



NOTICE OF MEETING

Dear Committee Members

You are requested to attend the following meeting of Council.

**COMMUNITY SERVICES
STANDING COMMITTEE MEETING OF
ISAAC REGIONAL COUNCIL**

TO BE HELD ON
TUESDAY, 9 JUNE 2026
COMMENCING AT 1.00PM

**ISAAC REGIONAL COUNCIL
MORANBAH COUNCIL CHAMBERS**

CALE DENDLE
Chief Executive Officer

HEIDI ROBERTS
Committee Officer
Director Community Services

Committee Members:
Cr Viv Coleman (Chair)
Mayor Kelly Ve a Ve a
Cr Melissa Westcott
Cr Alaina Earl
Cr Terry O'Neill

LOCAL GOVERNMENT ACT 2009

Local Government Regulation 2012

Chapter 8, Part 2 Local Government Meetings and Committees

Division 1A, Requirements for Local Government Meetings Generally

254J Closed meetings

- (1) A local government may resolve that all or part of a meeting of the local government be closed to the public.
- (2) A committee of a local government may resolve that all or part of a meeting of the committee be closed to the public
- (3) However, a local government or a committee of a local government may make a resolution about a local government meeting under subsection (1) or (2) only if its councillors or members consider it necessary to close the meeting to discuss one or more of the following matters—
 - (a) the appointment, discipline or dismissal of the chief executive officer;
 - (b) industrial matters affecting employees;
 - (c) the local government's budget;
 - (d) rating concessions;
 - (e) legal advice obtained by the local government or legal proceedings involving the local government including, for example, legal proceedings that may be taken by or against the local government;
 - (f) matters that may directly affect the health and safety of an individual or a group of individuals;
 - (g) negotiations relating to a commercial matter involving the local government for which a public discussion would be likely to prejudice the interests of the local government;
 - (h) negotiations relating to the taking of land by the local government under the [*Acquisition of Land Act 1967*](#);

- (i) a matter the local government is required to keep confidential under a law of, or formal arrangement with, the Commonwealth or a State;
 - (j) an investigation report given to the local government under chapter 5A, part 3, division 5 of the Act.
- (4) However, a local government or a committee of a local government must not resolve that a part of a local government meeting at which a decision mentioned in section [150ER](#)(2), [150ES](#)(3) or [150EU](#)(2) of the [Act](#) will be considered, discussed, voted on or made be closed.
- (5) A resolution that a local government meeting be closed must—
 - (a) state the matter mentioned in subsection (3) that is to be discussed; and
 - (b) include an overview of what is to be discussed while the meeting is closed.
- (6) A local government or a committee of a local government must not make a resolution (other than a procedural resolution) in a local government meeting, or a part of a local government meeting, that is closed.

254K Participating in meetings by audio link or audio visual link

- (1) A local government may allow a person to take part in a meeting of the local government by audio link or audio visual link.
- (2) A committee of a local government may allow a person to take part in a meeting of the committee by audio link or audio visual link.
- (3) A councillor or committee member who takes part in a local government meeting under subsection (1) or (2) is taken to be present at the meeting if the councillor or member was simultaneously in audio contact with each other person at the meeting.
- (4) In this section—

audio link see the [Evidence Act 1977, section 39C](#).

audio visual link see the [Evidence Act 1977, schedule 3](#).

**COMMUNITY SERVICES
STANDING COMMITTEE MEETING
OF ISAAC REGIONAL COUNCIL
TO BE HELD ON
TUESDAY 9 JUNE 2026
COUNCIL CHAMBERS, MORANBAH**

1. OPENING OF THE MEETING
2. APOLOGIES
3. DECLARATION OF CONFLICTS OF INTEREST
4. CONFIRMATION OF MINUTES
5. OFFICER REPORTS
6. GENERAL BUSINESS
7. CONCLUSION

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1. OPENING OF MEETING

2. APOLOGIES

3. DECLARATION OF CONFLICTS OF INTEREST

4. CONFIRMATION OF MINUTES

Community Services Standing Committee Meeting of Isaac Regional Council held in Council Chambers, Moranbah, commencing 1.00pm on Tuesday, 12 May 2026.

5. OFFICER REPORTS

5.1 MINOR COMMUNITY GRANTS SUMMARY MAY 2026

EXECUTIVE SUMMARY

Under s195 of the *Local Government Regulations 2012*, Council is required to have a Community Grants Policy. Council's Community Grants Policy, adopted 25 August 2021, provides that a monthly report is provided to Council detailing the minor grants approved under delegation by the Manager Community and Cultural Services.

This report summarises all minor grants, school bursaries and individual or team development grants approved under delegation for the period 1 May to 31 May 2026.

5.2 ECONOMIC DEVELOPMENT DEPARTMENT 26/27 PRIORITY ACTIONS PLAN

EXECUTIVE SUMMARY

This report seeks endorsement of the Economic Development Department's 2026/27 Priority Action Plan.

The plan reflects a disciplined, outcomes-focused approach aligned to the departments core business functions, and considering resourcing and budget. It prioritises high-impact economic activities, including major project facilitation, diversification, investment attraction, and strategic partnerships.

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Delivery will focus on leveraging external funding, strengthening regional collaboration, and improving economic outcomes, liveability, and long-term resilience across the Isaac region.

5.3 MACKAY ISAAC TOURISM 26-27 PARTNERSHIP AGREEMENT

EXECUTIVE SUMMARY

This report seeks Council approval to extend its partnership agreement with Mackay Isaac Tourism Ltd (MIT) for a further 12 month period from 1 July 2026 to 30 June 2027.

The proposed 12-month extension will provide continuity of tourism delivery services while enabling Council to refine its partnership arrangements, prioritise high impact initiatives, deliver accountability and consider the regions tourism development opportunities.

5.4 MAJOR PROJECTS

EXECUTIVE SUMMARY

This report updates Council on the status of major projects and their associated activities across Isaac.

5.5 RENEWABLE ENERGY COMMUNITY BENEFIT AGREEMENT POLICY MINOR AMENDMENTS

EXECUTIVE SUMMARY

This report seeks minor amendments to the existing Renewable Energy Community Benefit Agreement Policy to enable the effective negotiations of Community Benefit Agreements.

5.6 COMMUNITY SERVICES FY2025_2026 CAPITAL PROJECTS PROGRESS REPORT AS AT 28 MAY 2026

EXECUTIVE SUMMARY

This report is to provide an update to Council on the delivery of the Community Services 2025-2026 Capital Works Program.

6. GENERAL BUSINESS

7. CONCLUSION



UNCONFIRMED MINUTES

COMMUNITY SERVICES
STANDING COMMITTEE
MEETING OF
ISAAC REGIONAL COUNCIL

HELD ON
TUESDAY, 12 MAY 2026

COMMENCING AT 1.00PM

UNCONFIRMED MINUTES

ISAAC REGIONAL COUNCIL
UNCONFIRMED MINUTES OF THE
COMMUNITY SERVICES
STANDING COMMITTEE MEETING
HELD IN COUNCIL CHAMBERS, MORANBAH
ON TUESDAY 12 MAY 2026

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ISAAC REGIONAL COUNCIL

UNCONFIRMED MINUTES OF THE

COMMUNITY SERVICES

STANDING COMMITTEE MEETING

HELD IN COUNCIL CHAMBERS, MORANBAH

ON TUESDAY 12 MAY 2026 COMMENCING AT 1.00PM

ATTENDEES

Cr Viv Coleman, Division Eight
Mayor Kelly Vea Vea
Cr Melissa Westcott, Division Three
Cr Alaina Earl, Division Five

**COMMITTEE
APOLOGIES**

Cr Terry O'Neill, Division One

OBSERVERS

Cr Jane Pickels, Division Six
Cr Rachel Anderson, Division Seven
Cr Vern Russell, Division Two

OFFICERS PRESENT

Mr Cale Dendle, Chief Executive Officer
Mr Michael St Clair, Acting Director Community Services
Mr Jason Devitt, Director Infrastructure Services
Mr Shane Brandenburg, Manager Economic Development
Ms Kendall O'Neill, Manager Community and Cultural Services
Mr Mark Davey, Program Manager – Capital Delivery
Ms Tegan Philpott, Manager Public Affairs
Mrs Emily Kennedy, Manager Community Engagement, Programs and Events
Ms Karina Stennett, Program Leader - Community Compliance (by Video Conference)
Mrs Brianna Baggow, Public Affairs and Media Officer
Ms Lavinnia Jones, Senior Executive Support
Mrs Tricia Hughes, Coordinator Executive Support, Office of the CEO

1. OPENING

The Chair, Cr Viv Coleman welcomed all in attendance, declared the meeting open at 1.00pm and acknowledged the traditional custodians of the land on which we meet today and paid her respects to their Elders past, present and emerging.

2. APOLOGIES AND LEAVE OF ABSENCES

A leave of absence was received by Cr Terry O'Neill due to personal family responsibilities.

