

NOTICE OF MEETING

Dear Committee Members

You are requested to attend the following meeting of Council.

WATER AND WASTE STANDING COMMITTEE MEETING OF ISAAC REGIONAL COUNCIL

TO BE HELD ON
WEDNESDAY, 8 APRIL 2026
COMMENCING AT 1.00PM
COUNCIL CHAMBERS - MORANBAH

CALE DENDLE
Chief Executive Officer

SCOTT CASEY
Committee Officer
Director Water and Waste

Committee Members:
Cr Simon West (Chair)
Mayor Kelly Ve'a Ve'a
Cr Vern Russell
Cr Rachel Anderson
Cr Viv Coleman

LOCAL GOVERNMENT ACT 2009

Local Government Regulation 2012

Chapter 8, Part 2 Local Government Meetings and Committees

Division 1A, Requirements for Local Government Meetings Generally

254J Closed meetings

- (1) A local government may resolve that all or part of a meeting of the local government be closed to the public.
- (2) A committee of a local government may resolve that all or part of a meeting of the committee be closed to the public
- (3) However, a local government or a committee of a local government may make a resolution about a local government meeting under subsection (1) or (2) only if its councillors or members consider it necessary to close the meeting to discuss one or more of the following matters—
 - (a) the appointment, discipline or dismissal of the chief executive officer;
 - (b) industrial matters affecting employees;
 - (c) the local government's budget;
 - (d) rating concessions;
 - (e) legal advice obtained by the local government or legal proceedings involving the local government including, for example, legal proceedings that may be taken by or against the local government;
 - (f) matters that may directly affect the health and safety of an individual or a group of individuals;
 - (g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government;
 - (h) negotiations relating to the taking of land by the local government under the [Acquisition of Land Act 1967](#);

- (i) a matter the local government is required to keep confidential under a law of, or formal arrangement with, the Commonwealth or a State;
 - (j) an investigation report given to the local government under chapter 5A, part 3, division 5 of the Act.
- (4) However, a local government or a committee of a local government must not resolve that a part of a local government meeting at which a decision mentioned in section [150ER\(2\)](#), [150ES\(3\)](#) or [150EU\(2\)](#) of the [Act](#) will be considered, discussed, voted on or made be closed.
- (5) A resolution that a local government meeting be closed must—
 - (a) state the matter mentioned in subsection (3) that is to be discussed; and
 - (b) include an overview of what is to be discussed while the meeting is closed.
- (6) A local government or a committee of a local government must not make a resolution (other than a procedural resolution) in a local government meeting, or a part of a local government meeting, that is closed.

254K Participating in meetings by audio link or audio visual link

- (1) A local government may allow a person to take part in a meeting of the local government by audio link or audio visual link.
- (2) A committee of a local government may allow a person to take part in a meeting of the committee by audio link or audio visual link.
- (3) A councillor or committee member who takes part in a local government meeting under subsection (1) or (2) is taken to be present at the meeting if the councillor or member was simultaneously in audio contact with each other person at the meeting.
- (4) In this section—

audio link see the [Evidence Act 1977, section 39C](#).

audio visual link see the [Evidence Act 1977, schedule 3](#).

**WATER AND WASTE
STANDING COMMITTEE MEETING
OF ISAAC REGIONAL COUNCIL
TO BE HELD ON
WEDNESDAY 8 APRIL 2026
COUNCIL CHAMBERS, MORANBAH**

1. OPENING OF THE MEETING
 - 1.1 WELCOME
 - 1.2 ACKNOWLEDGMENT OF TRADITIONAL OWNERS
2. APOLOGIES AND LEAVE OF ABSENCES
3. DECLARATION OF CONFLICTS OF INTEREST
4. CONFIRMATION OF MINUTES
5. OFFICER REPORTS
6. GENERAL BUSINESS
7. CONCLUSION

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1. OPENING OF MEETING

2. APOLOGIES

3. DECLARATION OF CONFLICTS OF INTEREST

4. CONFIRMATION OF MINUTES

Water and Waste Standing Committee Meeting of Isaac Regional Council held in the Council Chambers, Moranbah, that was held on Wednesday 9 April 2026.

5. OFFICER REPORTS

5.1 WATER AND WASTE 2025-2026 CAPITAL PROJECTS PROGRESS REPORT

EXECUTIVE SUMMARY

This report aims to update the Water and Waste Standing Committee and Council on the delivery of the Water and Waste 2025/26 Capital Works Program.

5.2 DYSART WASTE MANAGEMENT FACILITY REPURPOSE TO TRANSFER STATION

EXECUTIVE SUMMARY

The Dysart Waste Management Facility Repurpose to Transfer Station project was initiated to convert the existing landfill into a compliant and fully operational waste transfer station.

Following value for money reviews and design developments, detailed site investigations and understanding the operational cost drivers, it became evident that the scope required to deliver a fully compliant and operational facility is significantly greater than initially anticipated.

Upon completion of the design, the project was released to market, and eight conforming tenders were received. Based on the preferred tender response, the project is currently underfunded and unable to deliver the scope required. To enable delivery of the project in accordance with the recommended contract award, it is proposed to increase the project budget by \$1,045,688.61, bringing the total allocation to \$1,572,618.61.

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This budget adjustment will enable Council to proceed with contract award and deliver a compliant and efficient waste transfer station, improve waste management practices, reduce environmental risks, and ensure continued affordable and compliant service delivery for the Dysart community.

5.3 OPERATIONS AND MAINTENANCE DEPARTMENTAL REPORT - MAY 2026

EXECUTIVE SUMMARY

This report provides an overview of the Operations and Maintenance Department's objectives, key functions, and a quarterly update of the activities of the Operations and Maintenance department.

5.4 2025/2026 ANNUAL OPERATION PLAN – QUARTERLY REPORT - THIRD QUARTER

EXECUTIVE SUMMARY

This report provides an update of Water and Waste progress towards achieving the Annual Operational Plan 2025-2026 objectives for the third quarter.

7. GENERAL BUSINESS

8. CONCLUSION

UNCONFIRMED MINUTES

WATER AND WASTE STANDING COMMITTEE MEETING OF
ISAAC REGIONAL COUNCIL

HELD ON
WEDNESDAY, 8 APRIL 2026
COMMENCING AT 1.00PM

ISAAC REGIONAL COUNCIL
UNCONFIRMED MINUTES OF THE
WATER AND WASTE
STANDING COMMITTEE MEETING
HELD IN COUNCIL CHAMBERS, MORANBAH
ON WEDNESDAY 8 APRIL 2026

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ISAAC REGIONAL COUNCIL

UNCONFIRMED MINUTES OF THE

WATER AND WASTE

STANDING COMMITTEE MEETING

HELD IN COUNCIL CHAMBERS, MORANBAH

ON WEDNESDAY 8 APRIL 2026 COMMENCING AT 1.00PM

ATTENDANCE

Cr Simon West, Division Four (Chair)
Cr Vern Russell, Division Two (*via Video Conference*)
Cr Rachel Anderson, Division Seven
Cr Viv Coleman, Division Eight (*via Video Conference*)

**COMMITTEE
APOLOGIES/
LEAVE OF ABSENCE**

Mayor Kelly Vea Vea

OBSERVERS

Cr Melissa Westcott, Division Three (*via Video Conference*)
Cr Alaina Earl, Division Five

OFFICERS PRESENT

Mr Scott Casey, Director Water and Waste
Mr Jason Grandcourt, Manager Waste Services (*via Video Conference*)
Mr Stephen Wagner, Manager Operations and Maintenance (*via Video Conference*)
Mr Amal Meegahawattage, Manager Planning and Projects
Mrs Tegan Philpott, Manager Public Affairs
Ms Carissa Rogers, Executive Assistant, Water and Waste Directorate
Mrs Tricia Hughes, Coordinator Executive Support

1. OPENING

In Chair welcomed all in attendance and declared the meeting open a 1.00pm and acknowledged the traditional custodians of the land on which we meet today and paid his respects to their Elders past, present and emerging.

Cr Rachel Anderson was not in attendance at the commencement of the meeting.

2. APOLOGIES AND LEAVE OF ABSENCES

An apology was received from Mayor Kelly Vea Vea.

Resolution No.: WW04/26-0028

Moved: Cr Viv Coleman

Seconded: Cr Vern Russell

That the Water and Waste Standing Committee accepts the apology received from Mayor Kelly Vea Vea.

Carried

3. DECLARATION OF CONFLICTS OF INTEREST

No conflicts of interests declared this meeting.

NOTE:

Council acknowledges that Chapter 5B Councillors' Conflicts of Interest of the Local Government Act 2009 does not apply to a Councillor if the matter to be resolved relates to a corporation or association that arises solely because of a nomination or appointment of the councillor by the local government to be a member of the board of the corporation or association.

4. CONFIRMATION OF MINUTES

Confirmation of minutes from Water and Waste Standing Committee Meeting of Isaac Regional Council held at Council Chambers, Moranbah, commencing at 1.00pm on Wednesday 11 March 2026.

Resolution No.: WW04/26-0029

Moved: Cr Vern Russell

Seconded: Cr Viv Coleman

That the minutes from the Water and Waste Standing Committee meeting held in Council Chambers, Moranbah on Wednesday 11 March 2026, which commenced at 1.00pm are confirmed.

Carried

ATTENDANCE

Mr Stephen Wagner ended his video conference with the meeting at 1.08pm.

5. OFFICERS REPORTS

5.1 Water and Waste 2025-26 Capital Projects Progress Report

EXECUTIVE SUMMARY

This report aims to update the Water and Waste Standing Committee and Council on the delivery of the Water and Waste 2025/26 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- Receives and notes the monthly Water and Waste 2025/26 Capital Projects Progress Report.***

Resolution No.: WW04/26-0030

Moved: Cr Vern Russell

Seconded: Cr Viv Coleman

That the Committee recommends that Council:

- Receives and notes the monthly Water and Waste 2025/2026 Capital Projects Progress Report.**

Carried

5.3 Water and Waste Services Departmental Report – Waste Services

EXECUTIVE SUMMARY

The purpose of this report is to provide an update to Council on the Waste Services department within the Water and Waste Directorate.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes this report outlining Waste Services Department activities within the Water and Waste Directorate.**

Resolution No.: WW04/26-0032

Moved: Cr Rachel Anderson

Seconded: Cr Viv Coleman

That the Committee recommends that Council:

- 1. Receives and notes this report outlining Waste Services Department activities within the Water and Waste Directorate.**

Carried

Notes:

- The Committee requests costings for the provision of vape bins.
- The Committee requests that vape bins be considered for installation at key sites, including airport, shopping centres, and clubs – this is to avoid potential for fires when vapes are disposed of in general waste bins.
- The Committee requests information on the future provision of green waste at Clairview.

