

2021-2022 | Annual Budget

Re-energising our communities

Building and strengthening the Isaac lifestyle



ISAAC
REGION 



Mayor's Message

CR ANNE BAKER

Another year of exceptional delivery from Council, and another year framed by extraordinary times. This year's budget reflects what is important to our region as we navigate our way through a pandemic and into a stronger and more resilient region.

Re-energising our communities is so much more to us than just words. We know that the beauty and the best of what our region has to offer is the people. The direction of where we are spending our time and money in this budget focusses on improving the lifestyle and liveability of our communities for our people.

Council has taken every opportunity with this year's budget to build and strengthen the Isaac way of life, enabling the community to get back to using Council facilities and services and helping our regional economy to move toward recovery.

A decade after presenting my first budget as Mayor of Isaac Regional Council, I can't help but reflect on how far we have come as a region, and how proud I am to look forward to another 10 years of positive change and growth.







Anne Baker
MAYOR
Isaac Region



Greg Austen
DIVISION 1
Glenden and
Rural Clermont



Sandy Moffat
DIVISION 2
Dysart



Gina Lacey
DIVISION 3
Moranbah



Simon West
DIVISION 4
Moranbah



Kelly Veave
DEPUTY MAYOR
DIVISION 5
Moranbah



Lyn Jones
DIVISION 6
Clermont



Jane Pickels
DIVISION 7
Middlemount
and Surrounds



Viv Coleman
DIVISION 8
Nebo and Isaac
Coast

WHO ARE WE?

Your Council

Our Vision: To energise the world.

Our Mission: To feed, power and build communities.

Our Vision Statement: Helping to energise the world. A region that feeds, powers and builds communities.

Our Values:

Professionalism:

We will display accountability, openness, transparency and integrity.

Continuous Improvement:

All aspects of the organisation's operations are encouraged through a progressive and creative approach.

Excellence:

The manner in which we approach all aspects of the business for Isaac region, the highest possible outcome will be achieved.

Procedural Consistency:

There is a consistent approach to the way in which Council conducts its business across the region.

Customer Focus:

We identify and meet the needs of all customers in a responsive and equitable manner.

Teamwork and Coordination:

We work together to achieve a common goal.

Safety and Wellbeing:

We are all committed to working safely and caring for each other's wellbeing.

Electronic copies of Council's Annual Budget are available, free of charge, on Council's website www.isaac.qld.gov.au.

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Originally adopted by Council on INSERT DATE AND RESOLUTION

NOTE: Council revises the budget on a quarterly basis. Capital and operational expenditure is subject to change.

WHO ARE WE?

The Isaac Story

ABOUT THE ISAAC REGION

We are huge!

58,708km²

Spanning from the coast to the coalfields
That is 25 times the size of the ACT!

We service

17 unique communities

Modern mining towns, historical towns,
coastal and rural towns

We produce

\$19.4B annual economic output*

in the Isaac region

We know we are punching above our weight

Our people are important to us

20,987 are permanent*

12,500 are temporary

1/3 of our population doesn't live here, but they enjoy
the benefits of our region

We maintain

4,500kms of roads

Sealed 2,400km, unsealed 2,100km

That's like driving from Moranbah to Perth!

We look after

19 community facilities

Civic centres, recreation centres, museums, galleries, halls
and showgrounds

We want the community to stay connected

We proudly have

8 aquatic facilities

Because what better way to stay cool than a splash in the pool?

We maintain

85 parks and open spaces

Our region is beautiful and we want you to spend time in it

ABOUT COUNCIL

Come and see us at one of

7

customer service offices

We employ

513 staff

across the Region

We keep busy, budgeting

\$58.6M

capital works projects

for completion in 2020-2021

We get out and about,
supporting and hosting

298

events & programs

in 2020-2021

We supported our
community with

\$359,826 in

**Council grants and
stimuli**

given out in
2020-2021

We sent over
400

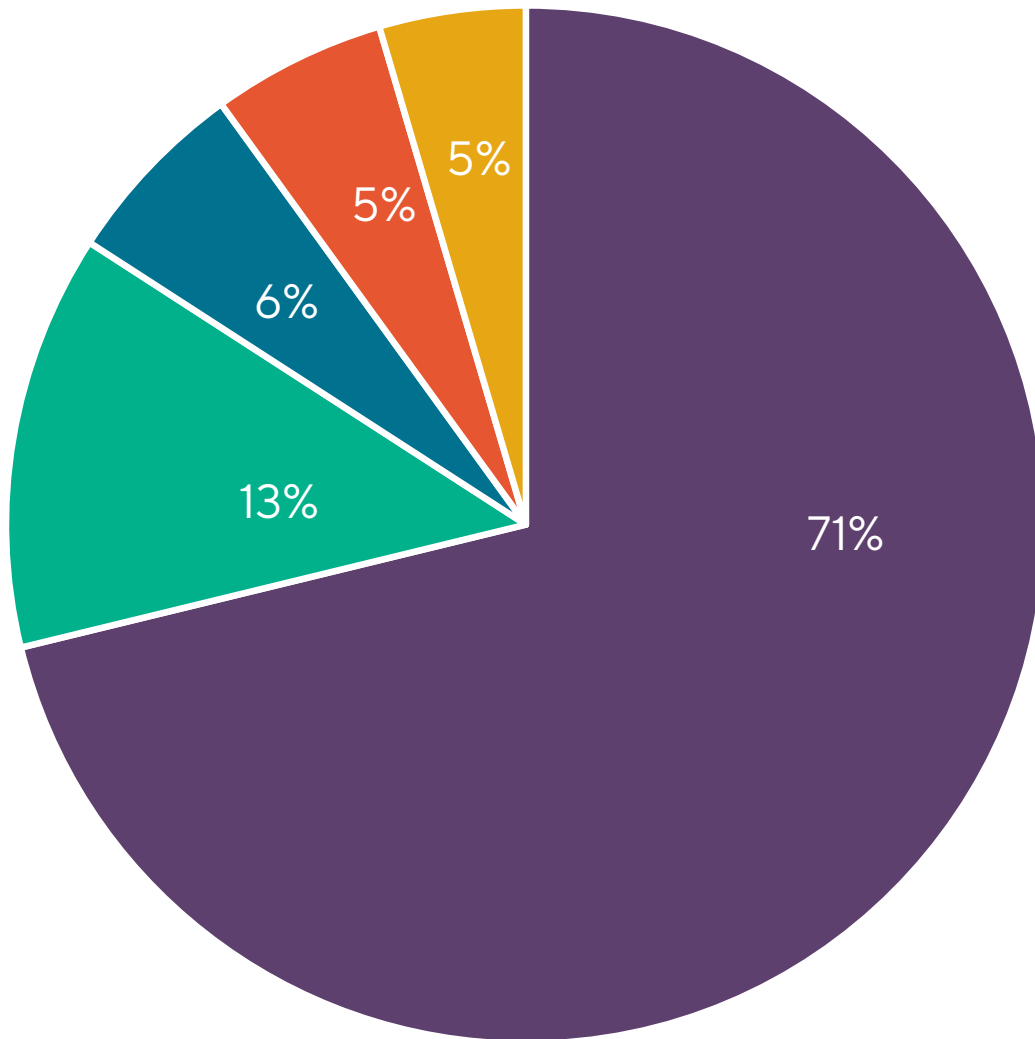
**media releases and
public notices**

about what we did in
2020-2021

*REMPLAN: <https://app.remplan.com.au/isaac/economy>

WHERE DOES THE MONEY COME FROM?

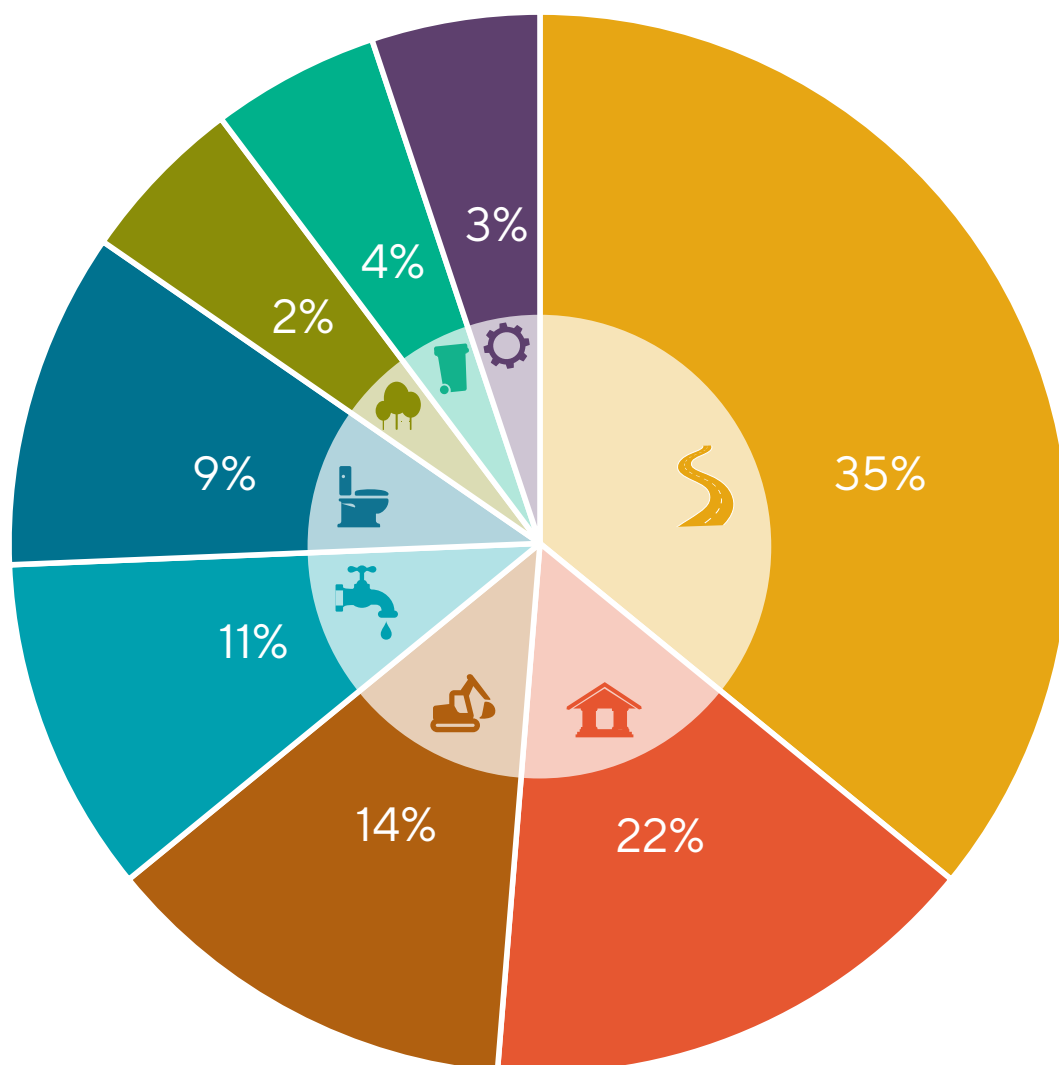
Income at a Glance



Net Rates & Utility Charges	\$90.7M
Sale of Contract & Recoverable Works	\$16.4M
Other Recurrent Revenue	\$7.5M
Operating Grants, Subsidies & Contributions	\$6.9M
Fees & Charges	\$3.7M
Rental Income	\$1.5M
Interest Recieved	\$601K

WHERE DOES THE MONEY GO?

\$45M capital budget



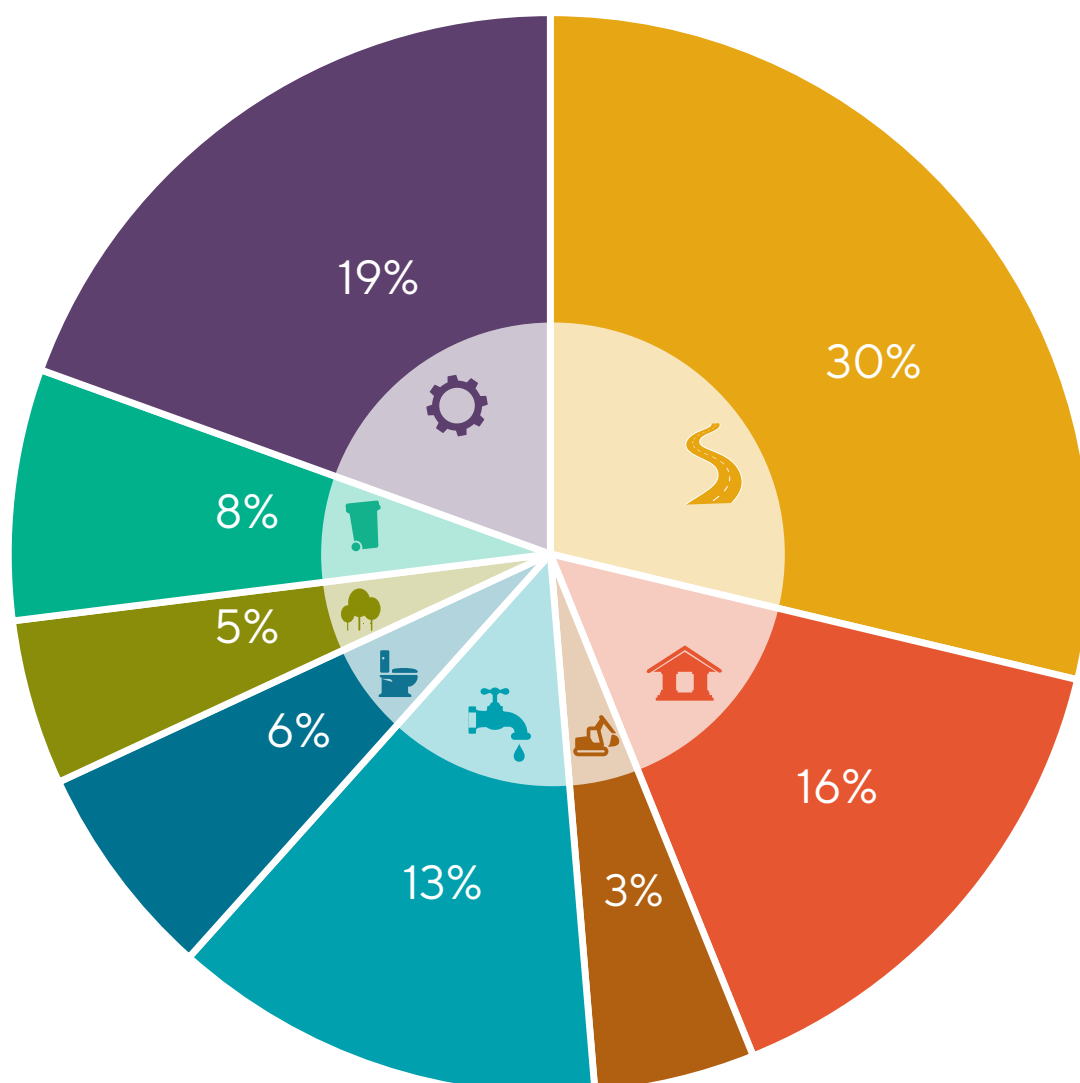
	Roads, Drainage, Infrastructure and Technical Services	\$15.7M
	Community Facilities, Hubs & Compliance	\$9.8M
	Council Properties, Fleet, Plant & Workshops	\$6.3M
	Water	\$4.9M
	Wastewater	\$4.2M
	Parks & Recreation	\$1M
	Waste Management	\$1.7M
	Services, Support & Safety	\$1.4M

Capital budget is the money we use to build, renew and support the region through infrastructure projects. These include ongoing programs like renewing and upgrading our roads, replacing or improving water and waste infrastructure and long-term projects like multi-phase upgrades to community facilities.

The proposed capital budget is subject to outside funding and grants.

WHERE DOES THE MONEY GO?

\$125.8M operational budget



	Roads, Drainage, Infrastructure and Technical Services	\$38.2M
	Community Facilities, Hubs, & Compliance	\$19.6M
	Council Properties, Fleet, Plant & Workshops	\$3.6M
	Water	\$16.2M
	Wastewater	\$8.1M
	Parks & Recreation	\$6.2M
	Waste Management	\$9.4M
	Services, Support & Safety	\$24.5M

Our operational budget is what keeps things working at Council and supports the day-to-day delivery of services to our region. Whether it is our staff expenses, road maintenance, community programs, keeping our parks beautiful or the cost of running our water, wastewater and waste management facilities, these and more come from the operational budget.



MEDIA RELEASE

Council budget set to re-energise Isaac's unique communities

Re-energising Isaac region communities is the centrepiece of the adopted Isaac Regional Council 2021-22 Budget after the incomparable strain of COVID-19.

Mayor Anne Baker said the unprecedented impacts the Isaac region felt last year was the reason the budget needed to focus on community resilience.

"We saw so many impacts on our region and as we push forward with our recovery, Council has focused on delivering a responsible community-centric budget," Mayor Baker said.

"Council stood up last year in the face of COVID-19 uncertainty and froze rates and levies for residential and rural ratepayers while continuing to support the local economy through tough economic times.

"Significant work has been done to keep the overall rates increase to 2.4%, following on from the rates freeze for residential and rural properties last year.

We have reduced the cent in the dollar for general rates to offset some big increases to land values, in particular agricultural land values, as a result of Queensland Government land valuations.

This means that for about 90% per cent of Isaac's ratepayers the rates increase is equivalent to buying a cup of coffee each week. This is a responsible budget that will see us stay on track to meet our long-term financial forecast.

"Increases to Council's waste management and utilities charges have also been kept to 2% despite rising cost pressures from the Queensland Government Waste Levy."

Mayor Baker said the budget will make sure with the community re-activation that Council delivers on its core business of maintaining roads, managing waste and securing water.

"Through the \$45M capital works program we are building our communities resilience and improving community infrastructure," she said.

"We are investing \$15.7M in roads around the region, \$1M will go toward maintaining our parks and playgrounds and \$9.1M will be spent on securing our water and wastewater assets for our future."

Mayor Baker said Council had taken every opportunity with this year's budget to preserve the Isaac way of life, enabling the community to get back to using Council facilities and services and helping our regional economy to move toward recovery.

"COVID-19 saw major changes to how Council does business and meant that we had to continue to push harder to support the local economy," Mayor Baker said.

"Council has stepped up its local buy policy applying more weighting to local suppliers. This has seen Council spending an additional \$6M with local Isaac suppliers and we will continue this strategy."



MEDIA RELEASE

Water, wastewater and waste investment of \$10.8 Million for Isaac

A \$10.8M injection into water, wastewater and waste projects will help continue to build and further re-energise Isaac's future.

Isaac Regional Council's 2021-22 Budget revealed an investment of \$4.9M into water, \$4.2M for wastewater upgrades and \$1.7M to improve waste management facilities.

Mayor Anne Baker said the 27 water, wastewater and waste capital expenditure projects in the Isaac Regional Council's 2021-22 Budget is about strengthening and security for communities.

"We have made major inroads across our water and wastewater treatment plants and waste facilities and we are proud on how we've come," Mayor Baker said.

"Many of the issues that we continue to work through are historic in nature and by working together, we will be able to deliver a more efficient, cost-effective and sustainable water and wastewater network.

"We are dedicated to achieving long-term outcomes which meet the expectations of our communities through the improvement of infrastructure, service delivery and products, including drinking water quality and recycled water opportunities."

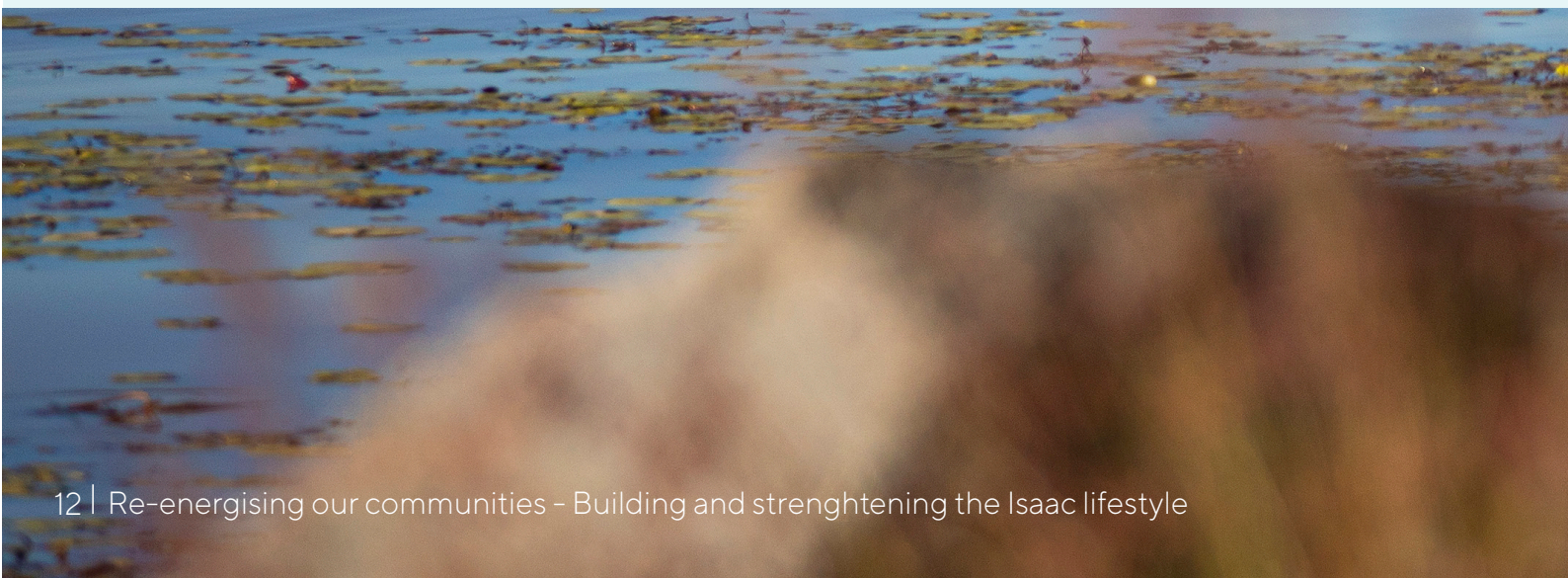
Water and Waste Standing Committee Chair Councillor Simon West said one of the big projects for this financial year is significant \$1.7M upgrades to Dysart's wastewater services.