Resolution No.:

Moved: Mayor Kelly Vea Vea

Seconded: Cr Alaina Earl

That the Corporate Services Standing Committee accepts the leave of absence received by Cr Terry O'Neill due to personal family responsibilities.

Carried

3. DECLARATION OF CONFLICTS OF INTEREST

No conflict of interests declared this meeting.

NOTE:

Council acknowledges that Chapter 5B Councillors' Conflicts of Interest of the Local Government Act 2009 does not apply to a Councillor if the matter to be resolved relates to a corporation or association that arises solely because of a nomination or appointment of the councillor by the local government to be a member of the board of the corporation or association.

4. CONFIRMATION OF MINUTES

Confirmation of minutes from Planning, Environment and Community Services Standing Committee Meeting of Isaac Regional Council held in Council Chambers, Moranbah, at 1.00pm on Tuesday, 8 April 2026.

Resolution No.:

Moved: Cr Alaina Earl

Seconded: Cr Melissa Westcott

That the Minutes of the Planning, Environment and Community Services Standing Committee Meeting held at Council Chambers, Moranbah commencing at 1.00pm on Tuesday, 8 April 2026.

Carried

ATTENDANCE

Mr Cale Dendle left the meeting room at 1.48pm and returned to the meeting room at 1.58pm.

5. OFFICERS REPORTS

5.1 REVISED ISAAC COMMUNITY GRANTS PROGRAM GUIDELINES AND POLICY

EXECUTIVE SUMMARY

Under s195 of the *Local Government Regulation 2012*, Council is required to maintain a Community Grants Policy. This report seeks Council's endorsement of a revised Community Grants Policy to replace the current policy adopted on 25 August 2021. It also seeks endorsement of a new Community Grants Framework to replace the existing Community Grant Guidelines adopted on 24 May 2022, with both documents proposed to take effect from 1 July 2026.

OFFICER'S RECOMMENDATION

That the Committee recommend that Council:

- 1. Adopts the revised Community Grants Policy to have effect from 1 July 2026;**
- 2. Adopts the Isaac Community Grants Framework to have effect from 1 July 2026;**
- 3. Authorises the Chief Executive Officer (or delegate) to make minor administration revision to the Community Grants Framework as required which do not materially alter the intent and application of the document as adopted.**

Resolution No.: COMM05/26-74

Moved: Mayor Kelly Ve a Ve a

Seconded: Cr Melissa Westcott

That the Committee recommends that Council:

- 1. Adopts the revised Community Grants Policy to have effect from 1 July 2026;**
- 2. Adopts the Isaac Community Grants Framework to have effect from 1 July 2026 subject to the following amendments:**
 - Grants received outside of submission timeframes may be considered ineligible.
 - Delegate approval of Major Grants of \$5,000 and below to the Chief Executive Officer (or Delegate) subject to consultation with the relevant Divisional Councillor or Mayor in event of Conflict of Interest or absence of the Divisional Councillor.
 - Major Grants between \$5,001 and \$10,000 to be reported to Council for consideration based on Officer's Recommendation.
 - Add "Sponsorship" to the REGIONAL SIGNIFICANT EVENT section – should read REGIONAL SIGNIFICANT EVENT (SPONSORSHIP).
 - Monthly Reporting on Minor and Major Grants approved under delegation.
 - Regional Significant Events are to be approved by Council Resolution (via Standing Committee) – amend the table
 - Remove the wording – "Applicants that receive Regional Significant Event funding are not eligible for a Major Grant in the same Financial Year."
 - Retain the current amounts for individual/team, state, national and international representation.
 - Retain the current amounts for school bursaries and remove Tertiary/Vocational.
- 3. Authorises the Chief Executive Officer (or delegate) to make minor administration revision to the Community Grants Framework as required which do not materially alter the intent and application of the document as adopted.**
- 4. Note the further work required on the In-Kind Support Internal Process.**

Carried

5.2 MINOR COMMUNITY GRANTS SUMMARY APRIL 2026

EXECUTIVE SUMMARY

Under s195 of the Local Government Regulations 2012, Council is required to have a Community Grants Policy. Council's Community Grants Policy, adopted 25 August 2021, provides that a monthly report is provided to Council detailing the minor grants approved under delegation by the Manager Community and Cultural Services.

This report summarises all minor grants, school bursaries and individual or team development grants approved under delegation for the period 1 April to 30 April 2026.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Notes the minor community grants, school bursaries and individual or team development grants approved under delegation for the month of April 2026.**

Resolution No.: COMM05/26-75

Moved: Cr Alaina Earl

Seconded: Cr Melissa Westcott

That the Committee recommends that Council:

- 1. Notes the minor community grants, school bursaries and individual or team development grants approved under delegation for the month of April 2026.**

Carried

5.3 MAJOR GRANT SPONSORSHIP APPLICATION - CAPRICORN HELICOPTER RESCUE SERVICE LIMITED SPONSORSHIP

EXECUTIVE SUMMARY

Capricorn Helicopter Rescue Service Limited is seeking ongoing financial commitment from Isaac Regional Council. Isaac Regional Council has provided financial support to this service for many years including the last three (3) years (2023/24, 2024/25 and 2025/26). This report seeks to confirm Council's commitment to the Service by way of continued funding for the next three (3) years, and to support a \$5,000 increase from \$15,000 p/a to \$20,000 p/a for the next three financial years.

UNCONFIRMED MINUTES

OFFICER'S RECOMMENDATION

That the Committee recommend that Council:

1. Approves the following application for Sponsorship as follows:

Application 1 CAPRICORN HELICOPTER RESCUE SERVICE	
Project details	Three-year sponsorship for the Capricorn Helicopter Rescue Service
Total project cost	\$629,805
Grant requested	\$20,000
Minimum co-contribution required from applicant	\$251,922 (Under IRC policy, grants \$5,000+ require a 40% co-contribution of total project cost by applicant)
Applicant Co-contribution amount	\$609,805
Meets co-contribution requirements	Yes
<u>Officer Recommendation</u>	
Grant Recommended	Yes, to approve a three-year sponsorship. 2026FY, 2027FY, 2028FY.
Amount	\$20,000 (excluding GST)
Budget Source	1183-AAA

2. Advises the applicants that Isaac Regional Council is to be recognised in the same manner as equivalent corporate sponsors in addition to any acknowledgement requirements within the Community Grants Guidelines.

Resolution No.: COMM05/26-76							
Moved:	Mayor Kelly Vea Vea						
Seconded:	Cr Alaina Earl						
That the Committee recommends that Council:							
1. Approves the following application for Sponsorship as follows:							
<table><tr><th colspan="2">Application 1 CAPRICORN HELICOPTER RESCUE SERVICE</th></tr><tr><td>Project details</td><td>Three-year sponsorship for the Capricorn Helicopter Rescue Service</td></tr><tr><td>Total project cost</td><td>\$629,805</td></tr></table>		Application 1 CAPRICORN HELICOPTER RESCUE SERVICE		Project details	Three-year sponsorship for the Capricorn Helicopter Rescue Service	Total project cost	\$629,805
Application 1 CAPRICORN HELICOPTER RESCUE SERVICE							
Project details	Three-year sponsorship for the Capricorn Helicopter Rescue Service						
Total project cost	\$629,805						

Grant requested	\$20,000
Minimum co-contribution required from applicant	\$251,922 (<i>Under IRC policy, grants \$5,000+ require a 40% co-contribution of total project cost by applicant</i>)
Applicant Co-contribution amount	\$609,805
Meets co-contribution requirements	Yes
COMMITTEE RECOMMENDATION	
Grant Recommended	Yes, to approve a three-year sponsorship. 2026FY, 2027FY, 2028FY.
Amount	\$20,000 (excluding GST)
Budget Source	1183-AAA
<p>2. Advises the applicants that Isaac Regional Council is to be recognised in the same manner as equivalent corporate sponsors in addition to any acknowledgement requirements within the Community Grants Guidelines.</p> <p style="text-align: right;">Carried</p>	

5.4

OUT OF ROUND MAJOR GRANT APPLICATION – CLERMONT RACE CLUB

EXECUTIVE SUMMARY

Under s195 of the *Local Government Regulations 2012*, Council is required to have a Community Grants Policy. Council's Community Grants Policy, adopted 25 August 2021, provides that a quarterly report is to be provided to Council detailing the major grants applied for during the previous three months for councils' determination, as per the Isaac Community Grants Guidelines - Adopted: 24 May 2022 – Resolution Number: 7862.

