residential Renovations DYS CLM –**

1 Coleman Street, Dysart – The contractor completed all works a few months ago, and the project is effectively complete.

1 Playfair Street, Clermont – The project remains in progress and is currently behind the agreed completion timeframe. Delivery has been impacted by contractor performance, including poor communication and delays in providing updated construction schedules, which has hindered effective project management and monitoring. Based on the latest advice received from the contractor, practical completion is now forecast for mid-October 2026. Council continues to work with the contractor to achieve completion and close out the project.

- **CW263352 - CORP Fatigue Accommodation Upgrade 2026 – complete.**
- **Kemmis Street Nebo** –The project has reached practical completion, with all required documentation corrected and finalised. The remaining actions are returning the completed Contract of Sale documents to the legal representatives for final settlement and close-out. We would then have the Capitalisation to be completed.

Parks

- **CW253323 – MBH GCAC Plant room rectification** - Expected to be completed in August.
- **CW263371 – CLM Saleyards Selling Pen Renewal** – Project is on schedule and will be completed shortly.
- **CW263424 – CLM Aquatic Centre Upgrade** - Multiyear Project with additional funding in 2027 FY & 2028 FY. Concept design work is near completion. Mechanical, electrical and structural design is underway.

Roads

- **CW273465 – CORP Sealed Surface Renewal Program** – Works are scheduled to start in September
- **CW273466 – CORP Sealed Roads Rehabilitation** – Works are currently underway and due to be completed in September
- **CW273469 – CORP Unsealed Roads Gravel Resheet Program** – Contracts are awarded with works scheduled for late September.

Fleet

- **CW263365 – Replace 28 vehicles** – One light vehicle is still outstanding, with delivery expected in September 2026
- **CW263362 – Replace Front End Loader & 3 Small Trucks** – One Light Truck is outstanding and currently being fitted out with delivery expected in September 2026.

- **CW273475 – Vehicle Replacement** – 43 Vehicles have been ordered. 18 vehicles have been delivered with 25 Vehicles remaining to be delivered.
- **CW273476 – Plant Replacement** – All Plant has been ordered. All Trailers, Earthmovers, and Grasscutters, have been delivered with 7 Trucks remaining to be delivered with expected delivery dates of January /February 2027.
- **CW273477 – CORP Depot Upgrades 2027** – In the process of gathering measurements and information for quote requests.

Engineering Services

- **CW243194 - MBH Goonyella Road Intersection Upgrade** - Earthworks activities have been completed. Asphalt works commenced in mid-July, with the remaining pavement works and associated activities expected to be finalised by the end of August.
- **CW243242 - Phillips Creek Bridge Construction** – Remaining project activities limited and finalisation in progress. An additional funding request to the Federal Government is still being assessed with a decision expected in December 2026.
- **CW253269 - MBH Bacon Street Concrete Footpath** - Tactiles will be installed early September.
- **CW253298 - MBH Mills Ave Upgrade Design** - This is a design-only project being undertaken by Council's internal staff. Planned to complete design by end 2026.
- **CW253304 - Saraji Road Upgrade and Renewal** - This is a multi-year project, with additional funding allocations identified in the 2027 original budget (\$2.0M) and the 2028 budget (\$800K) to support ongoing project delivery. Design works are expected to be completed by October 2026, with construction activities to commence following completion of the design phase.
- **CW263345 - REG Unsealed Roads New Floodway Program** - Concrete works associated with the floodways have been completed. The remaining approach works and installation of road furniture are progressing, with project completion expected in August 2026.
- **CW263347 - REG CCTV installation** - This is a Council-funded project. Works at Binda Park and Sunshine Park have been completed. The remaining works at Lions Park, including installation of the pole, are scheduled for mid-August 2026. The project is expected to be completed by the end of August 2026.
- **CW263348 - CORP Sporting Oval Lighting Upgrade** – Project needs to be re-tendered and out to the market now.
- **CW263419 - Cotherstone Capella Road Pave & Seal** - This is a multi-year project extending through to the 2027/28 financial year. The design phase is expected to be completed by October 2026, with the construction tender anticipated to be advertised in January 2027. Construction is planned to commence prior to the end of the 2026/27 financial year, with project delivery continuing into subsequent financial years.
- **CW263421 - MBH Access & Railway Station Intersection** - This is a multi-year project. The design phase is currently progressing, with approximately 50% of the design completed to date. Further design development will continue as part of the ongoing project delivery.

IMPLICATIONS

The attached Infrastructure Services 2026-2027 Capital Projects Progress Summary spreadsheet identifies the financial and physical position of all projects.

Compliance

To ensure that the Infrastructure Services 2026-2027 Capital Works Program is achieved within the identified timeframes of the 2026-2027 financial year.

Benefits

Council can see a monthly progress report detailing progress of the projects. This report communicates risks/failures/delays that have been identified in the Infrastructure Services 2026-2027 Capital Works Program.

CONSULTATION

- Infrastructure Services Managers

BASIS FOR RECOMMENDATION

To improve business within Infrastructure Services Directorate by providing more appropriate and relevant reporting, transparency and a clear monitoring tool for Council. This report will help identify and communicate any project delays or possible project failures.

ACTION ACCOUNTABILITY

The appropriate Managers and the Director Infrastructure Services are held accountable for the delivery of the project stages and are completed within the identified timeframes.

KEY MESSAGES

That Council has open communication, oversight and transparency of the Infrastructure Services 2025-2026 Capital Works Program, to ensure Isaac will have effective and sustainable infrastructure.

Report prepared by:	Report authorised by:
JASON DEVITT	CALE DENDLE
Director Infrastructure Services	Chief Executive Officer
Date: 2 September 2026	Date: 5 September 2026

ATTACHMENTS

- CONFIDENTIAL Attachment 1 – INF Capital Projects Progress Summary – August 2026

REFERENCE DOCUMENT

- Nil

PAGES 27 - 29 HAVE BEEN REMOVED FOR CONFIDENTIAL REASONS

MEETING DETAILS

Infrastructure Services Standing Committee Meeting
Wednesday 9 September 2026

AUTHOR

Bob Stephen

AUTHOR POSITION

Manager Roads Infrastructure

5.3

ROADS INFRASTRUCTURE MONTHLY UPDATE - AUGUST 2026

EXECUTIVE SUMMARY

This report is to provide a monthly update to Council on the current operational status of the Roads Infrastructure Department.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. Notes the Infrastructure Department monthly update for August 2026.

BACKGROUND

The below information highlights the monthly activities of the Roads Infrastructure Department.

WEST AND CENTRAL REGION

Clermont and Surrounding Area

Commenced or Completed

- Programmed Maintenance Grading was undertaken on Bulliwallah, Pioneer and Dooruna Roads, with an external contractor scheduled to start grading Laglan Road.
- Slashing activities were undertaken at Gregory Development Road.
- Drainage work was completed on Kenlogan and Russel Park Roads with Mount McLaren Road also scheduled.

Upcoming activities

- Maintenance Program is scheduled to be carried out on Twin Hills, Laglan, Wuthung and Barwon Park Roads.
- Slashing and Herbicide Spraying activities are planned for Kilcummin Diamond Downs Road.
- Drainage work is planned on Golden Downs Road.

Dysart and Surrounding Area

Commenced or Completed

- Pothole Patching works were completed along Golden Mile Road, Dysart Clermont Road, Saraji Road, Cotherstone Road and Mt Stuart Bedford Wier Road.
- Slashing activities were carried out on Tieri Road, Grasstree Road, Mt Stuart/Bedford Weir Road.
- Drainage work was carried out in Powell Street.
- Drainage structures were cleaned in Lotus Creek Road, Isaac River Road and May Downs-Carfax Road.

Upcoming activities

- Pothole Patching is planned along Saraji Road, Golden Mile Road, Rolfe Creek Road, Valkyrie Road.
- Slashing works are scheduled in Mt Stuart-Bedford Weir Road, Mackenzie River-Capella Road.
- Drainage work is planned in Dysart Bypass Road.

Middlemount and Surrounding Area

Upcoming activities

- Pothole Patching activities will be planned according to the requirement across the Town Streets.

Moranbah and Surrounding Area

Commenced or Completed

- Drainage work was carried out in Utah Drive and Jackson Avenue.
- Pothole Patching was completed on Redhill Road, MBH Town Streets, Railway Station Road, Moranbah Access Road, PDMA Rd.

Upcoming activities

- Drainage works are planned in Jackson St and Grosvenor Estate.

EAST REGION

Nebo and Surrounding Area

Commenced or Completed

- Maintenance Grading was carried out on Kemmis Creek Road, Bridson Road, Borgs Road.
- Slashing activities were undertaken along Valkyrie Road and Barmount Road.
- Herbicide Spraying is completed in Bridson Road, Turrawulla Road, Airstrip Road, Mountain View Road and Headwall replacement in Turrawulla Road is done.