5.4 Raw Water Source for Isaac Regional Towns

EXECUTIVE SUMMARY

This report outlines the status of raw water sources and water restrictions across Isaac Regional towns for March 2026.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. **Receives and notes this report outlining the raw water source update for Isaac Regional Towns.**

Resolution No.: WW04/26-0033

Moved: Cr Vern Russell

Seconded: Cr Rachel Anderson

That the Committee recommends that Council:

1. **Receives and notes this report outlining the raw water source update for Isaac Regional Towns.**
2. **Requests that future updates are provided by a Departmental Quarterly update and any emerging issues are reported to the Committee as required.**
3. **Requests that the raw water source update for Isaac Regional Towns is added to the IRC Website**

Carried

Resolution No.: WW04/26-0034

Moved: Cr Rachel Anderson

Seconded: Cr Vern Russell

That the Water and Waste Standing Committee closes the meeting to the public at 1.38pm under Section 254J (3)g of the *Local Government Regulation 2012* to receive a confidential briefing relating to Report 5.5 Carmila and St Lawrence Water Treatment Plant Upgrade.

Carried

PROCEDURAL MOTION:

Resolution No.: WW04/26-0035

Moved: Cr Rachel Anderson

Seconded: Cr Viv Coleman

That the Committee open the meeting to the public at 1.51pm.

Carried

CONFIDENTIAL REPORT

Closed under 254J(3) (g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government.

5.5 Glenden Swimming Pool Management and Operation – Tender Award

EXECUTIVE SUMMARY

The purpose of this report is to present the outcome of the tender process for the St Lawrence and Carmila Water Treatment Plant upgrades (CW253273 and CW253274). The projects were taken to market as a single Design and Construct contract with separable portions for each site.

Four tender submissions were received however; all submissions significantly exceeded the available budget. Evaluation of the tender responses received has concluded that the current project scope and delivery model does not represent a value for money proposition for Council.

In light of this evaluation, it is recommended that Council does not award the contract and removes the projects from the FY2526 program.

Should the project be removed from the program Officers will undertake a reassessment of the risk and upgrade requirements to identify a more cost-effective solution given the current market conditions.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Does not award Contract IRC-W&W-0125-T410 for the St Lawrence and Carmila Water Treatment Plant Upgrades.**
- 2. Removes projects CW253273 (Carmila WTP Upgrade) and CW253274 (St Lawrence WTP Upgrade) from the Capital Works Program.**
- 3. Notes that officers will undertake a reassessment of upgrade requirements and investigate alternative, more cost-effective solutions to improve water quality, operational flexibility and reliability and service outcomes.**

Resolution No.: WW04/26-0036

Moved: Cr Viv Coleman

Seconded: Cr Vern Russell

That the Committee recommends that Council:

- 1. Does not award Contract IRC-W&W-0125-T410 for the St Lawrence and Carmila Water Treatment Plant Upgrades.**
- 2. Removes projects CW253273 (Carmila WTP Upgrade) and CW253274 (St Lawrence WTP Upgrade) from the Capital Works Program.**
- 3. Notes that officers will undertake a reassessment of upgrade requirements and investigate alternative, more cost-effective solutions to improve water quality, operational flexibility and reliability and service outcomes.**

Carried

6. GENERAL BUSINESS

6.1 Isaac Waste Amnesty Day

Cr Rachel Anderson enquired about the scheduled date for the next Isaac Waste Amnesty Day.

The Manager Waste Services advised that a report will be presented to the committee at the May Standing Committee Meeting for consideration.

ACTION: MANAGER WASTE SERVICES

7. CONCLUSION

There being no further business, the Chair declared the meeting closed at 1.53pm.

These minutes will be confirmed by the Committee at the Water and Waste Standing Committee Meeting to be held on Wednesday 8 April 2026 in Moranbah.

MEETING DETAILS	Water and Waste Standing Committee Meeting Wednesday 13 May 2026
AUTHOR	Amal Meegahawattage
AUTHOR POSITION	Manager Planning and Projects

5.1 WATER AND WASTE 2025-26 CAPITAL PROJECTS PROGRESS REPORT

EXECUTIVE SUMMARY

This report aims to update the Water and Waste Standing Committee and Council on the delivery of the Water and Waste 2025/26 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes the monthly Water and Waste 2025/26 Capital Projects Progress Report.***

BACKGROUND

Regular updates on the financial and physical status of projects within the 2025/26 Water and Waste Capital Works program are crucial to keep Council informed about the program's progress and associated risks.

IMPLICATIONS

The attached Water and Waste 2025/26 Capital Projects Progress Summary provides an overview of the financial and physical status of all projects, with red indicating a projected cost overrun of over 10% or completion after June 2025, yellow indicating a cost overrun of 0-10%, and green indicating no issues. Brief commentary is provided to explain the status of each project.

Several large and complex projects are delivered across multiple financial years. As a result, annual expenditure may vary from the adopted annual budget due to changes in delivery sequencing, contractor cash flow, or procurement timing. These variations may affect annual expenditure profiles without exceeding the total approved project budget.

A small number of projects have been identified as having insufficient funds to complete delivery. The Water and Waste Directorate is working closely with Finance to assess funding options for these projects on a case-by-case basis.

In addition, a few projects are expected to spend less than originally forecast in the current financial year. For example, although the Moranbah Rectification of Landfill Cell project is progressing in accordance with the planned procurement timeline, the contractor's forecast cash flow submitted in December 2025 indicates lower expenditure in the current financial year than originally anticipated. This results in reduced annual expenditure; however, the revised sequencing reflects improved planning and design of construction elements and is expected to achieve better overall outcomes for capital investment utilisation.

COMPLIANCE

Compliance with the Water and Waste 2025/26 Capital Works Program is essential to meet the identified timeframes of the 2025/26 financial year.

CAPITAL PROJECTS PROGRESS

Excluding carryover projects completed between July to September 2025, the Planning and Projects Department is actively managing 57 projects in the 2025/26 Water and Waste Capital Works Program.

Project status categories (Definitions):

Completed: 100% of construction works delivered

Nearly Complete: Over 95% of scope delivered, with only minor works remaining

On Track: progressing in line with the revised schedule

Lacking Progress: Behind revised program milestones

Planned: scheduled to commence at a later date

Deferred: deferred to a future year or removed from the Capital Works Program

Project Status (Construction)

- Completed: 13 projects (23%)
- Nearly Completed: 5 projects (9%)
- On Track: 35 projects (61%)
- Lacking Progress: 2 projects (4%)
- Planned: 0 projects (0%)
- Deferred: 2 projects (4%)

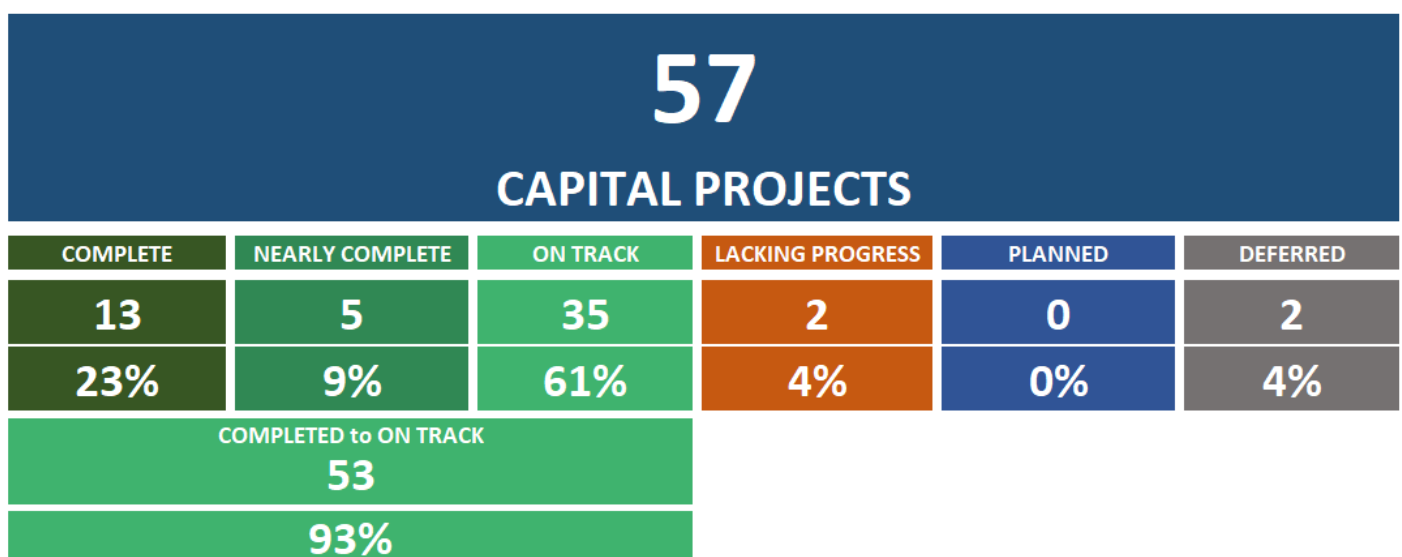


Figure 1: 2025/26 Capital Project Progress Snapshot – 28 April 2026

KEY CAPITAL PROJECTS

Completed Projects

1. CW222983 – Moranbah Water Treatment Plant Roof Replacement

This project involves replacement of the roof of the 5.7 ML water reservoir to protect the structure and extend asset life.

Construction has been completed, and final inspections have confirmed that no leaks are evident. Practical Completion was issued on 24 April 2026.

2. CW263387 MBH WMF Weather Station

This project involved installation of a weather monitoring station to support environmental compliance.

All works were completed in April 2026, with commissioning successfully finalised.

Nearly Complete Projects

3. CW253282 – Corporate Water Network Meters

This project renews water meters across the region to improve billing accuracy and reduce non-revenue water.

The contractor has completed the majority of installation works, with only the final batch of meters remaining. Completion and financial close out are anticipated following installation of the remaining meters.

4. CW233143 – CORP SCADA Upgrades

This multi-year project upgrades SCADA systems across multiple treatment plants to improve monitoring, control and operational reliability.

The Building Our Regions funding completion date is March 2026, and an external audit is currently underway to confirm compliance with WIM Common SCADA requirements.

Practical completion was achieved on 31 March 2026, with minor items required to be tidied up to finalise the Glenden & Nebo Water Treatment Plants.