"This investment in Dysart is to improve electrical upgrades and rehabilitation works plus improving the optimisation of the Wastewater Treatment Plant," Cr West said.

Mayor Anne Baker said Council also has to manage over 30,000 tonnes of waste that comes through the waste management facilities or transfer stations, making waste an important part of this year's budget.

"Council will invest \$1.6M this financial year for the proposed \$2.5M stage 2 of the Moranbah landfill design and construction. This will see a new lined landfill cell to assist with Council continuing to provide quality waste services to the community," Mayor Baker said.

"Moranbah's 400ML raw water dam improvements will see \$1.2M for remediation works plus major sewerage pump station rehabilitation and remedial works have also been earmarked for Middlemount, Nebo and Glenden."







MEDIA RELEASE

Re-energising lifestyle takes centre stage in Council's budget

Building and strengthening Isaac's lifestyle and liveability is primed for a re-invigoration through a Council budget booster of \$10.8M.

The core of Isaac Regional Council's 2021-22 Budget is re-energising communities through \$9.8M for facilities, hubs and compliance, with \$1M for parks and recreation.

Mayor Anne Baker said there are very positive signs emerging of the recovery in the events space.

"I'm confident that our efforts will help grow Isaac to be the place for families, professionals and industry to work, rest, play and invest," Mayor Baker said.

"We have low employment rates; wide open spaces and our region spans from the coast to the coalfields."

Stage 2 of the Clermont Saleyards and Showgrounds Revitalisation Masterplan Project is set for \$3.2M in federal funding to help improve its infrastructure and technology upgrades thanks to an Australian Government injection, through Regional Recovery Partnerships.

Mayor Baker said this investment will support the Isaac community's vision for a world class saleyards and showgrounds in Clermont – home of our regional show, the oldest in Queensland.

"This unique community venue offers sustainable, modern, adaptable and accessible facilities that support dynamic event opportunities," she said.

Mayor Baker said \$1.59M from the Queensland Government's Works for Queensland program funding allocation announcement will help

upgrade vital recreational spaces that benefit Isaac communities.

"A total of \$1.2M in the replacement of the Greg Cruickshank Aquatic Centre water park and toddler's pool," Mayor Baker said.

"It will also see \$355,200 be used to upgrade disability access, lighting and carpark resurfacing at the Dysart Civic Centre and to upgrade the Clermont Civic Centre courtyard. A total of \$34,800 will be spent to renew the Carmila Beach water tank."

Deputy Mayor Kelly Veave, the Planning, Environment and Community Services standing committee chair, said Council is proud to be part of the reactivation of Isaac events across the region's open spaces and community halls.

"Since COVID-19, we have played a huge role in re-energising events in the Isaac with 298 events led and supported by Council being reactivated," Cr Veave said.

"We have given nearly \$167,000 in COVID-related grant funding from a range of Council initiatives."

Cr Veave said through the Australian Government's Local Roads and Community Infrastructure Program, \$546,000 will be spent to upgrade kitchens at the Clermont Civic Centre, Nebo Showgrounds, St Lawrence Community Hall and the air-conditioning replacement at Middlemount Community Hall.

"These projects help improve our facilities which are part of Isaac's shared space in hosting events, workshops and conferences and we are proud to see this money being spent on our valuable assets," Cr Veave said.

MEDIA RELEASE

Millions flagged to drive resilient road projects for Isaac

Isaac Regional Council has adopted a multi-million-dollar road infrastructure budget to improve the region's local network and support jobs.

A total of \$15.7M roads investment will be delivered as part of Council's 2021-22 Budget.

Mayor Anne Baker said the 13 major projects will stimulate the local economy and deliver better roads for Isaac region's ratepayers.

"Roads remain as part of our economic lifeblood with more than \$16 billion in agricultural and mining products travelling our roads," Mayor Baker said.

"Our road maintenance and infrastructure are at the centre of these booming industries which provide a huge economic benefit to Australia. It is integral to helping the Isaac region feed, build and power the world by ensuring our roads remain safe and to keep all industries moving.

Council's investment will go towards repairing key roads and maintaining the 4,500 kilometres of road that make up the Isaac region road network.

Engineering and Infrastructure Standing Committee Chair Councillor Jane Pickels said all communities would benefit from the funding in Council's budget.

"Recent work by Council to develop a road hierarchy will help guide the allocation of funding for the roads in our communities," Cr Pickels said.

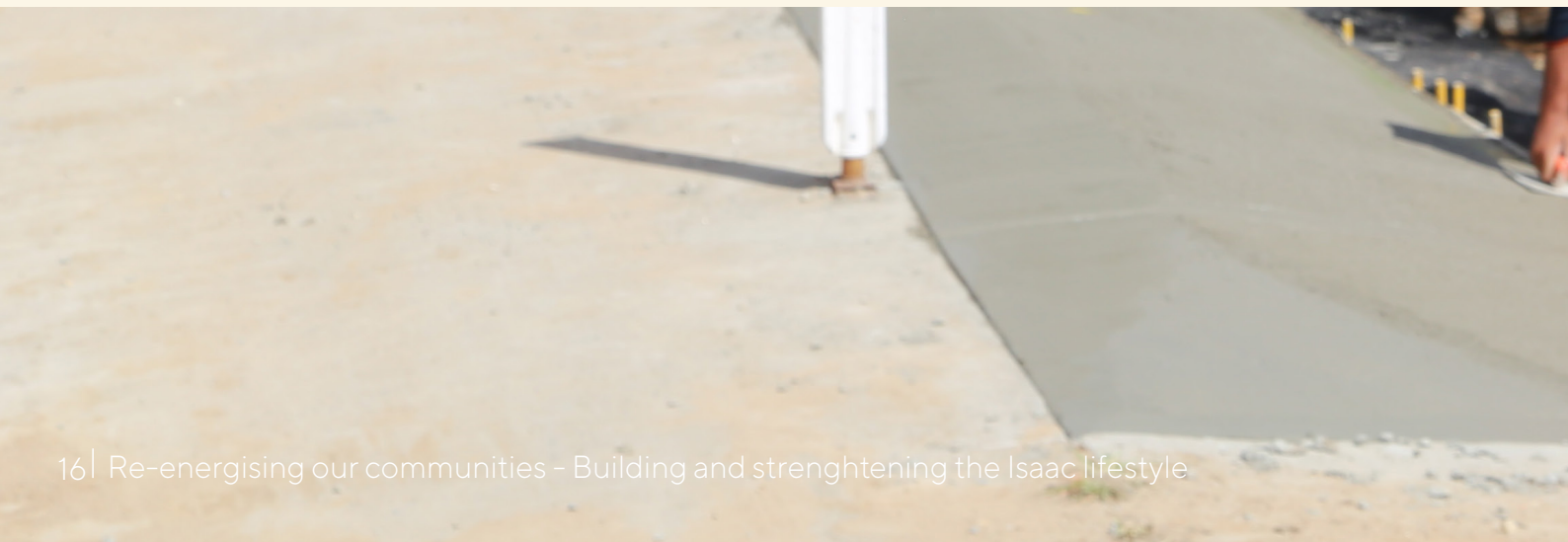
"A total of \$3.9M has been marked for rural pavement rehabilitation and surface renewals, and \$4M will help re-sheet our unsealed rural roads."

Other road projects include:

- Repair and reseal sections of Valkyrie Rd on the bus route - \$2.8M, partly funded under the Transport Infrastructure Development Scheme (TIDS).
- Construction of Bully Creek Bridge, Bulliwallah Hyde Park Rd - \$437,200, partly funded by the Bridges Renewal Program.
- Footpath works, along Dysart Middlemount Rd, Garnham Rd to Queen Elizabeth Rd - \$315,000, funded by the Local Roads and Community Infrastructure Fund.

Mayor Baker said Council would continue to lobby both state and federal government to deliver additional funding for roads in the region.

"We will continue to strongly advocate on behalf of our ratepayers for a fair go. Isaac deserves a better allocation delivery of funding and better roads," Mayor Baker said.





DIVISION 1 CLERMONT RURAL & GLENDEEN



The large amount of capital works helping to improve the liveability of Division 1 is reflective of this year's budget

theme, because we know how great it is to work, live and play here and we want to show it off.

Local Glenden community groups and organisations have four opportunities to apply for major grants a year, which are vital to the social, sporting and cultural fabric of the Isaac region.

Council is working hard to re-activate the community as part of our COVID-19 Strategic Recovery Plan, and to bring life back into our communities after

many events had a temporary hiatus. You can apply for major grants of \$1,000 to \$5,000, assessed four times a year, or minor grants of up to \$1,000 accepted all year round.

Our sewerage pump station assets are getting some rehabilitation and remedial works, with \$550,000 being shared across Glenden, Nebo and Middlemount.

Roads are also on the menu for Division 1 in the 2021-2022 budget. A whopping \$1.3M will be spent on our roads through the Rural Unsealed Roads Resheeting program (24% of the program funding to Division 1) and the Surfacing Renewal Program (19% of the program funding to Division 1).

To help maintain our rural roads

we are expanding our water access points with two new rural water sources. This will help reduce the reliance on landowners and natural rain dependant sources, and help keep our roads looked after. This is an investment within Division 1 of \$203,000.

The construction of Bully Creek Bridge is going ahead, an investment of \$437,000 partly funded through the Bridges Renewal Program (BRP), an Australian Government initiative to fund the upgrade and replacement of bridges to enhance access for local communities and facilitate higher productivity vehicle access.

CR GREG AUSTEN

WHAT YOU NEED TO KNOW

ADVOCATING TO IMPROVE OUR REGION

**working with all levels
of government for
better roads, health
services, community
facilities, water & more**

GENERAL RATES INCREASES

**for 90% per cent of
us the general rates
increase is equivalent to
buying a cup of coffee
each week**

BUYING LOCAL FIRST

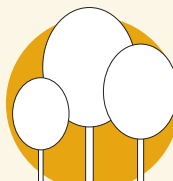
**better investment in
local suppliers and
local businesses,
injecting additional
money into our Isaac
economy**

ISAAC REGION



\$437,200

**Construction of Bully
Creek Bridge, Bulliwallah
Hyde Park Rd***



\$43,000

**Improved lighting at
Lake Elphinstone****



\$392,000

**Surfacing renewal
program, 19% of
program funds directed
to Division 1**

DIVISION 1



\$347,000

**Improvements to
Glenden Wastewater
Treatment plant**



\$929,000

**Rural roads resheeting
program, 24% of
program funds directed
to Division 1**



\$203,000

**Expanding water
access points to help
maintain our
rural roads**

*The Bridges Renewal Program (BRP) ** Local Roads and Community Infrastructure Program

Re-energising our communities - Building and strengthening the Isaac lifestyle

DIVISION 2 DYSART



Division 2 is getting the lion's share of the regions Surfacing Renewal Program, totalling over \$1.1M and

forming 53% of the program's budget. We are very proud to be bringing such a large portion of our road's renewals funding to our division. Keep an eye out over the next 12 months to see what roads will be worked on.

An additional \$569,000 is being spent in Division 2 on the Rural Unsealed Roads Resheeting Program, approximately 14% of the programs budget.

There will be significant works

valuing \$1.7M for improvements to Dysart's wastewater facilities. Building and electrical upgrades and trickling filter rehabilitation will be upgraded on the Wastewater Treatment Plant, addressing current wastewater treatment issues. We are also improving plant optimisation, and there will be works to replace a section of the sewer pumping main. All these positive improvements to our wastewater facilities are vital for Dysart to remain an active and thriving community.

Talking about active and vibrant communities, we have a strong focus on re-energising our communities and improving the liveability of the region. With that in mind, we are thrilled to

have received funding under the Queensland Government's Works for Queensland (W4Q) program for upgrades to the Dysart Civic Centre. Some of the works include reinvigorating the facade at the entrance, upgrading and repairing electrical components and surface upgrades to the carpark. There will also be a functional reconfiguration of the Dysart Library to create a 'Community Hub'. The community hub project will create an active venue where Dysart residents can do their regular business with Council, but also engage in community programs and events, learn about community building and development activities and so much more.

CR SANDY MOFFAT

WHAT YOU NEED TO KNOW

ADVOCATING TO IMPROVE OUR REGION

working with all levels of government for better roads, health services, community facilities, water & more



\$285,000

Dysart Civic Centre outdoor beautification upgrades**

GENERAL RATES INCREASES

for 90% per cent of us the general rates increase is equivalent to buying a cup of coffee each week

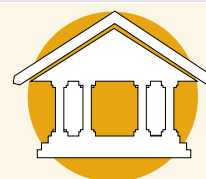


\$1.1M

Surfacing Renewal Program, 53% of program funds directed to Division 2

BUYING LOCAL FIRST

better investment in local suppliers and local businesses, injecting additional money into our Isaac economy



\$120,000

Dysart Community Hub design and construction



\$315,000

Footpath works, along Dysart Middlemount Rd, Garnham Rd to Queen Elizabeth Rd*



\$1.7M

Improvements to wastewater treatment plant and mains



\$569,000

Rural roads resheeting program, 14% of program funds directed to Division 2

ISAAC REGION

DIVISION 2

**Works for Queensland

DIVISIONS 3, 4, 5 MORANBAH



We have worked hard to deliver a budget with many liveability improvements for our region, and Moranbah is no exception.



We have applied for grants to fund an upgrade of the Moranbah Community Centre, which will see a significant amount of the centre refurbished, to the value of

\$2.5M in stage 1. This is part of a 2-stage project to upgrade our great asset. An additional \$7.5M has been earmarked for future upgrades to the centre.



The Greg Cruickshank Aquatic Centre waterpark is getting refurbished, totalling \$1.2M, with thanks to grant funding received under the Queensland Government's Works for Queensland (W4Q) program. The new waterpark will be a perfect place for families and children, once again underpinning this year's budget theme of re-activating our communities.

Our water facilities are getting some upgrades this year, with \$1.2M dedicated to the remediation of the 400ML raw water dam, undergoing much needed upgrades and improving storage for our growing community.

The Water Treatment Plant is replacing a deteriorated roof

on the clearwater reservoir, and getting a filter media replacement, with both projects totalling \$649,000.

Phase 2, stage 2 of the Moranbah landfill design and construction is on its way in the upcoming year. The \$1.6M project will see the construction of a new lined landfill cell, which will allow Council to continue providing quality waste services to the community.

Sunshine Park is getting solar lighting upgrades and the Eastern Sporting Fields perimeter fence is being upgraded to improve safety and eliminate unauthorised vehicles on the fields.

CR GINA LACEY
CR SIMON WEST
CR KELLY VEA VEA

WHAT YOU NEED TO KNOW

ADVOCATING TO IMPROVE OUR REGION

working with all levels of government for better roads, health services, community facilities, water & more

GENERAL RATES INCREASES

for 90% per cent of us the general rates increase is equivalent to buying a cup of coffee each week

BUYING LOCAL FIRST

better investment in local suppliers and local businesses, injecting additional money into our Isaac economy

ISAAC REGION



\$244,000

Surfacing renewal program, 12% of program funds directed to Division 3, 4 & 5



\$2.5M

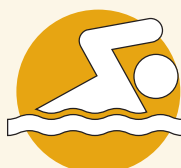
Moranbah Community Centre Phase 1 refurbishment



\$1.2M

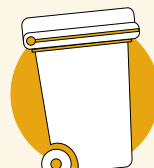
Remediation of the 400ML raw water dam for improved storage

DIVISION 3, 4, 5



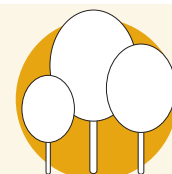
\$1.2M

New waterpark at the Greg Cruickshank Aquatic Centre**



\$1.6M

Design and construction of the Moranbah landfill, Phase 2 Stage 2



\$192,000

Upgrades to parks and sporting fields across Moranbah*

*Partly funded by Local Roads and Community Infrastructure Program ** Works for Queensland

DIVISION 6 CLERMONT



We have an incredible number of large-scale works and projects coming to our Clermont community in this year's budget.

Over the last year, Council has had some major engineering contracts totalling \$3.4 million. Of that \$2.2 million has been spent in Clermont area.

Stage 2 of the Clermont Showgrounds and Saleyards Revitalisation Project is co-funded with Council through the Australian Government's Regional Recovery Partnership, totalling \$3.2M. This amazing project will help deliver jobs to our community and support recovery and growth, making

the showgrounds and saleyards a world-class facility for future events and as an economic driver. There are five key elements being upgraded in stage 2. These include the Clermont rodeo arena replacement, the southern show pavilion refurbishment, the creation of a showgrounds main entrance, an open space beautification and usability upgrade and staged replacement of key sections of the saleyards.

Pool users will be treated to new BBQ and picnic facilities, making a great space for our local families to spend more time and make a day of visiting the pool. The already great facility at the Clermont Civic Centre is getting some beautification works done, with funding by the Local Roads and Community Infrastructure Program and Works for

Queensland. The kitchen is getting a renewal and the courtyard is being reinvigorated, which will help cater to more people at the facility. Both projects will see an investment of \$230,000.

Council's commitment to improving the water quality, safety and sustainability of Clermont is seeing another \$768,000 investment, which is on top of the \$4.9M dedicated to Clermont's water supply in last year's budget. It was great to celebrate the opening of the new 5-megalitre water reservoir in April 2021. Many of the water improvement projects are outlined in the Clermont Water Quality Response Plan.

CR LYN JONES

WHAT YOU NEED TO KNOW

ADVOCATING TO IMPROVE OUR REGION

working with all levels
of government for
better roads, health
services, community
facilities, water & more



\$3.2M

**Stage 2, Clermont
Showgrounds &
Saleyards Revitalisation
Project***

GENERAL RATES INCREASES

for 90% per cent of
us the general rates
increase is equivalent to
buying a cup of coffee
each week

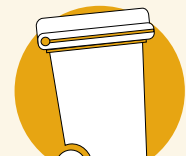


\$30,000

**Installing a new BBQ
and picnic facilities at
the Clermont Pool**

BUYING LOCAL FIRST

better investment in
local suppliers and
local businesses,
injecting additional
money into our Isaac
economy



\$40,000

**Future planning for
the Clermont Waste
Management Facility^**



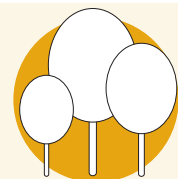
\$768,000

**Continued improvements
to the town's water
network**



\$230,000

**Civic Centre kitchen
renewal and courtyard
reinvigoration****



\$39,000

**Installing fencing,
shelter, table and bike
rack at Lions Park for
the skatepark**

ISAAC REGION

DIVISION 6

*Australian Government's Regional Recovery Partnerships **Local Roads and Community Infrastructure Program and Works for Queensland
^operational budget

DIVISION 7 MIDDLEMOUNT & SURROUNDS



We are getting back to basics and improving our community from the ground up in Division 7 for this year's budget.

The majority of funds, 54%, from the rural pavement rehabilitation program, 21% of the Rural Unsealed Roads Renewal Program and 5% of the Surfacing Renewal Program is being spent improving our roads here in Division 7. That is an incredible \$1.9M invested in improving our roads in this division alone. Keep an eye out over the next 12 months to see what roads will be worked on.

Our sewerage pump station assets are getting some

rehabilitation and remedial works, with \$550,000 being shared across Middlemount, Nebo and Glenden.

Improving the Isaac lifestyle is a focus in this budget, and Middlemount does not miss out. The Middlemount Community Hall improvements continue with a new air-conditioning system being installed this year. This is an investment of \$95,000, funded by the Local Roads and Community Infrastructure Program.

\$130,000 is being spent on getting a recycled raw water main out to the racecourse, which we hope will make the racecourse look even better and utilise our recycled raw water network.

Our Animal Management Centre is also getting a \$75,000

upgrade, which will improve our animal capacity and help more of our furry friends be reunited with their family or find a new home.

Local Middlemount community groups and organisations have four opportunities to apply for major grants a year, which are vital to the social, sporting and cultural fabric of the Isaac region. Council is working hard to re-activate the community as part of our COVID-19 Strategic Recovery Plan, and to bring life back into our communities after many events had a temporary hiatus. You can apply for major grants of \$1,000 to \$5,000, assessed four times a year, or minor grants of up to \$1,000 accepted all year round.

CR JANE PICKELS

WHAT YOU NEED TO KNOW

ADVOCATING TO IMPROVE OUR REGION

working with all levels of government for better roads, health services, community facilities, water & more

GENERAL RATES INCREASES

for 90% per cent of us the general rates increase is equivalent to buying a cup of coffee each week

BUYING LOCAL FIRST

better investment in local suppliers and local businesses, injecting additional money into our Isaac economy

ISAAC REGION



\$954,000

Rural pavement rehabilitation program, 54% of programs funds directed to Division 7



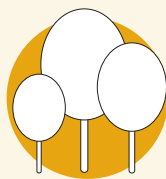
\$75,000

Upgrade of Middlemount Animal Management Centre



\$828,000

Rural unsealed roads renewal program, 21% of programs funds directed to Division 7



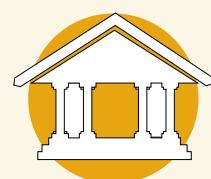
\$66,000

Installing fence and bollard at Touch Football Fields*



\$130,000

Recycled water main to Racecourse to improve customer service



\$95,000

Replacement of air-conditioning at Middlemount Community Hall*

DIVISION 7

*Local Roads and Community Infrastructure Program

Re-energising our communities – Building and strengthening the Isaac lifestyle

DIVISION 8 NEBO & ISAAC COAST



This year's budget delivers a lot of significant projects in Division 8.