Upcoming activities

- Programmed Maintenance Grading is scheduled in Waitara Road, Barmount Road, Barmount South Road.

Coast and Surrounding Area

Commenced or Completed

- Programmed Maintenance Grading was carried out in Collaroy-Killarney Road and Mountain View Road.

- Pothole Patching was completed on Carmila Beach Road, Palms Road, Greenhill Road, Marion Settlement Road, Notch Point Road, Flaggy Rock Road, Upper Flaggy Rock Road.
- Drainage structures were cleaned in Barmount Road, Wumalgi East Road, Wumalgi Road, Olives Road, Lavinia Park Road, Macartney Street, Hausens Road, Bar Plains Road, Nimitabel Road, Spring Valley Road, Schneiders Road, Flaggy Rock Road, Carmila West Road, Gibberland Road, Palms Road, Loadsman Road, Gillinbin Creek Road, Greenhill Road, Marion Settlement Road, Ilbilbie Road, Notch Point Road and Gaviglios Road.

Upcoming activities

- Programmed Maintenance Grading is scheduled in Mountain View Road, Collaroy-Killarney Road.

STATE CONTROLLED NETWORK

Commenced or Completed

- Pothole Patching works were completed in Multiple state roads shire wide – Marlborough-Sarina Road, Peak Downs Highway 33A & 33B, Fitzroy Developmental Road, Dysart-Middlemount Road, Oxford Downs-Sarina Road, Bruce Highway, Suttor Developmental Road, Kilcummin-Diamond Downs Road.
- Roadside Slashing was completed on Gregory Developmental Road and Dysart Middlemount Road.
- Grading is completed on May Downs Road.
- Waverley Creek Bore is blown out and repaired.

Upcoming activities

- Pothole Patching and Noxious weed spray will be carried out as part of multiple weekly routine activities.
- Slashing is scheduled along Bruce Highway and Peak Downs Highway.
- Rehabilitation Works are scheduled at 27C Gregory Highway, Dysart-Middlemount Road, 33A Peak Downs Highway.

ISAAC REGION ROAD TRACKER LINK

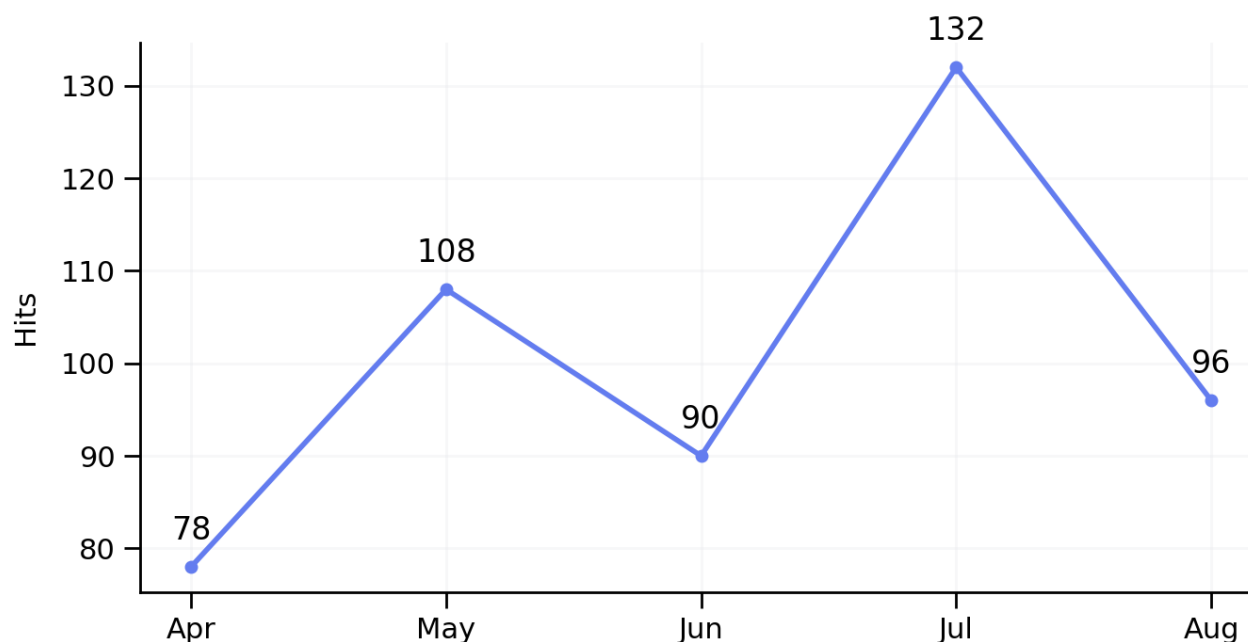


For a full list of works carried out and what Formation grading is planned in the coming month.

- Since the Roads Tracker QR code went live, it has received 504 visits. Monthly traffic has generally trended upward, with July recording 132 hits. August has already reached 96 hits with 12 days remaining, and is projected to finish at approximately 157 hits, making it the strongest month to date.

- (Current daily average: 5.1 hits/day)

Roads Tracker QR Code Hits by Month



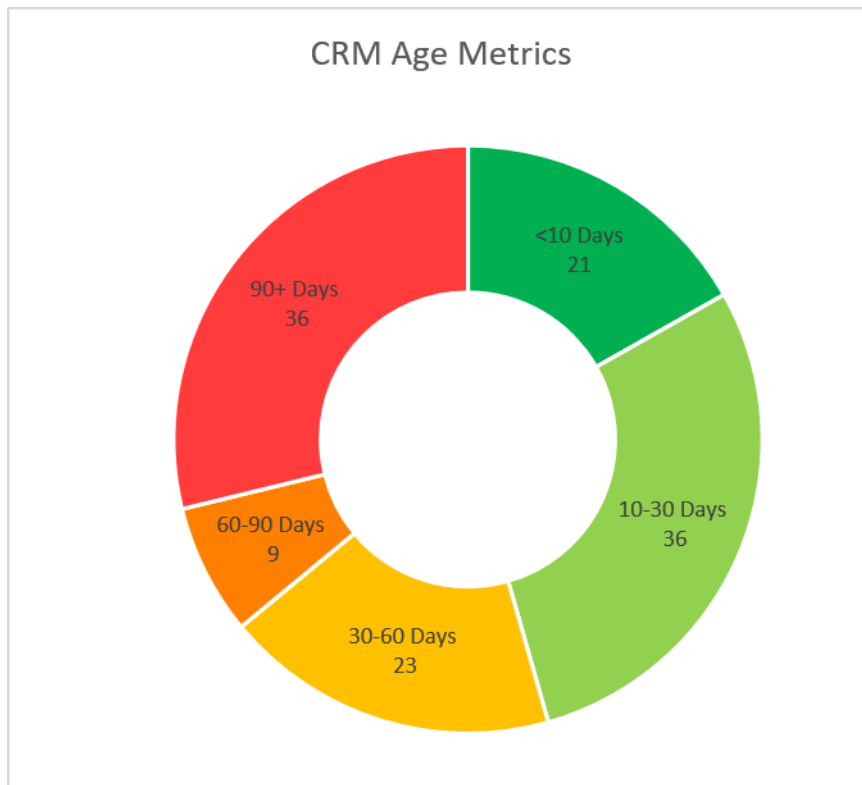
ROADS INSPECTED AUGUST 2026	
10F Bruce Highway (South) (RACAS)	Marlborough Sarina Road (RACAS)
10G Bruce Highway (North) (RACAS)	May Downs Carfax Road
27B Gregory Highway (RACAS)	May Downs Road (RACAS)
27C Gregory Highway (RACAS)	Moranbah Access Road
33A Peak Downs Highway	Mount Addar Road
33B Peak Downs Highway	Mount Britton Road
85C Fitzroy Developmental Road	Mt Donald Road
Alpha Bypass Road	No Name Road
Barrylar Road	Notch Point Road
Betoota Road	Peak Downs Mine Road
Blair Athol Mine Road (RACAS)	Redcliffe Vale Road
Bulls Head Road	Ripplebrook Road
Burrenbring Road	Rubbish Dump Road

Camerons Road	Russell Park Road
Carmila West Road	Saraji Road
Carmila West Service Road	Schneiders Road
Clermont Connection Road (RACAS)	Scrub Creek Road
Dysart Clermont Road	St Lawrence North Road
Dysart Middlemount Road (RACAS)	St Lawrence-Croydon
Eaglefield Road	Streeters Road
Frankfield Road	Taylors Road
Garnhams Road	Tieri Road
Gittins Road	Turrawulla Road (Short Run)
Glenavon Road	Valkyrie Road
Golden Mile Road	Wolfgang Access Road
Goonyella Road	Wumalgi East Road
Gregory Developmental Road (RACAS)	Wumalgi Road
Karmoo Road	Wuthung Road
Laglan Road	Wyena Road
Lindley Road	Wynyard Road
Lizzie Creek Road	