Projects on Track

5. CW233155 – Clermont Water Treatment Plant Modernisation

This project upgrades the Clermont Water Treatment Plant to ensure ongoing compliance with drinking water standards.

Stage 1 works were commissioned in April 2026 and are performing well. Completed components include all LGGSP funded works, the first chemical storage tank, dosing pumps and chemical injection systems, the majority of elevated walkways and batching equipment, and the new SCADA system.

Stage 2 works have commenced and include installation of the remaining chemical storage tanks, construction of the elevated batching platform, and removal of the remaining existing dosing systems. Works are expected to be completed by the end of the current financial year.

6. CW243205 – Moranbah Rectification of Landfill Cell (Cell 0)

This project addresses stability and compliance issues at the Moranbah landfill.

Construction is ongoing. Geosynthetic clay liner (GCL) materials have been delivered, with the first section installed. Jute mesh has been ordered. Issued for Construction drawings are pending.

Based on the contractor's cash flow forecast, approximately \$2 million is expected to be carried forward into the next financial year.

Project Risks and Measures

- Significant carry forward of funding is anticipated due to revised construction sequencing.
- Close coordination with the contractor and consultant will continue to ensure timely progression of construction activities.

7. CW243185 – Moranbah Recycled Water Network

This multi-stage project improves recycled water management in Moranbah.

The evaporator unit was successfully installed and commissioned in mid-February 2026.

Construction of the Sarchedon Drive effluent irrigation network is progressing well, with the Goonyella Road section commissioned into service in early March 2026. The Sarchedon Drive pipeline remains on track for completion in late May 2026.

The design consultant, GHD, is progressing the environmental authority amendment, including preparation of the draft design for the irrigation network on land west of Sarchedon Drive. A preliminary meeting was held in April 2026 between the Department of Environment, Tourism, Science and Innovation, GHD, and Isaac Regional Council to confirm amendment application requirements. Lodgement is planned for May 2026.

Project Risks and Measures

- Environmental approval amendments may impact timing of future stages.
- Continued coordination with consultants and regulators will be maintained to ensure timely approvals and avoid delays to delivery.

8. CW253266 – Dysart Waste Management Facility Repurpose to Transfer Station

This project involves repurposing the existing Dysart landfill into a modern transfer station to improve environmental compliance and operational efficiency.

Tender evaluation is in progress. Initial assessments indicate a funding shortfall of approximately \$1 million to deliver the full scope of works. The evaluation panel is currently considering delivery options, including potential staging of works, in consultation with the Manager Planning and Projects and Director Water and Waste.

Project Risks and Measures

- Insufficient budget to deliver the full project scope.
- Delay in progressing full delivery due to staging approach and funding constraints.

9. CW253275 – CORP Sewer Relining 2025

This project renews priority sewer mains through CCTV inspection and relining works.

Council has resolved to provide additional funding to enable further works under the current program. The contractor is currently underway to complete the remaining and additional works. Completion is anticipated before the end of the financial year.

10. CW253277 – Moranbah Water Treatment Plant West & East High Lift Pumps

This project refurbishes and replaces high lift pumps at the Moranbah Water Treatment Plant to improve system resilience.

Pump 1 at the East Tower has been installed, and the East Tower scope of works is now complete. Works at the West Tower pump station are currently underway, with overall project completion expected shortly thereafter. Savings of approximately \$100,000 have been transferred to other projects with identified shortfalls.

11. CW253276 – Moranbah Recycled Network Flow Measuring at Grosvenor Creek

This project introduces new flow measurement capability at Grosvenor Creek to improve recycled water monitoring and reporting.

The design has been approved by Council, and the contractor has completed fabrication of the system. Installation is scheduled to proceed, with completion anticipated by the end of June 2026.

The adopted design has achieved cost savings of approximately \$100,000, which will be reallocated to other projects with identified funding shortfalls.

12. CW253279 – Middlemount and Dysart - Drying Beds Water Treatment Plants

This project refurbishes sludge drying beds at the Middlemount and Dysart Water Treatment Plants to improve solids handling and operational efficiency.

The tender was released to the market in November 2025, and the contract was awarded in February 2026. Works are progressing in accordance with the program, with completion anticipated by the end of the financial year.

13. CW253288 – Middlemount Water Treatment Plant Clearwater Pump Replacement

This project replaces ageing clearwater pumps and associated electrical components to improve reliability.

Pumps and motors have been delivered, and installation is planned for completion by the end of April 2026. Savings of approximately \$150,000 have been transferred to other projects with identified shortfalls.

14. CW263391 – Middlemount Water Treatment Plant Upgrade

This multi-year project will improve compliance with the Drinking Water Quality Management Plan and the Risk Management Improvement Program through upgrades to treatment processes and incorporation of modern monitoring technologies.

Development of design specifications and tender documentation is in progress. A condition assessment is scheduled to commence in June 2026, with the assessment report expected by mid-July 2026 to inform finalisation of the project scope.

Completion of the design and tender documentation phase is anticipated by the end of August 2026.

15. CW263394 St Lawrence Weir Plan - Identify & Repair Leak

This project investigates and addresses leakage at the St Lawrence Weir to maintain structural integrity and water storage capacity.

The consultant is progressing geotechnical investigations and conceptual design report to inform the preferred remediation approach.

16. CW263396/ CW263397 Moranbah Recycled Water Main & Plant Upgrade

These multi-year projects represent the next stages of the Moranbah recycled water initiative, with a focus on design development during the current financial year.

For the recycled water main upgrade, final design drawings and a budget estimate are expected from GBA Engineers. A Cultural Heritage Survey is scheduled for 30 April 2026. The Communications Team has prepared a draft communications plan for residents along Forrest Avenue to facilitate access to the rear of properties.

For the recycled water plant upgrade, GBA Engineers, as the design consultant, is expected to deliver draft scope documents in early May 2026.

17. CW263399 Clermont Water Treatment Plant - Replace Backwash Pipeline to Lagoon

This project replaces the deteriorated backwash pipeline to improve operational reliability and compliance.

The contract has been awarded, and the contractor has taken possession of the site. Geotechnical investigations will commence following completion of other priority Isaac Regional Council projects currently being undertaken by the contractor.

18. CW263405 CORP WN Water Meters

This project involves replacement of end-of-life water meters across the Isaac Region to improve billing accuracy and water consumption tracking.

Mobilisation is scheduled to commence in the last week of April 2026, with works expected to be completed by May 2026.

19. CW263415 CORP SN SPS Pump Replacement 2025-2026

This project replaces pumps identified through servicing and condition assessments across the region.

Works are ongoing, with approximately 65% of the scope completed to date. The remaining scope is being identified in collaboration with Operations to ensure full utilisation of the allocated budget.

20. CW263413 CORP WWTP Emergent Renewals 2026

This project delivers reactive renewals of wastewater treatment plant assets to maintain operational performance.

Works are ongoing, with approximately 42% of the scope completed and a further 29% committed. Delivery is progressing in accordance with operational priorities.

21. CW263398 NBO WWTP Install 2 New Monitoring Wells

This project involves the design and installation of new monitoring bores to meet regulatory requirements.

Tender evaluation is in progress. A meeting with the preferred tenderer is being arranged through Procurement to discuss an alternative technical proposal for the Moranbah Wastewater Treatment Plant boreholes.

22. CW263425 – Dysart Avdata Meter Installation

This project provides installation of an Avdata meter at the potable water truck fill point to improve accuracy of water sales and reduce losses.

The tender closed on 15 April 2026 and is currently being evaluated. Completion is expected by the end of the financial year.

Projects Lacking Progress

23. CW222991/CW222992 – Nebo and Glenden Wastewater Treatment Plant - SCADA Projects

These projects form part of a multi-year program to modernise SCADA monitoring and control systems at the Nebo and Glenden Wastewater Treatment Plants.

Tender documentation and construction specifications are nearing completion. The projects are planned to go to tender in May 2026, with award planned for June and construction completion end of October. Approximately 75% of the budget is expected to be carried forward.

Project Risks and Measures

- Delay in procurement may result in carry forward of allocated funding.
- Market availability of specialised SCADA contractors may impact delivery timelines.
- Early engagement with the market and careful procurement planning will support timely award and mobilisation.

PROGRESS PHOTOS



Image 1: MBH Roof Replacement – no leaks showing



Image 2: MBH Pump Station 2 – installation of pumps, valves and pipework



Image 3: MBH Rectification of Landfill Cell – GCL stockpiling & preparation



Image 4: MBH Main WTP air lines and valves to Filters 1 – 9



Image 5: Dysart WTP Drying Beds

CONSULTATION

- Director Water and Waste
- Manager Operations and Maintenance
- Manager Waste Services
- Planning and Projects Capital Works Project Managers

BASIS FOR RECOMMENDATION

To provide Council with a clear monitoring tool to track capital works delivery for the Water and Waste Directorate by providing transparent and relevant reporting. This report will help identify and communicate any project delays, overspends and project risks.

ACTION ACCOUNTABILITY

The Managers and the Director of Water and Waste oversee the scoping, procurement, and completion of the projects identified within the 2025/26 Capital Projects Progress Summary spreadsheet. Furthermore, the appropriate Managers and the Director Water and Waste are held accountable for the delivery of the project stages which are completed within the identified timeframes.

KEY MESSAGES

That Council has open communication, oversight, and transparency of the Water and Waste 2025/26 Capital Works Program, to ensure Isaac will have effective and sustainable water and waste infrastructure that supports the needs of the region's communities and economic sectors.

Report prepared by:	Report authorised by:
AMAL MEEGAHAWATTAGE	SCOTT CASEY
Manager Planning and Projects	Director Water and Waste
Date: 28 April 2026	Date: 5 May 2026

ATTACHMENTS

- CONFIDENTIAL Attachment 1- WW Capital Projects Progress Summary Spreadsheet May 26

REFERENCE DOCUMENT

- Nil

PAGES 29 TO 30 HAVE INTENTIONALLY BEEN REMOVED DUE TO CONFIDENTIAL REASONS

MEETING DETAILS	Water and Waste Standing Committee Meeting Wednesday 13 May 2026
AUTHOR	Amal Meegahawattage
AUTHOR POSITION	Manager Planning and Projects - Water and Waste

5.2 DYSART WASTE MANAGEMENT FACILITY REPURPOSE TO TRANSFER STATION

EXECUTIVE SUMMARY

The Dysart Waste Management Facility Repurpose to Transfer Station project was initiated to convert the existing landfill into a compliant and fully operational waste transfer station.

Following value for money reviews and design developments, detailed site investigations and understanding the operational cost drivers, it became evident that the scope required to deliver a fully compliant and operational facility is significantly greater than initially anticipated.