An incredible \$5.6m is being spent on roads in our division. That is more than any other part of the region.

46% of the Rural Pavement Rehabilitation Program is being spent on roads in our division, 11% of the Surfacing Renewal Program is coming to our division, and 41% of the Rural Unsealed Roads Renewal Program is dedicated to Division 8.

The big-ticket item for our division is the \$2.8M to repair and reseal sections of Valkyrie

Rd on the bus route. This project is funded through the Transport Infrastructure Development Scheme and will improve sections of this important road and help to keep our families safe.

In keeping with our budget theme for this year we are investing in multiple projects to improve the liveability and lifestyle of the region.

The St Lawrence Community Hall is getting works to improve disability access, replace the kitchen so we can have bigger and better functions and is also getting some beautification works. This will be funded under the Local Roads and Community Infrastructure Program.

The Nebo Showgrounds are getting a much needed

\$250,000 kitchen upgrade. This world-class facility will have more upgrades in the coming years after Council has developed a Nebo Showgrounds masterplan.

The existing Carmila Beach campsite amenities water tanks are getting an upgrade, which will help ensure water availability in the long-term to visitors and beach users. This \$34,800 investment is thanks to the Works for Queensland program.

\$120,000 will be spent improving the Nebo Wastewater Treatment Plant by upgrading the monitoring control equipment. This will help Council to maintain efficiency, process data for smarter decisions, and communicate system issues so there is less impact on our community members.

CR VIV COLEMAN

WHAT YOU NEED TO KNOW*

ADVOCATING TO IMPROVE OUR REGION

working with all levels of government for better roads, health services, community facilities, water & more

GENERAL RATES INCREASES

for 90% per cent of us the general rates increase is equivalent to buying a cup of coffee each week

BUYING LOCAL FIRST

better investment in local suppliers and local businesses, injecting additional money into our Isaac economy



\$1.6M

Rural roads resheeting program, 41% of funds directed to Division 8



\$80,000

St Lawrence Community Hall disability access, kitchen replacement & beautification**



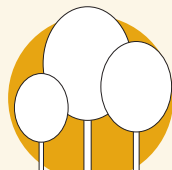
\$120,000

Improvements to Nebo Wastewater Treatment Plant



\$250,000

Nebo Showgrounds kitchen upgrades**



\$60,000

Upgrade of Clairview amenities block**



\$2.8M

Repair and reseal sections of Valkyrie Rd on the bus route*

*Transport Infrastructure Development Scheme ** Local Roads and Community Infrastructure Program

BUDGET INTRODUCTION

Executive Summary

The *Local Government Act 2009* (the Act) and *Local Government Regulation 2012* require local governments to consider the longer term when managing their finances. Copies of the relevant sections of the legislation and the requirements of councils have been included in this document for the purpose of informing the community of this obligation.

Isaac Regional Council has taken this responsibility seriously and has been working to ensure that while this is a legislative requirement, it is also good governance and management practice to ensure that the council remains financially viable and planning becomes part of the way that we regularly do business.

The Act provides councils autonomy in preparing their budgets. However, with autonomy comes accountability, and the Government provided a set of Local Government Principles, contained within Section 4 of the Act.

To ensure the system of local government is accountable, effective, efficient and sustainable, Parliament requires –

(a) anyone who is performing a responsibility under this Act to do so in accordance with the local government principles; and

(b) any action that is taken under this Act to be taken in a way that –

(i) is consistent with the local government principles; and

(ii) provides results that are consistent with the local government principles, in as far as the results are within the control of the person who is taking the action.

The local government principles are –

(a) transparent and effective processes, and decision-making in the public interest; and

(b) sustainable development and management of assets and infrastructure, and delivery of effective services; and

(c) democratic representation, social inclusion and meaningful community engagement; and

(d) good governance of, and by, local government; and

(e) ethical and legal behaviour of councillors, local government employees and councillor advisors.

Isaac Regional Council's 2021-22 Budget has been prepared in accordance with these guiding principles.





BUDGET INTRODUCTION

Corporate, Operational and Community Plan Objectives

The Budget for the 2021-22 financial year is derived from the key strategies defined in our 20-year Community Strategic Plan, 5-year Corporate Plan, and our Annual Operational Plan.

Our 20-year Community Strategic Plan – Isaac 2035 is a blueprint for Council’s long term vision for the Isaac region over the next twenty years.

The 5-Year Corporate Plan – Isaac 2022 acts as a building block towards successfully delivering these objectives through the identification of key goals, strategies and performance indicators to achieve our vision.

The Annual Operational Plan is a framework for our operational delivery and targets over the next 12 months. The following are Council’s key themes across our suite of strategic planning documents:

COMMUNITIES

Isaac will have resilient, connected and diverse communities whose lifestyles and wellbeing are supported and whose regional identity is cherished.

ECONOMY

Isaac will continue to be Queensland’s number one performing regional economy based on a thriving, diverse and resilient mix of industry sectors.

INFRASTRUCTURE

Isaac will have effective and sustainable infrastructure that supports the needs of the region’s communities and economic sectors.

ENVIRONMENT

Isaac will have an appropriate and sustainable balance between environment, economy and community to ensure our natural resources are sustainably managed and protected.

GOVERNANCE

Council will be a strong, ethical and effective advocate for the Isaac region, providing transparent and quality decision making, and efficient and cost-effective service delivery.

Operational Plan

The Operational Plan has been structured in accordance with the functional responsibilities of the Isaac Regional Council. These functions are as follows:

COUNCILLORS

Isaac Regional Councillors are responsible for the good rule and local government of the Council area. They are responsible for representing the current and future interests of the community and for setting the strategic direction of the local government. The responsibilities of Councillors are clearly articulated in the *Local Government Act 2009*.

OFFICE OF THE CHIEF EXECUTIVE OFFICER

The Office of the Chief Executive Officer is responsible for the organisational leadership, administration and strategic management of the organisation. This includes organisational development and training, human resources,

advocacy, day to day management of all functions of Council and to ensure that the decisions and policy of Council is carried out. The Chief Executive Officer also provides advice to the Councillors and is the custodian of records and documents of Council.

CORPORATE, GOVERNANCE AND FINANCIAL SERVICES

Corporate, Governance and Financial Services provide the following functions; strategic and business continuity planning, legal and insurance administration, brand, media, and communication, governance, risk management, disaster management, asset management, financial services, rating, internal audits, information technology, geographical information services, records management, organisational safety, procurement, stores, tenders and contracts.

Cont...

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PLANNING, ENVIRONMENT AND COMMUNITY SERVICES

Planning, Environment and Community Services provide the following functions; economic development and tourism, customer service, place management and community relations programs including youth programs, grants administration and management, stock route management, arts and library services, libraries, community development, planning and land development, regulatory and building compliance, native title, community leasing, commercial operations, local laws and environmental services.

ENGINEERING AND INFRASTRUCTURE

Engineering and Infrastructure provide the following functions; recreation, parks and open

space, engineering design and projects, roads and urban services, fleet and depot management, corporate properties and tenancy.

WATER AND WASTE

Water and Waste provides the following functions; strategic planning, operations, construction and maintenance of all of the Isaac water, wastewater and waste facilities. This includes water asset management, design and construct water and wastewater infrastructure (future planning), water product quality management, water and wastewater emergency and incident response coordination, network maintenance, treatment and operations, waste management and resource recovery network operation and infrastructure planning.



BUDGET INTRODUCTION

Budget Contents

In accordance with the *Local Government Regulation 2012* section 169 the following documents are to be included in the budget presented to Council –

(1) A local government's budget for each financial year must—

- (a) be prepared on an accrual basis; and
- (b) include statements of the following for the financial year for which it is prepared and the next 2 financial years—

- (i) financial position;
- (ii) cash flow;
- (iii) income and expenditure;
- (iv) changes in equity.

(2) The budget must also include—

- (a) a long-term financial forecast; and
- (b) a revenue statement; and
- (c) a revenue policy.

(3) The statement of income and expenditure must state each of the following—

- (a) rates and utility charges excluding discounts and rebates;
- (b) contributions from developers;
- (c) fees and charges;
- (d) interest;
- (e) grants and subsidies;
- (f) depreciation;
- (g) finance costs;
- (h) net result;
- (i) the estimated costs of—
 - (i) the local government's significant business activities carried on using a full cost pricing basis; and

(ii) the activities of the local government's commercial business units; and

(iii) the local government's significant business activities.

(4) The budget must include each of the relevant measures of financial sustainability for the financial year for which it is prepared and the next 9 financial years.

(5) The **relevant measures of financial sustainability** are the following measures as described in the financial management (sustainability) guideline –

- (a) asset sustainability ratio;
- (b) net financial liabilities ratio;
- (c) operating surplus ratio.

(6) The budget must include the total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget.

(7) For calculating the rates and utility charges levied for a financial year, any discounts and rebates must be excluded.

(8) The budget must be consistent with the following documents of the local government—

- (a) its 5-year corporate plan;
- (b) its annual operational plan.

(9) In this section—

financial management (sustainability) guideline means the document called 'Financial Management (Sustainability) Guideline 2013', version 1, made by the department.



BUDGET INTRODUCTION

Financial Management and Accountability

In accordance with the *Local Government Act 2009* section 104, each local government must establish a system of financial management that complies with the requirements prescribed under a regulation and must regularly review the performance of its system of financial management.

(1) To ensure it is financially sustainable, a local government must establish a system of financial management that—

(a) ensures regard is had to the sound contracting principles when entering into a contract for—

- (i) the supply of goods or services; or
- (ii) the disposal of assets; and

(b) complies with subsections (5) to (7).

(2) A local government is **financially sustainable** if the local government is able to maintain its financial capital and infrastructure capital over the long term.

(3) The **sound contracting principles** are—

- (a) value for money; and
- (b) open and effective competition; and
- (c) the development of competitive local business and industry; and
- (d) environmental protection; and
- (e) ethical behaviour and fair dealing.

(4) A **contract for the supply of goods or services** includes a contract about carrying out work.

(5) The system of financial management established by a local government must include—

(a) the following financial planning documents prepared for the local government—

- (i) a 5-year corporate plan that incorporates community engagement;
- (ii) a long-term asset management plan;
- (iii) a long-term financial forecast;
- (iv) an annual budget including revenue statement;
- (v) an annual operational plan; and

(b) the following financial accountability documents prepared for the local government—

- (i) general purpose financial statements;
- (ii) asset registers;
- (iii) an annual report;
- (iv) a report on the results of an annual review of the implementation of the annual operational plan; and

(c) the following financial policies of the Local government—

- (i) investment policy;
- (ii) debt policy;
- (iii) revenue policy.

(6) A local government must ensure the financial policies of the local government are regularly reviewed and updated as necessary.

(7) A local government must carry out a review of the implementation of the annual operational plan annually.

(8) To remove any doubt, it is declared that subsection (1)(a) does not require equal consideration to be given to each of the sound contracting principles.





HELPING TO ENERGISE THE WORLD

ISAAC REGIONAL COUNCIL

Budgeted Statement of Comprehensive Income

For the periods ending 30 June -

	2021/22	2022/23	2023/24
	\$	\$	\$
Revenue			
Rates and utility charges	95,820,382	97,736,790	99,691,527
Less Discounts	(6,706,575)	(6,840,706)	(6,977,517)
Net rates and utility charges	89,113,807	90,896,084	92,714,010
Sale of goods and major services	6,842,670	6,979,523	7,119,112
Statutory fees and charges	573,000	584,460	596,148
User fees and charges	3,535,550	3,606,261	3,678,385
Rental and levies	1,479,854	1,509,449	1,539,637
Operating grants, subsidies and contributions	6,781,704	6,781,704	6,781,704
Interest revenue	601,500	549,823	564,683
Total sales of contract and recoverable works	16,371,000	5,107,007	4,884,993
Other Income	308,000	314,160	320,443
TOTAL OPERATING REVENUE	125,607,085	116,328,471	118,199,115
Expenses			
Employee benefits	(41,607,376)	(42,823,413)	(43,144,203)
Materials and services	(54,483,032)	(43,180,792)	(44,066,410)
Depreciation and Amortisation	(26,767,710)	(27,142,724)	(27,467,547)
Finance Costs	(1,240,438)	(1,249,003)	(1,399,937)
TOTAL OPERATING EXPENSES	(124,098,555)	(114,395,932)	(116,078,097)
Operating surplus (deficit)	1,508,529	1,932,539	2,121,018
Capital income and expenditure:			
Cash capital grants, subsidies and contributions	13,136,378	2,891,870	2,627,283
Other capital income	947,660	750,000	750,000
TOTAL CAPITAL INCOME	14,084,038	3,641,870	3,377,283
Net result for the period	15,592,567	5,574,409	5,498,301

ISAAC REGIONAL COUNCIL

Budgeted Statement of Financial Position

As at the periods ending 30 June -

	2021/22	2022/23	2023/24
	\$	\$	\$
Current Assets			
Cash and deposits	41,087,697	41,814,452	43,090,777
Receivables	10,755,394	10,755,394	10,755,394
Inventories	1,195,000	1,195,000	1,195,000
Contract assets	1,861,000	-	-
Other assets	4,191,320	4,191,320	4,191,320
Total Current Assets	59,090,411	57,956,166	59,232,491
Non-Current Assets			
Receivables	5,503,326	5,503,326	5,503,326
Inventories	15,254,624	15,254,624	15,254,624
Property, plant and equipment	1,131,992,318	1,140,979,861	1,143,390,918
Right of use assets	1,940,756	1,940,756	1,940,756
Capital Work in Progress	8,963,739	8,963,739	8,963,739
Total Non-Current Assets	1,163,654,763	1,172,642,306	1,175,053,363
TOTAL ASSETS	1,222,745,174	1,230,598,472	1,234,285,854
Current Liabilities			
Payables	10,287,000	10,287,000	10,287,000
Provisions	6,806,000	6,993,165	7,133,027
Contract liabilities	1,646,000	-	-
Interest bearing liabilities	1,626,079	1,979,777	2,066,255
Other	820,000	820,000	820,000
Total Current Liabilities	21,185,079	20,079,942	20,306,282
Non-Current Liabilities			
Payables	49,000	49,000	49,000
Provisions	7,308,616	7,347,418	7,376,414
Contract liabilities	2,175,000	-	-
Interest bearing liabilities	24,750,132	30,270,354	28,204,100
Total Non-Current Liabilities	34,282,748	37,666,772	35,629,514
TOTAL LIABILITIES	55,467,826	57,746,715	55,935,795
NET COMMUNITY ASSETS	1,167,277,348	1,172,851,757	1,178,350,058
Community Equity			
Capital account	900,974,628	905,438,250	910,679,084
Asset revaluation reserve	235,318,517	235,318,517	235,318,517
Restricted capital reserves	18,450,757	18,628,699	18,450,757
Other capital reserves	9,525,302	10,025,302	10,025,302
Recurrent reserves	2,849,621	3,124,279	3,624,279
Accumulated surplus/(deficiency)	158,523	316,710	252,119
TOTAL COMMUNITY EQUITY	1,167,277,348	1,172,851,757	1,178,350,058

ISAAC REGIONAL COUNCIL

Budgeted Statement of Cash Flows

For the periods ending 30 June -

	2021/22	2022/23	2023/24
	\$	\$	\$
Cash Flows from Operating Activities :			
Receipts			
Net rates and utility charges	89,113,124	90,896,084	92,714,010
Sale of goods and major services	6,842,670	6,979,523	7,119,112
Fees and charges	4,078,550	4,160,721	4,244,533
Rentals and levies	1,479,854	1,509,449	1,539,637
Interest revenue	601,500	549,823	564,683
Contributions and donations	117,500	117,500	117,500
Government subsidies and grants	6,663,418	6,143,204	6,664,204
Total sales of contract and recoverable works	16,371,000	5,107,007	4,884,993
Other Income	308,000	314,160	320,443
Total Receipts	125,575,616	115,777,471	118,169,115
Payments			
Employee benefits	(41,607,636)	(42,597,446)	(42,975,345)
Materials and services	(54,484,062)	(43,180,792)	(44,066,410)
Finance costs	(1,210,211)	(1,219,003)	(1,369,937)
Total Payments	(97,301,908)	(86,997,241)	(88,411,692)
Cash provided by / (used in) operational activities	28,273,707	28,780,230	29,757,423
Cash Flow from Investing Activities :			
Proceeds from sale of capital assets	947,660	750,000	750,000
Government grants and subsidies	13,137,226	1,452,870	2,627,283
Payments for property, plant and equipment	(45,041,236)	(36,130,267)	(29,878,604)
Net cash provided by investing activities	(30,956,350)	(33,927,397)	(26,501,321)
Cash Flow from Financing Activities :			
Proceeds from borrowings	2,500,000	7,500,000	-
Repayment of borrowings	(1,464,333)	(1,626,079)	(1,979,777)
Net cash provided by financing activities	1,035,667	5,873,921	(1,979,777)
Net Increase (Decrease) in Cash Held	(1,646,976)	726,755	1,276,325
Cash at beginning of reporting period	42,734,673	41,087,697	41,814,452
Cash at end of Reporting Period	41,087,697	41,814,452	43,090,777

ISAAC REGIONAL COUNCIL

Budgeted Statement of Changes in Equity

For the periods ending 30 June -

	Total			Retained Surplus/Deficit			Capital		
	2021/22 \$	2022/23 \$	2023/24 \$	2021/22 \$	2022/23 \$	2023/24 \$	2021/22 \$	2022/23 \$	2023/24 \$
Balance at the beginning of period	1,151,684,780	1,167,277,348	1,172,851,757	-	158,523	316,710	883,386,769	900,974,628	905,438,250
Increase (decrease) in net result	15,592,567	5,574,409	5,498,301	15,592,567	5,574,409	5,498,301	-	-	-
Other transfers to Capital and reserves	-	-	-	(16,056,320)	(5,641,564)	(5,562,892)	2,119,942	1,749,694	2,435,609
Transfers from capital and reserves	-	-	-	622,276	225,342	-	-	-	-
Transfers between capital and reserves	-	-	-	-	-	-	15,467,917	2,713,928	2,805,225
Balance at the end of period	1,167,277,348	1,172,851,757	1,178,350,058	158,523	316,710	252,119	900,974,628	905,438,250	910,679,084

	Asset Revaluation Surplus			Reserves		
	2021/22 \$	2022/23 \$	2023/24 \$	2021/22 \$	2022/23 \$	2023/24 \$
Balance at the beginning of period	235,318,517	235,318,517	235,318,517	32,979,495	30,825,680	31,778,280
Increase (decrease) in net result	-	-	-	-	-	-
Other transfers to Capital and reserves	-	-	-	13,936,378	3,891,870	3,127,283
Transfers from capital and reserves	-	-	-	(622,276)	(225,342)	-
Transfers between capital and reserves	-	-	-	(15,467,917)	(2,713,928)	(2,805,225)
Balance at the end of period	235,318,517	235,318,517	235,318,517	30,825,680	31,778,280	32,100,338

INVESTMENT POLICY

APPROVALS

POLICY NUMBER	CORP-POL-029	DOC.ID	3199390
CATEGORY	Statutory		
POLICY OWNER	Financial Services		
APPROVAL DATE	RESOLUTION NUMBER		

OBJECTIVE

To provide Council with a contemporary Investment Policy based on an assessment of counterparty, market and liquidity risk within the legislative framework of the *Statutory Bodies Financial Arrangements Act and Regulations*.

SCOPE

This policy applies to the investment of all surplus funds held by Isaac Regional Council in accordance with investment powers under Part 6 of the *Statutory Bodies Financial Arrangement Act 1982* (SBFAA). For the purpose of this policy, investments are defined as arrangements that are acquired or undertaken for the purpose of producing income and/or capital gains.

DEFINITIONS

TERM / ACRONYM	MEANING
Council	Isaac Regional Council.
CEO	The person appointed to the position of Chief Executive Officer under the Act and anyone acting in that position.
Another Employee	All employees of Council including Executive Directors and Managers, but excluding the Chief Executive Officer.
Investment Officers	Employees engaged in activities related to the physical investment of funds.
The Act	<i>Local Government Act 2009</i> .
SBFAA	<i>Statutory Bodies Financial Arrangements Act 1982</i> (as amended).

POLICY STATEMENT

PROVISIONS

Investment of Council's funds is to be in accordance with Council's power of investment as set out in the following flow of legislative Authority:

- Section 101(1) of the *Local Government Act 2009* refers to Local Government as a Statutory Body under the *Statutory Bodies Financial Arrangements Act 1982*.
- Section 101(2) points to Part 2B of the *Statutory Bodies Financial Arrangements Act 1982* to set out the way in which that Act affects Council's powers of Investment.

- Section 42 of the *Statutory Bodies Financial Arrangement Act 1982* refers to three different categories of Investment power.
- Schedule 3, 4 and 5 of the *Statutory Bodies Financial Arrangements Regulations 2019* list the statutory bodies' categories and investment power.
- Section 44 of the *Statutory Bodies Financial Arrangements Act 1982* dictates the types of Investments that Council may use.
- Section 8 of the *Statutory Bodies Financial Arrangements Regulations 2019* prescribes the rating of the Investment arrangements as prescribed under Section 44 (1) (e) of the *Statutory Bodies Financial Arrangements Act 1982*.

POLICY OBJECTIVES

Isaac Regional Council's overall objective is to invest funds at the most advantageous rate of interest available to it at the time, for that investment type, and in a way that it considers the most appropriate given the circumstances.