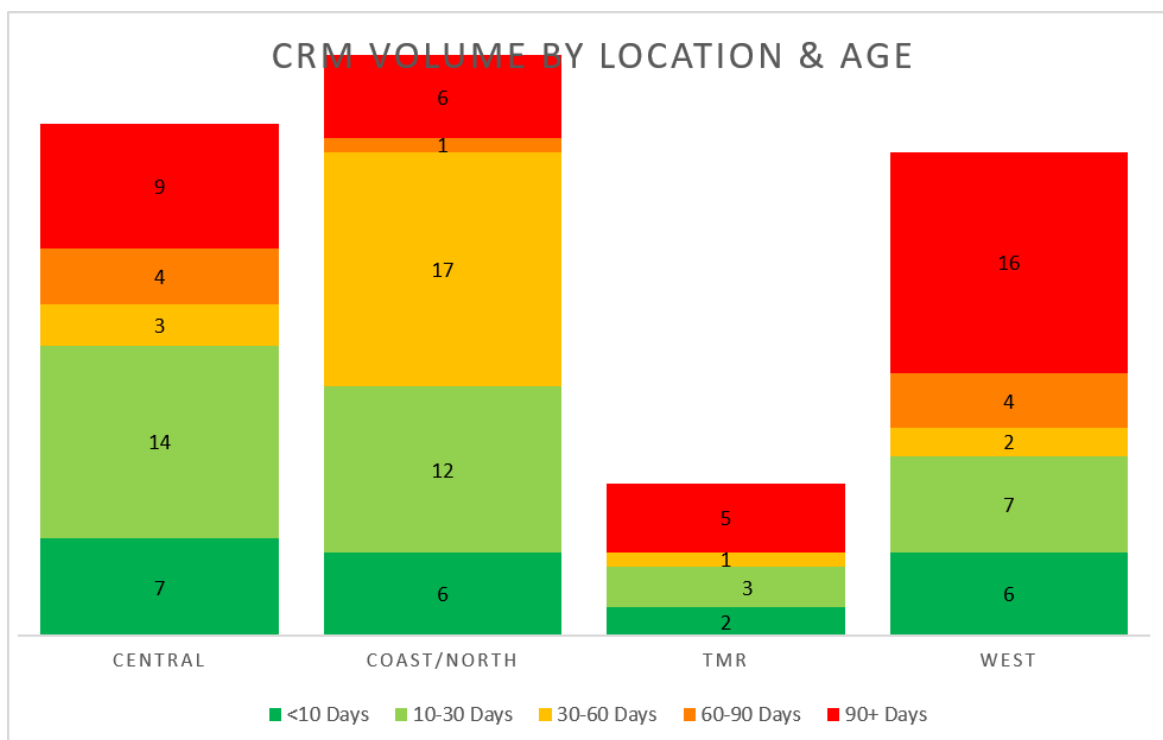
ROADS INSPECTIONS PLANNED IN SEPTEMBER 2026	
10F Bruce Highway (South)	Limestone Road
10G Bruce Highway (North)	Mackenzie River Capella Road
27B Gregory Highway	Marion Settlement Notch Point Road
27C Gregory Highway	Marion Settlement Road
33A Peak Downs Highway	Marrs Road
33B Peak Downs Highway	McDonald Flat Road
85C Fitzroy Developmental Road	Moranbah Access Road
Avalon Road	Mt Flora Mine Road

Barker Road	Nimmitabel Road
Blair Athol Mine Road	Old School Road
Borgs Road	Oxford Downs Sarina Road (RACAS)
Braeside Road	Peak Downs Mine Road
Bridson Road	Peakvale Road
Burwood Road	Railway Station Road
Carmichael Road	Red Rock Road
Clermont - Alpha Road (CH 0.0 to 41.88) (RACAS)	Round Road
Clermont Connection Road	Rubyvale Road
Cockenzie Road	Salt Bush Park Road
Cotherstone Capella Road	Saraji Road
Dysart Clermont Road (RACAS)	Silver K Road
Dysart Middlemount Road	Spring Valley Road
Gaviglios Road	Strathfield Road
Gillinbin Creek Road	Tieri Road
Golden Downs Road	Tinerta Road
Golden Mile Road (RACAS)	Turrawulla Road (RACAS)
Goonyella Road	Twin Hills Road
Gregory Developmental Road	Watkins Road
Kallaroo Road	West Banchory Road
Leos Flat Road	West Hill Road
	Wondabah Road

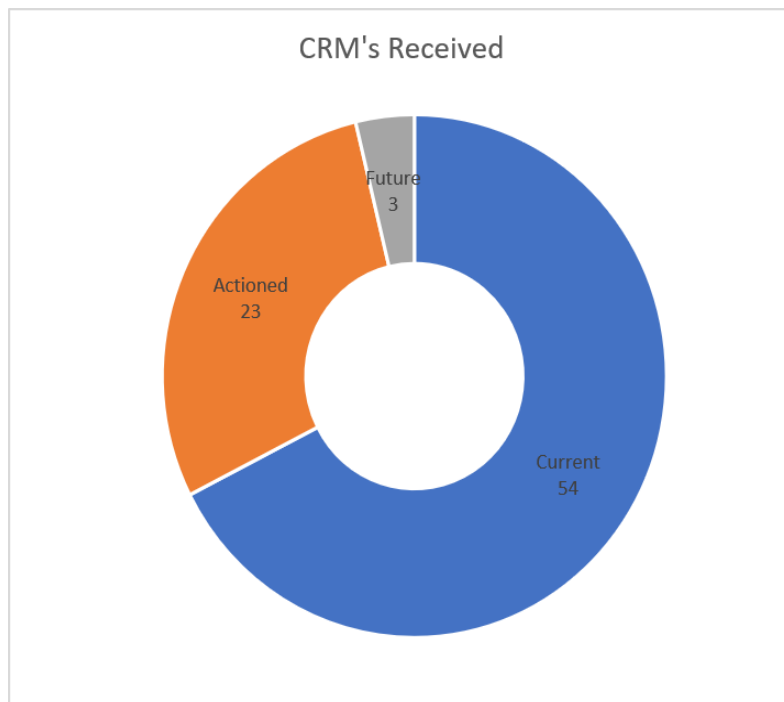
CRM REPORT 22 JULY – 14 AUGUST 2026



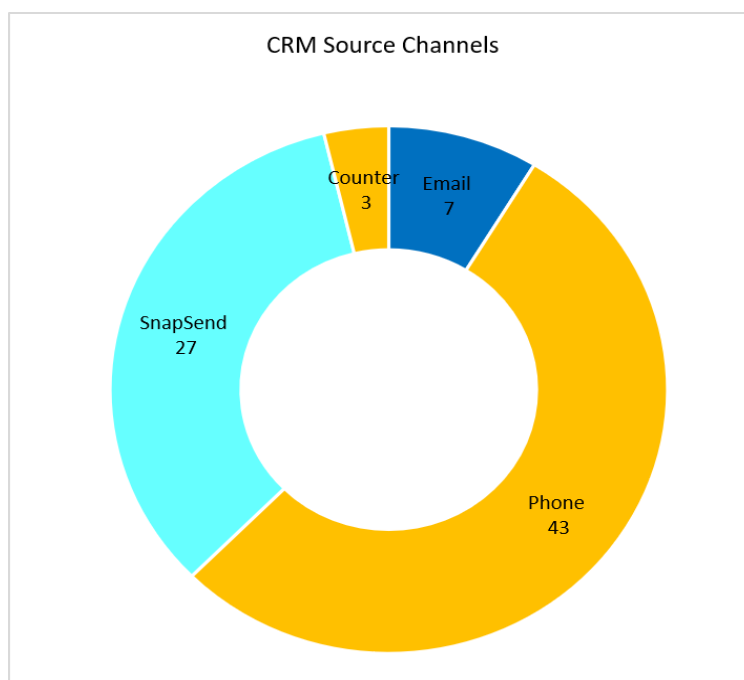
CRM Age Metrics presents the distribution of CRM records by age, grouping items into time-based categories from under 10 days to over 90 days to illustrate the timeliness and progression of requests within the system.



CRM Volume by Location & Age presents the distribution of current CRM requests across the region, categorised by age bracket, to identify areas experiencing higher demand and monitor how long requests have remained open.