Upon completion of the design, the project was released to market, and eight conforming tenders were received. Based on the preferred tender response, the project is currently underfunded and unable to deliver the scope required. To enable delivery of the project in accordance with the recommended contract award, it is proposed to increase the project budget by \$1,045,688.61, bringing the total allocation to \$1,572,618.61.

This budget adjustment will enable Council to proceed with contract award and deliver a compliant and efficient waste transfer station, improve waste management practices, reduce environmental risks, and ensure continued affordable and compliant service delivery for the Dysart community.

OFFICER'S RECOMMENDATION

That the Committee Recommends that Council:

- 1. Amend CW253266 to a multi-year project with an increase to the existing budget (\$526,930) by \$1,045,689 per current FY26/27 PAG submission to give a total budget of \$1,572,619.**
- 2. Awards the contract for the Dysart Waste Management Facility Repurpose to Transfer Station project to Keltone Constructions Pty Ltd (ABN 94 133 080 725) of 77 Eyre Street, Mount Gravatt East QLD 4122, for \$1,233,844.83 (excl. GST) / \$1,357,229.31 (incl. GST).**
- 3. Note that this commits Council to funding for this project in the 26/27 financial year prior to budget adoption.**

BACKGROUND

The Dysart Waste Management Facility Repurpose project was initiated to transition the existing landfill operations into a transfer station model in accordance with regulatory requirements and contemporary best-practice waste management.

The original project scope was based on a simplified transfer station configuration and included:

- Establishment of a basic transfer station platform
- Provision of waste handling areas
- Limited supporting civil and operational infrastructure

An initial budget of \$526,930.00 was allocated for the 2025/26 financial year, based on a two-bin (15 m³ each) transfer station arrangement.

Subsequent to project initiation, a Net Present Value (NPV) assessment determined that a two-bin (30 m³ each) configuration would provide a more efficient and cost-effective long-term solution. As design development progressed and detailed site investigations were undertaken, additional requirements were identified to ensure the facility meets operational, environmental, and regulatory standards.

These additional requirements include:

- Expanded earthworks and site regarding to address site constraints and operational needs
- Upgraded stormwater management and drainage systems
- Construction of a higher reinforced concrete retaining wall with associated increase in earth fill
- Pavement strengthening and improved heavy vehicle access arrangements
- Additional infrastructure to support safe, efficient, and compliant operations

The tender process has been completed, with eight tenders received and evaluated by the Evaluation Panel. The Panel has recommended that Council award the contract to Keltone Constructions Pty Ltd (ABN 94 133 080 725), 77 Eyre Street, Mount Gravatt East QLD 4122, for \$1,233,844.83 (excl. GST) / \$1,357,229.31 (incl. GST).

Allowing for project management (10%) and construction contingency (10%), the total required project budget is estimated at \$1,572,618.61. This represents a significant increase from the current allocation and results in a funding shortfall. It is therefore proposed to increase the project budget by **\$1,045,688**, bringing the total proposed allocation to \$1,572,618.61, with the balance to be addressed through future budget adjustments in the FY2627 budget.

NEED FOR ADDITIONAL FUNDING

- The additional funding is required to deliver the full scope necessary for a compliant and operational transfer station.

Key cost components contributing to the funding shortfall include:

1. Civil works expansion due to unforeseen ground conditions
2. Drainage and environmental controls to meet regulatory requirements

3. Higher retaining wall and associated earth filling
4. Pavement and access upgrades for heavy vehicle operations
5. Operational infrastructure required for safe waste handling
6. Escalation in construction costs and contractor pricing

Without the proposed funding increase:

- Continued reliance on the existing landfill operations may pose environmental risks
- Future upgrade costs are likely to increase due to re-mobilisation and inflation
- The facility will remain partially completed and non-compliant

IMPLICATIONS

Project Funding

The table below shows funding available for the project and possible funding sources for the additional funds required.

Table 1: Budgetary Status

ID	Description	Amount (excl GST)
1	Project Budget (2025/26)	\$526,930.00
2	Current (2025/26) Expenditure to date	\$92,004.81
3	Other commitments	\$0.00
4	Current Remaining 2025/26 Budget	\$434,925.19
5	Tendered price of preferred tenderer	\$1,233,844.83
6	Contingency (10% of tender value)	\$123,384.48
7	Project Management (internal @10% of tender value)	\$123,384.48
8	Total Project Estimate	\$1,572,618.61
9	Additional funds required	\$1,045,688.61

Currently this project (CW253266) has a FY2526 budget of \$526,930 with \$434,925 uncommitted. The preferred tender response is \$1,233,844.83, including \$100K of provisional items which could be excluded. The project will require an additional 20% to cover project management and contingency costs so the required budget is \$1,572,618. Additional funds of \$1,045,688 are therefore required to cover the contract costs, project management and contingency costs.

This additional funding is included in the FY26–27 PAG submission but has not yet been approved. To enable contract award prior to FY26–27 budget approval, funds allocated to CW253273 *Carmila WTP Upgrade* may

be used to cover any FY25–26 funding shortfall if actual costs exceed the FY25–26 budget. It is not expected that costs will exceed the available FY25–26 budget of \$434,925.19.

The award of the contract will retain the current contractor pricing, avoiding price escalation, additional retendering costs and the further delay involved with retendering. In order to retain the current pricing, the validity period for the current tender has been extended to 27 June 2026.

Note in FY2627 PAG submission \$1,045,688 has been requested for completion of the 'DYS WMF Repurpose to Transfer Station' CW253266.

Project Timeframe

- Tender Validity – extended from original 60 days to expire on 27 June 2026.
- Construction Schedule – 80-day program

Service Levels

The project supports the following objectives:

- Provision of safe, compliant, and efficient waste management services
- Improved environmental performance and regulatory compliance
- Sustainable infrastructure aligned with community needs

Risks

The project faces the following risks:

- **Environmental / Compliance:** Incomplete work may result in non-compliance with environmental regulations
- **Operational:** Limited functionality impacting waste handling efficiency
- **Financial:** Deferral will lead to higher future costs due to inflation and remobilization
- **Reputational:** Failure to deliver compliant infrastructure may impact Council's standing

Benefits

- Establishes a compliant and modern waste transfer station
- Reduces environmental risks associated with landfill operations
- Improves operational efficiency and safety
- Avoids future cost escalation
- Maximises value by utilising current contractor mobilisation

CONSULTATION

- Director Water and Waste
- Manager Planning and Projects, Water and Waste
- Manager Operations and Maintenance, Water & Wastewater
- Manager Financial Services

- Manager Budgets & Statutory Reporting
- Manager Contracts and Procurement

BASIS FOR RECOMMENDATION

- Additional funding is necessary to deliver a fully compliant and operational transfer station at Dysart. The revised budget reflects the true cost of achieving regulatory compliance, operational efficiency, and long-term sustainability.
- Proceeding with the increased funding ensures that Council can complete the project in a timely and cost-effective manner while minimising environmental and operational risks.

ACTION ACCOUNTABILITY

- The Water and Waste Directorate will be responsible for project delivery, management, and accountability following approval.

KEY MESSAGES

- The project aligns with Council's commitment to delivering compliant, efficient, and sustainable waste management infrastructure for the community.

Report prepared by: AMAL MEEGAHAWATTAGE Manager Planning and Projects Date: 2 May 2026	Report authorised by: SCOTT CASEY Director Water and Waste Date: 5 May 2026
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ATTACHMENTS

- Nil

REFERENCE DOCUMENT

- Nil

MEETING DETAILS

Water and Waste Standing Committee

Wednesday 13 May 2026

AUTHOR

Stephen Wagner

AUTHOR POSITION

Manager Operations and Maintenance Water and Wastewater

5.3

OPERATIONS AND MAINTENANCE DEPARTMENTAL REPORT – MAY 2026

EXECUTIVE SUMMARY

This report provides an overview of the Operations and Maintenance Department's objectives, key functions, and a quarterly update of the activities of the Operations and Maintenance department.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes this report outlining Operations and Maintenance Department's activities within the Water and Waste Directorate.**

BACKGROUND

The Operations and Maintenance Department is responsible for the following primary objectives and functions:

- Providing effective, sustainable, high-quality and continuous supply of water, wastewater and recycled water products and services.
- Providing potable water that meets the requirements of the Isaac Regional Council (IRC) Drinking Water Quality Management Plan (DWQMP), Australian Drinking Water Guidelines (ADWG) and environmental compliance requirements.
- Ensuring effective collection, transport, storage and treatment of wastewater meeting all relevant Environmental Authority (EA) conditions.
- Supplying recycled water which meets customer expectations and compliance standards.
- Meeting the requirements for dam safety for water storages.

IMPLICATIONS

The attached document has been provided to give Council clear visibility into the operational activities and priorities of the Operations and Maintenance Department.

CONSULTATION

- Director Water and Waste
- Operational Supervisors

BASIS FOR RECOMMENDATION

The recommendation is to receive and note the content of this report which provides an overview and status update of the Operations and Maintenance Department's operations.

ACTION ACCOUNTABILITY

The Manager Operations and Maintenance is responsible for the strategic direction and operational deliverables of the Operations and Maintenance Department, including reporting on delivery of its Business Plan and approved operational projects.

KEY MESSAGES

The Manager of Operations and Maintenance will provide information on a regular basis to keep Council well informed of the performance and developing initiatives within the department's area of operations.

<p>Report prepared by: STEPHEN WAGNER Manager Operations and Maintenance Date: 4 May 2026</p>	<p>Report authorised by: SCOTT CASEY Director Water and Waste Date: 05 May 2026</p>
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ATTACHMENTS

- Attachment 1 – Operations and Maintenance Departmental Report - May 2026
- Attachment 2- Water Restrictions Procedure - WW-PRO-105

REFERENCE DOCUMENT

- 24-25 Business Plan - Operations and Maintenance

OPERATIONS AND MAINTENANCE DEPARTMENTAL REPORT MAY 2026

Current as at 04.05.2026

Presented by **Manager Operations and Maintenance Water and Wastewater,**
Stephen Wagner

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EXECUTIVE SUMMARY

This report provides an overview of the Operations and Maintenance Department's objectives, key functions, and a quarterly update of the activities of the Operations and Maintenance Department.

PRIMARY OBJECTIVES AND KEY FUNCTIONS

The Operations and Maintenance Department is responsible for the following primary objectives and functions:

- Providing effective, sustainable, high-quality, and continuous supply of water, wastewater and recycled water products and services.
- Providing potable water that meets the requirements of the Isaac Regional Council (IRC) Drinking Water Quality Plan (DWQMP), Australian Drinking Water Guidelines (ADWG) and environmental compliance requirements.
- Ensuring effective collection, transportation, storage, and treatment of wastewater meeting all relevant Environmental Authority (EA) conditions.
- Supplying recycled water which meets customer expectations and compliance standards.
- Meeting the requirements for dam safety for water storages.