The purpose of this report is to consider the Community Grants Evaluation Panel's recommendations on the major grant received out of round of the Community Grants Program for FY2025-2026.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. *Not approve the following out of round major grant application:*

UNCONFIRMED MINUTES

Application 1	CLERMONT RACE CLUB
Project details	Clermont Race Day
Total project cost	\$58,400
Grant requested	\$5,000.00
Minimum co-contribution required from applicant	\$17,520 (Under IRC policy, grants between \$5,000 require a 30% co-contribution of total project cost by applicant)
Applicant Co-contribution amount	\$53,400
Meets co-contribution requirements	Yes
Officer Recommendation	
Grant Recommended	<p>Not to support this application for the following reasons:</p> <ul style="list-style-type: none"> it was received and requested to be processed out of round, under the Isaac Community Grants Guidelines (Adopted: 24 May 2022 – Resolution Number: 7862). the Clermont Race Club has already received one Major Grant in the 2025/26 financial year (paid on the 26/11/2025). Under the Isaac Community Grants Guidelines (Adopted: 24 May 2022 – Resolution Number: 7862), applicants are only eligible to receive one Major Grant per financial year.
Amount	\$0.000
Budget Source	Division 1 & 6

Resolution No.: COMM05/26-77

Moved: Mayor Kelly Vea Vea

Seconded: Cr Melissa Westcott

That the Committee recommends that Council:

1. Not approve the following out of round major grant application:

Application 1	CLERMONT RACE CLUB
Project details	Clermont Race Day
Total project cost	\$58,400

UNCONFIRMED MINUTES

Grant requested	\$5,000.00
Minimum co-contribution required from applicant	\$17,520 (Under IRC policy, grants between \$5,000 require a 30% co-contribution of total project cost by applicant)
Applicant Co-contribution amount	\$53,400
Meets co-contribution requirements	Yes
Officer Recommendation	
Grant Recommended	<p>Not to support this application for the following reasons:</p> <ul style="list-style-type: none"> It was received and requested to be processed out of round, under the Isaac Community Grants Guidelines (Adopted: 24 May 2022 – Resolution Number: 7862). The Clermont Race Club has already received one Major Grant in the 2025/26 financial year (paid on the 26/11/2025). Under the Isaac Community Grants Guidelines (Adopted: 24 May 2022 – Resolution Number: 7862), applicants are only eligible to receive one Major Grant per financial year.
Amount	\$0.000
Budget Source	Division 1 & 6
Lost	

Resolution No.: COMM05/26-78

Moved: Mayor Kelly Ve a Ve a

Seconded: Cr Alaina Earl

That the Committee recommends that Council approves the following out of round major grant application:

Application 1	CLERMONT RACE CLUB
Project details	Clermont Race Day
Total project cost	\$58,400
Grant requested	\$5,000.00
Minimum co-contribution required from applicant	\$17,520 (Under IRC policy, grants between \$5,000 require a 30% co-contribution of total project cost by applicant)

Applicant Co-contribution amount	\$53,400
Meets co-contribution requirements	Yes
COMMITTEE RECOMMENDATION	
Grant Recommended	Yes
Amount	\$5,000.00
Budget Source	Division 1 and 6
Carried	

5.5

OUT OF ROUND MAJOR GRANT APPLICATION – CLERMONT RODEO AND SHOW COMMITTEE (AUSPICING FOR CLERMONT GOLD CUP)

EXECUTIVE SUMMARY

Under s195 of the *Local Government Regulations 2012*, Council is required to have a Community Grants Policy. Council's Community Grants Policy, adopted 25 August 2021, provides that a quarterly report is to be provided to Council detailing the major grants applied for during the previous three months for councils' determination, as per the Isaac Community Grants Guidelines - Adopted: 24 May 2022 – Resolution Number: 7862.

The purpose of this report is to consider the Community Grants Evaluation Panel's recommendations on the major grant received out of round of the Community Grants Program for FY2025-2026.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- Not approve the following out of round major grant application:**

Application 1	CLERMONT RODEO AND SHOW COMMITTEE (AUSPICING FOR CLERMONT GOLD CUP)
Project details	<i>Clermont Gold Cup</i>
Total project cost	\$128,573
Grant requested	\$5,000.00
Minimum co-contribution required from applicant	\$38,571.90 (Under IRC policy, grants between \$5,000 require a 30% co-contribution of total project cost by applicant)

UNCONFIRMED MINUTES

Applicant Co-contribution amount	\$123,573
Meets co-contribution requirements	Yes
Officer Recommendation	
Grant Recommended	<i>Not to support this application as it was received and requested to be processed out of round, under the Isaac Community Grants Guidelines (Adopted: 24 May 2022 – Resolution Number: 7862).</i>
Amount	\$0.000
Budget Source	Division 6

Resolution No.: COMM05/26-79

Moved: Cr Melissa Westcott

Seconded: Cr Alaina Earl

That the Committee recommends that Council:

1. Not approve the following out of round major grant application:

Application 1	CLERMONT RODEO AND SHOW COMMITTEE (AUSPICING FOR CLERMONT GOLD CUP)
Project details	Clermont Gold Cup
Total project cost	\$128,573
Grant requested	\$5,000.00
Minimum co-contribution required from applicant	\$38,571.90 <i>(Under IRC policy, grants between \$5,000 require a 30% co-contribution of total project cost by applicant)</i>
Applicant Co-contribution amount	\$123,573
Meets co-contribution requirements	Yes
Officer Recommendation	
Grant Recommended	Not to support this application as it was received and requested to be processed out of round, under the Isaac Community Grants Guidelines (Adopted: 24 May 2022 – Resolution Number: 7862).
Amount	\$0.00
Budget Source	Division 6

Lost

UNCONFIRMED MINUTES

Resolution No.: COMM05/26-80

Moved: Mayor Kelly Ve a Ve a

Seconded: Cr Alaina Earl

That the Committee recommends that Council:

1. Approve the following out of round major grant application:

Application 1		CLERMONT RODEO AND SHOW COMMITTEE (AUSPICING FOR CLERMONT GOLD CUP)
Project details		Clermont Gold Cup
Total project cost		\$128,573
Grant requested		\$5,000.00
Minimum co-contribution required from applicant		\$38,571.90 <i>(Under IRC policy, grants between \$5,000 require a 30% co-contribution of total project cost by applicant)</i>
Applicant Co-contribution amount		\$123,573
Meets co-contribution requirements		Yes
COMMITTEE RECOMMENDATION		
Grant Recommended		Yes
Amount		\$5,000.00
Budget Source		Division 6

Carried

5.6

CORPORATE EMISSION REDUCTION ANNUAL ACTION PLAN 2026/27

EXECUTIVE SUMMARY

In 2024, Isaac Regional Council engaged Ironbark Sustainability to prepare a Corporate Emissions Inventory and Emissions Reduction Strategy (the Strategy), outlining a potential pathway to achieve net zero emissions by 2050.

While the Strategy has not been formally adopted and Council has not set emission reduction targets, it remains a relevant and evidence-based framework to inform future initiatives.

To progress practical and financially responsible actions, a Corporate Emissions Reduction Action Plan 2026/27 (the Action Plan) has been developed. The Action Plan focuses on achievable, short-term initiatives that deliver emissions reduction outcomes while prioritising return on investment and cost savings.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Endorses the Corporate Emission Reduction Action Plan 2026/2027;**
- 2. Notes that delivery of Action 4 – Site Analysis and business case for behind the meter solar at priority sites, is subject a \$50,000 allocation being approved as part of Council's 2026/2027 Operational Budget.**

Resolution No.: COMM05/26-81

Moved: Cr Alaina Earl

Seconded: Cr Melissa Westcott

That the Committee recommends that Council:

- 1. Endorses the Corporate Emission Reduction and Energy Efficiency Action Plan 2026/2027;**
- 2. Notes that delivery of Action 4 – Site Analysis and business case for behind the meter solar at priority sites, is subject a \$50,000 allocation being approved as part of Council's 2026/2027 Operational Budget.**

Carried

Resolution No.: COMM05/26-82

Moved: Cr Melissa Westcott

Seconded: Mayor Kelly Vea Vea

That the Committee adjourns the meeting for a break at 2.30pm.

Carried

Resolution No.: COMM05/26-83

Moved: Cr Alaina Earl

Seconded: Mayor Kelly Vea Vea

That the Committee resume the meeting at 2.32pm.

Carried

ATTENDANCE

Mr Cale Dendle was not in the meeting room at the resumption of the meeting.
Mr Jason Devitt left the meeting room at 2.46pm.