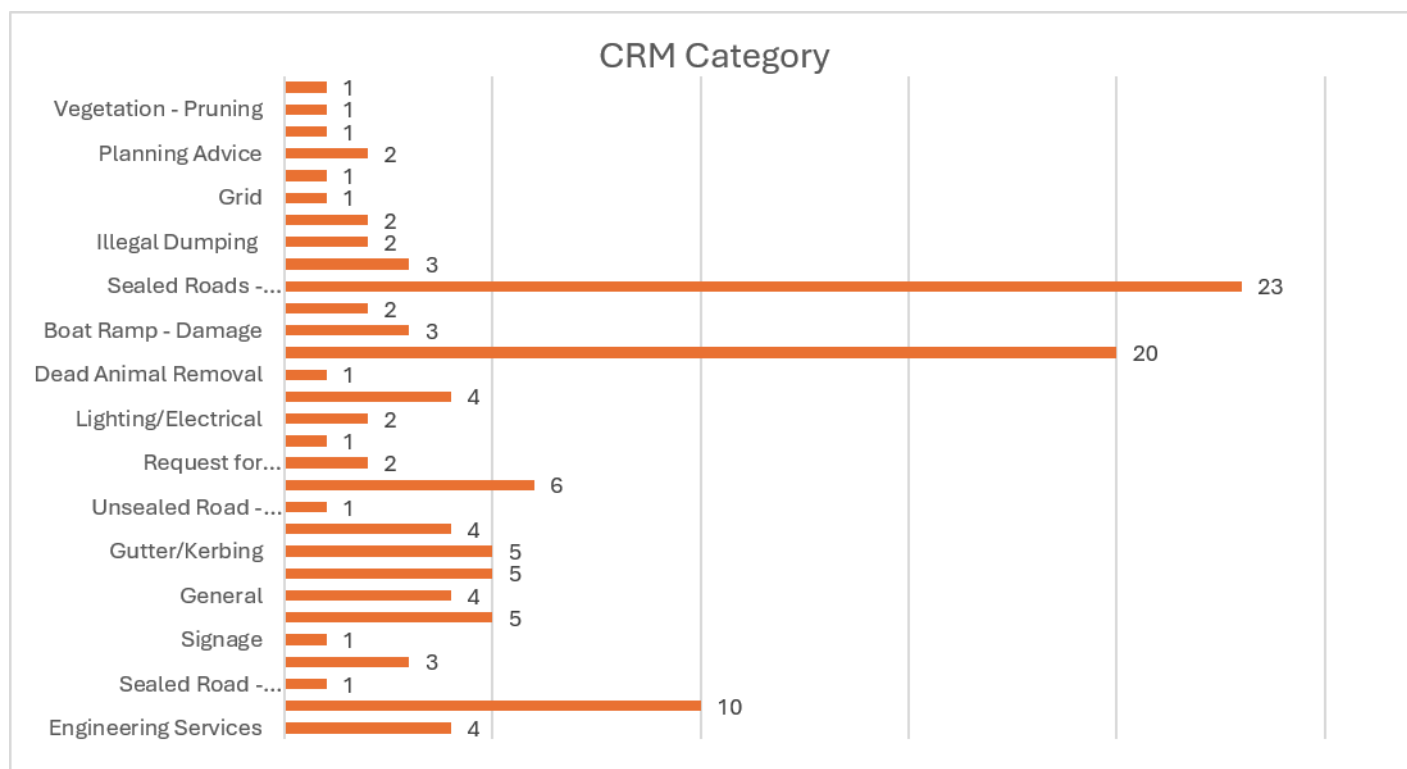


CRM's Received presents the status of all CRM requests received during the reporting period. A total of 80 requests were received, with 23 actioned and closed during the period, while 54 remain current and continue to be progressed, and 3 marked to future planning.



CRM Source Channels presents the methods through which CRM requests were received, highlighting the most used contact channels and providing insight into how the community engages with Council services.

During the reporting period, an issue was identified between the Snap Send Solve platform and the CRM system. Work is underway to improve integration between the two platforms, reducing manual processing requirements and ensuring customer requests are not closed in the SSS platform until the associated CRM has been actioned and completed.



CRM Category highlights the distribution of requests by category, providing insight into the types of issues most frequently reported.

ACTION ACCOUNTABILITY

Information only report

KEY MESSAGES

Isaac Regional Council is committed to transparent decision making, identifying and managing its risks and continuous improvement.

Report prepared by: BOB STEPHEN Manager Roads Infrastructure Date: 2 September 2026	Report authorised by: JASON DEVITT Director Infrastructure Services Date: 2 September 2026
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ATTACHMENTS

- CONFIDENTIAL Attachment 1 – DRFA report September 2026

REFERENCE DOCUMENT

- Nil

PAGES 39 - 40 HAVE BEEN REMOVED FOR CONFIDENTIAL REASONS

MEETING DETAILS

Infrastructure Services Standing Committee Meeting
Wednesday 9 September 2026

AUTHOR

Bob Stephen

AUTHOR POSITION

Manager Fleet

5.4 FLEET DEPARTMENT OPERATIONAL UPDATE – 1 JULY 2026 – 31 AUGUST 2026

EXECUTIVE SUMMARY

This report is to provide an update on the operational activities undertaken by the Fleet Department from 1 July to 31 August 2026.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Notes the operational update provided for the Fleet Department – 1 July 2026 to 31 August 2026**

HIGHLIGHTS

Fleet Turnover 4 years/120,000km

Fleet have been actively working towards reducing the life cycle of the light vehicles from 5 years/150,000Km to 4 years/120,000Km. This reduces maintenance costs on ageing vehicles and improves the re-sale value at auction by around 12%.

Fleet and Plant Maintenance

Light Vehicle servicing is now mostly being done in house at all our IRC workshops.

Fleet continue to use a mix of internal and outsourced suppliers for servicing of plant and for repairs.

Utilisation

While Fleet do not have a formal Fleet reduction program, we are constantly monitoring utilisation and reviewing vehicle use with the aim of reducing Fleet that is not needed.

Regular meetings are held with team leaders and managers to optimise vehicle utilisation and to redistribute underutilised vehicles.

VMS Reporting

VMS reporting is an ongoing process; we are having regular meetings with our service providers Manage my Fleet and Fleetyr to refine our data and ensure accuracy for reporting. We have recently included additional dashboards within the portal. These include Fuel discrepancies (litterage) and working hours.

Fleet Safety Management Assessment

In June, Fleet underwent a Fleet Safety Management Assessment and has since received the assessment reports. Key excerpts from the reports are included below, with the full Assessment Close Out Report and Fleet Safety Assessment Report attached for reference. Overall, the assessment outcome was positive, with a number of recommendations identified to support ongoing improvements. These recommendations will be reviewed and actioned over the coming months

Key Findings - Strengths

Positive Observations and Best Practices Identified



Fleet data and telematics:

Well-developed telematics and BI reporting capability providing visibility of utilisation, location, fuel use, driver behaviour, seatbelt events, idling and work/private use.



Fleet lifecycle and procurement:

Structured asset planning and procurement approach supported by operational specifications, whole-of-life cost consideration, warranty arrangements and supplier support.



Maintenance capability:

Established internal workshop capability supported by service schedules, maintenance records, defect processes and practical escalation of roadworthiness concerns.



Operational knowledge:

Strong practical knowledge within the Fleet function regarding Council's fleet profile, operating environment, supplier arrangements and recurring asset issues.



Emergency and regional response:

Existing disaster management, communication and response arrangements support Council's regional operating environment, including remote travel, severe weather and breakdown response.

Key Findings – Areas for Improvement

Identified Gaps and Opportunities for Enhancement



Cross-functional governance

Opportunity to strengthen structured consultation between Fleet, WHS, operations, procurement, learning and development, governance and insurance.



Procedural consistency

Existing procedures and frameworks are in place, but implementation, awareness and review appear inconsistent across teams and operational areas.



Depot traffic management

Depot traffic flow, signage, line marking, parking, pedestrian interaction and reversing controls should be finalised and consistently implemented.



Pre-start and operator accountability

Paper-based pre-starts are vulnerable to tick-and-flick completion, delayed defect reporting and difficulty confirming the last operator of vehicles or plant.



Training and familiarisation

Opportunity to review licence, competency, VOC, refresher and plant familiarisation processes, particularly for new starters and operators using different makes/models.



Fleet monitoring and data use

Existing fleet data is strong, but there is opportunity to formalise how it is reviewed, escalated and used for proactive behavioural and risk management decisions.

Purchasing of new Fleet, Plant and other Capital delivery projects

Fleet

Fleet have been kept busy with delivery's since the start of the new financial year. We have one car remaining to be delivered from the 25/26 Capital Works program this is due to arrive next month.

Our 26/27 Vehicle Replacement Capital Works program is off to a good start with 16 of our 43 cars delivered and 27 cars due to arrive over the coming months.



Plant

We have finalised all except one of our 25/26 Plant projects with the Isuzu 4x4 truck due to arrive in September. We have taken delivery of 1 Loader, 7 Mowers, 2 Tractors and 6 trailers. This leaves just 7 trucks remaining to be delivered for the 26/27 Plant Capital Works Project. These trucks are expected in December / January.