FUNCTIONS AND SERVICES

The Operations and Maintenance team delivers a range of services:

Table 1: Operations and Maintenance Department Functions

OUTPUT	FREQUENCY	INTERNAL/EXTERNAL
Provide effective, sustainable, high-quality, and continuous water and wastewater products and services.	Daily	Internal
Meet the requirements of the Isaac Regional Council Drinking Water Quality Management Plan, Australian Drinking Water Guidelines, and environmental compliance.	Daily	Internal
Effective collection, transport and treatment of wastewater meeting all relevant environmental authority conditions.	Daily	Internal
Supply of recycled water which meets customer expectations and compliance standards.	Daily	Internal
Audit sites for improvement practices and operational techniques which can be introduced by the operational team to achieve best practice.	Quarterly	Internal
Auditing of recycled water sites for improvement practices and operational techniques that can be introduced to meet objectives and achieve best practice.	Annually	Internal / external

Development, maintenance and coordination of various management plans and policies.	Daily	Internal
Coordinate and manage recycled water including end user compliance through agreements, monitoring, and audits.	Monthly	Internal
Maintain current asset maintenance and servicing as per schedule.	Annual	Internal / external
Management of raw water sources.	Weekly	Internal
Connection and disconnection of water and wastewater services to the community.	As required	Internal
Management of raw, potable, and recycled water standpipes to residential and commercial users.	As required	Internal / external
Manage and monitor the effects of production of water, treatment of sewerage and recycled water irrigation to the Environment.	Quarterly	Internal / external

LOCATIONS

Table 2: Treatment Plant Locations

Location	Water Supply	Wastewater
Carmila	Carmila Water Supply System.	
Clermont	Clermont Water Supply System.	Clermont Wastewater Collection, treatment, and safe disposal system.
Dysart	Dysart Water Supply System.	Dysart Wastewater Collection, treatment, and safe disposal system.
Glenden	Glenden Water Supply System.	Glenden Wastewater Collection, treatment, and safe disposal system.
Middlemount	Middlemount Water Supply System.	Middlemount Wastewater Collection, treatment, and safe disposal system.
Moranbah	Moranbah Water Supply System.	Moranbah Wastewater Collection, treatment, and safe disposal system.
Nebo	Nebo Water Supply System.	Nebo Wastewater Collection, treatment, and safe disposal system.
St Lawrence	St Lawrence Water Supply System.	

OPERATIONAL PRIORITIES

Blue-Green Algae and Ph levels of the ESD at Moranbah Wastewater Treatment Plant (WWTP): High pH and blue green algae (BGA) levels have been experienced at Moranbah ESD over the last few months. Chemical treatment has seen a varied result. Further testing and investigation continue to occur in efforts to stabilise these issues to ensure continued delivery of treated recycled water occurs.

Environmental Monitoring of Wastewater Treatment Plants: The new contractor that was successfully awarded the contract to carry out ground water monitoring and soil sampling possibly the next three years has begun with great enthusiasm and competency. The tender documents for the Moranbah and Nebo WWTP placement of ground water monitoring bores are presently being evaluated, and contracts are envisaged to be signed in the coming weeks. An access agreement to the Anglo-American site adjacent to the Moranbah WWTP has been finalised and signed by both parties which now gives IRC W&WW team the right to access the area where the intended bores are to be placed.

Theresa Creek Dam Compliance: Due to the overtopping incident in March 2026 a dam safety inspection has been organised to occur at the same time as the 2026 comprehensive inspection.

Drinking Water Quality Management Plan (DWQMP) – Annual Report and Review: Final submission of the DWQMP report has been sent to the Regulator as required. There have been a few changes within the DWQMP to better align with the operational activities carried out on IRC Water Treatment Plants.

AI-Driven Digitalisation of Sewer and Wastewater Assets: Inflow and infiltration (I&I) into the sewer network significantly increases sewerage flows, which can result in unauthorised discharges from manholes, pump stations, and treatment plants. This not only escalates the volume of sewage requiring treatment but also places additional pressure on infrastructure capacity. To address these challenges, a strategic sewer manhole monitoring program has been implemented, enabling operators and asset teams to identify and prioritise areas with excessive I&I for targeted maintenance and capital investment. Leveraging advanced sensor technologies, AI-driven analytics, and machine learning, this initiative aims to reduce environmental incidents and improve operational efficiency across the network.

Data Collection and Analysis: With the development and implementation of online SWIMS reporting, evaluation of the performance of Water Treatment Plants (WTPs) and the successful monitoring of the removal of organics and metals has been greatly enhanced to better inform operations and future operational planning.

Location of unlocated valves at the Moranbah WWTP: The location of underground sluice valves that have not been visible or previously available for use, has provided greater flexibility and control of the direction of recycled water being delivered to the Moranbah Effluent Storage Dam. This enhances the operational flexibility at the wastewater treatment plant.

Locating Buried Sewer Manholes: Sewer manholes at numerous locations in Moranbah, have been located, allowing for various repair and maintenance projects on the sewerage network to be undertaken. Manholes are the primary access point to the sewerage network and used for inspection and ongoing maintenance. Keeping them clear and visible ensures that staff can promptly access the sewers as needed.

Dead End Water Mains Elimination Project: A project to identify several dead-end mains in Clermont has been completed and the first one of these has been rectified to allow a greater hydraulic circulation of water in the localised area. By removing the dead ends disinfection residuals are constantly refreshed and the water quality is more effectively maintained.

Completion of Apprenticeship: The Plumbing Apprentice at Middlemount has completed his training and is transferring to Moranbah to fill the Plumber Trades Person vacancy. This is a great success story, and we are pleased to be able to retain the staff member in a permanent position.

Outdoor Pathways and Skills Program: The Moranbah Network Plumbers recently delivered two days of engagement with local students, providing insight into the diverse scope of network plumbing within IRC. These sessions were highly successful, reflecting the pride and dedication of the Moranbah team.

Middlemount WTP Raw Water Storage Dam wall stabilisation: Installation of a sediment fence at Middlemount Raw Water Dam to mitigate water erosion and improve sediment control has been completed, and excellent results have been achieved.



THREE MONTH OUTLOOK

Site Based Management Plans: Work is progressing with the development of Site Based Management Plans for all W&WW Sites

Environmental: Work continues to progress with the planning phase for the beneficial reuse of stockpiled biosolids from the WWTP and develop comprehensive testing protocols aligned with the End of Waste Code requirements for water treatment residuals. Initial discussions indicate that there is potentially a genuine end user for these Biosolids in the local area.

Blue Green Algae: The assessment of various methods and treatment tools for the control of blue-green algae (BGA) in Isaac Regional Council's drinking water reservoirs and recreational dams is ongoing. These strategies differ from those currently being implemented for recycled water.

Leachate Acceptance at Moranbah WWTP The acceptance of leachate from the Moranbah and Dysart Waste Management Facilities is currently under evaluation. This assessment considers potential impacts on the treatment process and biosolids, the effects on surface waters and irrigated areas in terms of concentration and total mass load, and whether leachate is contributing to the presence of filamentous bacteria at Moranbah.

Moranbah Water Network: Contractors have been engaged to carry out leak detection through Moranbah to identify leaks that are unknown. This will allow the Network Plumbers to carry out repairs and reduce the amount of unallocated water being lost.

TRAINING AND PROFESSIONAL DEVELOPMENT

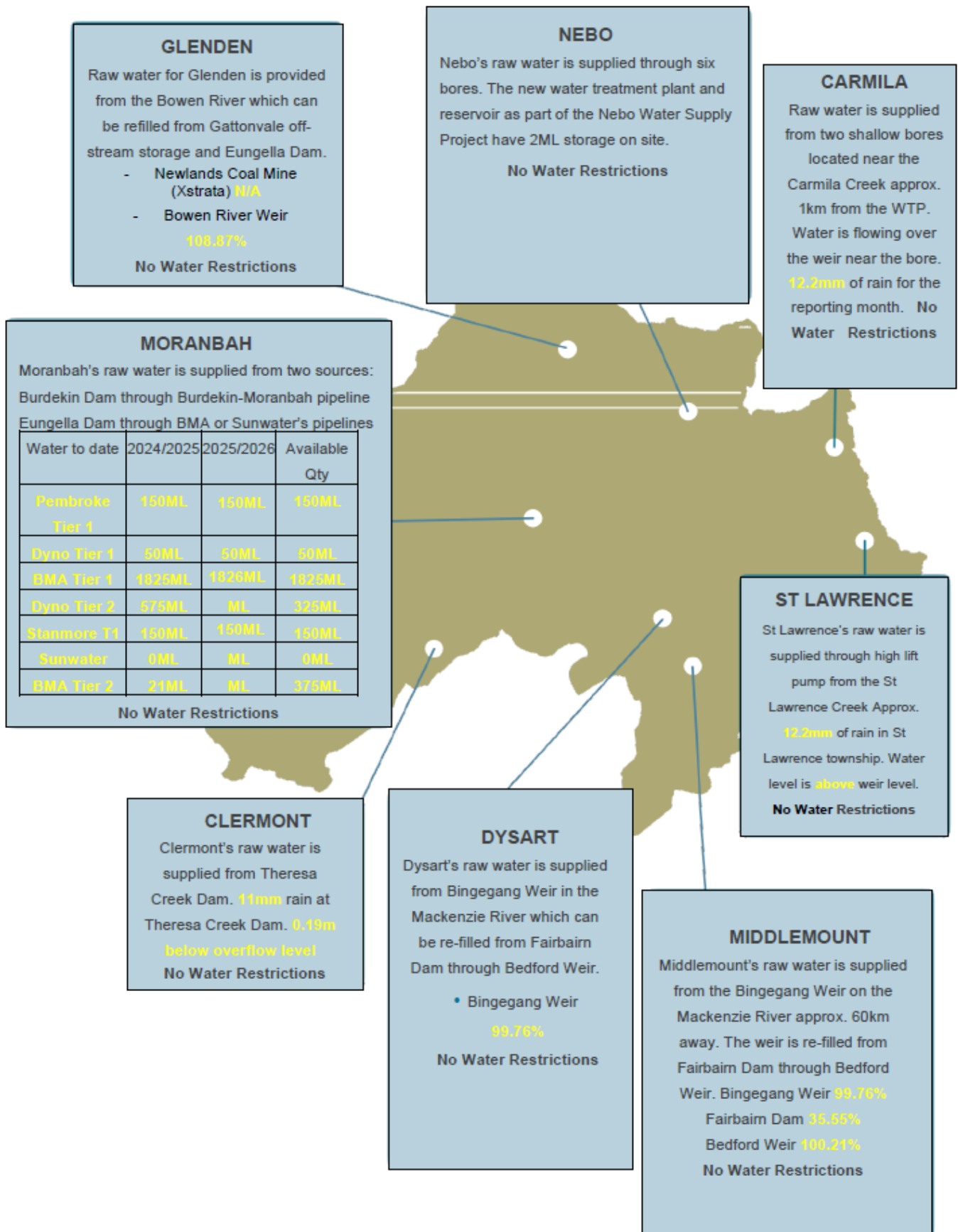
Water and Wastewater have facilitated the ability for several employees to attend 10 different training courses or personal development events from September 2025 to April 2026. This demonstrates as a department we are committed to further training and upskilling.