Investment officers are to manage the investment portfolios not for speculation, but for investment and in accordance with the spirit of this Investment Policy. Investment officers are to avoid any transaction that might harm confidence in Isaac Regional Council.

In priority, the order of investment activities shall be preservation of capital, liquidity and return.

PRESERVATION OF CAPITAL

Preservation of capital shall be the principal objective of the investment portfolio. Investments are to be performed in a manner that seeks to ensure security of principal of the overall portfolio. This would include managing credit and interest rate risk within given risk management parameters and avoiding any transactions that would prejudice confidence in Council or its associated entities.

Credit Risk

Isaac Regional Council will evaluate and assess credit risk prior to investment. Credit risk is the risk of loss due to the failure of an investment issuer or guarantor. The investment officer will minimise credit risk in the investment portfolio by pre-qualifying all transactions including the brokers/securities dealers with which they do business, diversify the portfolio and limit transactions to secure investments.

Interest Rate Risk

The investment officers shall seek to minimise the risk of a change in the market value of the portfolio because of a change in interest rates. This would be achieved by considering the cash flow requirements of Council and structuring the portfolio accordingly. This will avoid having to sell securities prior to maturity in the open market. Secondly, interest rate risk can be limited by investing in shorter term securities.

MAINTENANCE OF LIQUIDITY

The investment portfolio will maintain sufficient liquidity to meet all reasonably anticipated operating cash flow requirements of Council, as and when they fall due, without incurring significant transaction costs due to being required to sell an investment.

For these purposes, illiquid investments are defined as investments that are not publicly traded in sufficient volume to facilitate, under most market conditions, prompt sale without severe market price affect.

Examples include:

- investment in private placements;
- a security that is not supported or priced by at least two approved brokers/securities dealers;
- sub investment grade (i.e. a lower than rating BBB- (Standard and Poors or equivalent), and in most cases, BBB rated investments); and
- unrated securities.

RETURN ON INVESTMENTS

The portfolio is expected to achieve a market average rate of return and take into account Isaac Regional Council's risk tolerance and current interest rates, budget considerations, and the economic cycle. Any additional return target set by Council will also consider the risk limitations, prudent investment principles and cash flow characteristics identified within this Investment Policy.

ETHICS AND CONFLICTS OF INTEREST

Investment officers/employees shall refrain from personal activities that would conflict with the proper execution and management of Isaac Regional Council's investment portfolio. This includes activities that would impair the investment officers' ability to make impartial decisions.

This policy requires that employees and investment officers disclose to the Chief Executive Officer any conflict of interest or any investment positions that could be related to the investment portfolio.

REQUIREMENTS

In accordance with Schedule 3 of the *Statutory Bodies Financial Arrangements Regulation 2019*, Isaac Regional Council has Category 1 investment power.

PORTFOLIO INVESTMENT PARAMETERS

Section 44(1) of *SBFAA* states that the authorised investments comprise all or any of the following:

- deposits with a financial institution;
- investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution;

- other investment arrangements secured by investment arrangements accepted, guaranteed or issued by or for the Commonwealth or a State or a financial institution;
- investment arrangements, managed or operated by QIC or QTC, prescribed under a regulation for this paragraph;
- an investment arrangement with a rating prescribed under a regulation for this paragraph;
- other investment arrangements prescribed under a regulation for this paragraph.

Section 44(2) of *SBFAA* states that the investment must be:

- at call; or
- for a fixed time of not more than 1 year.

PROHIBITED INVESTMENTS

This investment policy prohibits any investment carried out for speculative purposes. The following investments are prohibited by this investment policy.

- Derivative based instruments (excluding floating rate notices);
- Principal only investments or securities that provide potentially nil or negative cash flow;
- Stand-alone securities that have the underlying futures, options, forward contracts and sways of any kind; and
- Securities issued in non-Australian dollars.

PLACEMENT OF INVESTMENT FUNDS

Overall the amount invested with institutions should not exceed the following percentage ranges of average annual funds invested and appropriate documentation must be maintained. Also, when placing investments, consideration should be given to the relationship between credit rating and interest rate.

Investments with Financial Institutions and Investment

LONG TERM RATING (STANDARD & POORS)	SHORT TERM RATING (STANDARD & POORS)	INDIVIDUAL COUNTERPARTY LIMIT	TOTAL PORTFOLIO LIMIT
AAA to AA-	A1+	Maximum 40%	No Limit
A+ to A	A1	Maximum 25%	Maximum 50%
A- to BBB+	A2	Maximum 10%	Maximum 30%
Unrated or below BBB+	Unrated or below A2	Maximum \$2 million or 5% (whichever is lower)	Maximum 10%
QTC Cash Management Fund	No Limit	No Limit	

Council approves dealings with all financial institutions ('Financial Institution' is defined as an authorised deposit-taking institution within the meaning of the *Banking Act 1959* (Cwlth), Section 5(1)).

MATURITY

The maturity structure of the portfolio will reflect a maximum term to maturity of one year.

LIQUIDITY REQUIREMENT

Given the nature of the funds invested, no more than 20% of the investment portfolio will be in illiquid securities and at least 10% of the portfolio can be called at no cost or will mature within a maximum of seven (7) days.

IMPLEMENTATION

INTERNAL CONTROLS

The Director Corporate, Governance and Financial Services shall establish internal controls and processes that will ensure investment objectives are met and that the investment portfolios are protected from loss, theft or inappropriate use.

The Chief Executive Officer shall issue a letter to any approved counterparty advising that funds transferred from investments to Council must only be deposited into Council's General Account or Trust Account. This instruction cannot be varied unless a written request is made in writing signed in accordance with Council's account signing authority.

DELEGATION OF AUTHORITY

Authority for implementation of the Investment Policy is delegated by Council to the Chief Executive Officer in accordance with the *Local Government Act 2009*, Section 257 (1) (b).

Authority for the day to day management of Council's Investment Portfolio is to be delegated by the Chief Executive Officer to the Director Corporate, Governance and Financial Services.

BREACHES

Any breach of this Investment Policy is to be reported to the Director Corporate, Governance and Financial Services and rectified within seven (7) days of the breach occurring.

Where Council holds an investment that is downgraded below the minimum acceptable rating level, as prescribed under regulation for the investment arrangement, Council shall, within 28 days after the change becomes known to Council, either obtain Treasurer approval for continuing with the investment arrangement or sell the investment arrangement.

LEGISLATIONS AND RELATED GUIDELINES

Relevant legislation with which this policy complies includes –

- *Local Government Act 2009*
- Local Government Regulation 2021
- *Statutory Bodies Financial Arrangements Act 1982*
- Statutory Bodies Financial Arrangements Regulation 2019
- *Banking Act 1959*

DEBT POLICY

APPROVALS

POLICY NUMBER	CORP-POL-027	DOC.ID	3199393
CATEGORY	Statutory		
POLICY OWNER	Financial Services		
APPROVAL DATE		RESOLUTION NUMBER	

OBJECTIVE

To adopt a policy on borrowings for 2021-2022.

SCOPE

This policy is in accordance with the *Local Government Regulation 2012*.

DEFINITIONS

TERM / ACRONYM	MEANING
IRC	Isaac Regional Council

POLICY STATEMENT

POLICY PROVISIONS

To adopt a policy on borrowings that provides for responsible financial management on the loan funding of infrastructure capital projects by ensuring the level of Council indebtedness is within acceptable limits to Council, its ratepayers and interested external parties. This policy is in accordance with the *Local Government Regulation 2012*.

PURPOSE OF BORROWINGS

As a general principle, Council recognises that loan borrowings for capital works are an important funding source for Local Government and that the full cost of infrastructure should not be borne entirely by present-day ratepayers but be contributed to by future ratepayers who will also benefit. Whilst recognising the importance of loan borrowings, Council should not place undue reliance upon loans as a source of capital income.

Council restricts all borrowings to expenditure on identified capital projects that are considered by Council to be of the highest priority, and which cannot be funded from other sources of revenue, as identified by the adopted budget. In no circumstances should Council borrow funds for recurrent expenditure.

The basis for determination of the utilisation of loan funds will be as follows:

- Analysis of existing debt levels with a loan servicing cost target of less than 25% in any one year.
- Where a capital project for a service that is funded by utility or user charges e.g. water, sewerage, waste, is determined to be funded by way of loans, the user charge should reflect the cost of providing the service including the loan servicing costs.
- Other specific capital projects, not funded by user charges, should only be considered for loan funding where the project is considered by Council to be beneficial to the majority of ratepayers.
- The term of any loan should not exceed the expected life of the asset being funded.

REPAYMENT OF BORROWINGS

Unless otherwise stated, new borrowings will be repaid over 20 years, however may be reduced ahead of schedule when net sale proceeds of land and development loans are realised, or through a resolution of Council. All other repayments on borrowed funds will be made in accordance with the terms of the loan unless otherwise stated in the loan repayment schedule.

TEN YEAR BORROWING PROGRAM FORECAST

Council utilises loan borrowing to fund major capital and infrastructure works so that repayments are spread over the years to which the Capital Works will be utilised by ratepayers.

The following ten-year borrowing program is proposed by Council, although allocations in future years are revised on an annual basis in conjunction with the review of the Capital Works / Loan Program:

Project	Loan Term	2021-22 '000	2022-23 '000	2023-24 '000	2024-25 '000	2025-26 '000	2026-27 '000	2027-28 '000	2028-29 '000	2029-30 '000	2030-31 '000
Moranbah Community Centre	20 years	\$2,500	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

REPAYMENT SCHEDULE

The loan portfolio of Council is raised solely with the Queensland Treasury Corporation. The Queensland Treasury Corporation maintains Council debt as the Book Debt plus a market provision, to market value the total liability outstanding. The provision is principally a result of past movements in the Market Value of the liabilities within each Debt Pool. If the Council was to liquidate this debt it would be required to pay the Market Value of the loan portfolio. The portfolio has been dissected so that loan borrowings in relation to Land Purchase in Moranbah and Land Development - Moranbah are maintained in separate accounts to more accurately reflect the cost of the provision of this infrastructure. This approach is needed otherwise the loan term is amalgamated and the average term for repayments lengthens.

It is proposed that Council consider maintaining a repayment schedule consistent with an interest and principal repayment calculation so that the exposure to interest rate fluctuations is minimised. This basis of repayment will continue to be assessed even though separate accounts have been established for Land Purchase - Moranbah and Land Development - Moranbah. The Budgeted Loan Portfolio of Council for 2021-2022 is as follows:

TABLE (2)
ISAAC REGIONAL COUNCIL
BUDGET INTEREST AND REDEMPTION BY FUND AND FUNCTION
FOR THE YEAR TO 30 JUNE 2022

	A	B	C		D (A – C)
FUNCTION DESCRIPTION	EST BOOK DEBT BALANCE 30/06/2021	QTC INTEREST	QTC REDEMPTION	REMAINING TERM (years)	EST BOOK DEBT BALANCE 30/06/2022
LAND DEVELOPMENT – MORANBAH	9,060,978.88	386,417.87	587,895.53	10.97	8,473,083.35
LAND PURCHASE – MORANBAH	11,810,599.24	587,537.35	776,192.33	10.47	11,034,406.91
LAND REHABILITATION – MORANBAH	2,500,000.00	56,483.05	100,245.56	20.00	2,399,754.44
TOTAL ALL FUNDS	23,371,578.12	1,030,438.27	1,464,333.42		21,907,244.70

NOTE: This Policy will be reviewed each year with the adoption of the Budget.

AUTHORITIES AND ACCOUNTABILITIES

Delegations as per Isaac Regional Council Delegations Register.

The Chief Executive Officer is responsible for communicating, implementing and enforcing the Debt Policy.

LEGISLATIONS AND RELATED GUIDELINES

This policy complies with the requirements of *Local Government Regulation 2012*.

REVENUE POLICY

APPROVALS

POLICY NUMBER	CORP-POL-028	DOC.ID	3199388
CATEGORY	Statutory		
POLICY OWNER	Financial Services		
APPROVAL DATE		RESOLUTION NUMBER	

OBJECTIVE

The objective of this policy is to:

1. Set out the principles intended to be used by Council for the financial year for:
 - levying of rates and charges;
 - granting concessions for rates and charges;
 - recovering overdue rates and charges;
 - cost-recovery methods; and
 - if the local government intends to grant concessions for rates and charges – state the purposes for concessions; and
 - the extent to which physical and social infrastructure costs for a new development are to be funded by charges for the development.

SCOPE

This policy applies to relevant revenue activities of Council for the period 1 July 2021 to 30 June 2022.

DEFINITIONS

N/A

POLICY STATEMENT

The *Local Government Act 2009* requires each Local Government to maintain a Revenue Policy which must detail the principles applied by it in relation to its relevant revenue activities for each financial year. This policy must be reviewed annually and in sufficient time to allow an annual budget to be adopted that is consistent with the policy. Accordingly, the principles contained within this policy are applied in the determination of the rates, fees and charges as detailed in the Revenue Statement.

PRINCIPLES

Principles used for Levying Rates & Charges

In determining rates and charges, Council will be guided by the principle of user pays to minimise the impact of rating on the efficiency of the local economy.

Council will also have regard to the principles of:

- transparency in the making and levying of rates and charges;
- having in place a rating regime that is simple and inexpensive to administer;

- ensuring fair and consistent application of lawful rating and charging principles, without bias, taking account of all relevant considerations, and disregarding irrelevancies such as the perceived personal wealth of individual ratepayers or ratepayer classes; and
- flexibility to take account of changes in the local economy.

In levying rates and charges, Council will apply the principles of:

- making clear what is the Councils and each ratepayers responsibility to the rating system; and
- making the levying system simple and inexpensive to administer.

In accordance with Section 94 of the *Local Government Act 2009* Council:

- must make and levy general rates (which includes determining differential general rates and minimum general rates);
- may also levy special rates and charges;
- may also levy separate rates and charges; and
- will levy utility charges to assist in funding the operation and maintenance of Council services and facilities.

General Rates

Council recognises that different categories of land use will generate different needs and requirements for Council services and facilities. Council also recognises that it will incur a different level of resource expenditure to provide the necessary services and facilities.

Council believes that the existing distribution of the general rate burden through its differential rates regime is generally equitable. Council therefore proposes to continue to levy differential rates to ensure that the rate burden is distributed in similar fashion to the pattern in recent years. Council will continue to gather data and to consider this information to further refine this process.

To ensure that owners of land across all differential categories contribute equitably to the cost of common services, Council applies a minimum rate to each differential rate category.

Special Rates and Charges

Council may make and levy a special rate or charge on rateable land, to help defray the cost of providing a service, facility and/or an activity where:

- the land, or the occupier of the land, has or will especially benefit from the provision of the service, facility or activity; or
- the occupier of the land, or the use made or to be made of the land, has, or will, especially contribute to the need for the service, facility or activity.

Examples of services that may necessitate a special rate or charge are, but not limited to:

- maintenance and improvements to specific infrastructure in the regions towns which are necessitated by mining operations; and
- rural fire prevention and firefighting services.

Separate Rates and Charges

Council may make and levy a separate rate or charge for a service, facility or activity in the way it considers appropriate. The rate or charge may include a minimum value to be levied and may be made and levied for a service, facility or activity whether or not the service, facility or activity is supplied by the government itself.

As an example, a levy will be applied to all rateable properties in the region to ensure that Council has the capability to meet its obligations in times of natural disaster. The disaster management charge will be used to assist in funding the recurrent annual disaster management activities of Council, including those costs relating to the operation and maintenance of equipment used by Council in fulfilment of its disaster management obligations, and those costs relating to disaster prevention and disaster planning.

Utility Charges

Council may make and levy a utility charge on any land, whether vacant or occupied, and whether or not it is rateable land; or a structure; to recover costs in relation to the provision of services and/or facilities. This includes services such as cleansing, recycling, sewerage and water charges.

Generally, utility charges will be calculated on a full cost recovery basis.

Interest Charges

Council may impose interest on rates and charges that remain unpaid after the date for payment (i.e.: the date on which the discount period closes) and includes assessments that are making payments of outstanding rates by instalment.

Following the close of discount, interest will be calculated on daily balances of amounts outstanding and charges applied at the end of the month on a compounding basis. Interest on arrears will be calculated in accordance with Section 133 of the *Local Government Regulation 2012* and will be set at the rate of 8.03% per annum.

APPLICATION OF PRINCIPLES

Levying of Rates and Charges

In accordance with Section 104-106 of the *Local Government Regulation 2012*, Council will issue a rates notice to the owner of the land on which a rate or charge has been applied. Rates notices shall include the date the notice was issued, the date by which time the rate must be paid, and any discounts, rebates or concessions applied.

Council will issue notices on a six monthly basis for the periods 1 July to 31 December and 1 January to 30 June in the respective financial year.

PAYMENT OF RATES AND CHARGES

Owner Liability

Section 127 of the *Local Government Regulation 2012* details the liability of the 'owner' to pay rates and charges levied against land held in their name. It also describes the liability of persons' at whose request a service is supplied to a structure or land that is not rateable land.

Where joint ownership of a property exists or other persons are liable to pay a rate, all owners or other persons are jointly and severally liable.

Rates and charges will run with the land i.e. where a change in ownership occurs, the new 'owner' of the land will become liable for payment of all future rates and charges and any existing or outstanding rates or charges.

Where land ceases to be rateable land under Section 110 of the *Local Government Regulation 2012*, the owner of said land immediately before it ceased to be rateable land is taken to continue as the owner of the land, and the land is taken to continue to be rateable land for the levy, collection or refund of a rate on the land for any period before it ceased to be rateable land.

Discount

In accordance with the provisions of Section 130 of the *Local Government Regulation 2012*, discount at the rate of 10% shall be allowed on General Rates, excluding all special rates and charges, provided payment of the full amount of outstanding and overdue rates and interest is paid by the due date.

If Council is satisfied that a person liable to pay a rate has been prevented, by circumstances beyond the persons control, from paying the rate in time to benefit from a discount under Section 130 of the *Local Government Regulation 2012*, then Council under Section 130(10) of the Regulation, may still allow the discount following written application by the ratepayer.

Methods of Payment

Council may accept the payment of rates and charges by differing methods. These may include cheque, cash, direct debit and/or other electronic means.

Payments by Instalments

Council may allow payments by instalment where it will benefit both the individual and the collection of overdue rates and charges.

Payments in Advance

Payments in advance by way of lump sum or instalments may be accepted, however interest will not be payable on any credit balances held.

CONCESSIONS FOR RATES AND CHARGES

Principles behind Concessions for Rates and Charges

In considering the application of concessions, Council will be guided by the principles of:

- the same treatment for ratepayers with similar circumstances;
- transparency by making clear the requirements necessary to receive concessions; and
- flexibility to allow Council to respond to local economic issues.

Consideration may be given by Council to granting a class concession in the event all or part of the local government area is declared a natural disaster area by the State Government.

Purpose of Concessions

For the applicable financial year, the Council has determined that it will grant concessions for rates and charges for:-

- **eligible pensioners**, for the purpose of alleviating the rating burden on persons who are reliant on a pension;
- **certain entities whose objects do not include making a profit**, such as religious organisations, sporting clubs and show societies, on the basis that these entities provide benefits to the community, in accordance with the Rates Concession – Not For Profit Policy; and
- **in its discretion, to other persons**, where, for example, they are suffering hardship to alleviate the rating burden on such persons.

PRINCIPLES USED FOR RECOVERING OVERDUE RATES AND CHARGES

Council will exercise its rate recovery powers in order to reduce the overall rate burden on ratepayers. It will be guided by the principle of:

- transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them meet their financial obligations;
- making the processes used to recover outstanding rates and charges clear, simple to administer and cost effective;
- equity by having regard to providing the same treatment for ratepayers with similar circumstances; and
- flexibility by responding where necessary to changes in the local economy.

Section 132 of the *Local Government Regulation 2012* describes an 'overdue rate' as:

"an amount of a rate payable to a local government that remains unpaid at the end of the period specified in the rate notice as the period within which the amount of the rate is payable, (including any amount of interest on the rate under Section 133 of the Regulation)".

With due regard for financial hardship, Council shall actively pursue the collection of outstanding rates and charges.

Council may use its power under the Local Government Act 2009 and Local Government Regulation 2012 to recover overdue rates and charges. In particular, Council may exercise its power under Section 95 of the Local Government Act 2009 to register a charge over land where rates and charges become overdue.

Alternatively, Council may elect to bring court proceedings against a ratepayer to recover overdue rates and charges as a debt pursuant to Section 134 of the Local Government Regulation 2012.

Council may use the following as a referral guide for the recovery of rates and charges:

Standard Performance:

- Council may refer overdue rates to a mercantile agent or a solicitor for recovery.
- Generally, an account will not be referred for external recovery action unless it is \$500.00 or greater in value.

PRINCIPLES USED FOR COST-RECOVERY FEES

Section 97 of the *Local Government Act 2009* allows Council to set cost-recovery fees.

The Council recognises the validity of fully imposing the user pays principle for its cost-recovery fees, unless the imposition of the fee is contrary to its express social, economic, environmental and other corporate goals. This is considered to be the most equitable and effective revenue approach and is founded on the basis that the regions rating base cannot subsidise the specific users or clients of Councils regulatory products and services.

OTHER MATTERS

General Rate Capping

Because general rates are made and levied upon the value of land determined by the Valuer-General, Council recognises that the statutory valuation process may result in unusually high valuation increases for at least some classes of land, if not for all land. Where it considers that applying the differential general rate to affected lands or classes of land will produce inequities between ratepayers or classes of ratepayer, Council may cap general rates increases for the lands or classes of land concerned.

Physical and Social Infrastructure Costs for New Development

Council requires developers to pay reasonable and relevant contributions towards the cost of physical and social infrastructure required to support the development. Specific charges are detailed in the policies and other material supporting Councils town planning schemes.