Depot Upgrades

We are preparing for the replacement of sliding doors at the Middlemount and Dysart. We are replacing these with electric roller doors.

Depot Maintenance

Fleet continue to facilitate the repairs and maintenance at the IRC depots undergoing a variety of repairs including two new Air Conditioners which have been installed at the Nebo and Clermont Depots.

Traffic flow plans are currently being developed with the help of the IPTS team for all the depots, once completed the risk assessment and line marking for the depots will be updated.

Staff

We have welcomed our new Mechanical Apprentice Ella and she has arrived with enthusiasm and is proving a great fit within the team.

We are currently recruiting for a maintenance fitter for Nebo and have a preferred candidate who is currently undergoing pre employment checks.

We farewelled our Fleet Manager Malcolm Gardiner in July and Bob Stephen has stepped into the role in an acting capacity.

Challenges and areas for improvement

We are continuing to monitor the fuel supplies and are urging all staff to do what they can to preserve our supplies

IMPLICATIONS

Fleet operations shall continue to operate to maintain and improve service levels for internal and external customers.

CONSULTATION

Fleet Team

BASIS FOR RECOMMENDATION

The report provides council with an understanding of the Plant and Fleet Department Operations

ACTION ACCOUNTABILITY

Information report only.

KEY MESSAGES

Fleet operations continue to strive to maintain a high level of Service to ensure other departments can undertake their roles in supporting the community

Report prepared by:

BOB STEPHEN
Manager Fleet

Date: 1 September 2026

Report authorised by:

JASON DEVITT
Director Infrastructure Services

Date: 2 September 2026

ATTACHMENTS

- CONFIDENTIAL Attachment 1 - Marsh Fleet Safety Assessment Close Out Report IRC Jun2026
- CONFIDENTIAL Attachment 2 - Marsh JLT LGMA Fleet Risk Management Assessment IRC Jun2026
- CONFIDENTIAL Attachment 3 - Marsh JLT LGMA Fleet Risk Management Report IRC Jul2026

REFERENCE DOCUMENT

- Nil

PAGES 46 - 101 HAVE BEEN REMOVED FOR CONFIDENTIAL REASONS

MEETING DETAILS

Infrastructure Services Standing Committee Meeting
Wednesday 9 September 2026

AUTHOR

Kelly Shepherd

AUTHOR POSITION

Senior Community Leasing Officer

5.5 EXPRESSION OF INTEREST - LOT ACSP232350 - PART OF LOT 19 ON SP316246 – SARCHEDON DRIVE, MORANBAH

EXECUTIVE SUMMARY

This report seeks to provide an overview of the Expression of Interest process including the outcomes and recommendations for Council consideration and endorsement.

OFFICER'S RECOMMENDATION

That the Committee recommends that:

1. ***Under the provisions of Section 236 (2) of the Local Government Regulations 2012 resolve that an exception from inviting written quotes or tenders is granted for tenure over ACSP232350 being part of Lot 19 on SP316246 located at Sarchedon Drive, Moranbah.***
2. ***Under the provisions of Section 236 (1)(b)(ii) of the Local Government Regulations 2012 resolve to enter into a ten-year trustee lease agreement with the Australian Army Cadet Unit 145 and a trustee lease with Moranbah Junior Motocross Club Inc. to 30 October 2031 (to coordinate with the expiry date of their sub-lease on AASP232350) over ACSP232350 being part of Lot 19 on SP316246, Sarchedon Drive, Moranbah.***
 - a. ***Lease fees to be charged in accordance with 2026-2027 Fees & Charges.***
 - b. ***All outgoings will be at the expense of the Trustee Lessee as detailed in the Standard Terms Documents.***
 - c. ***Acknowledging that the clubhouse and amenities facilities remain Council assets and therefore Base Building Inclusions and Exclusions will apply.***
3. ***Authorises the Chief Executive Officer to negotiate, vary and execute the legal instruments to action clause 1 and 2 above.***

BACKGROUND

The former Trustee Lessee of the land, Moranbah Junior Motorsports Inc's lease expired on 13 April 2026, and the club vacated the property leaving it clean and tidy.

In preparation for a new tenure an Expression of Interest was developed and published in SpeakUp Isaac on 1 July 2026 and closed on 3 August 2026.

EXPRESSION OF INTEREST

Assessment Panel folders were created for panel members and disbursed after receiving their Conflict of Interest Declaration forms. The Assessment Panel consisted of:

- Division 3 Councillor
- Manager Parks and Recreation
- Overseer Parks and Recreation
- Senior Community Leasing Officer

Council received four (4) submissions in response to the Expression of Interest. The submissions were received from:

- Moranbah Speedway Association Inc
- Australian Army Cadet Unit 145
- Moranbah Junior Motocross Club Inc
- Moranbah Kart Club Association Inc

EVALUATION PANEL SUMMARY

The panel assessment identified the Australian Army Cadet Unit 145's submission as the highest-ranked proposal, achieving the highest overall score of 27.1, closely followed by Moranbah Junior MX with a score of 26.8. Both submissions demonstrated strong alignment with the evaluation criteria and were considered capable of delivering ongoing community benefit through active utilisation of the reserve. Full review of the evaluation panel is provided in CONFIDENTIAL attachment 2 and 3.

EVALUATION PANEL RECOMMENDATION

Based on the evaluation scores and assessment outcomes, the panel considers the Australian Army Cadet Unit 145's submission to represent the strongest overall proposal, having achieved the highest score and demonstrated the best overall alignment with the objectives of the Expression of Interest process.

Given the closeness of the assessment results between the Australian Army Cadet Unit 145 and Moranbah Junior Motocross Club Inc's submissions, the panel also considers that further investigation of potential shared-use opportunities may be warranted to maximise community benefit, improve utilisation of the reserve and support multiple compatible user groups where feasible.

Both organisations indicated a willingness to participate in a shared-use arrangement. The Australian Army Cadet Unit 145 identified the front portion of the site as its preferred area of occupation, while Moranbah Junior Motocross Club Inc indicated that, in the event of a shared-use arrangement, its preferred allocation would be the rear portion of the site. The panel notes that these preferences appear complementary and may provide an opportunity to accommodate both organisations within the reserve, subject to further assessment, site planning and lease negotiations.

IMPLICATIONS

Community Benefit and Social Wellbeing Proceeding with a new 10-year lease would provide long-term security for the Australian Army Cadet Unit 145 and the Moranbah Junior Motocross Club Inc, enabling continued delivery of programs and community events.

Financial implications may include the cost of a survey to define a boundary between the two community groups.

Continued subsidised leasing arrangements and potential costs for infrastructure upkeep or shared facility maintenance of the toilets.

Preparation of tenure to be completed internally by the Senior Community Leasing Officer.

Lease fees and conditions attached to the proposed tenure will be applied in accordance with the 2026-2027 Fees and Charges.

Maintenance The clubs are responsible for maintaining the leased land and a clubhouse within the site apart from the amenities, ensuring they remain safe, functional, and in good condition throughout the term of the agreement. This proactive approach reduces Council's maintenance burden and demonstrates the club's commitment to preserving community infrastructure.

CONSULTATION

Internal

Councillor – Division 3 – In principle support

Director Infrastructure Services – In principle support

Manager Parks and Recreation – In principle support

Senior Community Leasing Officer – In principle support

External

Australian Army Cadet Unit 145

Moranbah Junior Motocross Club Inc

BASIS FOR RECOMMENDATION

To enter into tenure with a long-term tenant that provides valuable access to activities to Moranbah and the surrounding community; and at the same time provides Council with strong management capacity.

ACTION ACCOUNTABILITY

Manager Parks and Recreation to progress tenure documentation.

KEY MESSAGES

Council is committed to transparent decision making.

Council is committed to ensuring access to community facilities for clubs and groups to provide beneficial services to the region.

Council is taking a considered and logical approach to the long-term life cycle of the Region's Community Facilities.