Table 3: Training and Development

Training or Professional Development opportunities	Attendance
High Risk Forklift	3
CPR	5
First Aid	1
Fluoride	5
High Pressure Water Jetting	10
WIOA QLD Water Industry Operations Conference and Exhibition	8
Asset Maintenance and Reliability	1
Confined Space	6
Operate Breathing Apparatus	3
Traffic Management Implementation	3

RAW WATER SOURCE FOR ISAAC REGIONAL TOWNS

There are currently no water restrictions in effect across any towns within the Isaac Regional Council area.



EMERGING ISSUES

Network Infrastructure: There has been a noteworthy increase in burst water pipes/mains in recent weeks. At this time of year, it is common to see an increase but not to the degree as presently being detected. Data is being collated which will feed into future capital works programs.

Operational Staff Members: There has been one contracted staff member transferred over to a full-time employee of IRC.

Some operational staff have moved on leaving vacancies that will be filled with contract employees in the short and P&C will work to recruit additional staff to fill the vacancies.

BUDGET

The operational budget has seen some effects of the fuel crisis and an up lift in the cost of providing services. The budget is being monitored closely to control costs whilst still endeavouring to improve or at least maintain the levels of service and asset serviceability.

CONCLUSION

The Operations and Maintenance Department has continued to deliver reliable, compliant, and high-quality water, wastewater, and recycled water services across the region during this reporting period. Despite operational challenges such as blue-green algae management, increased network failures, staffing movements, and rising operational costs, the department has maintained a strong focus on regulatory compliance, asset performance, and service continuity.

Significant progress has been made in strengthening environmental monitoring, dam safety assurance, data-driven decision-making, and asset knowledge through initiatives such as AI-enabled sewer monitoring, enhanced reporting systems, and the proactive identification of critical network infrastructure. The advancement of workforce capability through targeted training and apprenticeship completion further reinforces the Department's commitment to operational excellence and long-term resilience.

Looking ahead, the department is well positioned to address emerging risks and opportunities through continued planning, targeted capital investment, and innovation. The development of site-based management plans, investigation of beneficial biosolids reuse, leak detection programs, and ongoing environmental initiatives will support improved efficiency, sustainability, and risk reduction.

Overall, the Operations and Maintenance Department remains focused on safeguarding public health, environmental values, and infrastructure reliability while continuously improving service delivery to the community.

PROCEDURE

WATER RESTRICTIONS

APPROVALS

PROCEDURE NUMBER	WW-PRO-105	DOC. ID	4768837
DATE EFFECTIVE	27 November 2024		
PROCEDURE OWNER:	Water and Waste		
APPROVED BY THE DIRECTOR	Director Water and Waste		
ENDORSED BY	Resolution No. 8962		
POLICY REFERENCE NUMBER	STAT-POL-033		

AIM

This procedure defines how Isaac Regional Council (Council) will declare, implement, and enforce water restrictions to control the demand of raw and potable water in the Isaac region.

SCOPE

This procedure applies to all customers and properties that access raw and/or potable water via Council's water supply system and will be implemented and followed by all Council staff including the CEO, Director Water and Waste and management teams.

ROLES & RESPONSIBILITIES

Chief Executive Officer (CEO):

The Chief Executive Officer as a delegate of Council is responsible for exercising water restriction powers in accordance with Council's Water Restrictions Policy and under the provisions of the *Water Supply (Safety and Reliability) Act 2008*.

To enable effective implementation of this procedure, the CEO shall:

- Actively support the implementation of this procedure; and
- Ensure compliance with this procedure.

Director Water and Waste:

- Consider applications for exemption from water restrictions.

ELT/Managers/Supervisors:

- Ensure they are familiar with this procedure and corresponding policy; and
- Ensure their employees are familiar with this procedure and have adequate training to perform their duties.

All Isaac Regional Council staff:

Council employees are responsible for understanding their role in implementing this procedure.

DEFINITIONS

TERM	MEANING
Automated irrigation system	Shall mean an irrigation system that is permanently installed and regulate the flow of water through an electronic device that controls the flow to installed sprinklers and drippers. All automated irrigation systems must be reprogrammed to operate within the guidelines of <i>Appendix 1, Water Restrictions Conditions</i> .
Council	Isaac Regional Council

Designated watering days	Shall mean the designated days of water use allowable per property, as follows: <ul style="list-style-type: none">• Odd numbered premises water on Wednesday, Friday and Sunday.• Even numbered premises water on Tuesday, Thursday and Saturday.• Properties without a Council prescribed street number may water on Wednesday, Friday, and Sunday.
ELT	Executive Leadership Team comprising the Chief Executive Officer and Council Directors.
Exemption	Shall mean permission approved by Council in writing and accepted by an applicant that modifies or waives an imposed water restriction.
Exemption permit	A document that contains details of the exemption. An exemption permit must be displayed in a prominent position on the property and will contain an approved property address, an approval number, any conditions attached to the approval and a commencement and expiry date or a Level to which the approval is given.
Hand-held hose	A hose or pipe used to convey water, held in the physical possession of any person controlling the efficient distribution of water.
Paved area	Shall mean footpath, driveway, hard standing area or similar having an impervious surface such as concrete, asphalt, paving stones, tiles, etc.
Pool, pond and spa	Any pool, spa or ornamental pond which is not a Council owned public asset.
Watering can / bucket	Shall mean a water receptacle holding a maximum of 20 litres of water, at any one time.

PROCEDURE

DECLARATION OF WATER RESTRICTIONS

Subject to the provisions of the *Water Supply (Safety and Reliability) Act 2008* and Council's Water Restrictions Policy, Council will implement water restrictions when the trigger for each water supply scheme is reached in accordance with *Appendix 3 Water Restriction Trigger Levels*. The declaration of water restrictions will be made at levels specified in *Appendix 1 Water Restriction Conditions*. *Appendix 1 Water Restriction Conditions* outlines the activities which are allowable and prohibited during each level of water restrictions from Level 1 to Level 4.

PUBLICATION OF WATER RESTRICTIONS

The publication of water restrictions will be targeted towards the affected township and will at a minimum, include the following methods for each level of restrictions:

LEVEL OF WATER RESTRICTIONS	PUBLIC NOTICE DISTRIBUTION
LEVEL 1	<ul style="list-style-type: none"> • Council’s website and Facebook page. • Council facilities (i.e. customer service centres, libraries, notice boards). • Distributed via Council’s Public Notice Distribution List and Community Engagement Team as appropriate. • Individual reminder letter posted to properties alleged to be in breach of restrictions.
LEVEL 2	<ul style="list-style-type: none"> • Council’s website and Facebook page. • Council facilities (i.e. customer service centres, libraries, notice boards). • Distributed via Council’s Public Notice Distribution List and Community Engagement Team as appropriate. • Individual reminder letter posted to properties alleged to be in breach of restrictions. • Letterbox drop. • Township publications if available.
LEVEL 3	<ul style="list-style-type: none"> • Council’s website and Facebook page including a Facebook ‘push’. • Council facilities (i.e. customer service centres, libraries, notice boards). • Distributed via Council’s Public Notice Distribution List and Community Engagement Team as appropriate. • Individual reminder letter posted to properties alleged to be in breach of restrictions. • Letterbox drop. • Township publications if available.
LEVEL 4	<ul style="list-style-type: none"> • Council’s website and Facebook page including a Facebook ‘push’. • Council facilities (i.e. customer service centres, libraries, notice boards). • Distributed via Council’s Public Notice Distribution List and Community Engagement Team as appropriate. • Individual reminder letter posted to properties alleged to be in breach of restrictions. • Letterbox drops. • Township publications if available.

Each public notice will specify the region to which the water restrictions apply, the level of restrictions, the date of commencement and contact details for further information.

Water restrictions remain in effect unless otherwise substituted or revoked by a subsequent declaration or published notice.

BREACHES OF WATER RESTRICTIONS

As per Section 43(5) of the *Water Supply (Safety and Reliability) Act 2008*, it is an offence to contravene an imposed water restriction. Alleged breaches of enforced water restrictions will be investigated and actioned as per Council's Community Education and Compliance Policy PECS-POL-113.

EXEMPTIONS

Where an exemption or amendment to imposed water restrictions is sought, applicants shall apply for each individual property or circumstance. A separate application is required for residential and commercial properties versus mobile water tankers utilising Council's various potable and raw water truck fill points (standpipes).

To apply for an exemption, residents and businesses are required to complete and submit an Exemption Application for Mobile Water Tanker to take water from Standpipes during Water Restrictions Form and/or an Application for Exemption Residential & Commercial Users during Water Restrictions Form as per the instructions on the form.

Applications may be:

- Approved unconditionally.
- Approved subject to certain conditions; or
- Declined.

Exemption applications will only be considered where reasonable grounds have been presented with regard to social, health, environmental and economic impacts.

Approval, if granted, will:

1. Be in writing;
2. Note the conditions applicable during the exemption; and
3. Take effect as of the date of such approval.

Approval will only be applicable to the current level of restriction (Level 1 to Level 4) and will cease upon a specified end date or when the current level of restriction is escalated to a higher level, whichever comes first. If, however, approval is granted at a higher level and the restrictions level is lowered, the exemption will remain current, i.e., if the exemption is approved during Level 3 Water Restrictions and the restrictions are lowered to Level 1 Water Restrictions, the exemption will remain current.

Approvals may be modified or withdrawn at any time Council deems appropriate. If an extension is required under normal circumstances an additional application must be submitted.

Approved exemptions will be issued with an Exemption Permit. The Exemption Permit is to be displayed in a prominent position on the approved property and is to be removed on the expiry of the permit.