These policies are based on normal anticipated growth rates. Where a new development is of sufficient magnitude to accelerate the growth rate of a specific community within the region, it may be necessary to bring forward physical and social infrastructure projects.

Where this occurs, Council expects developers to meet sufficient costs so that the availability of facilities is not adversely affected and so that existing ratepayers are not burdened with the cost of providing the additional infrastructure.

REVIEW OF POLICY

This policy will be reviewed when any of the following occur:

- the related documents are amended or replaced; or
- other circumstances as determined from time to time by a resolution of Council.

Notwithstanding the above, this policy is to be reviewed at intervals of no more than one year.

LEGISLATIONS AND RELATED GUIDELINES

- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Land Valuation Act 2010*
- *Sustainable Planning Act 2009*
- *State Planning Regulatory Provision 2012* (adopted charges)

REFERENCES

ID	NAME
COM-POL-025	Rates Concession – Not For Profit

REVENUE STATEMENT 2021/2022

LEGISLATIVE REQUIREMENTS

The preparation of a Revenue Statement is a requirement of section 104(5)(a) of the *Local Government Act 2009*.

Council has noted the requirements of the following legislation which require that certain matters are included in the revenue statement.

Section 172 of the *Local Government Regulation 2012*

172 Revenue Statement

- (1) The revenue statement for a local government must state –
 - (a) if the local government levies differential general rates –
 - (i) the rating categories for rateable land in the local government area; and
 - (ii) a description of each rating category; and
 - (b) if the local government levies special rates or charges for a joint government activity – a summary of the terms of the joint government activity; and
 - (c) if the local government fixes a cost - recovery fee – the criteria used to decide the amount of the cost-recovery fee; and
 - (d) if the local government conducts a business activity on a commercial basis – the criteria used to decide the amount of the charges for the activity's goods and services.
- (2) Also the revenue statement for the financial year must include the following information for the financial year –
 - (a) an outline and explanation of the measures that the local government has adopted for raising revenue, including an outline and explanation of –
 - (i) the rates and charges to be levied in the financial year; and
 - (ii) the concessions for rates and charges to be granted in the financial year;
 - (b) whether the local government has made a resolution limiting an increase of rates and charges.

DIFFERENTIAL GENERAL RATES 2021/2022

In accordance with *Local Government Regulation 2012, Chapter 4 Rates and Charges, Part 5 Differential general rates*; Isaac Regional Council will make and levy a differential general rate for the financial year ending 30 June 2022, taking into consideration the following aspects:

- Council recognises that different categories of land use generate different requirements for Council services and facilities and place different burdens upon the Council's budget.
- Council considers that adopting a "single general rate" for all rateable land would not provide sufficient flexibility to spread the rate burden in what it considers to be an equitable manner.
- Although a 'single general rate' would provide simplicity, its adoption would necessitate Council setting a high minimum rate to deal with the fact that land values in towns and villages are very low in relation to rural land but those who live in towns and villages have greater access to Council services.
- Council proposes therefore to continue to levy differential general rates to ensure that the rate burden is distributed in a similar fashion to the pattern in prior years. Council will continue to gather data and to consider this information so as to further refine this process.
- To ensure that owners of land across all differential categories contribute equitably to the cost of common services, Council applies a minimum general rate to each differential rating category.
- Historically Council has maintained its minimum general rates at very low levels, given the standards of services it provides; but Council cannot continue to do this without compromising or reducing those standards. Council therefore proposes to increase the minimum general rates over a period of years, to enable it at least to maintain the current standards of services it provides.

For the purpose of this document generally,

- the term "town plan" means the Isaac Regional Planning Scheme 2021 incorporating all the amendments up to and including 30 June 2021; and
- the term "Region" means the local government area of the Council as shown on its area map mentioned in schedule 1, column 3 of the *Local Government Regulation 2012*.

Pursuant to section 81 of the *Local Government Regulation 2012*, the rating categories of rateable land in the Region, and a description of each of the rating categories, is as follows:

Category 1 PPR Urban Land – Isaac Towns (Valuation \$0 - \$48,750)

Description: Land used for residential purposes as the owner's Principal Place of Residence where located in the town areas of the Region as described in the town plan and having a rateable value of between \$0 and \$48,750 other than land included in category 15 to 21.

Category 2 PPR Urban Land – Isaac Towns (Valuation \$48,751 - \$52,000)

Description: Land used for residential purposes as the owner's Principal Place of Residence where located in the town areas of the Region as described in the town plan and having a rateable value between \$48,751 and \$52,000 other than land included in category 15 to 21.

Category 3 PPR Urban Land – Isaac Towns (Valuation \$52,001- \$73,000)

Description: Land used for residential purposes as the owner's Principal Place of Residence where located in the town areas of the Region as described in the town plan and having rateable value between \$52,001 and \$73,000 other than land included in category 15 to 21.

Category 4 PPR Urban Land – Isaac Towns (Valuation > \$73,000)

Description: Land used for residential purposes as the owner's Principal Place of Residence where located in the town areas of the Region as described in the town plan and having a rateable value greater than \$73,000 other than land included in category 15 to 21.

Category 5 NPPR Urban Land – Isaac Towns (Valuation \$0 - \$48,750)

Description: Land used for residential purposes other than as the owner's Principal Place of Residence where located in the town areas of the Region as described in the town plan and having a rateable value of between \$0 and \$48,750 other than land included in category 15 to 21.

Category 6 NPPR Urban Land – Isaac Towns (Valuation \$48,751 - \$52,000)

Description: Land used for residential purposes other than as the owner's Principal Place of Residence where located in the town areas of the Region as described in the town plan and having a rateable value between \$48,751 and \$52,000 other than land included in category 15 to 21.

Category 7 NPPR Urban Land – Isaac Towns (Valuation \$52,001- \$73,000)

Description: Land used for residential purposes other than as the owner's Principal Place of Residence where located in the town areas of the Region as described in the town plan and having a rateable value between \$52,001 and \$73,000 other than land included in category 15 to 21.

Category 8 NPPR Urban Land – Isaac Towns (Valuation > \$73,000)

Description: Land used for residential purposes other than as the owner's Principal Place of Residence where located in the town areas of the Region as described in the town plan and having a rateable value greater than \$73,000 other than land included in category 15 to 21.

Category 9 Commercial / Industrial

Description: Land used or having the potential for use by virtue of improvements or activities conducted thereon, for commercial or industrial purposes.

Category 10 Rural Residential

Description: Land used for residential purposes, where located outside of the town areas of Carmila, Clermont, Coppabella, Dysart, Glenden, Middelmount, Moranbah, Nebo and St. Lawrence as described in the town plan, other than land included in categories 22 to 30 and categories 52 to 58.

Category 11 Rural Land – Animal Husbandry

Description: Land used for the purpose of animal husbandry, including land with a Department of Resources Land Use Code between 60 and 70, other than land included in categories 22 to 30 and categories 52 to 58.

Category 12 Rural Land – Agriculture and Cropping

Description: Land used for agricultural and cropping purposes, including land with a Department of Resources Land Use Code between 71 to 84, other than land included in category 13, categories 22 to 30 and categories 52 to 58.

Category 13 Rural Land – Cane/Timber

Description: Land that is used for growing sugar cane, including land with a Department of Resources Land Use Code 75 – Sugar Cane, and including land used for timber or timber related industries with a Department of Resources Land Use Code 88 – Forestry of Logs, other than land included in categories 22 to 30 and categories 52 to 58.

Category 14 Rural Other

Description: Rural land that does not fall within any other rural category, or within categories 22 to 30 and categories 52 to 58.

Category 15 Multi Unit (2-4) Land

Description: Land used for residential purposes with between two (2) and four (4) dwellings/units, where located in the town areas of the Region as described in the town plan.

Category 16 Multi Unit (5-9) Land

Description: Land used for residential purposes with between five (5) and nine (9) dwellings/units, where located in the town areas of the Region as described in the town plan.

Category 17 Multi Unit (10-14) Land

Description: Land used for residential purposes with between ten (10) and fourteen (14) dwellings/units, where located in the town areas of the Region as described in the town plan.

Category 18 Multi Unit (15-19) Land

Description: Land used for residential purposes with between fifteen (15) and nineteen (19) dwellings/units, where located in the town areas of the Region as described in the town plan.

Category 19 Multi Unit (20-25) Land

Description: Land used for residential purposes with between twenty (20) and twenty-five (25) dwellings/units, where located in the town areas of the Region as described in the town plan.

Category 20 Multi Unit (26-50) Land

Description: Land used for residential purposes with between twenty-six (26) and fifty (50) dwellings/units, where located in the town areas of the Region as described in the town plan other than land included in category 22.

Category 21 Multi Unit (>50) Land

Description: Land used for residential purposes with more than fifty (50) dwellings/units, where located in the town areas of the Region as described in the town plan other than land included in categories 22 to 30.

Category 22 Workforce Accommodation (50-120)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing fifty (50) to one hundred and twenty (120) accommodation rooms, suites and/or caravan sites.

Category 23 Workforce Accommodation (121-250)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing one hundred and twenty-one (121) to two hundred and fifty (250) accommodation rooms, suites and/or caravan sites.

Category 24 Workforce Accommodation (251-350)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing two hundred and fifty-one (251) to three hundred and fifty (350) accommodation rooms, suites and/or caravan sites.

Category 25 Workforce Accommodation (351-450)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing three hundred and fifty-one (351) to four hundred and fifty (450) accommodation rooms, suites and/or caravan sites.

Category 26 Workforce Accommodation (451-650)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing four hundred and fifty-one (451) to six hundred and fifty (650) accommodation rooms, suites and/or caravan sites.

Category 27 Workforce Accommodation (651-850)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing six hundred and fifty-one (651) to eight hundred and fifty (850) accommodation rooms, suites and/or caravan sites.

Category 28 Workforce Accommodation (851-1,200)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing eight hundred and fifty-one (851) to one thousand two hundred (1,200) accommodation rooms, suites and/or caravan sites.

Category 29 Workforce Accommodation (1,201-2,000)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing one thousand two hundred and one (1,201) to two thousand (2,000) accommodation rooms, suites and/or caravan sites.

Category 30 Workforce Accommodation (>2,000)

Description: Land used in whole or in part, and whether predominantly or not, for Workforce Accommodation containing more than two thousand (2,000) accommodation rooms, suites and/or caravan sites.

Category 31 Coal Mining (30-100)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between thirty (30) and one hundred (100) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between thirty (30) and one hundred (100) employees and/or contractors as at 1 July 2021.

Category 32 Coal Mining (101-250)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between one hundred and one (101) and two hundred and fifty (250) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between one hundred and one (101) and two hundred and fifty (250) employees and/or contractors as at 1 July 2021.

Category 33 Coal Mining (251-350)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between two hundred and fifty-one (251) and three hundred and fifty (350) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between two hundred and fifty-one (251) and three hundred and fifty (350) employees and/or contractors as at 1 July 2021.

Category 34 Coal Mining (351-450)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between three hundred and fifty-one (351) and four hundred and fifty (450) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between three hundred and fifty-one (351) and four hundred and fifty (450) employees and/or contractors as at 1 July 2021.

Category 35 Coal Mining (451-550)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between four hundred and fifty-one (451) and five hundred and fifty (550) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between four hundred and fifty-one (451) and five hundred and fifty (550) employees and/or contractors as at 1 July 2021.

Category 36 Coal Mining (551-650)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between five hundred and fifty-one (551) and six hundred and fifty (650) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between five hundred and fifty-one (551) and six hundred and fifty (650) employees and/or contractors as at 1 July 2021.

Category 37 Coal Mining (651- 800)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between six hundred and fifty-one (651) and eight hundred (800) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between six hundred and fifty-one (651) and eight hundred (800) employees and/or contractors as at 1 July 2021.

Category 38 Coal Mining (801-900)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between eight hundred and one (801) and nine hundred (900) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between eight hundred and one (801) and nine hundred (900) employees and/or contractors as at 1 July 2021.

Category 39 Coal Mining (901-1,000)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between nine hundred and one (901) and one thousand (1,000) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between nine hundred and one (901) and one thousand (1,000) employees and/or contractors as at 1 July 2021.

Category 40 Coal Mining (1,001-1,400)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between one thousand and one (1,001) and one thousand four hundred (1,400) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between one thousand and one (1,001) and one thousand four hundred (1,400) employees and/or contractors as at 1 July 2021.

Category 41 Coal Mining (1,401-2,000)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between one thousand four hundred and one (1,401) and two thousand (2,000) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with between one thousand four hundred and one (1,401) and two thousand (2,000) employees and/or contractors as at 1 July 2021.

Category 42 Coal Mining (2,001-2,500)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with between two thousand and one (2,001) and two thousand five hundred (2,500) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or note, for the purpose of a Coal Mine with between two thousand and one (2,001) and two thousand five hundred (2,500) employees and/or contractors as at 1 July 2021.

Category 43 Coal Mining (>2,500)

Description: Land with a rateable valuation greater than \$45,000, which is:-

- (a) a mining lease issued pursuant to the *Mineral Resources Act* 1989 over an area which forms part of a Coal Mine with more than two thousand five hundred (2,500) employees and/or contractors as at 1 July 2021; or
- (b) land that is used, in whole or in part, and whether predominantly or not, for the purpose of a Coal Mine with more than two thousand five hundred (2,500) employees and/or contractors as at 1 July 2021.

Category 44 Other Coal

Description: Land that is used, in whole or in part, and whether predominantly or not, for or in association with Coal Mining, other than land included in Categories 31 to 43.

Category 45 Quarries (<100,000)

Description: Land used in whole or in part, and whether predominantly or not, for the purpose of conducting an industry which may involve dredging, excavating, quarrying, sluicing or other modes of winning less than one hundred thousand (100,000) tonnes of material per annum from the earth, other than land included in categories 31 to 44.

Category 46 Quarries (>= 100,000)

Description: Land used in whole or in part, and whether predominantly or not, for the purpose of conducting an industry which may involve dredging, excavating, quarrying, sluicing or other modes of winning one hundred thousand (100,000) tonnes or more of material per annum from the earth, other than land included in categories 31 to 44.

Category 47 Other Mines / Extractive Land

Description: Land used or having the potential for use by virtue of improvements or activities conducted thereon, for extractive or mining industries purposes not included in categories 31 to 46.

Category 48 Transport Terminal

Description: Land used for the purpose of a transport terminal. A transport terminal may be defined as any facility where passengers and freight are assembled or dispersed.

Category 49 Noxious and Hazardous Industries (<50)

Description: Land used in whole or in part, and whether predominantly or not, for the purpose of noxious, offensive and hazardous industries including concrete batching plants and explosive industries with less than fifty (50) employees or contractors.

Category 50 Noxious and Hazardous Industries (>=50)

Description: Land used in whole or in part, and whether predominantly or not, for the purpose of noxious, offensive and hazardous industries including concrete batching plants and explosive industries with more than fifty (50) employees or contractors.

Category 51 Shopping Centres

Description: Land used as a shopping centre, as defined in the *Retail Shops Leases Act 1994*.

Category 52 Gas Extraction / Processing (0-20,000)

Description: Land with an area of twenty thousand (20,000) hectares or less, which is:-

- (a) a petroleum lease issued pursuant to the *Petroleum Act 1923* or *Petroleum and Gas (Production and Safety) Act 2004* for the extraction of gas; or
- (b) used, or intended to be used, in whole or in part, and whether predominantly or not, for the extraction, processing or transportation of gas; or
- (c) used, or intended to be used, in whole or in part, and whether predominantly or not, for any purpose ancillary to, associated or connected with, the extraction, processing or transportation of gas, such as water storage or pipelines.

Category 53 Gas Extraction / Processing (>20,000)

Description: Land with an area greater than twenty thousand (20,000) hectares, which is:-

- (a) a petroleum lease issued pursuant to the *Petroleum Act 1923* or *Petroleum and Gas (Production and Safety) Act 2004* for the extraction of gas; or
- (b) used, or intended to be used, in whole or in part, and whether predominantly or not, for the extraction, processing or transportation of gas; or
- (c) used, or intended to be used, in whole or in part, and whether predominantly or not, for any purpose ancillary to, associated or connected with, the extraction, processing or transportation of gas, such as water storage or pipelines.

Category 54 Feedlots (4,000-12,000)

Description: Land used in whole or in part, and whether predominantly or not, for feedlot purposes with a licensed carrying capacity of four thousand (4,000) to twelve thousand (12,000) Standard Cattle Units (SCUs).

Category 55 Feedlots (>12,000)

Description: Land used in whole or in part, and whether predominantly or not, for feedlot purposes with a licensed carrying capacity of more than twelve thousand (12,000) Standard Cattle Units (SCUs).

Category 56 Power Generation (0 – 100 Megawatts)

Description: Land used in whole or in part, and whether predominantly or not, for or ancillary to the generation of electricity from a facility with an output capacity of one hundred (100) Megawatts or less (excluding transformers / substations).

Category 57 Power Generation (101 – 200 Megawatts)

Description: Land used in whole or in part, and whether predominantly or not, for or ancillary to the generation of electricity from a facility with an output capacity of between one hundred and one (101) and two hundred (200) Megawatts (excluding transformers / substations).

Category 58 Power Generation (201 MW +)

Description: Land used in whole or in part, and whether predominantly or not, for or ancillary to the generation of electricity from a facility with an output capacity equal to or greater than two hundred and one (201) Megawatts (excluding transformers / substations).

Coal Mining

A Coal Mine in the description of the above rating categories is defined as land that is the subject of a coal mining lease (issued pursuant to the *Mineral Resources Act 1989*) or other form of tenure (including freehold) that was used, is used, or intended to be used: -

- as a coal mine (or for purposes ancillary, associated or connected with coal mining such as, for example, washing down, stockpiling, haulage, water storage and rehabilitation); or
- in conjunction with other land (the subject of a coal mining lease) as part of an integrated coal mining operation.

An integrated coal mining operation is defined as land contained in more than one mining lease issued pursuant to the *Mineral Resources Act 1989* for the extraction of coal, or other form of tenure (including freehold), which land was used, is used, or intended to be used in an integrated manner for the purposes of coal mining or purposes ancillary, associated or connected with coal mining such as, for example, washing down, stockpiling, haulage, water storage and rehabilitation.

Workforce Accommodation

Workforce Accommodation in the description of the above rating categories means a facility for the accommodation of persons, other than tourists and holidaymakers, who are employed or work in, or in association with, or in connection with, construction, resources and mining activities, commonly known as “workers camp”, “work camp”, “workers accommodation”, “single persons quarters”, “accommodation village”, “quarters” or “barracks”.

Department of Resources Land Use Codes

Where the Council makes reference to land use code in the description of a rating category, that reference is to the land use codes as given to Council by the Department of Resources as set out in Appendix A. The land use codes referred to in the description of a rating category correspond with the description of the category. However, it is the actual use of the land that determines the correct category.

Identification of Land

The Council delegates to the Chief Executive Officer, pursuant to section 81(4) and (5) of the *Local Government Regulation 2012*, the power of identifying the rating category to which each parcel of rateable land in the Region belongs.

Principal Place of Residence (PPR)

Principal Place of Residence (PPR) in the above differential rating categories means a dwelling owned by one or more natural persons at least one of who predominately resides there.

For the sake of clarity, in identifying the rating category to which residential land belongs, the Council will assume that where a ratepayer’s postal address is not the same as the property address, the land will not be the ratepayer’s Principal Place of Residence (PPR).

In these circumstances, if a ratepayer considers that the land is their PPR, the ratepayer must submit an application to Council using the prescribed form. This form can be obtained from any of Council's offices or on Council's website www.isaac.qld.gov.au.

Once completed the form should be returned to council together with any two of the following documents indicating residency at the property from the time of occupation:

- Confirmation of electoral enrolment
- A telephone or electricity account in the owner/s name addressed to the property
- Other legal documentation to confirm residency at the dwelling or unit
- Current driver's license showing dwelling or unit address

If the postal address is a Post Office Box, the document must include the property address.