Report prepared by:

MICHAEL BUCKLEY
Manager Parks and Recreation

Date: 2 September 2026

Report authorised by:

JASON DEVITT
Director Infrastructure Services

Date: 2 September 2026

ATTACHMENTS

- Attachment 1 - Site Location - Sarchedon Drive Moranbah
- CONFIDENTIAL Attachment 2 – Evaluation Scorecard Panel Results
- CONFIDENTIAL Attachment 3 – Evaluation Observation and Comments

REFERENCE DOCUMENT

- PECS-POL-128 Community Tenures Policy for Council Owned and/or Controlled Facilities

ATTACHMENT 3 – SITE LOCATION

LOT ON PLAN: ACSP232350 BEING PART OF LOT 19 ON SP316246
ADDRESS: SARCHEDON DRIVE, MORANBAH



PAGES 107 - 110 HAVE BEEN REMOVED FOR CONFIDENTIAL REASONS

MEETING DETAILS

Infrastructure Services Standing Committee Meeting

Wednesday 9 September 2026

AUTHOR

Emma Wyhoon

AUTHOR POSITION

Safety & Resilience Manager

5.6

SAFETY & RESILIENCE UPDATE

EXECUTIVE SUMMARY

The Safety & Resilience team strengthened organisational WHS performance by escalating critical risks to ELT, completing occupational hygiene monitoring across all townships, progressing team capability initiatives, and delivering ongoing assurance, investigation, inspection, and risk management activities.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. Receive and note the Safety and Resilience Report

BACKGROUND

The Safety & Resilience team continued to monitor and escalate key organisational WHS risks to the Executive Leadership Team (ELT), with a particular focus on systemic factors contributing to safety performance.

Key concerns highlighted included ongoing safety culture challenges across the organisation, inconsistent application of risk management practices, and gaps in risk ownership and control effectiveness.

These issues present inherent organisational risks that may reduce the effectiveness of risk controls and contribute to adverse safety outcomes if not addressed.

Alongside this strategic focus, the team completed occupational hygiene monitoring across all townships to better understand dust and noise exposure risks and support the ongoing development of health monitoring and risk control programs.

IMPLICATIONS

The implications of this work include ensuring practical, embedded risk management within everyday operational practice and elevating the visibility and influence of Safety & Resilience across the business.

CONSULTATION

We will maintain strong consultation by continuing to engage leadership team, unions, and the workforce to ensure safety and resilience initiatives are practical, collaborative, and well-supported.

BASIS FOR RECOMMENDATION

It is recommended that the monthly report be accepted, noting the ELT reporting and BAU activities.

ACTION ACCOUNTABILITY

Accountability for the delivery and oversight of Safety and Resilience initiatives is a joint responsibility shared between the Safety & Resilience Manager, the Safety and Resilience Team, the Director of Corporate Services, and Executive Leadership Team (ELT) members.

KEY MESSAGES

Improving safety performance will require stronger workforce engagement, targeted education, and consistent leadership reinforcement to build a positive safety culture, strengthen risk ownership, and embed effective risk management practices across the organisation.

Report prepared by:	Report authorised by:
EMMA WYHOON	DARREN FETTELL
Manager Safety & Resilience	Director Corporate Services
Date: 1 September 2026	Date: 1 September 2026

ATTACHMENTS

- Attachment 1 – Safety & Resilience Monthly Report
- Attachment 2 - Directorate Monthly Snapshot Infrastructure

REFERENCE DOCUMENT

- Nil

SAFETY AND RESILIENCE MONTHLY REPORT

DATE	8 September 2026
TO	Ordinary Meeting
FROM	Safety & Resilience Department

SUMMARY

The Safety & Resilience team focused on escalating key risk concerns to the Executive Leadership Team (ELT) and completed occupational hygiene monitoring across all townships to better understand dust and noise exposure risks and inform health monitoring and risk control programs. Core actions this month include -

- Escalated significant risk concerns to ELT for visibility and action.
- Completed occupational hygiene monitoring across all townships.
- Progressed recruitment activities to strengthen Safety & Resilience team resourcing and service delivery capability.
- Recognised Wesley Hinsbey's 5 years of service as a Safety Business Partner.
- Conducted workplace inspections and targeted spot checks.
- Undertook incident investigations and corrective action management.
- Continued support and administration of the Lucidity risk management system.
- Delivered ongoing safety and resilience advisory and assurance activities.

BEST PRACTICE SYSTEMS

Core Actions and Information

There has been limited movement since the previous reporting period, with several procedures now awaiting final stakeholder input before progressing to broader organisational consultation.

Ready for Consultation (pending final stakeholder feedback):

- Psychosocial Risk Management
- Fitness for Work
- Injury Management
- Roles and Responsibilities
- Safety Breaches and Misconduct
- Fatigue Risk Management

OBJECTIVES AND TARGETS

Organisational KPIs

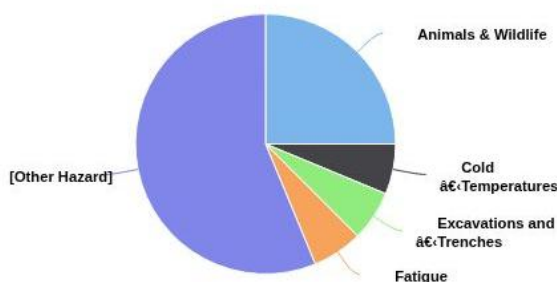
Organisational Performance Area	Result	Target
Incident & Emergency Reporting Accuracy	71.74%	100%
Corrective Actions Closed on Time (monthly)	84.48%	≥ 95%
Critical Controls Verified – per. Risk Registers	[XX%]	100%
Major Issues Escalated within Timeframes	100%	100%

SAFETY AND RESILIENCE MONTHLY REPORT

EFFECTIVE RISK MANAGEMENT

Hazards reported in the report period 29/07/2026 – 28/08/2026

Top 5 Hazards



Animals & Wildlife - 4 Cold Temperatures - 1 Excavations and Trenches - 1 Fatigue - 1 [Other Hazard] - 9

High Risk Hazards Reported Outstanding: 0

EVENT/INCIDENT REVIEW

Total number of incidents/events: 46

Incident frequency rate (Organisational): 189.90

(Incident Frequency Rate (IFR) is a key safety performance metric used to measure how often workplace incidents occur over a defined period, typically normalized per 200,000 hours worked. A lower IFR indicates better safety performance, while a rising IFR may signal emerging risks or gaps in controls.)

NOTE – calculated on average hours worked based on quarter period

What	Number	Percentage
Plant	14	30.43%
Report Only - Other	11	23.91%
Report Only - Plant	2	4.35%
Property	7	15.22%
Environment	4	8.70%
Injury	4	8.70%
Security/Threat	2	4.35%
Dangerous Event	1	2.17%
Near Miss	1	2.17%
Total	46	100.00%

SAFETY AND RESILIENCE MONTHLY REPORT

Total Incidents Reported	46	177
Incident Frequency Rate (IFR)	189.9	121.79

Incident frequency rate by Directorate –

(please note – if a directorate is not featured here, they have no reported incidents in the reporting period)

ID	DIRECTORATE	INCIDENT REPORTS	AVERAGE HOURS WORKED	Incident Frequency Rate	Incident frequency direction
60	COMMUNITY SERVICES	8	10684.75	149.75	↑
40	CORPORATE SERVICES	0	8577.25	-	→
50	INFRASTRUCTURE SERVICES	29	20402.75	284.28	↑
80	WATER & WASTE	9	8780.25	205.01	↑

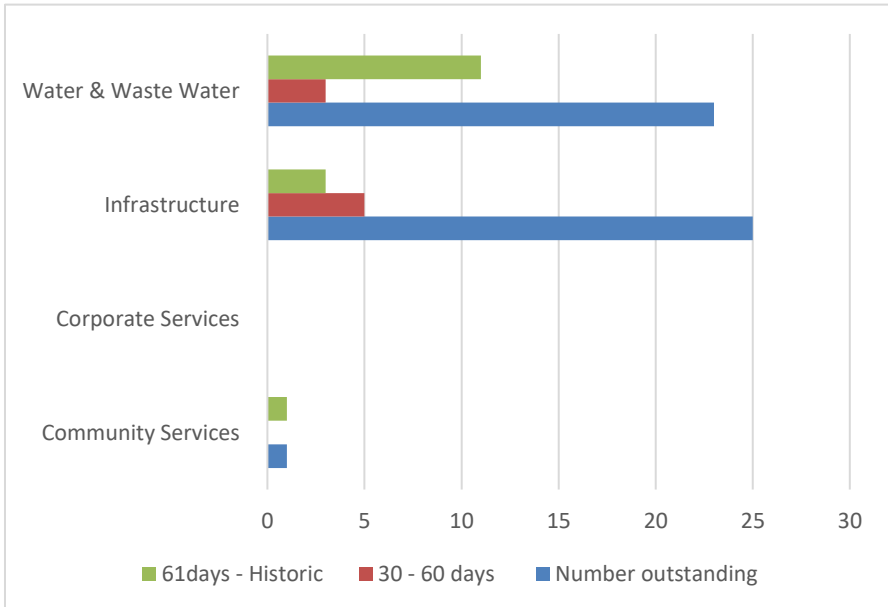
REPORTING Incidents – Timeliness to reporting timeframes

Total reported	Late reporting	Infrastructure	Communities	Water & Waste	Corp Services
46	13	8	4	3	0

Notifiable Incidents, Non-Conformances and Trends

Safety & Resilience report on risk considerations has been presented to ELT.