REFERENCES AND RELATED DOCUMENTS

- *Water Supply (Safety and Reliability) Act 2008*
- *State Penalties Enforcement Act 1999*

DOCUMENT ID/NAME

ID	NAME
STAT-POL-033	Water Restrictions Policy
WW-FRM-137	Application for Exemption Residential & Commercial Users during Water Restrictions Form
WW-FRM-126	Exemption Application for Mobile Water Tankers to take Water from Standpipes during Water Restrictions Form
WW-GDS-190	Water Restrictions Internal Guideline
PECS-POL-113	Community Education and Compliance Policy

APPENDIX 1 WATER RESTRICTION CONDITIONS

PURPOSE	LEVEL 1 (LOW)	LEVEL 2 (MEDIUM)	LEVEL 3 (HIGH)	LEVEL 4 (CRITICAL)
RESIDENTIAL	<ul style="list-style-type: none"> No watering on any day between 9am and 5pm. Watering permitted outside of these hours on designated watering days with a: <ul style="list-style-type: none"> Sprinkler. Handheld trigger or twist nozzle hose. Automated Irrigation System. Washing cars & boats with a watering can or bucket only. Top up pools, ponds & spas to their minimum operating level only. No topping up of tanks and dams unless for firefighting purposes. Outboard motors may be flushed after use. Water must not be used to clean driveways or paved areas. Outside water activities (i.e. water slides) are restricted to maximum 3 hours. 	<ul style="list-style-type: none"> No watering on any day between 9am and 5pm. Watering permitted outside of these hours on designated watering days with a: <ul style="list-style-type: none"> Handheld trigger or twist nozzle hose. Automated Irrigation System (garden beds only, no grassed areas). Washing cars & boats with a watering can or bucket only. Top up pools, ponds & spas to their minimum operating level only. No topping up of tanks and dams unless for firefighting purposes. Outboard motors may be flushed after use. Water must not be used to clean driveways or paved areas. Outside water activities (i.e. water slides) are restricted to maximum 1.5 hours. 	<ul style="list-style-type: none"> No watering on any day between 9am and 5pm. Watering permitted outside of these hours on designated watering days with a: <ul style="list-style-type: none"> Watering can or bucket. No topping up or filling of pools, ponds & spas. No topping up of tanks and dams unless for firefighting purposes. Outboard motors may be flushed after use. Water must not be used to clean driveways or paved areas. No outside water activities (i.e. water slides). 	<ul style="list-style-type: none"> No watering or outside water activities permitted.

<p>COMMERCIAL</p>	<ul style="list-style-type: none"> • No watering between 9am and 5pm when connected to Council's potable or raw water supply system. • Watering permitted outside of these hours on designated watering days with a: <ul style="list-style-type: none"> – Sprinkler. – Handheld trigger or twist nozzle hose. – Automated Irrigation System. – Top up of pools, ponds & spas to their minimum operating level only. – No topping up of tanks and dams unless for firefighting purposes. 	<ul style="list-style-type: none"> • No watering between 9 am and 5 pm when connected to Council's potable or raw water supply system. • Watering permitted outside of these hours on designated watering days with a: <ul style="list-style-type: none"> – Handheld trigger or twist nozzle hose. – Automated Irrigation System (garden beds only, no grassed areas. Top up of pools, ponds & spas to their minimum operating level only. – No topping up of tanks and dams unless for firefighting purposes. 	<ul style="list-style-type: none"> • No watering or outside usage of potable or raw water. 	<ul style="list-style-type: none"> • No watering or outside usage of potable or raw water.
<p>MOBILE WATER TANKERS</p>	<ul style="list-style-type: none"> • Mobile water tankers, other than tankers directly used for firefighting purposes, must not be filled with raw or potable water from the water supply system. 			

APPENDIX 2 WATER CONSERVATION MEASURES

Council supports and commits to water saving measures being implemented wherever feasible in residential, commercial, and Council properties and facilities. Council actively encourages the use of water saving devices, measures and activities which support water sustainability. Although not enforceable, these Water Conservation Measures are in place all year round and all water users are encouraged to comply with them.

WATERING DAYS	<p>The designated days of water use allowable per property, as follows:</p> <ul style="list-style-type: none"> • Properties with an odd street number may water on Wednesday, Friday and Sunday. • Properties with an even street number may water on Tuesday, Thursday and Saturday. • Properties without a Council prescribed street number may water on Wednesday, Friday and Sunday.
WATERING TIMES	No watering between 9am – 5pm daily.
SPRINKLERS	No fixed sprinklers, micro-spray, drip irrigation systems or unattended hoses between 9am – 5pm daily.
PRIVATE GARDENS, LAWNS AND NEW TURF INCLUDING SPORTS GROUNDS AND ACTIVE PLAYING SURFACES	No watering between 9am – 5pm daily. Watering permitted outside of these times on designated watering days with a sprinkler, handheld trigger or twist nozzle hose, irrigation system, watering can or bucket.
VEHICLES AND BOATS	Private cars, trucks, boats, and motors to be cleaned on grassed areas where possible, using a handheld trigger or twist nozzle hose to initially wet or rinse. To wash, a high-pressure low-volume water blaster, watering can, bucket or commercial car wash facility may be used. Outboard motors may be flushed clean after use.
GUTTERS	Gutters should not be cleaned by using a hand-held hose.
DRIVEWAYS, PAVED AREAS OR EXTERNAL WALLS AND WINDOWS	Driveways, paved areas, external walls, and windows are not to be hosed down unless using a handheld trigger or twist nozzle hose, high pressure low-volume water blaster, watering can, bucket or mop unless cleaning is required as a result of accidents, removal of algae growth or moss or prior to painting.

APPENDIX 3 WATER RESTRICTION TRIGGER LEVELS

RAW SUPPLY WATER	WATER RESTRICTION TRIGGER LEVELS			
LOCATION	LEVEL 1 (LOW)	LEVEL 2 (MEDIUM)	LEVEL 3 (HIGH)	LEVEL 4 (CRITICAL)
CARMILA CARMILA CREEK BORES	Flow of 100mm or less-over V-Notch weir located 100m upstream of bore locations in Carmila Creek	No flow over V-Notch Weir located 100m upstream of bore locations in Carmila Creek	No visual water in Carmila Creek at the bores	Raw water pumps can no longer pump at 1.5l/s each and must run off one pump to maintain supply
CLERMONT THERESA CREEK DAM	When storage reaches 40% (2.1m below spillway)	When storage reaches 31% (2.45m below spillway)	When storage reaches 25% (2.8m below spillway)	When storage reaches 20% (3.15m below spillway)
DYSART SUPPLIER RELIANT	Dependent on water suppliers			
GLEDEN SUPPLIER RELIANT	Dependent on water suppliers			
MIDDLEMOUNT SUPPLIER RELIANT	Dependent on water suppliers			
MORANBAH SUPPLIER RELIANT	Dependent on water suppliers			
NEBO BORE 2 USED AS REFERENCE POINT	1.2m to 1.175m above the bore pump	1.175m to 1.15m above the bore pump	1.15m to 1.125m above the bore pump	Less than 1.125m above the bore pump
ST LAWRENCE WEIR ST LAWRENCE CREEK WEIR	0.5m below spillway	1.0m below spillway	1.5m below spillway	More than 2.0m below spillway

NOTE - Water restrictions may also be triggered by water treatment plant failures, major main breaks or other issues that may affect the supply of potable water to customers.

MEETING DETAILS	Water and Waste Standing Committee Meeting Wednesday 13 May 2026
AUTHOR	Scott Casey
AUTHOR POSITION	Director Water and Waste

5.4 2025/2026 ANNUAL OPERATION PLAN – QUARTERLY REPORT - THIRD QUARTER

EXECUTIVE SUMMARY

This report provides an update of Water and Waste progress towards achieving the Annual Operational Plan 2025-2026 objectives for the third quarter.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receive and note Water and Waste third quarter progress update on the 2025-2026 Annual Operational Plan.**

BACKGROUND

Operational plan targets are all generally on track. Capital works to extend the recycled water scheme in Moranbah is progressing well with completion expected by the end of the financial year. The evaporator unit has also been installed in Middlemount.

The water rates review implementation remains on target, with the communication plan proceeding well and the meter replacement program underway after a slight delay in the delivery of meter units. Replacement of 600 meters commenced on 28 April, and the expected completion date is 15 May 2026.

Two initiatives are complete, and two are currently being monitored. The monitored projects include the review of the kerbside collection contract and the review of the waste strategy. Both projects have commenced and are proceeding steadily.

One project has dropped below target in the last quarter. The capital project to convert the Dysart Landfill to a transfer station received tender responses in February which significantly exceeded the available budget. This has delayed the project whilst officers have reviewed the scope and sought additional funding solutions to enable the project to proceed. This recommended way forward will be put to Council in May for consideration.

ACTIVITY SUMMARY TABLE

AOP #	ACTIVITY/PROJECT/INITIATIVE	BUSINESS UNIT	STATUS (COMPLETE, ON TARGET, MONITOR, BELOW TARGET)
2.1	Effluent Reuse - Sarchedon Drive and irrigation (30 June 2026)	Planning and Projects	On Target
PROGRESS THIS QUARTER			
<p>Sarchedon Drive Pipeline</p> <p>Construction is progressing well, with completion anticipated by the end of the financial year. The extension of the pipeline to connect to the Moranbah landfill site, enabling the use of recycled water for irrigation of the landfill capping area in both the short and long term is complete.</p> <p>Evaporator Unit</p> <p>The evaporator has been successfully installed and commissioned and has been fully operational since February 2026.</p>			
4.1	Middlemount Water Network Augmentation (30 June 2026)	Planning and Projects	Completed
PROGRESS THIS QUARTER			
Further design work and PAG submission to ensure that water short circuiting does not occur. This will be a future project for consideration.			
5.1	Kerbside Collection Contract Renewal (30 June 2026)	Waste Services	Monitor
PROGRESS THIS QUARTER			
Have commenced internal workshopping of the document for the RFT and appointed a specialist consultant to undertake the RFT drafting. At the same time having discussions with the contractor what an extension would look like if one was implemented due to market risks surrounding fuel pricing. CHRC have decided to extend the current collections contract to provide certainty on service and pricing.			
5.3	Review of community waste services provided	Waste Services	Completed
PROGRESS THIS QUARTER			
Complete			
5.5	Waste Management Strategy Review 2026-2031 (30 June 2026)	Waste Services	Monitor
PROGRESS THIS QUARTER			
<p>A presentation was provided to the Water and Waste Standing Committee on 8 April 2026 on the progress of the current review.</p> <p>Following feedback from Council community consultation will be undertaken in May with the feedback being considered prior to the final presentation of the strategy to Council in June for approval.</p>			

5.7	Dysart Waste Management Facility Repurpose to Transfer Station (30 June 2026)	Planning and Projects	Below Target
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PROGRESS THIS QUARTER

Tender pricing received in Feb was significantly higher than the available budget. Water and Waste in collaboration the Procurement team, have explored alternative delivery options, including staging the works over multiple financial years. As a result, project delivery has been delayed due to the funding shortfall. Alternate funding arrangements have been discussed with Finance and will be presented to Council in May, if approved the contracted will be awarded.