Adoption of differential general rates and minimum general rates for 2021/2022

Pursuant to section 94 of the *Local Government Act* 2009 and section 80 of the *Local Government Regulation* 2012, the differential general rate to be made and levied for each differential general rate category and, pursuant to section 77 of the *Local Government Regulation* 2012, the minimum general rate to be made and levied for each different general rate category, is as follows:

	Category	Cents in the dollar of Unimproved Valuation 2021/2022	Minimum General Rate 2021/2022
Category 1	• PPR Urban Land – Isaac Towns (Valuation \$0 - \$48,750)	1.9326	\$727.50
Category 2	• PPR Urban Land – Isaac Towns (Valuation \$48,751 - \$52,000)	1.6743	\$841.50
Category 3	• PPR Urban Land – Isaac Towns (Valuation \$52,001 - \$73,000)	1.6135	\$912.00
Category 4	• PPR Urban Land – Isaac Towns (Valuation > \$73,000)	0.7418	\$1,201.00
Category 5	• NPPR Urban Land – Isaac Towns (Valuation \$0 - \$48,750)	2.3191	\$873.00
Category 6	• NPPR Urban Land – Isaac Towns (Valuation \$48,751 - \$52,000)	2.0092	\$1,009.80
Category 7	• NPPR Urban Land – Isaac Towns (Valuation \$52,001 - \$73,000)	1.9362	\$1,094.40
Category 8	• NPPR Urban Land – Isaac Towns (Valuation > \$73,000)	0.8902	\$1,441.20
Category 9	• Commercial / Industrial	1.6424	\$1,055.00
Category 10	• Rural Residential	0.5731	\$727.50
Category 11	• Rural Land – Animal Husbandry	0.2605	\$727.50
Category 12	• Rural Land – Agriculture & Cropping	0.2029	\$727.50
Category 13	• Rural Land – Cane / Timber	0.9005	\$727.50
Category 14	• Rural Other	0.4307	\$727.50
Category 15	• Multi Unit (2 – 4) Land	1.6770	\$1,452.50

	Category	Cents in the dollar of Unimproved Valuation 2021/2022	Minimum General Rate 2021/2022
Category 16	• Multi Unit (5 – 9) Land	2.8688	\$3,632.00
Category 17	• Multi Unit (10 – 14) Land	3.7835	\$7,261.50
Category 18	• Multi Unit (15 – 19) Land	4.6285	\$10,892.00
Category 19	• Multi Unit (20 – 25) Land	3.9702	\$14,521.00
Category 20	• Multi Unit (26 – 50) Land	3.9709	\$18,883.00
Category 21	• Multi Unit (> 50) Land	5.6821	\$37,024.50
Category 22	• Workforce Accommodation (50 – 120)	11.3541	\$26,474.00
Category 23	• Workforce Accommodation (121 – 250)	11.1300	\$64,065.00
Category 24	• Workforce Accommodation (251 – 350)	19.4209	\$132,897.50
Category 25	• Workforce Accommodation (351 – 450)	47.6532	\$185,843.50
Category 26	• Workforce Accommodation (451 – 650)	47.6532	\$238,790.00
Category 27	• Workforce Accommodation (651 – 850)	49.7905	\$344,682.50
Category 28	• Workforce Accommodation (851 – 1,200)	49.7905	\$450,575.50
Category 29	• Workforce Accommodation (1,201 – 2,000)	84.2704	\$635,886.50
Category 30	• Workforce Accommodation (> 2,000)	84.2704	\$1,025,661.00
Category 31	• Coal Mining (30 – 100)	4.8945	\$99,000.00
Category 32	• Coal Mining (101 – 250)	4.8945	\$165,000.00
Category 33	• Coal Mining (251 – 350)	4.8945	\$215,000.00
Category 34	• Coal Mining (351 – 450)	4.9799	\$240,000.00
Category 35	• Coal Mining (451 – 550)	4.9799	\$275,000.00
Category 36	• Coal Mining (551 – 650)	10.9999	\$302,500.00
Category 37	• Coal Mining (651 – 800)	6.5993	\$340,000.00
Category 38	• Coal Mining (801 – 900)	6.5993	\$375,000.00
Category 39	• Coal Mining (901 – 1,000)	6.2908	\$440,000.00
Category 40	• Coal Mining (1,001 – 1,400)	6.1425	\$500,000.00
Category 41	• Coal Mining (1,401 – 2,000)	6.1425	\$540,000.00
Category 42	• Coal Mining (2,001 – 2,500)	9.0000	\$595,000.00
Category 43	• Coal Mining (> 2,500)	9.5741	\$633,000.00
Category 44	• Other Coal	4.5839	\$52,229.50
Category 45	• Quarries (< 100,000)	0.3890	\$13,333.50
Category 46	• Quarries (>= 100,000)	0.4391	\$28,231.00
Category 47	• Other Mines / Extractive Land	4.9425	\$908.50
Category 48	• Transport Terminal	3.4538	\$1,881.50
Category 49	• Noxious and Hazardous Industries (< 50)	3.7368	\$3,136.00
Category 50	• Noxious and Hazardous Industries (>= 50)	49.7659	\$110,491.50
Category 51	• Shopping Centres	3.3644	\$6,908.50
Category 52	• Gas Extraction / Processing (0 – 20,000)	99.0255	\$33,523.00
Category 53	• Gas Extracting / Processing (> 20,000)	62.2259	\$204,860.50
Category 54	• Feedlots (4,000 – 12,000)	0.2664	\$8,850.00
Category 55	• Feedlots (> 12,000)	0.5860	\$17,700.50
Category 56	• Power Generation (0 – 100) Megawatts	2.5882	\$15,529.50
Category 57	• Power Generation (101 – 200) Megawatts	5.0750	\$36,235.50
Category 58	• Power Generation (201 +) Megawatts	7.6125	\$77,647.50

LIMITATION OF INCREASE IN RATES LEVIED 2021/2022

Pursuant to section 116 of the *Local Government Regulation* 2012, the amount of the differential general rate to be levied for the 2021/2022 financial year on rateable land included in rating categories 1 to 14 and rating categories 48 to 50, will be limited to an amount no more than an amount equal to the amount of the differential general rate levied on that land in the previous financial year increased by 30%.

SEPARATE CHARGES 2021/2022

Separate Charge – Disaster Management

Pursuant to section 94 of the *Local Government Act* 2009 and section 103 of the *Local Government Regulation* 2012, Council makes and levies a disaster management separate charge of \$26.00 per rateable assessment, to be levied equally on all rateable assessments in Council's area. The disaster management separate charge will be used solely to assist in funding the recurrent annual disaster management activities of Council, including those costs relating to the operation and maintenance of equipment used by Council in fulfilment of its disaster management obligations, and those costs relating to disaster prevention and disaster planning.

SPECIAL RATES AND CHARGES 2021/2022

SPECIAL CHARGE(S) – RURAL FIRE BRIGADE DISTRICTS (ILBILBIE, WEST HILL, ORKABIE, CARMILA WEST, CARMILA / FLAGGY ROCK, CLAIRVIEW, NEBO AND ST LAWRENCE)

In accordance with section 128A of the *Fire and Emergency Services Act* 1990 and pursuant to section 94 of the *Local Government Act* 2009 and section 94 of the *Local Government Regulation* 2012, Council will make and levy a special charge (known as the “**Rural Fire Brigade District Special Charge**”) for the purpose of raising revenue for each Rural Fire Brigade as set out in the table below.

The overall plan for the Rural Fire Brigade District Special Charge is as follows:

- The rateable land to which the Rural Fire Brigade District Special Charge applies is land within the areas separately described on the attached cadastral map titled 'Map Showing Rural Fire Brigades and Urban Fire Brigades in Isaac Regional Council'.
- The service facility or activity for which the Rural Fire Brigade District Special Charge is made is for the provision of firefighting services in the defined benefit areas.
- The estimated time for carrying out the overall plan is 1 year. However, provision of firefighting services is an ongoing activity, and further special charges are expected to be made in future years.
- The estimated cost of implementing the overall plan is \$29,335.

- The Rural Fire Brigade District Special Charge is intended to raise all funds necessary to carry out the overall plan.

The rateable land or its occupier specially benefits from the service, facility or activity funded by the Rural Fire Brigade District Special Charge because the funded brigades are in charge of firefighting and fire prevention under the *Fire and Emergency Services Act 1990* and whose services could not be provided or maintained without the imposition of the special charge. The amount of the special charge to be levied (per parcel) is:

Rural Fire Brigade District	Special Charge
Ilbilbie	\$ 20.00
West Hill	\$ 25.00
Orkatie	\$ 25.00
Carmila West	\$ 25.00
Carmila	\$ 25.00
Clairview	\$ 20.00
Flaggy Rock	\$ 25.00
Nebo	\$ 20.00
St Lawrence	\$ 20.00

UTILITY CHARGES 2021/2022

WASTE MANAGEMENT

Pursuant to sections 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council will make and levy waste management utility charges, for the supply of waste management services by the Council, as follows:

Domestic Waste and Recycling Services

A domestic general waste collection and recycling charge will be levied for the provision of refuse removal from all domestic residential lands, within the designated waste and recycling collection areas and serviced by Council or its nominated contractor.

Council will levy on the owner a per annum charge per dwelling, unit or flat within the designated waste and recycling area regardless of whether the ratepayer chooses to use the domestic general waste and/or recycling services Council makes available.

The number of charges levied to a domestic property shall be the number of bins the Chief Executive Officer or delegate considers necessary; or the number of bins the owner requests, whichever is the greater.

Residential Premises – Multi-Unit Dwellings

A multi-unit dwelling general waste collection and recycling charge will be levied for the provision of refuse removal from all multi-unit dwelling residential premises located within the designated waste and recycling collection areas and serviced by Council or its nominated contractor.

Council will levy on the owner a per annum charge per dwelling, unit or flat within the designated waste and recycling area regardless of whether the ratepayer chooses to use the multi-unit dwelling general and/or recycling services Council makes available.

The maximum allowable number of Mobile Garbage Bins (MGB) at a multi-unit dwelling will be determined by an Isaac Waste Services authorised officer following assessment of on-site storage facilities based on the suitability of, and access to, kerbside presentation/service point(s).

If there is no satisfactory kerbside location for presentation of, or service of MGB's, at the discretion of an Isaac Waste Service's authorised officer bulk refuse and recycling may be provided to multi-unit dwellings.

The number of bulk bins, size of bulk bins and frequency of bin services provided will vary according to the size of the development.

An Isaac Waste Services authorised officer will determine the number and size of bulk waste bins, and the frequency of the bulk bin waste service.

The **domestic/multi-unit general waste collection and recycling charge** is for:

- Emptying the MGB once per week for domestic general waste.
- Emptying the MGB fortnightly for recyclables.

Commercial Waste and Recycling Services

A commercial waste collection and recycling charge will be levied for the provision of refuse removal from all commercial or industrial lands, within the designated waste and recycling collection areas and serviced by Council or its nominated contractor.

Council will levy on the owner a per annum charge of one waste collection service* per property within the designated waste and recycling area regardless whether the ratepayer chooses to use the commercial waste and/or recycling services Council makes available.

Additional bins may be provided on application and at the discretion of an Isaac Waste Services authorised officer. Should application be denied or at the option of the commercial and industrial users, arrangements for refuse removal and disposal services are to be made with an approved contractor if their needs exceed this level. A disposal fee applied in accordance with Councils adopted Schedule of Fees and Charges will be charged to defray the cost of handling the commercial and industrial wastes separately collected by the contractor and deposited at any of Council's refuse disposal facilities.

*For the purposes of this charge Units held under a Community Titles Scheme operating as a hotel/motel will be considered Commercial.

The **commercial waste collection and recycling charge** is for:

- Emptying the MGB once per week for commercial waste.
- Emptying the MGB fortnightly for recyclables.

Schedule of Waste Collection and Recycling Charges

Service

Domestic Services	Annual Charge
General Waste Service	\$377.88
Recyclable Waste Service	\$ 94.44

Commercial Services	Annual Charge
Commercial Waste Service	\$431.28
Recyclable Waste Service	\$ 94.44

Multi-Unit Dwellings	Annual Charge
General Waste Service	\$377.88
Recyclable Waste Service	\$ 94.44

Additional Services

Additional services may be provided on application and will be charged on a per service per lift per annum rate as listed in the schedule of waste and recycling charges above.

Services Outside the designated waste and recycling collection areas

Domestic properties outside the designated waste and recycling collection areas can be provided with the following waste and recycling services providing the property is located along the route travelled by Council or its nominated contractor upon application. Such arrangements are at the sole discretion of an Isaac Waste Services authorised officer and may change subject to route changes by Council or its nominated contractor.

The **domestic general waste collection and recycling charge** is for:

- Emptying the MGB once per week for domestic general waste.
- Emptying the MGB fortnightly for recyclables.

Service

Domestic Services	Annual Charge
General Waste Service – per service per lift	\$377.88
Recyclable Waste Service – per service per lift	\$ 94.44

Commencement Date for Full Charges

Refuse and recycling charges will be effective from the date of commencement of service or the date of the final inspection certificate and/or certification of classification issued, whichever is the sooner.

Damaged, Lost or Stolen Wheelie Bins

The property owner is responsible for the security and maintenance of bins supplied and the repair and/or replacement of any such wheelie bin that may be damaged, lost or stolen.

SEWERAGE

Pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council will make and levy sewerage utility charges, for the supply of sewerage services by the Council, as follows:

A sewerage utility charge will be levied on each property, both vacant and occupied, that Council has or is able to provide with sewerage services.

In order to reflect the different operating costs different sewerage utility charges will be made for Dysart, Middlemount, Clermont, Moranbah, Glenden and Nebo. Generally, sewerage charges will be calculated on a full cost recovery basis.

Residential properties which contain a single dwelling, including individual lots which form part of a body corporate under the *Body Corporate and Community Management Act 2020* and *Building Units and Group Titles Act 1980*, shall be charged a single pedestal charge for the first pedestal installed and then the appropriate charge for each additional pedestal as per the table below.

Residential properties which contain multiple dwellings on a single title, not including individual lots which form part of a body corporate under the *Body Corporate and Community Management Act 2020* and *Building Units and Group Titles Act 1980*, shall, for each dwelling, be charged one pedestal charge for the first pedestal installed and then the appropriate charge for each additional pedestal as per the table below.

Caravan parks and motels, providing single room accommodation will be charged one pedestal charge for each individual pedestal as per the table below for Caravan Parks and Motels.

Workers accommodation, providing single room accommodation (that is capacity to house one individual only) will be charged one pedestal charge for each individual pedestal as per the table below.

Commercial properties, excluding caravan parks and workers accommodation, but including individual lots which form part of a body corporate under the *Body Corporate and Community Management Act 2020* and *Building Units and Group Titles Act 1980*, shall be charged the applicable pedestal charge for each pedestal that is connected to the sewerage system.

Vacant land, to which the Council provides, or is able to provide, sewerage services shall be charged the appropriate charges as per the table below.

Where sewerage services are provided to the common property of scheme land within the meaning of the *Body Corporate and Community Management Act 2020*, the body corporate shall be levied a charge on each pedestal.

Normal charges will apply for pedestals and urinals in all amenity block complex(s) and public toilets. Premises must submit themselves to annual inspection to be conducted by Council's Environmental Health Officer to determine eligibility. Refusal of an inspection will result in normal charges applying for each pedestal.

A urinal will be deemed to be the equivalent of a pedestal if it is 600mm long or less. For each 600mm or part thereof, a charge equal to that per pedestal will be levied – e.g. 1200mm = two (2) charges: 1350mm = three (3) charges.

Council will, at its discretion, view a premises used by minor clubs and organisations as vacant land and charge accordingly. This view is to reflect the intermittent or occasional use of such premise.

The amount of the sewerage utility charge (per pedestal) is:

Charge	Dysart	Middlemount	Clermont	Moranbah	Nebo	Glenden
Single Dwelling - Residential	\$745.84	\$705.40	\$879.40	\$688.36	\$560.36	\$591.20
Commercial & Other Premises	\$745.84	\$705.40	\$879.40	\$688.36	\$560.36	\$591.20
Additional Pedestals – Residential	\$372.92	\$352.68	\$558.84	\$394.36	\$560.40	\$591.20
Additional Pedestals – Commercial	\$745.84	\$705.40	\$558.84	\$394.36	\$560.40	\$591.20
Vacant Land	\$382.00	\$362.00	\$465.00	\$375.00	\$314.00	\$323.00
Caravan Parks & Motels	\$731.20	\$691.56	\$218.84	\$136.44	\$143.08	\$150.76
Workers Accommodation	\$243.72	\$230.52	\$77.00	\$49.56	\$145.16	\$152.84

Commencement Date for Full Charges

Sewerage utility charges will be effective from the date of the final inspection of sewerage pedestals or the date of the final inspection and/or certification of classification issued, whichever is the sooner.

WATER

Pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council will make and levy a water utility charges, for the supply of water services by the Council, as follows:

Water utility charges will be levied on all land within the Region, whether vacant or occupied, to which Council:

- (a) supplies water to; or
- (b) is prepared to supply water.

All such charges levied shall be used to defray the costs associated with the operation, maintenance and management of Council's water service.

The basis of the water charges is:

- an **Infrastructure Charge** which is a fixed charge that goes toward the cost of using the water supply infrastructure in eight communities across the Region; and
- a **Consumption Charge** which is a variable charge for using the water, based on each kilolitre of water used.

The *Infrastructure Charge* shall be calculated in accordance with the number of *Chargeable Units* applicable to the particular use of land.

The *Chargeable Unit* value of each land use has been determined on a basis that recognises that certain premises will use water at a greater level than other premises because of the nature of the use to which the land is put.

The *Infrastructure Charge* for each locality is listed below:

Locality	Charge Per Chargeable Unit
Dysart	\$210.00
Middlemount	\$210.00
St Lawrence	\$210.00
Carmila	\$210.00
Nebo	\$210.00
Glenden	\$210.00
Clermont	\$210.00
Moranbah	\$210.00

The charges to be applied for water consumption per chargeable unit per six (6) months are as follows:

Consumption charges per 6 months	Charge (\$/KI)
0 – 37.5KI	\$0.65
37.5 – 75KI	\$1.45
>75KI	\$2.20

Meters will be read half-yearly and consumption charges will be retrospectively charged on the water notice issued based on billing periods ending December and June each financial year.

Pursuant to section 102(2) of the *Local Government Regulation 2012*, a water meter is taken to have been read during the period that starts 2 weeks before, and ends 2 weeks after, the day on which the meter is actually read.

Where meter readings record consumption other than in the current financial year the charge to apply for the consumption of water shall be the charge applicable for the year when the consumption occurred.

In the case where a meter is found to be faulty, the Chief Executive Officer shall make such arrangements as he/she considers equitable to cause a suitable estimate of usage to be made.

Chargeable Units for each land use

Dysart, Middlemount, St Lawrence, Carmila and Greenhill	Infrastructure Charge per annum	Consumption Charge number of Units
Temporary Single Persons Quarters / Transportable Units / Dongas (not ensuited)	\$210.00 per 2 rooms	1 unit per 2 rooms
Permanent Single Persons Quarters / Transportable Units / Dongas (ensuited)	\$210.00 per room	1 unit per room
Residential Dwelling House / Bowls Club / Private Swimming Pools – Separate Complex / Public Buildings / Small Business or home occupations including attached dwelling	\$840.00	4 units
Business / Commercial Premises unless otherwise specified.	\$840.00 plus \$420.00 for each attached dwelling plus \$840.00 for each separate dwelling	4 units plus 2 units for each attached dwelling plus 4 units for each separate dwelling
Caravan Park	\$2,100.00 plus \$1050.00 for each additional 10 sites or part of 10 sites in excess of 10 i.e. 11 sites = \$3,150.00, 21 sites = \$4,200.00 plus \$630.00 for each manager/caretaker's residence	10 units plus 5 units for each additional 10 sites or part of 10 sites in excess of 10 i.e. 11 sites = 15 units, 21 sites = 20 units plus 3 units for each manager/caretakers' residence
Church	\$420.00 plus \$210.00 per church hall plus \$840.00 for each dwelling, attached or separate	2 units plus 1 unit per church hall plus 4 units for each dwelling, either attached or separate
Commercial Recreational Centre with separate buildings or discrete outdoor sporting or recreational facilities	\$1,680.00 plus \$420.00 for any attached residence and/or \$840.00 for each attached dwelling	8 units plus 2 units for any attached residence and/or 4 units for each attached dwelling
Commercial Recreational Centre being single building without discrete outdoor sporting or recreational facilities	\$840.00 plus \$420.00 for any attached residence and/or \$840.00 for each detached dwelling	4 units plus 2 units for any attached residence and/or 4 units for each detached dwelling
Residential Dwelling Flats (per flat) / Apartment (per apartment) / Duplex (per unit)	\$630.00 per flat/ apartment/ duplex. \$630.00 per individual unit (e.g. 2 duplex units = \$1,260.00)	3 units per flat/apartment/duplex. 3 units per individual unit (e.g. 2 duplex units = 6 units)
Golf Club	\$840.00 plus \$630.00 per residence	4 units plus 3 units per residence
Hospital	\$2,100.00	10 units
Hotels with Accommodation	\$3,360.00	16 units
Hotel with Motel Style Accommodation	\$3,150.00 plus \$210.00 for each motel room plus \$630.00 for managers/ caretakers' quarters or residence	15 units plus 1 unit for each motel room plus 3 units for managers/ caretakers' quarters or residence

Dysart, Middlemount, St Lawrence, Carmila and Greenhill	Infrastructure Charge per annum	Consumption Charge number of Units
Hotel / Motel Donga Style Accommodation	\$3,150.00 plus \$210.00 for every 3 donga style rooms plus \$630.00 for managers/ caretakers' quarters or residence	15 units plus 1 unit for every 3 donga style rooms plus 3 units for managers/ caretakers' quarters or residence
Motel	\$630.00 for Manager/ Proprietors residence plus \$210.00 per motel room	3 units for Manager/ Proprietors residence plus 1 unit per motel room
Industrial Premises	\$840.00 plus \$840.00 for each dwelling unit, either attached or separate	4 units plus 4 units for each dwelling unit, either attached or separate
Plant Nursery	\$840.00 plus \$420.00 per dwelling, either attached or separate	4 units plus 2 units per dwelling, either attached or separate
Police	\$1,050.00	5 units
Private Club or Organisation / Racecourse / Recreation Grounds and Swimming Pools (per connection) / Tennis Court – Separate Complex	\$420.00	2 units
Public Halls / Saleyards	\$210.00	1 unit
Queensland Ambulance Service	\$210.00 plus \$840.00 for each attached or separate dwelling	1 unit plus 4 units for each attached or separate dwelling
School	\$2,100.00 < 100 pupils \$4,200.00 < 200 pupils \$6,300.00 < 300 pupils \$8,400.00 < 400 pupils \$10,080.00 < 500 pupils \$11,340.00 < 600 pupils \$12,180.00 < 700 pupils \$12,600.00 > 701 pupils Plus \$840.00 for each sporting field that is separately metered	10 units < 100 pupils 20 units < 200 pupils 30 units < 300 pupils 40 units < 400 pupils 48 units < 500 pupils 54 units < 600 pupils 58 units < 700 pupils 60 units > 701 pupils Plus 4 units for each sporting field that is separately metered
Service Station	\$1,260.00	6 units
Vacant Land	\$840.00 with meter, \$420.00 with no meter	4 units with meter, 2 units with no meter
Any premises not otherwise mentioned	At the discretion of the Chief Executive Officer	At the discretion of the Chief Executive Officer