5.7

PROPOSED AMENDMENT TO COUNTRY UNIVERSITIES CENTRE ISAAC LTD - ISAAC PARTNERSHIP AGREEMENT

EXECUTIVE SUMMARY

The purpose of this report is to seek Council endorsement to amend the existing Partnership Agreement between Isaac Regional Council (IRC) and Country Universities Centre Isaac Ltd (CUC Isaac) to reflect current operational arrangements and future service requirements.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Endorses the preparation of an updated Partnership Agreement between Isaac Regional Council and Country Universities Centre Isaac Ltd;***
- 2. Approves the amendment to Section 3: Isaac Regional Council Undertakings to reflect Resolution No. 9055 (26 February 2025) and current operational arrangements;***

3. ***Authorises the Chief Executive Officer to negotiate and execute the amended Partnership Agreement; and***
4. ***Notes that future funding requirements will be considered through the annual budget process.***

Resolution No.: COMM05/26-84

Moved: Mayor Kelly Ve a Ve a

Seconded: Cr Melissa Westcott

That the Committee recommends that Council:

1. **Endorses the preparation of an updated Partnership Agreement between Isaac Regional Council and Country Universities Centre Isaac Ltd;**
2. **Approves the amendment to Section 3: Isaac Regional Council Undertakings to reflect Resolution No. 9055 (26 February 2025) and current operational arrangements;**
3. **Authorises the Chief Executive Officer to negotiate and execute the amended Partnership Agreement; and**
4. **Notes that future funding requirements will be considered through the annual budget process.**

Carried

NOTE:

1. **Further clarification to be provided on the following comment as this is not currently occurring:**

“It is also noted that Section 4 of the Agreement requires CUC Isaac to provide quarterly reporting to Council. This requirement is currently being met through reporting to the Audit and Risk Committee, and it is considered that this satisfies the intent of the Agreement.”
2. **The Committee requests that CUC Isaac provides quarterly reporting to Council with presentation to Isaac Regional Council on a yearly basis.**
3. **Clarification required on Term and Termination clauses in the agreement.**

5.8 2025/2026 ANNUAL OPERATION PLAN – QUARTERLY REPORT - THIRD QUARTER

EXECUTIVE SUMMARY

This report provides an update of Community Services progress towards achieving the Annual Operational Plan 2025-2026 objectives for the third quarter.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes Community Services third quarter progress update on the 2025-2026 Annual Operational Plan.***

Resolution No.: COMM05/26-85

Moved: Cr Melissa Westcott

Seconded: Cr Alaina Earl

That the Committee recommends that Council:

- 1. Receives and notes Community Services third quarter progress update on the 2025-2026 Annual Operational Plan.**

Carried

5.9 COMMUNITY SERVICES FY2025-2026 CAPITAL PROJECTS PROGRESS REPORT AS AT 30 APRIL 2026

EXECUTIVE SUMMARY

This report is to provide an update to Council on the delivery of the Community Services 2025/2026 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes the monthly Community Services 2025-2026 Capital Progress Summary Report as at 30 April 2026.***

Resolution No.: COMM05/26-86

Moved: Mayor Kelly Ve a Ve a

Seconded: Cr Melissa Westcott

That the Committee recommends that Council:

- 1. Receives and notes the monthly Community Services 2025-2026 Capital Progress Summary Report as at 30 April 2026.**

Carried

ATTENDANCE

Mr Shane Brandenburg left the meeting room at 3.04pm and returned at 3.05pm.

5.10

COMMUNITY SERVICES DEPARTMENTAL REPORT – COMMUNITY EDUCATION AND COMPLIANCE

EXECUTIVE SUMMARY

The Purpose of this report is to provide an overview and status update of the Community Education and Compliance Department's operational commitments.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes the content of this report that provides an overview and status update of the Community Education and Compliance Department's operational commitments.*

Resolution No.: COMM05/26-87

Moved: Cr Alaina Earl

Seconded: Cr Melissa Westcott

That the Committee recommends that Council:

- 1. Receives and notes the content of this report that provides an overview and status update of the Community Education and Compliance Department's operational commitments.**

Carried

NOTE:

Requests that an update on the building and pool safety inspections is provided as currently 0 for the past twelve months.

6. GENERAL BUSINESS

6.1 Major Events Moranbah

Cr Rachel Anderson provided an update on Major Events she attended over the May Day Long Weekend:

- Moranbah State High School 50th Reunion Event
- Moranbah BMX Weekend of Madness
- Moranbah Bowls Club Event

6.2 Mayor Events Dysart

Cr Vern Russell provided an update to the Committee on the SPARC Mother's Day Event she had attended recently. The Coordinator Community Development will contact Cr Russell to seek further feedback on the event to ensure this feedback is considered in future funding assessments.

ACTION: COORDINATOR COMMUNITY DEVELOPMENT

7. CONCLUSION

There being no further business, the Chair declared the meeting closed at 3.11pm.

These minutes will be confirmed by the Committee at the Community Services Standing Committee Meeting to be held on Tuesday 9 June 2026 in Moranbah.

MEETING DETAILS

Community Services Standing Committee Meeting
Tuesday 9 June 2026

AUTHOR

Donna Wilson

AUTHOR POSITION

Community Services Grants Officer

5.1

MINOR COMMUNITY GRANTS SUMMARY MAY 2026

EXECUTIVE SUMMARY

Under s195 of the *Local Government Regulations 2012*, Council is required to have a Community Grants Policy. Council's Community Grants Policy, adopted 25 August 2021, provides that a monthly report is provided to Council detailing the minor grants approved under delegation by the Manager Community and Cultural Services.

This report summarises all minor grants, school bursaries and individual or team development grants approved under delegation for the period 1 May to 31 May 2026.

OFFICER'S RECOMMENDATION

That the Committee Recommends that Council:

- 1. Notes the minor community grants, school bursaries and individual or team development grants approved under delegation for the month of May 2026.***

BACKGROUND

The Isaac Regional Council (IRC) Community Grants Policy provides that the intent of the Grants policy is *"To meet the statutory requirement under the Local Government Regulation 2012, Part 5 section 195, and to outline Council's commitment to supporting communities in the region by providing financial and/or in-kind assistance to activities that build community capacity, encourage participation and make a positive and ongoing contribution to the region. This policy aims to support the distribution of funds in an equitable, transparent and sustainable manner."*

IRC provides both Major and Minor Grants and grant assistance can include:

- Cash contributions and/or donations (Major and Minor Grants).
- Bursaries and scholarships.
- Assets given or loaned.
- In-kind assistance, including:
 - Concessions via internal payment or
 - Waiver of Council fees and charges.
 - Labour provided by Council staff at no cost.
 - Repairs and maintenance provided by Council staff at no cost.

Major Grants

Major Grant applications are assessed in four set rounds through the financial year (July 1 - June 30). An applicant may only receive one Major Grant per financial year, unless exceptional circumstances are warranted. This applies to the applicant group and not the auspicing body. This is to ensure equitable access to funding for eligible applicants.

Applications are assessed for eligibility by a Council Officers in consultation with Divisional Councillor/s and internal subject matter experts. Recommendations are then made to Council through ordinary meetings for final resolution.

Major Grant rounds are scheduled annually in accordance with the following timetable.

Round 1 – Closes 12 September. Report to October Ordinary Council Meeting

Round 2 - Closes 12 December. Report to January Ordinary Council Meeting

Round 3 - Closes 12 March. Report to April Ordinary Council Meeting

Round 4 - Closes 12 June. Report to July Ordinary Council Meeting

Minor Grants

Minor Grants are assessed monthly and applicants may submit only one Minor Grant application per project, event or activity. The maximum value of minor grants issued per financial year must not exceed \$6,000 per applicant to ensure equitable availability of funds to community.

Minor Grants consist of:

- Cash contributions and/or donations.
- School bursaries and scholarships.
- Individual or Team Development Grants

School Bursaries

Primary School (Prep – Year 6): Up to \$250.00 - One application per year can be submitted by each primary school in the Isaac region.

High School (Year 7 – Year 12) Up to \$500.00 - Two applications per year can be submitted by each high school in the Isaac region.

Individual or Team Development Grants

National (Representing Queensland): Up to \$250 Individual or \$500 per team.

International (Representing Australia): Up to \$750 Individual or \$1,000 per team.

Note: A team is defined by three or more individuals from the same organisation representing the Isaac region by performing, competing or representing at national or international competitions or events.

Minor Grants April 2026

Eight (8) applications were received and approved for the month of May 2026 to the value of \$7,450.00.

Individual or Team Development Grants (May: No Applications)

School Bursaries (May: No Applications)

Minor Grants (May: 8 Applications)

Division	Applicant	Number of Previous Applications 2025/26	Value	Event	Use of Funds
2	Dysart Men's Shed	0	\$1,000	Purchase materials to build fencing around a community garden.	Materials The total cost is \$1,500
2	Dysart Pony Club	1 x Minor 1 x Major	\$1,000	Dressage and Combined Training State Championships.	Prizes and judging fees The total cost is \$2,000
3,4,5	Amber Earl on behalf of Billy and Isla Earl	0	\$500.00	Representing Queensland in the Barefoot Water Ski championships in Victoria.	Travel The total cost is \$2,342.12
3,4,5	Moranbah BMX	0	\$1,000	Shock stopper repair on start gate.	Purchase of equipment The total cost is \$2,331.00
3,4,5	Pink Out For Cancer	0	\$1,000	5KM Fun Run for Cancer.	Road closures The total cost is \$8,047.00
7	CTM Links	1 x Major	\$1,000	Middlemount NAIDOC.	Purchase goodie bags The total cost is \$1,037.85
8	St Lawrence Recreation Group	1 x Major 2 x Minor	\$950.00	Wet the Shed- St Lawrence First Aid Recovery Shed.	Entertainment The total cost is \$2,000.00
8	Clarke Creek Pony Club	0	\$1,000	Purchase equipment	Equipment The total cost is \$1,200.00

IMPLICATIONS

The different types of grants processed through the Community Grants Management Framework are managed through different cost centres as reflected in the Table 1 below, which summarises divisional budgets and **includes major grants, minor grants, multi-year grants, individual and team development grants, and school bursaries** for the 2025/2026 financial year, including the minor and major grants for December 2025. For noting, it does not include in-kind support provided during the financial year as these are

costed directly to the relevant department providing the in-kind support, however efforts will be made in the new year to provide this reporting.