6.4	Water rates review (30 June 2026)	Business Services	On Target
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PROGRESS THIS QUARTER

1. Communication Plan is on track.
2. Meter Replacement Program remains on track although meter delivery delayed commencement until 28 April and completion is expected by 15 May, replacing 600 meters.

IMPLICATIONS

In accordance with section 174(3) of the *Local Government Regulation 2012*, Council must be presented with a written assessment of Council’s progress towards implementing the Operational Plan on a quarterly basis.

CONSULTATION

- Director Water and Waste
- Manager Planning and Projects
- Manager Waste Services
- Program Leader - Customer Admin and Business

BASIS FOR RECOMMENDATION

The Operational Plan and associated quarterly reporting is a legislative requirement pursuant to the *Local Government Act 2009* and *Local Government Regulation 2012*.

ACTION ACCOUNTABILITY

Not Applicable

<p>Report prepared by: SCOTT CASEY Director Water and Waste Date: 30 April 2026</p>	<p>Report authorised by: SCOTT CASEY Director Water and Waste Date: 30 April 2026</p>
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ATTACHMENTS

- Attachment 1 - WW Q3 AOP Quarterly Reporting Spreadsheet 2025-2026

REFERENCE DOCUMENT

- 2025-2026 Annual Operational Plan
- 2023-2028 Corporate Plan

Corporate Plan Theme	Activity/Project/Initiative	Directorate	Business Unit	Quarterly Measures	Corporate Plan Link	1st Quarter Commentary - As at September 2025	Measure Tracking to Date	2nd Quarter Commentary - As at December 2025	Measure Tracking to Date	3rd Quarter Commentary - As at March 2026	Measure Tracking to Date
2. Engaged Communities	2.1 Effluent Reuse - Sarchedon Drive and irrigation (30 June 2026)	Water and Waste	Planning and Projects	<ul style="list-style-type: none"> * Construction tender released * Construction commenced * Construction completed * New irrigation pipeline commissioned 	2.5 We will support residents and visitors to activate assets which enable participation in an array of recreation and social pursuits across the region.	Sarchedon Dr recycled water pipeline design completed and construction project is currently out to market, tenders close Thurs 2 October. Sarchedon Dr Environmental Engineering Consultant for amendment to the current EA to include the proposed irrigation area is currently out to market, submissions close Fri 3 October. Recycled Effluent evaporator is currently out to market, tenders close Thurs 9 October. Cultural Heritage survey investigation over the entire proposed irrigation area was completed 25-27 September. Minimal culturally significant items found, which will be avoided by the works (7 x scar trees and a scattering of rock artifacts which were relocated on site)	On Target	<p>Sarchedon Pipeline - Contract awarded, works have commenced on Goonyella Rd. 150m pipe installed on Goonyella Rd 27/01/2026.</p> <p>Evaporator Unit - Contract awarded to Minetek for supply of floating evaporator for initial use at MMT WWTP. Delivery scheduled for mid-Feb. To be installed by IRC Operations team.</p> <p>Sarchedon Dr Irrigation Area - Cultural heritage survey complete. Enviro Engineers contract - Awarded, kick-off meeting held 11/12/25</p>	On Target	<p>Sarchedon Drive Pipeline Construction is progressing well, with completion anticipated by the end of the financial year.</p> <p>The extension of the pipeline to connect to the Moranbah landfill site, enabling the use of recycled water for irrigation of the landfill capping area in both the short and long term is complete.</p> <p>Evaporator Unit The evaporator has been successfully installed and commissioned, and has been fully operational since February 2026.</p>	On Target
4. Urban Design and Infrastructure	4.1 Middlemount Water Network Augmentation (30 June 2026)	Water and Waste	Planning and Projects	<ul style="list-style-type: none"> * Pipeline installation completed * Project completed; pipeline commissioned 	4.6 We will provide reliable, sustainable water services, ensuring high-quality water supply and effective wastewater treatment.	The Middlemount water main and chlorine analyser were commissioned in September, with all works now complete. Practical Completion has been issued, and the project is in the finalisation stage, progressing ahead of schedule.	On Target	Project delivered with additional drainage works for Infrastructure Services.	Completed	Further design work and PAG submission to ensure that water short cycling does not occur. This will be a future project for consideration.	Completed
5. Natural Assets	5.1 Kerbside Collection Contract Renewal (30 June 2026)	Water and Waste	Waste Services	<ul style="list-style-type: none"> * Workshop with Council on current service delivery * Draft documents * Tender released * Assessment and award 	5.3 We will aim to improve resource recovery, recycling, and landfill diversion through improvements to our collection service and waste infrastructure and through regional partnerships.	Workshop has not occurred. Will book it in for the 2nd quarter.	Below Target	The Council workshop has not yet occurred, however preliminary discussions have been undertaken with CHRC at the Waste manager level, regarding potential joint procurement opportunities. Exploration of joint procurement opportunities is intended to maximise value, service consistency, and regional outcomes ahead of formal market engagement. These discussions are informing the development of options and timelines. Information, including proposed delivery timeframes, will be presented to Council in Quarter 3.	Monitor	Have commenced internal workshoping of the document for the RFT and appointed a specialist consultant to undertake the RFT drafting. At the same time having discussions with the contractor what an extension would look like if one was implemented due to market risks surrounding fuel pricing. CHRC have decided to extend the current collections contract to provide certainty on service and pricing.	Monitor
	5.3 Review of community waste services provided	Water and Waste	Waste Services	<ul style="list-style-type: none"> * Prepare workshop materials and schedule Council briefing/workshop 	5.3 We will aim to improve resource recovery, recycling, and landfill diversion through improvements to our collection service and waste infrastructure and through regional partnerships.	Initial implementation of community waste services occurred in this quarter. Early data and information will be provided in the 2nd quarter, along with a communications strategy on Clean Up Australia Day by December 2025.	On Target	A was presented to report discussing options for Australia Day. These will be developed in combination with future Amnesty Day activities. All community waste services will then be integrated into the waste strategy review currently underway.	Completed	Complete	Completed

5.5 Waste Management Strategy Review 2026-2031 (30 June 2026)	Water and Waste	Waste Services	<ul style="list-style-type: none"> * Data collation and workshop(s) held with Council * Draft endorsed by Council for community consultation * Community consultation submissions considered for final draft * Final draft complete 	5.3 We will aim to improve resource recovery, recycling, and landfill diversion through improvements to our collection service and waste infrastructure and through regional partnerships.	Data collection has commenced. Workshops will be booked in the 2nd quarter.	Below Target	Council workshops have not yet occurred, however preparatory work has progressed. A project officer has been engaged to support and accelerate delivery of the Strategy review. Workshops are planned for Quarter 3, with a draft Strategy to be presented to Council in Quarter 3 for consideration. Key focus areas include service delivery, strategic risks and opportunities, and regional collaboration.	Monitor	A presentation was provided to the Water and Waste Standing Committee on 8 April 2026 on the progress of the current review. Following feedback from Council community consultation will be undertaken in May with the feedback being considered prior to the final presentation of the strategy to Council in June for approval.	Monitor
5.7 Dysart Waste Management Facility Repurpose to Transfer Station (30 June 2026)	Water and Waste	Planning and Projects	<ul style="list-style-type: none"> * Construction tender released * Construction commenced * Construction progress 35% achieved * Construction completed 	5.3 We will aim to improve resource recovery, recycling, and landfill diversion through improvements to our collection service and waste infrastructure and through regional partnerships.	The construction cost estimate has come in significantly above the available budget. Following consultation, the Manager Waste Services has recommended a design review to ensure operational requirements are met and to identify potential cost savings. While this will add time and cost, operational risks remain manageable at this stage.	On Target	Construction tender issued to market and an optional site briefing was held on 22/01/2026. The closing date was 30 Jan 2026, however, this is being extended by two weeks on the request of tenderers. Tenders closing on 13 Feb. 2026.	On Target	Tender pricing received in Feb was significantly higher than the available budget. Water and Waste in collaboration with the Procurement team, have explored alternative delivery options, including staging the works over multiple financial years. As a result, project delivery has been delayed due to the funding shortfall. Alternate funding arrangements have been discussed with Finance and will be presented to Council in May, if approved the contracted will be awarded.	Below Target
6.3 Develop Council's Longer-Term Financial Strategy (30 June 2026)	Corporate Services	Financial Services	* LTFP adopted by EOFY 2025/26	6.3 We responsibly manage our finances and assets in line with Council's agreed service levels and its long-term sustainability.	A series of early strategic planning discussions are being held with Councilors to help inform the development of the 2026/27 budget. The outcomes from these Councilor Workshops will help inform the creation of the Long Term Financial Plan. The first draft of the LTFP will be available during quarter 4.	On Target	Early budget workshops held, with further workshops planned to progress annual budget and Long Term Financial Forecast. Note: Turnover of senior position.	On Target		
6.4 Water rates review (30 June 2026)	Water and Waste	Business Services	<ul style="list-style-type: none"> * 1. Communication Plan developed * 2. Meter Replacement Program tender complete * 1. Communication plan activities on track * 2. Meter replacement property list in draft * 1. Communication plan activities on track * 2. Meter replacements on track as per plan * 1. Communication plan activities on track * 2. Meter replacement 2025/26 complete * 3. Tech1 system updates complete 	6.3 We responsibly manage our finances and assets in line with Council's agreed service levels and its long-term sustainability.	<ul style="list-style-type: none"> 1. Communication Plan is drafted and is continuously being refined as the project progresses in consultation with BMC. 2. Tender is complete. Inception meeting complete with chosen supplier and timelines agreed. 	On Target	<ul style="list-style-type: none"> 1. Communication Plan activities are on track. 2. Meter Replacement Program List has been provided to supplier and ETA for completion April 2026. 	On Target	<ul style="list-style-type: none"> 1. Communication Plan is on track. 2. Meter Replacement Program remains on track although meter delivery delayed commencement until 28 April and completion is expected by 15 May, replacing 600 meters. 	On Target