Nebo and Glenden	Infrastructure Charge per annum	Consumption Charge # of Units
Accommodation Camps	\$210.00 per single accommodation unit	1 unit per single accommodation unit
Bowls Club / Concrete Batching Plants / Public Parks	\$3,360.00	16 units
Caravan Park (1-10 sites)	\$2,100.00	10 units
Caravan Park (> 10 sites)	\$2,100.00 plus \$210.00 for each additional site or part thereof	10 units plus 1 unit for each additional site or part thereof
Caravan Park with residence	\$2,100.00 (as for caravan park plus \$420.00)	10 units (as for caravan park plus 2 units)
Church / Vacant Land – deemed to be connected within benefited area	\$210.00	1 unit
Council Depot	\$3,150.00	15 units
Hotel (with accommodation)	\$3,360.00 (additional donga-style accommodation units to be charged at accommodation camps rates)	16 units (additional donga-style accommodation units to be charged at accommodation camps rates)
Licensed Premises – No accommodation (not sports clubs)	\$2,940.00	14 units
Motel	\$840.00 for first motel unit/residence, plus \$420.00 for each additional motel unit	4 units for first motel unit/residence, plus 2 units for each additional motel unit
Multi-Dwelling Unit / Police Barracks / Post Office / Public Amenities / Residential Dwellings (Single Family Unit) / Telstra Depot	\$840.00	4 units
Police Station / Residence – Combined Service restaurant, bakery, butcher shop / Shop	\$1,260.00	6 units
Public Halls / Vacant Land – connected within benefited area	\$420.00	2 units
School	\$1,050.00 < 50 pupils \$2,100.00 > 50 to 100 pupils \$2,100.00 > 100 pupils plus \$2,100.00 for each additional 100 pupils or part thereof	5 units < 50 pupils 10 units > 50 pupils to 100 pupils 10 units > 100 pupils plus 10 units for each additional 100 pupils or part thereof
Shop / Residence – Combined Service	\$1,680.00	8 units
Show / Rodeo Grounds	\$8,400.00	40 units
Vacant Land – connected within scheduled area	\$840.00	4 units (Water may be connected to vacant allotments within scheduled area on application to Council)
Other Premises (not specified above)	\$840.00	4 units
Additional Water Connections	\$840.00 base charge, as for above plus \$420.00	4 units base charge, as for above plus 2 units

Clermont	Infrastructure Charge per annum	Consumption Charge # of Units
Dwelling / Unit / Flat – per Dwelling / Unit / Flat (not operating as a hotel/motel) / Vacant land with meter connected	\$840.00	4 units
Unit held under a Community Titles Scheme operating as a Hotel / Motel – per unit	\$210.00	1 unit
Commercial unless otherwise specified/ C.W.A. meeting room, Public Library, Pony Club, Girl Guides / Boy Scouts, association buildings / Building used exclusively for public worship	\$420.00	2 units
Multi-unit commercial comprising from four to six individual businesses	\$2,310.00	11 units
Caravan Park other than Haig St, Clermont / Hotel, motel or combination thereof/ Multi-unit commercial comprising 7 or more individual businesses/ Primary Schools / High Schools / Hospital	\$2,730.00	13 units
Caravan Park – Haig St Clermont	\$8,400.00	40 units
Café, restaurant, bakery, butcher shop	\$1,050.00	5 units
Vacant land with no meter connected	\$630.00	3 units
Accommodation camps	\$210.00 per single accommodation unit	1 unit per single accommodation unit

Moranbah	Infrastructure Charge per annum	Consumption Charge # of Units
Dwelling / Unit / Flat – per Dwelling / Unit / Flat (not operating as a hotel/motel) / Vacant land with meter connected	\$840.00	4 units
Unit held under a Community Titles Scheme operating as a Hotel / Motel – per unit	\$210.00	1 unit
Commercial unless otherwise specified / C.W.A. meeting room, Public Library, Pony Club, Girl Guides / Boy Scouts, association buildings / Building used exclusively for public worship	\$420.00	2 units
Multi-unit commercial comprising from four to six individual businesses	\$2,940.00	14 units
Caravan Park/ Hotel, motel or combination thereof / Multi-unit commercial comprising 7 or more individual businesses / Primary Schools	\$3,780.00	18 units
High Schools / Hospital	\$4,620.00	22 units
Vacant land with no meter connected	\$630.00	3 units
Accommodation camps	\$210.00 per single accommodation unit	1 unit per single accommodation unit

Commencement Date for Full Charges

Non-metered vacant land water charges will apply from the date of registration of the plan where the land is within the water supply area.

All other water charges will apply from the date of connection of the water meter. The charge will reflect the use of the land, as per the building Application for which the water meter was connected.

ISSUE OF, AND PERIOD COVERED BY, RATE NOTICE

In accordance with the provisions of section 107 of the *Local Government Regulation 2012*, and unless specified elsewhere in this Revenue Statement, rates and charges will be levied on a half-yearly basis.

TIME IN WHICH RATES MUST BE PAID

In accordance with the provisions of section 118 of the *Local Government Regulation 2012*, the rates and charges levied by council must be paid within thirty (30) clear days after the rates notice is issued.

DISCOUNT FOR PROMPT PAYMENT:

Pursuant to section 130 of the *Local Government Regulation 2012*, the differential general rates made and levied shall be subject to a discount of ten percent (10%) if paid within the discount period of 30 days of the date of issue of the rate notice provided that:

- (a) all of the aforementioned rates and charges are paid within 30 days of the date of issue of the rate notice;
- (b) all other rates and charges appearing on the rate notice (that are not subject to a discount) are paid within 30 days after the date of issue of the rate notice; and
- (c) all other overdue rates and charges relating to the rateable assessment are paid within 30 days of the date of issue of the rate notice.

No discount is allowed with respect to any special rate or charge, separate rate or charge, or utility charge.

If Council is satisfied that a person liable to pay a rate has been prevented, by circumstances beyond the person's control, from paying the rate in time to benefit from a discount under section 130 of the *Local Government Regulation 2012*, then Council under section 130(10) of the *Local Government Regulation 2012*, may still allow the discount following written application by the ratepayer.

INTEREST ON OVERDUE RATES

Council will charge interest on rates and charges that remain unpaid after the appointed date for payment (i.e. the date on which the discount period closes) and includes assessments which are making payments of outstanding rates by instalment.

Following the close of the discount period, interest will be calculated on daily balances of amounts outstanding and charged at the end of the month on a compounding daily interest. Where the amount of interest charged is less than \$10.00 and the rates have been paid in full in the period between the close of discount and the end of the month, the interest may be written off following approval from the Chief Executive Officer.

The Rural Fire Brigade District Special Charge made in accordance with section 128A of the *Fire and Emergency Services Act 1990* and section 94 of the *Local Government Act 2009* and section 94 of the *Local Government Regulation 2012*, will not attract interest charges. Interest on overdue rates and charges will be calculated in accordance with section 133 of the *Local Government Regulation 2012* and will be set at the rate of 8.03% per annum.

PAYMENT OF RATES AND CHARGES

Payment by Instalments

Pursuant to section 122(1)(a) of the *Local Government Regulation 2012*, the Council may resolve, at its discretion to allow a concession to a stated ratepayer (an agreement to defer payment of rates) in the form of an instalment plan, where the ratepayer has applied for a concession in a way accepted by Council which satisfies Council of one or more of the criteria in section 120(1) of the *Local Government Regulation 2012*.

The grant of any such concession (agreement to defer payment of rates/instalment plan) shall take into account the ratepayer's ability to pay all instalments within a specified reasonable period.

Pursuant to section 125(3) of the *Local Government Regulation 2012* any such agreement to defer payment of rates (instalment plan) may include a condition that the ratepayer must pay an additional charge in return for the Council agreeing to defer payment of the rates or charges, including an additional charge for interest on the overdue rates or charges until they are paid in full.

RECOVERY OF RATES AND CHARGES

Council shall use the following as a referral guide for the recovery of rates and charges:

Standard Performance:

- 1st notice issued within twenty-one (21) days of end of discount period;
- (Clients will be given twenty-one (21) days from post date of 1st notice to contact Council and either pay the outstanding amount in full or initiate an instalment plan.)
- Where there has been no movement on an account or an instalment plan has defaulted, Council may refer the debt to a debt recovery agent, (elected through quotation or tender).
- Generally, an account will not be referred to the collection agent, unless it is \$500.00 or greater in value.
- All debts referred to a recovery agent, shall be subject to their terms and conditions of payment.
- No payment plans will be issued through Council for any debt referred to a collection agent.
- Where the collection agent is unable to trace the interested parties, the account shall be referred back to Council and standard reminder notices will be forwarded periodically.

Further Action:

- Where the collection agent has returned no result, Council may proceed with legal action against the interested parties.
- Council may initiate action under section 140 of the *Local Government Regulation* 2012 – Notice of Intention to sell land for overdue rates or charges if some or all of the overdue rates or charges have been overdue for at least:
 - i. generally – three (3) years; or
 - ii. if the rates or charges were levied on vacant land or land used only for commercial purposes, and the local government has obtained judgement for the overdue rates or charges – one (1) year; or
 - iii. if the rates or charges were levied on a mining claim – three (3) months.
 - iv.

CONCESSIONS

Exceptional Circumstances - Drought Relief or Natural Disaster

Pursuant to section 122(1)(a) of the *Local Government Regulation* 2012, the Council may resolve, at its discretion to allow a concession to a stated ratepayer where they have applied for a concession in a way accepted by Council which satisfies Council in terms of section 120(1)(c) of the *Local Government Regulation* 2012, that the payment of the rates or charges will cause hardship to the land owner, due to financial stress caused by drought or a natural disaster.

This concession is available only to primary producers who can provide objective evidence of financial difficulty arising from drought or natural disaster. The Department of Agriculture and Fisheries shall be the determining body for the process of declaration of drought.

The concession may be in the form of a rebate equivalent to the discount for prompt payment of rates or charges before the end of the applicable discount period for the last rate notice issued for the relevant property, subject to the condition that all rates or charges levied by the last rate notice for the property being paid in full before the end of the period covered by the rate levy (i.e. 31 December or 30 June).

Pensioner Concessions

Pursuant to sections 120, 121 and 122(1)(b) of the *Local Government Regulation* 2012, the Council resolves to grant a concession in the form of a 30% per annum rebate of differential general rates, water infrastructure charges, sewerage infrastructure charges and waste management charges levied in the 2021/22 financial year (but not state fire levy and water consumption charges) to all ratepayers who are pensioners and satisfy all of the following criteria/conditions (approved pensioners):

- must currently be in receipt of a pension from the Commonwealth Government;
- must currently hold and remain an eligible holder of a Queensland Pensioner Concession Card issued by Centrelink or the Department of Veterans' Affairs Health Card (All conditions within Australia) or a Department of Veterans' Affairs Health Card (Totally & Permanently Incapacitated) or a Department of Veterans' Affairs Health Card (Specific Conditions) issued by the Department of Veterans Affairs;
- must be the owner or life tenant of the property that is his/her Principal Place of Residence (In the cases of co-ownership, the Council subsidy will apply only to the approved pensioner's proportionate share of the gross rates and charges.
- must be a resident of the Region on the first day in July in the financial year in which the rebate is being claimed (Pensioners taking residence after that date will be eligible for a pro-rata concession based on the number of day's resident);
- must reside in a structure which has been approved by Council to be a habitable dwelling, and/or are in receipt of Council services;
- must have their pension eligibility confirmed through the Centrelink Customer Confirmation eService in all circumstances;
- must have applied for the pensioner concessions in a way accepted by Council.

Application for the above pensioner concession may only be required on initial application.

Natural Hardship

Pursuant to section 122(1)(a) of the *Local Government Regulation* 2012 Council may resolve, at its discretion to allow a concession to a stated ratepayer where they have applied for a concession in a way accepted by Council which satisfies Council in terms of section 120(1)(c)

of the *Local Government Regulation* 2012, that the payment of the rates or charges will cause hardship to the land owner, due to for example the existence of some unusual and serious circumstances which prevent payment within the appointed time or otherwise delay the payment of rates and charges as they fall due.

Applications for such a Natural Hardship concession should be able to demonstrate unusual and severe financial difficulty rather than the usual frustration and trial to which everyone is subjected from time to time.

Economic or Social Incentives

Pursuant to section 122 (1)(a) of the *Local Government Regulation* 2012 Council may resolve, at its discretion to allow a concession to a stated ratepayer where they have applied for a concession in a way accepted by Council which satisfies Council in terms of section 120(1)(d) of the *Local Government Regulation* 2012, that the concession will encourage the economic development of all or part of the local government area, including, the example, by providing incentive to attract business to the Region in an industrial estate development or in a project with similar economic benefit to the Region.

Not for profit organisations

Pursuant to section 120, 121 and 122 of the *Local Government Regulation* 2012, Council resolved to grant a rebate of differential general rates, water infrastructure charges, water consumption charges and sewerage utility charges levied in the 2021/22 financial year (but not waste management utility charges or state fire levy) to eligible not for profit organisations. The amount of the rebate is to be calculated in accordance with the Council's *Rates Concession – Not for Profit Policy*.

To be eligible for this rebate, a ratepayer that is a not for profit organisation must satisfy all of the criteria, conditions and procedures identified in Council's *Rates Concession – Not for Profit Policy*.

Concealed leaks

Pursuant to section 122(1)(a) of the *Local Government Regulation* 2012, Council may resolve, at its discretion to allow a concession to a stated ratepayer for water consumption charges where they have applied for a concession in a way accepted by Council which satisfies the Council in terms of section 120(1)(c) of the *Local Government Regulation* 2012, that the payment of those water consumption charges will cause hardship to the ratepayer due to those water consumption charges, or part of those water consumption charges, having been attributed to a concealed leak. The criteria for eligibility for such a concession and the specific exclusions are detailed in Council's *Concealed Leak Remission Policy*.

COST RECOVERY FEES

Pursuant to section 97(4) of the *Local Government Regulation* 2012, cost recovery fees are fixed at no more than the cost to the Council of taking the action for which the fee is charged. The cost-recovery fees fixed by the Council are shown in the Register of Cost-Recovery Fees.

BUSINESS ACTIVITY FEES

Council has the power to conduct business activities on a commercial basis and make and collect business activity fees for services and facilities it provides on this basis. Business activity fees are made where Council provides a service and the other party to the transaction can choose whether or not to avail itself of the service. Business activity fees are a class of charge, which are purely commercial in application and are subject to the Commonwealth's Goods and Services Tax.

Business activity fees include but are not confined to the following: rents, plant hire, private works and hire of facilities.

OTHER FEES AND CHARGES

Fees other than regulatory fees are contained in Council's schedule of fees and charges. They are set at levels considered appropriate under the various legislative authorities.

DEPRECIATION

Depreciation and other non-cash expenses will be funded to the extent that they are recognised in Council's Accounts. Such funding will be a component of the accumulated surplus in the Appropriation Statement.

Council recognises a value for its roads and other infrastructure assets in its financial statements in accordance with the *Local Government Regulation 2012*. Council notes that the quantum of accumulated depreciation on such classes of assets may be beyond its capacity to fund fully and accordingly has identified assets that it will not replace when their useful life has expired.

APPENDIX A – LAND USE CODES

Primary VG L/Use	Description	Description
1	Vacant Urban Land	Land being put to no use in an urban locality
2	Single Unit Dwelling	The use of a parcel of land exclusively as a site for a dwelling
3	Multi-Unit Dwelling (Flats)	The use of a parcel of land for two or more self-contained residential flats including group of units held by single companies but not group or strata title
4	Large Homesite Vacant	A vacant site significantly larger than land of which the highest and best use would be as a residential site
5	Large Homesite Dwelling	A parcel of land (similar to code used as single unit residence)
6	Outbuildings	A parcel of land with a relatively minor shed or garage as the main structural improvement. The improvement would be a gross underdevelopment of the site
7	Guest House, Private Hotel	An accommodation building where room only or room and meals are provided and have shared facilities (not a motel)
8	Building Units	A parcel of land where the single structure improvement has been surveyed on a SP plan and a Community Entitlement scheme has been established and registered. These developments are now incorporated under the BCCM Act. <i>The secondary use of each strata title should refer to the actual use (i.e. Commercial, industrial)</i>
9	Group Titles	A parcel of land where the single structure improvement has been surveyed on a SP plan and a Community Entitlement scheme has been established and registered. These developments are now incorporated under the BCCM

Primary VG L/Use	Description	Description
		<i>Act. The secondary use of each strata title should refer to the actual use (i.e. Commercial, industrial)</i>
10	Combination Multi Dwelling and Shops	Combined multi dwelling and shops i.e. Predominately residential flats with shops but not registered on a Building Unit Plan or Group Title Plan
11	Shop Single	Shop with or without attached accommodation
12	Shops, Shopping Group (> 6 Shops)	More than six shops on subject property built to road alignment
13	Shopping Group (2 to 6 shops)	Two to six shops on subject property built to road alignment
14	Shops, Main Retail (CBD)	Shops located in main inner city/town commercial area (central business district) – any local govt may have more than one CBD e.g. Gold Coast with Southport, Surfers Paradise, Burleigh, etc.
15	Shops, Secondary Retail (Fringe CBD – Presence of Service Industry)	Shops located on fringe of a central business district of city/town commercial areas. Presence of service industry in locality
16	Drive-in Shopping Centre	Drive in shopping minimum 4000sm including – neighbourhood community and regional centres
17	Restaurant	Isolated prepared food outlet outside commercial area and including fast food outlet. e.g. KFC, McDonalds
18	Special Tourist Attraction	Any development with special recreation, historical or residential features which attracts a large number of people (including tourist village)
19	Walkway	Stratum as walkway
20	Marina	Marina including land based component (boat servicing facilities and storage) not including harbour industries or structural, mechanical repairs
21	Res Institutions (Non-Medical Care)	Aged people home – not predominantly medical care
22	Car Parks	An area of land which has been prepared to accommodate vehicles either below or at ground level or on suspended concrete floors
23	Retail Warehouse	Isolated large showroom, warehouse used for retail purposes, but not in main inner city/town commercial area
24	Sales Area Outdoor	Dealers, Boats, Stock Cars, etc.
25	Professional Offices	Building with professional offices, finance, banks, lending agents and brokers which are predominantly offices
26	Funeral Parlours	As code
27	Hospitals, Conv. Homes (Medical Care Private)	Hospitals, aged peoples home, nursing home, convalescent homes. Predominantly medical care
28	Warehouses & Bulk Stores	Not used for retail purposes
29	Transport Terminal	Freight and / or passengers
30	Service Station	Predominantly fuel retailing. If predominantly servicing repairs see Code 36
31	Oil Depots & Refinery	Fuel dumps or storage and oil refineries
32	Wharves	Actual wharves, jetties and barge landing
33	Builders Yards, Contractors Yards	Building and/or garden material storage centres (not retail or hardware). Fenced area for parking heavy equipment/materials
34	Cold Stores, Iceworks	Isolated
35	General Industry	Heavy manufacturing industries e.g. Motor vehicle assembly, plant structural steelworks, etc. See Town Planning guidelines
36	Light Industry	Light manufacturing industry and service industry. See Town Planning guidelines

Primary VG L/Use	Description	Description
37	Noxious, Offensive Industry	Industry from where a deal of offensive noise, odour, dust, etc. emanates, including abattoirs. See Town Planning guidelines
38	Hoarding	As code. Predominantly used for advertising
39	Harbour Industries	Harbour associated service industry. Storage industry and processing
40	Extractive	Any industry which extracts material from the ground. e.g. Quarry, mining, etc
41	Child Care, Ex Kindergarten	Facility for safe keeping of below school age children
42	Hotel, Tavern	Premises licensed by Licensing Commission as hotel or tavern for the sale of liquor including casino
43	Motels	Building predominantly used for overnight accommodation of persons plus vehicle
44	Nurseries (Plants)	Plants and associated garden material
45	Theatres & Cinemas	As code
46	Drive-in Theatre	As code
47	Licensed Clubs	Any club with liquor licence/non sporting (not including clubs with attached sporting/recreation facilities) e.g. RSL
48	Sports Clubs, Facilities	All sporting/fitness/health/bowling clubs with or without a liquor licence
49	Caravan Parks	As code
50	Other Clubs (Non Business)	Boy Scouts/Girl Guides etc. – not run as a business. Memorial halls, QCWA, School of Arts etc. Sporting clubs not run as a business including sports fields/area, tennis courts, etc.
51	Religious	Churches, places of worship, church hall, etc.
52	Cemeteries including Crematoria	Including crematoria
53	Vacant	As code
54	Vacant	As code
55	Library	As code
56	Showgrounds, Racecourses, Airfields	Airfield parking, hangers – no maintenance – if maintenance See 36
57	Parks, Gardens	Including undeveloped parkland
58	Education inc Kindergarten	University, Tertiary, State and Private, residential colleges/school and non-residential school, kindergarten
59	Vacant	As code
60	Sheep Grazing – Dry	Poorer country associated with running wethers
61	Sheep Breeding	Better class country used for land breeding
62	Vacant	Not to be used
63	Vacant	Not to be used
64	Cattle Grazing – Breeding	Concentration of the growing and selling of young stock – includes stud breeding
65	Cattle Breeding and Fattening	Mixture of growing and/or selling young and mature stock – included associated studs
66	Cattle Fattening	Concentration of feeding and grazing mature stock for sale (includes feedlots)
67	Goats	Goat studs and dairies
68	Dairy Cattle – Quota Milk	Supplying to milk factory on a quota basis – includes feed lot dairies
69	Dairy Cattle – Non-Quota Milk	Supplying to milk factory on an entitlement or proportion basis. Includes feed lot dairies
70	Cream	Supplying cream only for manufacturing purposes
71	Oil Seeds	Safflower, sunflower, linseed, etc.
72	Sec 25 of Valn Land Act	Lands subdivided under Section 25