Table 1 - Major grants, Minor grants, Multi-year grants, Individual and Team Development Grants and School bursaries for the 2025/2026 financial year to date. Note: Figures have been rounded.

Division	Allocation	Total Actual Spend/Commitments	Multi-Year Grant Commitments	Remaining Budget
1	\$50,000	\$53,553	\$6,143	-\$9,695
2	\$50,000	\$37,069	\$1,143	\$11,789
3	\$50,000	\$34,907	\$9,101	\$5,991
4	\$50,000	\$34,907	\$9,101	\$5,991
5	\$50,000	\$34,908	\$9,101	\$5,991
6	\$50,000	\$67,953	\$1,143	-\$20,095
7	\$50,000	\$31,364	\$15,768	\$2,868
8	\$50,000	\$70,300	\$5,000	-\$26,300
Total	\$400,000	\$364,960	\$56,500	-\$23,460
			Additional funding	\$43,000
			Total remaining	\$19,540

CONSULTATION

Director Community Services

Divisional Councillors

Manager Budgets & Statutory Reporting

Manager Community and Cultural Services

Departmental Administration Officer Community and Cultural Services

Grants Officer Community and Cultural Services

RISKS

Financial

If all eligible community groups / organisations and schools within the Isaac Region applied for the maximum allowed grants in the current financial year, we would not have enough funds allocated in the current 2025/26 grants budget to cover all applications.

While the Grant Funding Budget allocation was increased from \$336,000 in the 2024/25 F/Y to \$400,000 for the 2025/26 F/Y to cover all major grants, minor grants, multi-year grants, individual and team development grants, and school bursaries, data compiled by officers indicates there are at least 150 community groups across the Isaac Regional eligible to submit minor grant applications. This would equate to \$900,000 annually

in Minor Grants alone, if each eligible group applied for the maximum 6 x \$1,000 minor grants per financial year.

There are ten (10) Primary Schools, two (2) combined Primary and Secondary Schools, and three (3) secondary schools across the Isaac Region who are eligible to apply for School Bursaries each financial year, which would equate to a total of \$16,000 in School Bursary Grants.

The Community and Cultural Services Department is currently undertaking a review of Council's Community Grants Policy and the Isaac Community Grants Program Guidelines, with a Councillor Workshop programmed for March 2026 to discuss proposed recommendations and changes for 2026/27 financial year moving forward.

BASIS FOR RECOMMENDATION

To update Council on the approval of minor community grants as per PECS-POL-126 Community Grants.

ACTION ACCOUNTABILITY

Manager Community and Cultural Services is responsible for the administration of the Isaac Regional Council Community Grants Program.

KEY MESSAGES

Isaac Regional Council's Community Grants budget funds local projects and activities which help develop resilient, adaptive and vibrant communities while contributing to the social wellbeing of its residents, workers and visitors.

Report prepared by: DONNA WILSON Grants Officer Community Services 14 May 2026	Report authorised by: HEIDI ROBERTS Director Community Services Date: 29 May 2026
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ATTACHMENTS

- Nil

REFERENCE DOCUMENT

- PECS-POL-126 Community Grants Policy
- CORP-GDS-036 Isaac Community Grants Guidelines

MEETING DETAILS

Community Services Standing Committee Meeting
Tuesday 9 June 2026

AUTHOR

Shane Brandenburg

AUTHOR POSITION

Manager Economic Development

5.2 ECONOMIC DEVELOPMENT DEPARTMENT 26/27 PRIORITY ACTIONS PLAN

EXECUTIVE SUMMARY

This report seeks endorsement of the Economic Development Department's 2026/27 Priority Action Plan.

The plan reflects a disciplined, outcomes-focused approach aligned to the departments core business functions, and considering resourcing and budget. It prioritises high-impact economic activities, including major project facilitation, diversification, investment attraction, and strategic partnerships.

Delivery will focus on leveraging external funding, strengthening regional collaboration, and improving economic outcomes, liveability, and long-term resilience across the Isaac region.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Endorse the Economic Development Department's 26/27 priority activities Action Plan.**
- 2. Receive bi-annual reporting updates on the Action plan.**

BACKGROUND

Council's Economic Development function delivers a broad range of services including;

- Economic development research and strategy,
- Investment attraction and facilitation
- Business support,
- Workforce development,
- Regional partnerships,
- Liveability (tourism & events), and
- Supporting regional advocacy

An internal review of current deliverables and service levels has recently been undertaken to ensure alignment between organisational priorities, departmental resourcing, operational efficiencies, and budget capacity, particularly in the context of incorporating additional projects and activities into the department's forward work program.

The Economic Development operating budget is approximately \$1.64 million (excluding overheads and depreciation), with the majority of expenditure allocated to staffing resources and partnership contributions. A

key function of the department is leveraging external partnerships and funding opportunities to maximise project delivery outcomes.

Feedback received through recent engagement with the Community Services Standing Committee, generally supported the retention of current service delivery, with an increased strategic focus on economic development and diversification, together with major project facilitation. This includes supporting long-term regional employment opportunities, attracting and retaining residents, and achieving broader community outcomes through increased social licence participation by industries and entities operating within, and benefiting from, the region.

To support this direction, Economic Development Department 2026/26 Action Plan (Attachment A) has been developed to focus departmental effort on core, high-impact economic initiatives, optimise internal resourcing and efficiency, leverage partnerships and external funding opportunities, and deliver measurable outcomes aligned with Council's strategic objectives.

While the department will continue to deliver its broader economic development functions and ongoing projects, priority emphasis will be placed on the actions identified within the Plan, to be delivered within existing forecast budget allocations.

IMPLICATIONS

Financial

All priority actions are proposed to be delivered within the proposed 2026/27 operational budget for the Economic Development Department.

Some initiatives may require future co-investment (e.g. grants, legal, enabling works), to be separately reported to Council. In this, opportunities would exist to generate new revenue and efficiencies.

Service Levels

The plan maintains core economic development service levels but prioritises high-value activities with some service areas refined to improve efficiency and focus.

Risks

Reduction or reprioritisation of services may impact economic growth and job creation, community expectations and Council's reputation and influence.

Benefits

- Improved focus on core departmental business i.e. Major projects,
- Improved economic outcomes and diversification,
- Better utilisation of Council assets,
- Enhanced regional partnerships and investment attraction;
- Strengthened departmental reporting and accountability.

CONSULTATION

The Action Plan has been informed by:

Director Community Services

Economic Development Department

Community Services Standing Committee (via workshop)

Regional partners including GW3, RCOE, MIT, and IBC

BASIS FOR RECOMMENDATION

The recommended Action Plan provides a balanced and achievable framework that:

Aligns with Council's financial position and service level expectations;

Focuses on priority areas that deliver the greatest economic impact;

Leverages partnerships and external funding; and

Supports long-term regional economic diversification and liveability.

ACTION ACCOUNTABILITY

The Manager Economic Development will:

Deliver priority actions within agreed timeframes,

Report biannually on progress and economic indicators,

Provide updates on partnerships and key project outcomes

KEY MESSAGES

Council is adopting a focused, outcomes-driven approach to economic development, with priority actions targeting growth, diversification and jobs, supported by partnerships and external funding, while regular reporting will ensure transparency and accountability.

Report prepared by:

SHANE BRANDENBURG

Manager Economic Development

Date: 29 May 2026

Report authorised by:

HEIDI ROBERTS

Director Community Services

Date: 29 May 2026

ATTACHMENTS

- Attachment 1 - Economic Development Department 2026/26 Priority Action Plan

REFERENCE DOCUMENT

- Nil

ECONOMIC DEVELOPMENT DEPARTMENT

2026/27 PRIORITY ACTION PLAN

PURPOSE

The Economic Development Department 26/27 Priority Action Plan (the Action Plan) identifies priority actions which will be advanced by the Economic Development Department during the 2026/27 Financial Year.

OVERVIEW

Council's Economic Development function delivers a broad range of services including;

- Economic development research and strategy,
- Investment attraction and facilitation
- Business support,
- Workforce development,
- Regional partnerships,
- Liveability (tourism & events), and
- Supporting regional advocacy

The Action Plan has been developed to prioritise high-impact economic development initiatives that support regional growth and align with Council's strategic objectives. Key areas of focus include major project facilitation, economic diversification, investment attraction, and the strengthening of strategic partnerships. The Plan identifies a series of priority actions designed to respond to current organisational needs, while remaining achievable within existing departmental resourcing and budget considerations.