SAFETY AND RESILIENCE MONTHLY REPORT

As at 28.08.2026		Overdue Actions _ By Directorate																					
Directorate	Total	Breakdown Overview																					
Water & Waste	23	 <table><caption>Overdue Actions Data</caption><thead><tr><th>Directorate</th><th>61days - Historic</th><th>30 - 60 days</th><th>Number outstanding</th></tr></thead><tbody><tr><td>Water & Waste</td><td>11</td><td>3</td><td>23</td></tr><tr><td>Infrastructure</td><td>3</td><td>5</td><td>25</td></tr><tr><td>Corporate Services</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Community Services</td><td>1</td><td>0</td><td>1</td></tr></tbody></table>		Directorate	61days - Historic	30 - 60 days	Number outstanding	Water & Waste	11	3	23	Infrastructure	3	5	25	Corporate Services	0	0	0	Community Services	1	0	1
Directorate	61days - Historic			30 - 60 days	Number outstanding																		
Water & Waste	11			3	23																		
Infrastructure	3			5	25																		
Corporate Services	0	0	0																				
Community Services	1	0	1																				
Infrastructure	25																						
Corporate Services	0																						
Community Services	1																						

Overdue Corrective Actions

EMERGENCY MANAGEMENT

Disaster Management

The Senior Disaster & Emergency Resilience Partner and Disaster & Emergency Support Officer attended the 2026 Guardian User Group event, hosted by Redlands City Council at North Stradbroke Island.

SES Call Outs

Nil Report Data

SAFETY AND RESILIENCE MONTHLY REPORT

Bushfire Season Preparedness and Mitigation

The Area Bushfire Management Committee (ABMC) meeting, hosted by the Central Region Rural Fire Service Queensland, was held during the reporting period. The committee brings together relevant agencies and stakeholders to review progress against hazard reduction priorities identified in the Bushfire Risk Mitigation Plan (BRMP).

Positive progress has been achieved across a number of priority actions for the current fire season. However, the implementation of hazard reduction burns at Coppabella has been impacted by limited volunteer availability. This activity remains a high priority and will continue to be progressed as resources permit.

IMPROVING WORKER CONSULTATION

Type	Number
Town/Toolbox Talks	1
Safety Alert	1
HSR/HSWC Meetings	HSWC EOI issued
Emails – All Staff	
Presentations/Coaching	Clermont P&R – Review work instructions Delivery of safety overview P&E/CEC Department

SAFETY AND RESILIENCE MONTHLY REPORT

WELLBEING & CAPACITY TO WORK

Number Work Related Claims: **17**

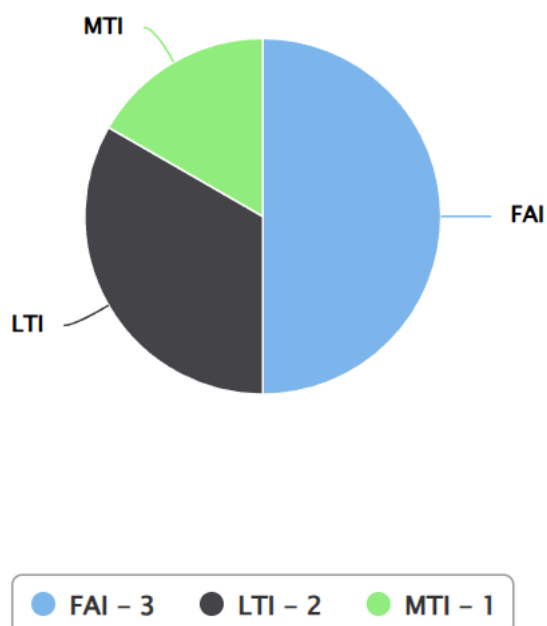
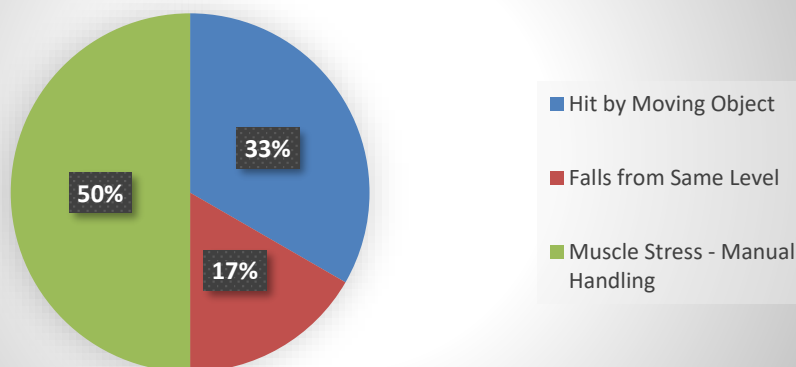
Number Worker Support cases: **18**

Current number of Suitable Duties Plans: **12**

Number of Psychosocial cases: **2**

Number of Common Law Claims: **1**

Injury Mechanism



FAI	First Aid Injury	RWI	Restricted Work Injury	MTI	Medical Treatment Injury
LTI	Lost Time Injury	WCI	Work Cover Injury		

SAFETY AND RESILIENCE MONTHLY REPORT

AUDIT/ INSPECTIONS

Type	Number	Description
Hazard Inspections	1	Moranbah wastewater – moving waste skips.
Spot Checks	3	1.Clermont Parks, pole saw operations 2.Moranbah Roads, roadside slashing 3.Dysart Roads, pothole patching 4.Dysart Roads, cleaning drains 5. Network Plumber, Dysart, hydro-vacing inground valve.
Hazard Control Verifications	2	1.Clermont Parks team conducting funeral preparations 2. Moranbah Roads team, installing parking bump stops in town square.
Risk Assessments and Support Sessions	1	Coaching & Training Sessions
		3

DRUG & ALCOHOL TESTING

Date	Location	Testing Type (random, blanket, just cause)	#Tested	#Non-Negative
13.8.26	Nebo Office	Blanket	7	Nil

S&R Professional Development and Capability

- Drug and Alcohol Testing training for new safety officer
- Guardian User Group Conference from 25-28 August attended by Senior Disaster & Resilience Partner and Disaster & Resilience Partner.

SAFETY AND RESILIENCE MONTHLY REPORT

•What it looks like

- Alignment with ISO 45001, ISO 45003.
- Current and up-to-date with legislation
- Endorsed by Executive Leadership
- IMS alignment with corporate strategy

•How it is Achieved/Monitored

- S&R Team desktop review all documents annually
- Management Review (per stated review periods)
- Participate in internal and external Audits
- Ease of accessibility and application

BEST PRACTICE SYSTEM

•What it looks like

- S&R Business Plans
- Alignment to Corporate strategy and goals
- Role based LPis

•How it is Achieved/Monitored

- Individual, management, & directorate LPis
- Achieving Business Plan actions and milestones
- Closure of outstanding actions in agreed timeframes

ESTABLISHING OBJECTIVES AND TARGETS

•What it looks like

- Reduction in open hazard reports
- Reduction in hazard report severity
- Reduction in AFR/LTI rates
- Risk levels within risk appetite

•How it is Achieved/Monitored

- All site/team/directorate operational Risk Registers up to date and regularly revised
- Monthly/Quarterly reporting on S&R performance data, trends and risks
- Monitor and conduct compliance spot checks
- All tasks supported by a risk assessment

EFFECTIVE RISK MANAGEMENT

•What it looks like

- Regular and Structured Communications
- Accessible Consultation Channels
- Feedback Loops
- Leadership Visibility

•How it is Achieved/Monitored

- Establish clear consultation procedures
- Host scheduled committee meetings
- Ensure diverse engagement methods
- Act on feedback visibly
- Ensure on ground presence and engagement

IMPROVING WORKER CONSULTATION

•What it looks like

- Supportive Leadership - active promotion
- Inclusive and Respectful Culture
- Psychologically and Physically safe workplaces
- Access to Wellness Resources
- Injuries and Claims managed promptly and compassionately

•How it is Achieved/Monitored

- Proactive injury and wellness staff engagement
- Improvements in staff survey results
- Manager Supervision and one-on-one check-ins
- Injury and Claim data analysis and reporting

WELLBEING AND CAPACITY TO WORK

•What it looks like

- Aligns with strategic objectives
- Constructive and solutions focussed
- Planned and systematic
- Workforce engagement and ownership
- Timely follow up of corrective actions

•How it is Achieved/Monitored

- Develop structured audit and inspection schedule
- Use of standardised tools and templates
- Engage workforce
- Communicate findings transparently
- Track and close out actions in agreed timeframes

MAINTAIN AUDITS AND INSPECTIONS

•What it looks like

- Embed S&R strategies into strategic and operational planning
- Invest in systems and innovation
- Champion a learning culture
- Support Workforce capability
- Set clear safety performance targets