Primary VG L/Use	Description	Description
73	Grain	All grains including wheat, barley, oats, maize, rye, etc.
74	Turf Farms	Growing turf for the purpose of harvesting and sale
75	Sugar Cane	Lands used for the growing of sugar cane or associated experimental purposes
76	Tobacco	Land used for the cultivation of tobacco
77	Cotton	Land used for the cultivation of cotton
78	Rice	Land used for the cultivation of rice
79	Orchards	Includes all orchards – citrus, exotic fruit and nut, stone, other fruits and nuts
80	Tropical Fruits	As separate to orchards e.g. Bananas, paw, paw
81	Pineapple	The growing of pineapple either for cash crop or manufacturing purposes
82	Vineyard	Grapes
83	Small Crops and Fodder Irrigated	All vegetable and small crop items including strawberries, also includes legumes and other improved pasture, used for fodder or stock breeding purposes, grown under irrigation
85	Pigs	The breeding and/or growing and/or fattening of pigs in open range or feed lot environment
86	Horses	The breeding and/or growing of horses including stud purposes, including predominantly stables
87	Poultry	Includes breeding, plus the growing for meat and/or egg production either in a controlled environment or by open runs
88	Forestry of Logs	Growing for the purposes of harvesting areas of natural and/or plantation hardwood or softwood owned either privately or by the crown
89	Animals, Special	Any animal not listed above e.g. Deer farms, crocodile farms etc. (includes dog kennels, cattery, permanent pounds, quarantine stations, cattle dips)
90	Stratum	As code
91	Transformers	Transformer and substation, television / radio, transmission towers
92	Defence Force Establishment	As code
93	Peanuts	Growing of peanuts as predominant use
94	Vacant Rural Land (Excl Primary 01 & 04)	A vacant parcel of land where the highest use is for rural pursuits
95	Reservoir, Dam, Bores	Includes permanent pump sites
96	Public Hospital	As coded
97	Welfare Homes, Institutions	Child / Adult welfare institutions e.g. Subnormal, MS and similar organisations
98	Exclusive use as single dwelling or farming	As code
99	Community Protection Centre	Ambulance centre, fire station, state emergency centre and headquarters, air sea rescue station, coast guard

ISAAC REGIONAL COUNCIL

Budgeted Statement of Comprehensive Income
For the periods ending 30 June -

	2021/22		2022/23		2023/24		2024/25		2025/26		2026/27		2027/28		2028/29		2029/30		2030/31	
	\$		\$	% Incr	\$	% Incr	\$	% Incr	\$	% Incr	\$	% Incr	\$	% Incr	\$	% Incr	\$	% Incr	\$	% Incr
Revenue																				
Rates and utility charges	95,820,382		97,736,790	2.0	99,691,527	2.0	101,685,357	2.0	103,719,065	2.0	105,793,445	2.0	107,909,312	2.0	110,067,496	2.0	112,268,846	2.0	114,514,222	2.0
Less Discounts	(6,706,575)		(6,840,706)	2.0	(6,977,517)	2.0	(7,117,065)	2.0	(7,259,404)	2.0	(7,404,589)	2.0	(7,552,679)	2.0	(7,703,730)	2.0	(7,857,803)	2.0	(8,014,955)	2.0
Net rates and utility charges	89,113,807		90,896,084	2.0	92,714,010	2.0	94,568,292	2.0	96,459,661	2.0	98,388,856	2.0	100,356,633	2.0	102,363,766	2.0	104,411,043	2.0	106,499,267	2.0
Sale of goods and major services	6,842,670		6,979,523	2.0	7,119,112	2.0	7,261,493	2.0	7,406,721	2.0	7,554,854	2.0	7,705,950	2.0	7,860,067	2.0	8,017,267	2.0	8,177,611	2.0
Statutory fees and charges	573,000		584,460	2.0	596,148	2.0	608,069	2.0	620,228	2.0	632,630	2.0	645,280	2.0	658,184	2.0	671,345	2.0	684,770	2.0
User fees and charges	3,535,550		3,606,261	2.0	3,678,385	2.0	3,751,950	2.0	3,826,987	2.0	3,903,524	2.0	3,981,592	2.0	4,061,222	2.0	4,142,444	2.0	4,225,290	2.0
Rental and levies	1,479,854		1,509,449	2.0	1,539,637	2.0	1,570,428	2.0	1,601,833	2.0	1,633,868	2.0	1,666,541	2.0	1,699,870	2.0	1,733,865	2.0	1,768,539	2.0
Operating grants, subsidies and contributions	6,781,704		6,781,704		6,781,704		6,781,704		6,781,704		6,781,704		6,781,704		6,781,704		6,781,704		6,781,704	
Interest revenue	601,500		549,823	-8.6	564,683	2.7	572,369	1.4	576,431	0.7	580,575	0.7	596,302	2.7	614,412	3.0	633,759	3.1	654,344	3.2
Total sales of contract and recoverable works	16,371,000		5,107,007	-68.8	4,884,993	-4.3	4,933,842	1.0	4,983,180	1.0	5,033,011	1.0	5,083,341	1.0	5,134,174	1.0	5,185,515	1.0	5,237,370	1.0
Other Income	308,000		314,160	2.0	320,443	2.0	326,849	2.0	333,382	2.0	340,046	2.0	346,845	2.0	353,779	2.0	360,850	2.0	368,065	2.0
TOTAL OPERATING REVENUES	125,607,085		116,328,471	-7.4	118,199,115	1.6	120,374,996	1.8	122,590,127	1.8	124,849,068	1.8	127,164,188	1.9	129,527,178	1.9	131,937,792	1.9	134,396,960	1.9
Expenses																				
Employee benefits	(41,607,376)		(42,823,413)	2.9	(43,144,203)	0.7	(44,007,079)	2.0	(44,887,211)	2.0	(45,784,947)	2.0	(46,700,634)	2.0	(47,634,635)	2.0	(48,587,315)	2.0	(49,559,056)	2.0
Materials and services	(54,483,032)		(43,180,792)	-20.7	(44,066,410)	2.1	(44,969,732)	2.0	(45,891,122)	2.0	(46,830,947)	2.0	(47,789,569)	2.0	(48,767,358)	2.0	(49,764,702)	2.0	(50,781,998)	2.0
Depreciation and Amortisation	(26,767,710)		(27,142,724)	1.4	(27,467,547)	1.2	(27,790,747)	1.2	(28,110,771)	1.2	(28,430,437)	1.1	(28,749,762)	1.1	(29,068,762)	1.1	(29,387,448)	1.1	(29,705,766)	1.1
Finance Costs	(1,240,438)		(1,249,003)	0.7	(1,399,937)	12.1	(1,315,831)	-6.0	(1,228,745)	-6.6	(1,137,560)	-7.4	(1,042,871)	-8.3	(942,123)	-9.7	(837,427)	-11.1	(727,787)	-13.1
TOTAL OPERATING EXPENSES	(124,098,555)		(114,395,932)	-7.8	(116,078,097)	1.5	(118,083,389)	1.7	(120,117,849)	1.7	(122,183,891)	1.7	(124,282,836)	1.7	(126,412,878)	1.7	(128,576,892)	1.7	(130,774,607)	1.7
Operating surplus (deficit)	1,508,529		1,932,539	28.1	2,121,018	9.8	2,291,607	8.0	2,472,278	7.9	2,665,177	7.8	2,881,352	8.1	3,114,300	8.1	3,360,900	7.9	3,622,353	7.8
Capital income and expenditure:																				
Cash capital grants, subsidies and contributions	13,136,378		2,891,870	-78.0	2,627,283	-9.1	2,440,000	-7.1	2,000,000	-18.0	2,000,000		2,000,000		2,000,000		2,000,000		2,000,000	
Other capital income	947,660		750,000	-20.9	750,000		750,000		750,000		750,000		750,000		750,000		750,000		750,000	
TOTAL CAPITAL INCOME	14,084,038		3,641,870	-0.7	3,377,283	-0.1	3,190,000	-0.1	2,750,000	-0.1	2,750,000		2,750,000		2,750,000		2,750,000		2,750,000	
Net result for the period	15,592,567		5,574,409	-64.2	5,498,301	-1.4	5,481,607	-0.3	5,222,278	-4.7	5,415,177	3.7	5,631,352	4.0	5,864,300	4.1	6,110,900	4.2	6,372,353	4.3

ISAAC REGIONAL COUNCIL

Budgeted Statement of Financial Position

As at the periods ending 30 June -

	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets										
Cash and deposits	41,087,697	41,814,452	43,090,777	44,458,774	45,924,147	47,495,040	49,191,215	51,023,378	53,001,222	55,148,483
Receivables	10,755,394	10,755,394	10,755,394	10,755,394	10,755,394	10,755,394	10,755,394	10,755,394	10,755,394	10,755,394
Inventories	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000	1,195,000
Contract assets	1,861,000	-	-	-	-	-	-	-	-	-
Other assets	4,191,320	4,191,320	4,191,320	4,191,320	4,191,320	4,191,320	4,191,320	4,191,320	4,191,320	4,191,320
Total Current Assets	59,090,411	57,956,166	59,232,491	60,600,488	62,065,861	63,636,754	65,332,929	67,165,092	69,142,936	71,290,197
Non-Current Assets										
Receivables	5,503,326	5,503,326	5,503,326	5,503,326	5,503,326	5,503,326	5,503,326	5,503,326	5,503,326	5,503,326
Inventories	15,254,624	15,254,624	15,254,624	15,254,624	15,254,624	15,254,624	15,254,624	15,254,624	15,254,624	15,254,624
Property, plant and equipment	1,131,992,318	1,140,979,861	1,143,390,918	1,145,610,507	1,147,385,929	1,149,157,164	1,150,924,213	1,152,687,076	1,154,445,755	1,156,186,417
Right of use assets	1,940,756	1,940,756	1,940,756	1,940,756	1,940,756	1,940,756	1,940,756	1,940,756	1,940,756	1,940,756
Capital Work in Progress	8,963,739	8,963,739	8,963,739	8,963,739	8,963,739	8,963,739	8,963,739	8,963,739	8,963,739	8,963,739
Total Non-Current Assets	1,163,654,763	1,172,642,306	1,175,053,363	1,177,272,952	1,179,048,374	1,180,819,609	1,182,586,658	1,184,349,521	1,186,108,200	1,187,848,862
TOTAL ASSETS	1,222,745,174	1,230,598,472	1,234,285,854	1,237,873,440	1,241,114,235	1,244,456,363	1,247,919,587	1,251,514,613	1,255,251,136	1,259,139,059
Current Liabilities										
Payables	10,287,000	10,287,000	10,287,000	10,287,000	10,287,000	10,287,000	10,287,000	10,287,000	10,287,000	10,287,000
Provisions	6,806,000	6,993,165	7,133,027	7,275,686	7,421,197	7,569,620	7,721,011	7,875,431	8,032,938	8,193,595
Contract liabilities	1,646,000	-	-	-	-	-	-	-	-	-
Interest bearing liabilities	1,626,079	1,979,777	2,066,255	2,157,161	2,252,242	2,350,905	2,455,707	2,564,538	2,678,394	2,678,394
Other	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000	820,000
Total Current Liabilities	21,185,079	20,079,942	20,306,282	20,539,847	20,780,439	21,027,525	21,283,718	21,546,969	21,818,332	21,978,989
Non-Current Liabilities										
Payables	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000	49,000
Provisions	7,308,616	7,347,418	7,376,414	7,405,989	7,436,156	7,466,926	7,498,312	7,530,325	7,562,979	7,596,286
Contract liabilities	2,175,000	-	-	-	-	-	-	-	-	-
Interest bearing liabilities	24,750,132	30,270,354	28,204,100	26,046,939	23,794,697	21,443,792	18,988,085	16,423,547	13,745,153	11,066,758
Total Non-Current Liabilities	34,282,748	37,666,772	35,629,514	33,501,928	31,279,853	28,959,718	26,535,397	24,002,872	21,357,132	18,712,044
TOTAL LIABILITIES	55,467,826	57,746,715	55,935,795	54,041,775	52,060,292	49,987,243	47,819,115	45,549,841	43,175,464	40,691,034
NET COMMUNITY ASSETS	1,167,277,348	1,172,851,757	1,178,350,058	1,183,831,665	1,189,053,943	1,194,469,120	1,200,100,472	1,205,964,772	1,212,075,673	1,218,448,025
Community Equity										
Capital account	900,974,628	905,438,250	910,679,084	916,114,928	921,397,511	925,770,987	930,238,941	934,807,511	939,480,728	944,249,785
Asset revaluation reserve	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517
Restricted capital reserves	18,450,757	18,628,699	18,450,757	18,450,757	18,450,757	18,450,757	18,450,757	18,450,757	18,450,757	18,450,757
Other capital reserves	9,525,302	10,025,302	10,025,302	10,025,302	10,025,302	11,025,302	12,225,302	13,525,302	14,925,302	16,525,302
Recurrent reserves	2,849,621	3,124,279	3,624,279	3,624,279	3,624,279	3,624,279	3,624,279	3,624,279	3,624,279	3,624,279
Accumulated surplus/(deficiency)	158,523	316,710	252,119	297,882	237,577	279,278	242,676	238,406	276,089	279,386
TOTAL COMMUNITY EQUITY	1,167,277,348	1,172,851,757	1,178,350,058	1,183,831,665	1,189,053,943	1,194,469,120	1,200,100,472	1,205,964,772	1,212,075,673	1,218,448,025

ISAAC REGIONAL COUNCIL

Budgeted Statement of Cash Flows

For the periods ending 30 June -

	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities :										
Receipts										
Net rates and utility charges	89,113,124	90,896,084	92,714,010	94,568,292	96,459,661	98,388,856	100,356,633	102,363,766	104,411,043	106,499,267
Sale of goods and major services	6,842,670	6,979,523	7,119,112	7,261,493	7,406,721	7,554,854	7,705,950	7,860,067	8,017,267	8,177,611
Fees and charges	4,078,550	4,160,721	4,244,533	4,330,019	4,417,215	4,506,154	4,596,872	4,689,406	4,783,789	4,880,060
Rentals and levies	1,479,854	1,509,449	1,539,637	1,570,428	1,601,833	1,633,868	1,666,541	1,699,870	1,733,865	1,768,539
Interest revenue	601,500	549,823	564,683	572,369	576,431	580,575	596,302	614,412	633,759	654,344
Contributions and donations	117,500	117,500	117,500	117,500	117,500	117,500	117,500	117,500	117,500	117,500
Government subsidies and grants	6,663,418	6,143,204	6,664,204	6,664,204	6,664,204	6,664,204	6,664,204	6,664,204	6,664,204	6,664,204
Total sales of contract and recoverable works	16,371,000	5,107,007	4,884,993	4,933,842	4,983,180	5,033,011	5,083,341	5,134,174	5,185,515	5,237,370
Other Income	308,000	314,160	320,443	326,849	333,382	340,046	346,845	353,779	360,850	368,065
Total Receipts	125,575,616	115,777,471	118,169,115	120,344,996	122,560,127	124,819,068	127,134,188	129,497,178	131,907,792	134,366,960
Payments										
Employee benefits	(41,607,636)	(42,597,446)	(42,975,345)	(43,834,845)	(44,711,533)	(45,605,754)	(46,517,857)	(47,448,202)	(48,397,154)	(49,365,092)
Materials and services	(54,484,062)	(43,180,792)	(44,066,410)	(44,969,732)	(45,891,122)	(46,830,947)	(47,789,569)	(48,767,358)	(49,764,702)	(50,781,998)
Finance costs	(1,210,211)	(1,219,003)	(1,369,937)	(1,285,831)	(1,198,745)	(1,107,560)	(1,012,871)	(912,123)	(807,427)	(697,787)
Total Payments	(97,301,908)	(86,997,241)	(88,411,692)	(90,090,408)	(91,801,400)	(93,544,261)	(95,320,297)	(97,127,683)	(98,969,283)	(100,844,877)
Cash provided by / (used in) operational activities	28,273,707	28,780,230	29,757,423	30,254,588	30,758,727	31,274,807	31,813,891	32,369,495	32,938,509	33,522,083
Cash Flow from Investing Activities :										
Proceeds from sale of capital assets	947,660	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000
Government grants and subsidies	13,137,226	1,452,870	2,627,283	2,440,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Payments for property, plant and equipment	(45,041,236)	(36,130,267)	(29,878,604)	(30,010,336)	(29,886,193)	(30,201,672)	(30,516,811)	(30,831,625)	(31,146,127)	(31,446,428)
Net cash provided by investing activities	(30,956,350)	(33,927,397)	(26,501,321)	(26,820,336)	(27,136,193)	(27,451,672)	(27,766,811)	(28,081,625)	(28,396,127)	(28,696,428)
Cash Flow from Financing Activities :										
Proceeds from borrowings	2,500,000	7,500,000	-	-	-	-	-	-	-	-
Repayment of borrowings	(1,464,333)	(1,626,079)	(1,979,777)	(2,066,255)	(2,157,161)	(2,252,242)	(2,350,905)	(2,455,707)	(2,564,538)	(2,678,394)
Net cash provided by financing activities	1,035,667	5,873,921	(1,979,777)	(2,066,255)	(2,157,161)	(2,252,242)	(2,350,905)	(2,455,707)	(2,564,538)	(2,678,394)
Net Increase (Decrease) in Cash Held	(1,646,976)	726,755	1,276,325	1,367,997	1,465,373	1,570,893	1,696,175	1,832,163	1,977,844	2,147,261
Cash at beginning of reporting period	42,734,673	41,087,697	41,814,452	43,090,777	44,458,774	45,924,147	47,495,040	49,191,215	51,023,378	53,001,222
Cash at end of Reporting Period	41,087,697	41,814,452	43,090,777	44,458,774	45,924,147	47,495,040	49,191,215	51,023,378	53,001,222	55,148,483

ISAAC REGIONAL COUNCIL

Budgeted Statement of Changes in Equity
For the periods ending 30 June -

	Total									
	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
Balance at the beginning of period	1,151,684,780	1,167,277,348	1,172,851,757	1,178,350,058	1,183,831,665	1,189,053,943	1,194,469,120	1,200,100,472	1,205,964,772	1,212,075,673
Increase (decrease) in net result	15,592,567	5,574,409	5,498,301	5,481,607	5,222,278	5,415,177	5,631,352	5,864,300	6,110,900	6,372,353
Other transfers to Capital and reserves	-	-	-	-	-	-	-	-	-	-
Transfers from capital and reserves	-	-	-	-	-	-	-	-	-	-
Transfers between capital and reserves	-	-	-	-	-	-	-	-	-	-
Balance at the end of period	1,167,277,348	1,172,851,757	1,178,350,058	1,183,831,665	1,189,053,943	1,194,469,120	1,200,100,472	1,205,964,772	1,212,075,673	1,218,448,025

Retained Surplus/Deficit										
	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
Balance at the beginning of period	-	158,523	316,710	252,119	297,882	237,577	279,278	242,676	238,406	276,089
Increase (decrease) in net result	15,592,567	5,574,409	5,498,301	5,481,607	5,222,278	5,415,177	5,631,352	5,864,300	6,110,900	6,372,353
Other transfers to Capital and reserves	(16,056,320)	(5,641,564)	(5,562,892)	(5,435,844)	(5,282,583)	(5,373,477)	(5,667,954)	(5,868,570)	(6,073,217)	(6,369,056)
Transfers from capital and reserves	622,276	225,342	-	-	-	-	-	-	-	-
Transfers between capital and reserves	-	-	-	-	-	-	-	-	-	-
Balance at the end of period	158,523	316,710	252,119	297,882	237,577	279,278	242,676	238,406	276,089	279,386

Capital										
	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
Balance at the beginning of period	883,386,769	900,974,628	905,438,250	910,679,084	916,114,928	921,397,511	925,770,987	930,238,941	934,807,511	939,480,728
Increase (decrease) in net result	-	-	-	-	-	-	-	-	-	-
Other transfers to Capital and reserves	2,119,942	1,749,694	2,435,609	2,995,844	3,282,583	2,373,477	2,467,954	2,568,570	2,673,217	2,769,056
Transfers from capital and reserves	-	-	-	-	-	-	-	-	-	-
Transfers between capital and reserves	15,467,917	2,713,928	2,805,225	2,440,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Balance at the end of period	900,974,628	905,438,250	910,679,084	916,114,928	921,397,511	925,770,987	930,238,941	934,807,511	939,480,728	944,249,785

Asset Revaluation Surplus										
	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
Balance at the beginning of period	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517
Increase (decrease) in net result	-	-	-	-	-	-	-	-	-	-
Other transfers to Capital and reserves	-	-	-	-	-	-	-	-	-	-
Transfers from capital and reserves	-	-	-	-	-	-	-	-	-	-
Transfers between capital and reserves	-	-	-	-	-	-	-	-	-	-
Balance at the end of period	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517	235,318,517

Reserves										
	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
Balance at the beginning of period	32,979,495	30,825,680	31,778,280	32,100,338	32,100,338	32,100,338	33,100,338	34,300,338	35,600,338	37,000,338
Increase (decrease) in net result	-	-	-	-	-	-	-	-	-	-
Other transfers to Capital and reserves	13,936,378	3,891,870	3,127,283	2,440,000	2,000,000	3,000,000	3,200,000	3,300,000	3,400,000	3,600,000
Transfers from capital and reserves	(622,276)	(225,342)	-	-	-	-	-	-	-	-
Transfers between capital and reserves	(15,467,917)	(2,713,928)	(2,805,225)	(2,440,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Balance at the end of period	30,825,680	31,778,280	32,100,338	32,100,338	32,100,338	33,100,338	34,300,338	35,600,338	37,000,338	38,600,338

ISAAC REGIONAL COUNCIL

Financial Ratios of the Budget

For the year ended 30 June :

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