In developing the Action Plan, emphasis has been placed on targeting core economic activities that will deliver the greatest strategic and community benefit, optimising internal resources and operational efficiency, leveraging partnerships and external funding opportunities, and ensuring measurable outcomes are achieved. Collectively, the actions provide a practical and focused framework to guide Council's economic development efforts over the implementation period.

TIMELINE AND REPORTING

This Action Plan applies to the 2026/2027 financial year and will be reviewed progressively to inform subsequent areas of priority.

Progress will be reported through Council's established governance frameworks, including Operational Plan reporting (where relevant), Committee and Council reports, and briefings or workshops. Any financial implications arising from delivery will be considered through Council's standard budget processes.

ACTIONS

Action	Corporate Plan Alignment	Action Description	Timing	Cost	Measure of Success
1	Engaged Communities	Social Investment Framework Deliver Cross Industry regional social investment prospectus.	July 2026	Operational staffing cost only < \$1,500 printing	Framework completed
2	Progressive Economy	Economic Reporting Framework <ul style="list-style-type: none"> Six-monthly Action Plan and economic indicator reports Bi-monthly major project updates 	<ul style="list-style-type: none"> 6 monthly Bi-monthly 	Operational staffing cost only	Timely, consistent reporting
3	Progressive Economy	Resourcing and Service Review Undertake a review to optimise departmental structure and confirm the future of the Renewable Coordinator role.	January 2027	Operational staffing cost only	Review completed and endorsed.
4	Progressive Economy	Strategic Partnerships Activation Strengthen and leverage key partnerships being Greater Whitsunday Alliance (GW3), Mackay Isaac Tourism (MIT), Isaac Business Chamber (IBC), Resources Centre of Excellence (RCOE).	Ongoing; and 6monthly reporting	Operational staffing cost Plus; MIT up to \$120,000	Biannual reporting, demonstrated project partnerships and outcomes
5	Progressive Economy	Grants and investment pipeline Establish a grants management framework and pipeline of investable Council projects for advocacy/grants/industry partnerships.	March 2027	Operational staffing cost only 2026/27 Any additional funding requirements to be developed and presented to Council for consideration	Framework and pipeline endorsed.

6	Progressive Economy	Asset Activation Strategy Develop a pipeline of Council land and built assets for activation, leasing or disposal.	March 27	Operational staffing cost only 2026/27 Any additional funding requirements to be developed and presented to Council for consideration	Pipeline identified and approved.
7	Progressive Economy	Major Projects Coordination Coordinate and report on Environmental Impact Statement EIS processes and Community Benefit Agreements.	Ongoing 26/27	Operational staffing cost only	Approvals facilitated, tracked and number reported.
8	Progressive Economy	Innovation and Diversification (IREP) Progress priority projects through the Isaac Resources Excellence Precinct, including: <ul style="list-style-type: none"> Reimagine Rehab, Centre for Artificial Intelligence, Descent Experience, Bowen Basin Gas opportunities 	Ongoing and 6monthly reporting	Operational staffing cost only Any additional funding requirements to be developed and presented to Council for consideration	Biannual progress reporting.
9	Progressive Economy	Local content & SME Business activation With partner organisations (IBC, Small Business Friendly Council) deliver coordinated business engagement, capability programs, and local procurement outcomes. Conduct a strategic review of the Shop Isaac program	Ongoing and 6monthly reporting	Operational staffing cost only	Biannual progress reporting.
10	Progressive Economy	Tourism and Liveability Development In partnership with MIT and stakeholders: <ul style="list-style-type: none"> Develop priority tourism experiences (Peak Ranges, Megafauna, Paleo, Gold, Cultural) Enhance local and regional liveability marketing 	Ongoing and 6monthly reporting	Operational staffing cost only Any additional funding requirements to be developed and presented to Council for consideration	Action plans, partnerships and progress reporting established.

		<ul style="list-style-type: none">Investigate RV infrastructure opportunities			
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MEETING DETAILS

Community Services Standing Committee Meeting
Tuesday 9 June 2026

AUTHOR

Shane Brandenburg

AUTHOR POSITION

Manager Economic Development

5.3

MACKAY ISAAC TOURISM 26-27 PARTNERSHIP AGREEMENT

EXECUTIVE SUMMARY

This report seeks Council approval to extend its partnership agreement with Mackay Isaac Tourism Ltd (MIT) for a further 12 month period from 1 July 2026 to 30 June 2027.

The proposed 12-month extension will provide continuity of tourism delivery services while enabling Council to refine its partnership arrangements, prioritise high impact initiatives, deliver accountability and consider the regions tourism development opportunities.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. ***Endorses entering into a further 12-month Memorandum of Understanding (MoU) with Mackay Isaac Tourism Ltd (MIT) for the period 1 July 2026 to 30 June 2027 with Council funding commitments being;***
 - a) ***\$100,000 for MIT's organisational operational funding and Isaac regional destination marketing; and***
 - b) ***Up to \$20,000 for cooperative marketing campaigns to be negotiated on receipt of an MIT 2026/27 marketing plan; and***
 - c) ***Up to \$15,000 in, in-kind support for the Local Buying foundation funded Isaac Tourism development project officer/s fatigue accommodation whilst in region***
2. ***Authorises the Chief Executive Officer to finalise and execute the MoU on behalf of Council; and***
3. ***Receives bi-annual reporting updates on performance against the 26/27 MoU.***

BACKGROUND

Tourism in Isaac Region has an output of \$168m and supports nearly 900 jobs, enhancing both economic diversification and plays a key role in enhancing liveability and attraction and retention of residents.

Mackay Isaac Tourism Ltd (MIT), as the Regional Tourism Organisation (RTO) under the Tourism and Events Queensland (TEQ), is responsible for destination marketing, industry development, and regional advocacy across the Mackay Isaac region.

Council at the Ordinary Meeting on Wednesday, 27 August 2025 (Council Resolution 9340) resolved to enter into an MoU with MIT as the RTO for Mackay Isaac region. On 30 September 2025 Council entered into a 2025-26 MoU with MIT which defined Key Performance Indicators (KPIs) for the year across marketing, development, visitor servicing, and partnership engagement, *Attachment 1 – CONFIDENTIAL 2025-26 IRC -*

MIT MoU. As per the MoU MIT were to provide quarterly reporting to Council's operational team and these reports have been tabled to Council for its information and consideration ongoing towards the partnership outcomes.

25/26 MoU Status

Whilst final 2025-26 MoU reporting is not received until the end of the financial year, performance to date indicates KPIs are largely achieved being met, with several key Isaac region outcomes achieved.

Final KPI reporting will be provided following the end of the financial year however recent reporting updates can be found in *Attachment 2 - MIT 25-26 Quarterly Partners Report Jan – May 2006* and *Attachment 3 CONFIDENTIAL Q3 25-26 MOU KPI Partnership report*.

25/26 MoU Q3 Isaac Region key outcomes:

The following key outcomes have been reported by MIT in Q3 25/26:

- National exposure through the Sunrise TV film shoot in Clermont in May, showcasing Clermont and the broader region
- MIT board visit and networking event in Clermont, with Clermont Tourism group and engagement support on some of their Tourism development projects.
- Peak Ranges and Gold Fossicking working group establishment with Department Environment, Tourism, Science and Innovation (DETSI), Clermont Tourism Group and Isaac Council, identifying a number of peak ranges experience initiatives, action plan developed.
- Visitor Kiosk (Clermont) – Progression through MIT board approval and funding secured, investigations into solar-powered, 4G-connected digital kiosk solution and trafficable location options.
- Isaac Tourism Development Project (ITDP), Local Buying Foundation KPIs achieved and reported, including attendance at Australian Tourism Exchange (ATE26)
- Best of Queensland accreditation for Barracrab Caravan Park, Cape Palmerston Holiday Park, Oaks Middlemount Suites, Nebo Hotel.

Mackay Isaac Industry insights

- Industry Performance - Annual visitor growth +5.9%, Monthly growth +11%, Visitor expenditure of \$1.2 billion (+45% above benchmark). Source: TEQ regional mobility data and Destination 2045 projections
- Visitor Market Insights - Updated tourism data prepared by TEQ indicates the region achieves approximately 330,000 Visiting Friends and Relatives (VFR) visitors annually, highlighting opportunities for targeted (Isaac) local marketing
- RTO Tourism Network Funding (TNF) Confirmation received of \$450,000 annual TNF funding for the next three years, which must be matched for eligible marketing and trade activities

IRC/MIT Forward Partnership

A KPI within the 25/26 MoU stated that a multi-year agreement be considered between parties during Q3. However, progressing this discussion to date has been considered premature given several factors, including TEQ's RTO funding review, understanding MIT's long term resourcing tenure (i.e Isaac Tourism Development officer funding concluding in 2027 program continuation and position on CEO long term tenure) and the

opportunity to further strengthen strategic alignment with Mackay Regional Council and the broader Greater Whitsunday Alliance across the tourism portfolio.