•How it is Achieved/Monitored

- Benchmark to industry best practice standards and monitor
- Establish, monitor, track and trend analysis of safety LPis
- Encourage open reporting and learning
- Lead by example, support initiatives and role model behaviours

CONTINUOUS IMPROVEMENT

•What it looks like

- Visible leadership commitment
- Clear accountability for S&R
- Development of capability
- Integration of S&R into business decisions
- Recognition of S&R contributions

•How it is Achieved/Monitored

- Define S&R roles and responsibilities
- Establish, monitor, track and trend analysis of safety LPis
- Provide easy access to S&R frameworks, information, and data.
- Support workforce with training, coaching and mentoring
- Recognise and reward S&R leadership behaviours

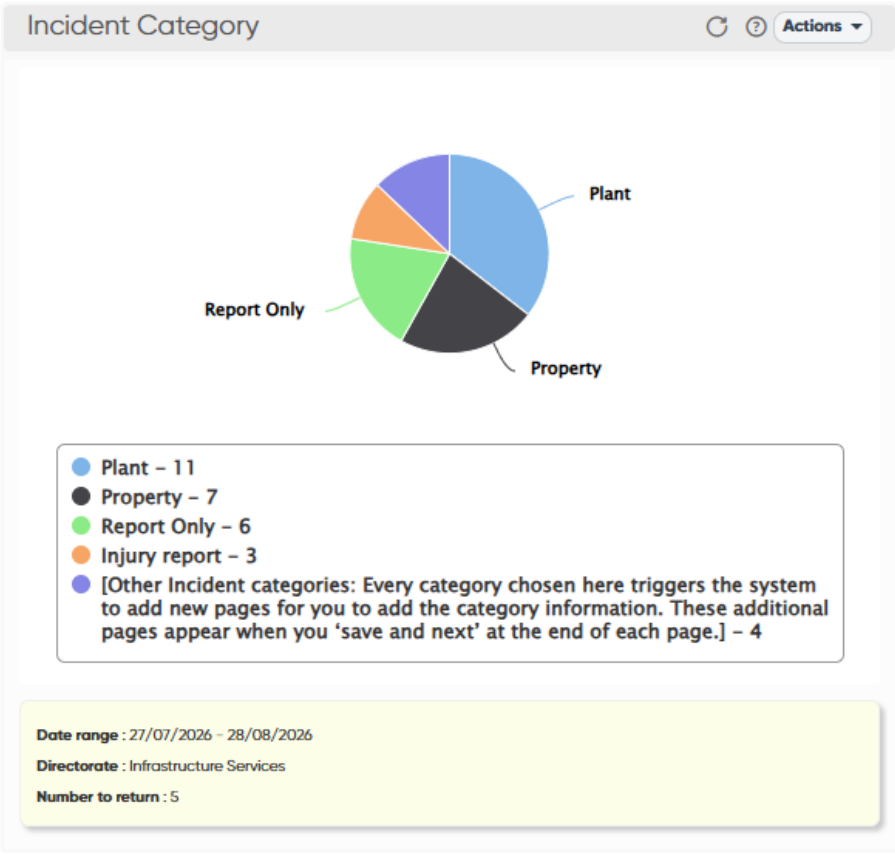
EMPOWERING AND SUPPORTING LEADERSHIP

WHS SNAPSHOT

DIRECTORATE INFRASTRUCTURE

DATE From 27/07/2026 – 28/08/2026

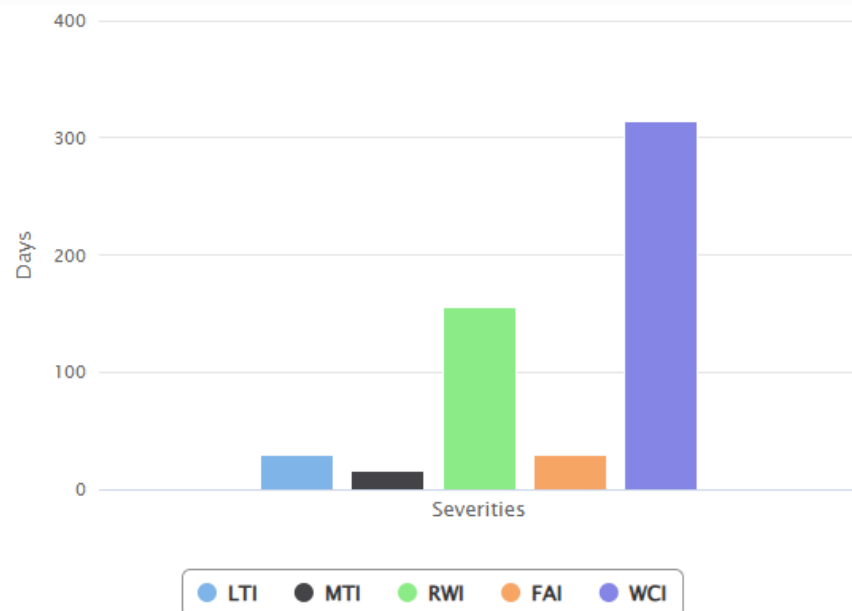
INCIDENT INFORMATION



WHS SNAPSHOT

Days Since Last Injury

🔄 ⓘ Actions



Directorate : Infrastructure Services

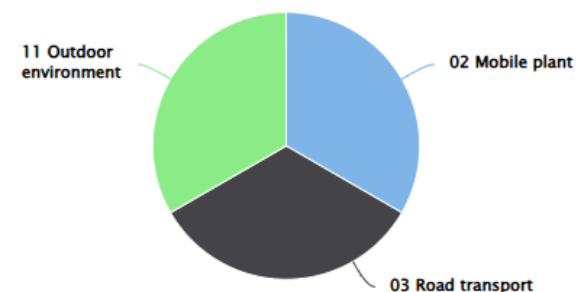
Select Display : Single Column

Max bar height (days) : 3650

Injury Agency Analysis

🔄 ⓘ Actions

Top 5 Injury Agency



02 Mobile plant - 1 03 Road transport - 1
11 Outdoor environment - 1

Select Display : Pie Chart

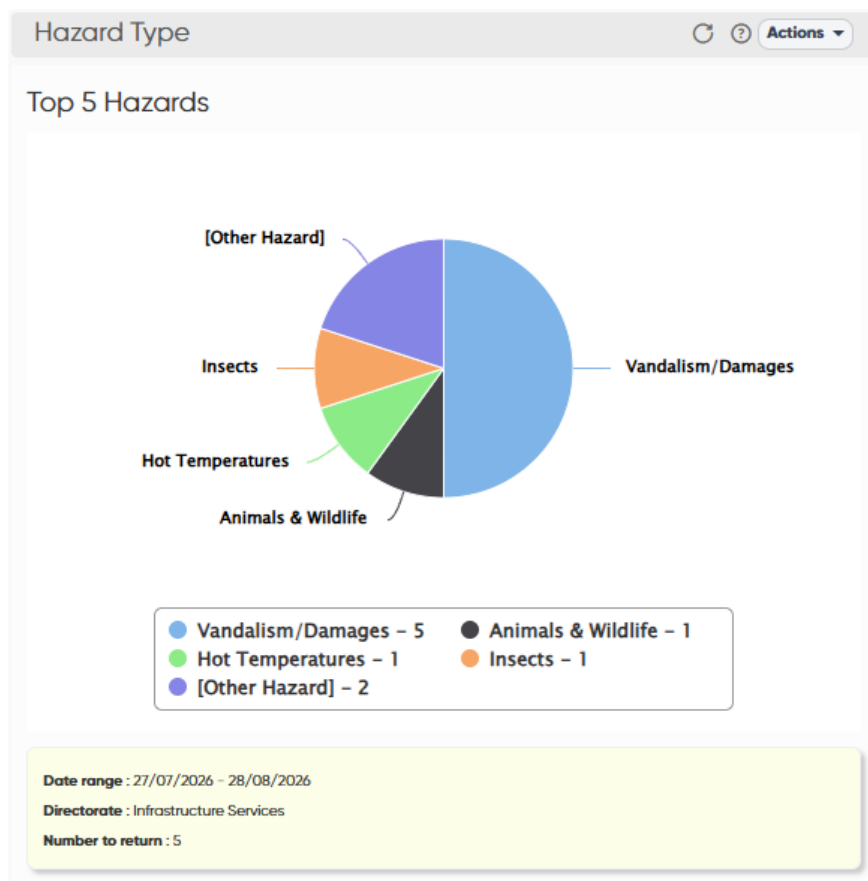
Date range : 27/07/2026 - 28/08/2026

Directorate : Infrastructure Services

Number to return : 5

WHS SNAPSHOT

HAZARDS OVERVIEW



CORRECTIVE ACTIONS OUTSTANDING

WHS SNAPSHOT