It is proposed that future partnership review again be deferred to Q3 2026/27, Officers will also continue working with Mackay Regional Council to strengthen alignment in partnership planning, associated KPIs and accountability. Officers propose for 2026/27 that bi-annual updates continue to be tabled for Council ongoing consideration.

IMPLICATIONS

Financial Implications

A \$120,000 budget allocation is proposed to facilitate Council's financial contribution as part of the MoU in the Economic Development Department's Operational Budget 1035-AAA.

It is proposed a budget of up to \$20,000, is allocated for marketing campaigns but this budget item be negotiated on receipt of MIT's annual marketing plan, additionally a reduction of \$5,000 in kind fatigue support is proposed to reflect the utilisation in 2025/26.

The partnership enables Council to leverage its investment through matched funding that MIT receives from Tourism and Events Queensland, maximising return on investment.

Risks

Risks of Not Proceeding

- Reduced participation in regional marketing campaigns and loss of coordinated destination promotion
- Reduced leverage of State funding and partnerships

Risks of Proceeding

- Reliance on external delivery
- Ongoing requirement to demonstrate value

Mitigation is achieved through KPI reporting, partnership governance, and ongoing performance monitoring.

CONSULTATION

Director Community Services

Economic Development Department

Mackay Isaac Tourism Ltd

Council (through Community Services Standing Committee workshop on the department Service Level/26-27 Action Plan)

BASIS FOR RECOMMENDATION

The KPI's in the current MoU with are primarily being met with those performance outcomes providing benefits to the Isaac region's visitor economy.

Extending the agreement for a further 12 months will:

- Maintain continuity of tourism marketing and development

- Leverage Council's investment through state funding
- Enable delivery of targeted marketing and high-impact development initiatives
- Provide ability to continue to monitor and consider strategic alignment and refinement towards future partnership arrangements

ACTION ACCOUNTABILITY

Manager Economic Development through the Chief Executive Officer to negotiate and execute a 2026/27 MoU and process associated funding.

KEY MESSAGES

This extension secures continuity, strengthens regional collaboration, leverages external funding, and enables Council to consider and refine a future-focused tourism partnership model that supports ongoing growth of the Isaac visitor economy.

Report prepared by:

SHANE BRANDENBURG
Manager Economic Development

Date: 29 May 2026

Report authorised by:

HEIDI ROBERTS
Director Community Services

Date: 29 May 2026

ATTACHMENTS

- Attachment 1 – CONFIDENTIAL - 2025-26 IRC - MIT MoU
- Attachment 2 - MIT 25-26 Quarterly Partners Report Jan – May 2006
- Attachment 3 – CONFIDENTIAL - Q3 25-26 MOU KPI Partnership report

REFERENCE DOCUMENT

- Nil

PAGES 43 TO 50 HAVE INTENTIONALLY BEEN REMOVED DUE TO CONFIDENTIAL REASONS

Quarterly Tourism Partners' Report

Jan-May 2026



Contents

- Destination tourism performance
- Advocacy
- Destination marketing campaigns
- Tourism development
- MIT's continuous improvement
- Outlook for the rest of FY2026

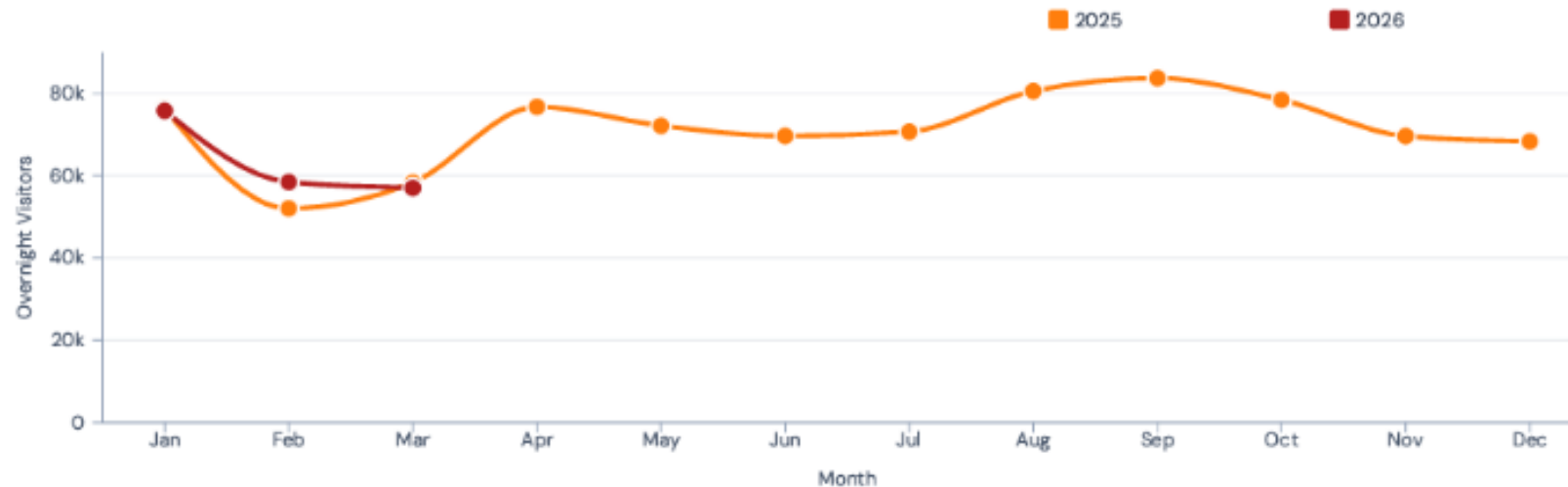
Cover photo: Theresa Ck Dam, Clermont – JSH

Report publication date – 15 May 2026

Destination tourism performance (1)

Estimated Overnight Visitors

Monthly overnight visitor counts, comparing current year with previous year.



Monthly visitation data – Source QTIC and Localis – published 24 April 2026

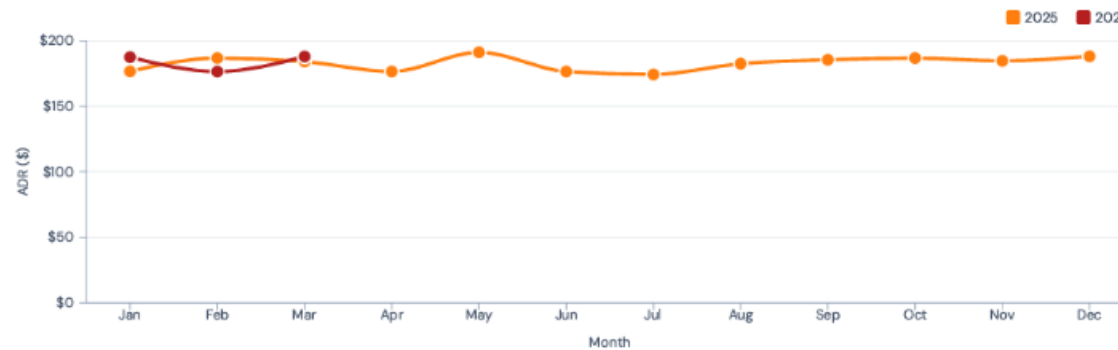
Note annual tourism visitor data from the DoTS reports are still under development through the new methodology

These numbers do not include FIFO. These are comprised of Leisure market 34%, VFR 33%, and Business visitors 33%.

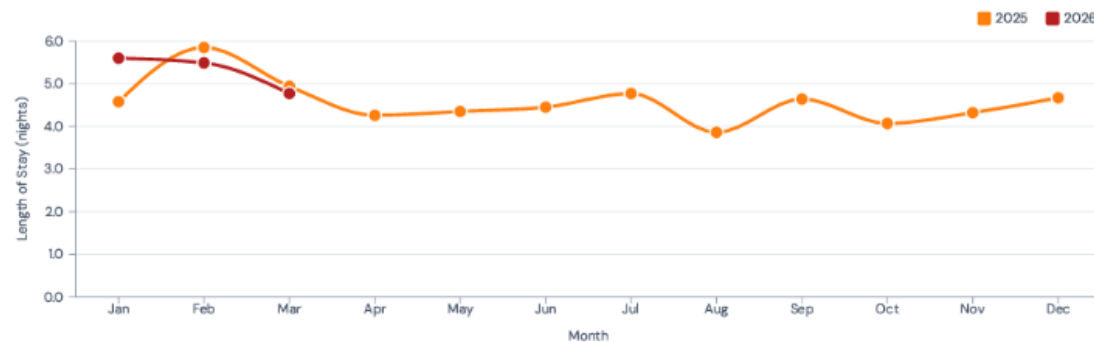
Destination tourism performance (2)

Average Daily Rate

Average Daily Rate (ADR) is the average revenue earned per occupied room over a given period, calculated by dividing total room revenue by the number of listings booked across all short term rental and hotel properties



Length of Stay



Source QTIC and Localis - published 24 April 2026

Destination tourism performance (3)

Key measures of performance

- 1. Annual Visitor Growth** (overnight + daytrips) to 31 December 2025: **+ 5.9%**
- 2. Monthly Visitor Growth** (YoY) to 31 March 2026: **+ 11%**
- 3. Annual tourism spend** to December 2025 in destination **\$1.2b** and this equates to +45% to D2045 benchmark for the destination
- 4. Total annual visitor nights** in destination to December 2025 was **3.9M** which is -24% to D2045 benchmark for destination (note 9 of 13 destinations are more than -5% to benchmark and Queensland (whole) was -6.5% to benchmark)
- 5. Annual trips** to destination to December 2025 were **2.2M**, which is +10.6% to D2045 benchmark (note only 5 of 13 destinations had results of +5% to benchmark or better. Queensland performed at +13.3% to benchmark)

Source - TEQ regional mobility data and Destination 2045 projections

Destination tourism performance (4)

Implications of new tourism statistics and data sets

1. About a year ago, Tourism Research Australia discontinued the National Visitor Survey (NVS) and replaced it with a new methodology using a smaller survey together with about 5 billion data points per day from mobile data and credit card meta data.
2. The new methodology excludes FIFO travel and now counts 14 + year olds (previous methodology included FIFO and 15 = year olds)
3. The old data reckoned the MI destination attracted 1.1-1.2 million visitors per annum split approximately - leisure 25%, VFR 15% and business 55%
4. The new data is indicating circa 1 million visitors per annum (excluding FIFO) split roughly thirds each of leisure, VFR and business, which indicates a stronger performance
5. Specifically, this indicates the destination is attracting 330k VFR visitors instead of the 170k pa previously
6. Taking leisure and VFR together, it is suggesting that these segments are actually accounting for close to 660-700k visitors pa, instead of the 400k previously understood
7. This explains the strength of conversion from the marketing campaigns, but clearly indicates MIT needs to reconsider its approach to marketing for VFR – particularly with the Disney exhibition coming to Mackay in late 2026.

Destination tourism performance (5)

Impacts of Middle East conflict and related energy challenges

1. From the onset of the Middle East conflict, TEQ, QTIC and the QRTN (all RTOs) have been meeting regularly to monitor the consequential impacts on tourism across Queensland.
2. TEQ has been preparing statistical and insight briefing papers to support these discussions.
3. MIT has enthusiastically engaged in these meetings and can report that Mackay Isaac destination (as of 8 May 2026) the outlook is:
 - Optimistic, but with caution
 - 90-day forward booking have continued to hold in line with last year with an obvious spike in July 2026 with QME
 - 30-day forward bookings likewise holding
 - Comparing forward bookings with actuals, booking decisions are being made closer to the time of travel
 - Aviation capacity into Mackay marginally reduced, but actual passenger numbers generally holding
 - It is not yet known from forward bookings what the impacts will be for long-haul caravanning which typically commences in late May for the winter
 - Otherwise, the Drive market has continued as usual

Advocacy (1)

MIT has continued its strategic advocacy for tourism across several areas:

- With all 12 other RTOs in Queensland, MIT has advocated for sustainable levels of **Tourism Network Funding** in line with Destination 2045 plan. A proposal involving meaningful performance measures and accountabilities has been unanimously supported by the 13 RTOs and has been endorsed by TEQ. This is a good development because it provides certainty for the underlying TRO funding model for the next three years.
- MIT has been accepted onto the **Strategic Tourism Advisory Committee for the Upper Pioneer Valley and Eungella**, established by Member for Mirani, Mr. Glen Kelly MP, and has attended the inaugural meeting. There is a definite community energy evident in the committee, which will be helpful in working through the opportunities and barriers to tourism development in this area.
- MIT has continued its strategic advocacy position of seeking the **Upper Pioneer Valley to Eungella and Crediton** to be designated as one of the 45 Ecotourism Precincts under the D2045 Tourism Strategy. MIT recently hosted the Deputy Director General – Tourism to a two-day family of the eastern part of the destination, including a one-day focus on this area with several operator and future operator engagements and a deep consideration of what the Ecotourism designation could mean.
- In response to industry advocacy, Department of Environment, Tourism Science and Innovation (DETSI) has published to RTOs both targets (reported against on page 5 above) and matters to be incorporated into new **Destination Management Plans (DMP) to give effect to Destination 2045**. MIT will be recommencing development of the DMP now that there is clear guidelines to follow.

Advocacy (2)

- The second quarterly meeting of Queensland Parks and Wildlife Service, Isaac Regional Council, MIT and the Clermont Tourism Group has met to collaborate on opportunities for **Prospecting/Fossicking** and appropriate and **safe access to Gemini Peaks and Lords Table**. Good progress has been made in identifying agreed approaches for implementation within the next year or so. MIT will be writing to the Department of Natural Resources on behalf of the group to invite them to join in the discussions to support this work. The next meeting is scheduled for August 2026.
- MIT has continued its engagement with Mackay Regional Council and advocacy about the future opportunities for the **Sarina Field of Dreams**. MIT's sees the value in having visitor information services based out of this location and is continuing to explore feasible ways of achieving that. It builds on TEQ's Drive Strategy for the Pacific Coast Way and Great Inland Way and works towards installing high quality visitor information kiosks, large display advertising and campaigns, targeted paper-based resources at both Sarina and Clermont – emphasizing the importance of the east-west link between them as the strategic lever for growing dispersion and greater length-of-stay.
- Mackay Regional Council has granted **development approval to RoadPort** for the first RoadPort in Australia just to the north of Mackay on the Pacific Coast Way. The proponent's longer-term vision is to locate these massive drive-based tourism facilities (mini-destinations in their own right) at strategic regional city locations to create their own drive and support network This is game-changing concept for the drive market in the State and MIT has long advocated it to bolder drive and visitor information services.
- MIT has engaged with the Resources Center of Excellence to further **tourism and industrial tourism in Isaac** and particularly through the Isaac Resources Excellence Hub – this is also a game-changer.

Advocacy (3)

- MIT provided letters of support and advocacy to DETSI for 9 eligible proposals under **the Queensland Tourism Infrastructure Grants program**, the results of which are expected in coming months. These projects will offer critical new and expanded tourism experiences and products to the destination.
- One was successful and MIT has been working with applicants and DETSI to secure **feedback on applications**. Some applications will benefit from tighter scopes to more strongly align with the funding program for its second round.
- MIT has continued to engage about **maintenance for visitor facilities** in the Eungella – Broken River area and the Pioneer Valley Rail Trail. These are important as the Finch Hatton Mountain Bike Trail stages evolve progressively developing towards a Destination Trails Network and evolution of Finch Hatton as a trail head town. The connections up and downstream from Finch Hatton are important to realising the area's full tourism potential.
- MIT **congratulates QPWS on its future thinking** about the kiosk, day areas and surrounds at Broken River and eagerly awaits announcements and opportunities to create a stronger mini-destination in this attractive area.

Destination marketing campaigns (1)

The campaign microsite freespiritroadtrips.com.au established to support the first *Free Spirit Does Whatever, Whenever* drive marketing campaign – from June to October 2025 continues to attract solid traffic – with 52,00 active users until mid-February 2026 and 103,000 new users over the last 12 months.

The success of that campaign which changed the design of the marketing to *targeting a mindset, not a demographic* –

to refresh...

- 16+million impressions
- with twice benchmark clickthrough rates (CTRs),
- 900 operator leads and
- almost 500 new subscribers to MIT's consumer data bases
- on an economical budget of less than \$100k

gave MIT the confidence to apply that same approach to

- the free spirit Destination Events Campaign and
- Free Spirit 2.0 Drive Campaign

With similar strong performance detailed on the next slides...

Destination marketing campaigns (2)

Events marketing campaign – November 2025 – February 2026 results pending final report

- The *Free Spirit Does Events with Life's Vibes* – the next evolution of our Free Spirit destination marketing campaign, positioning Mackay Isaac as a place where something is always on and every visit comes with a side of atmosphere.
- Campaign website – mackayisaac.com/events
- Delivered more than 1.03 impressions through a multi-channel mix including Meta, Google, YouTube, Native and TV
- 310,070 people reached across Queensland
- 10,203 landing page views driven to event content
- 17,259 link clicks generated
- 19,500+ views to event pages
- 11,000 outbound clicks to operators and experiences
- The Events video was hugely popular driving engagement and traffic – 91,669 plays and 2.75% click through rate (3+ times benchmark)

This campaign featured the whole destination and has delivered outstanding impact, reinforcing the value of events to drive visitation, additional nights and visitor expenditure.



Destination marketing campaigns (3)

Free Spirit 2.0 Drive Campaign

- Campaign focused on free spirit attraction to Gold and Modern Mining trail in Isaac with connections through the Peak Downs Highway to the coast
- Began 1 February 2026 and will continue through to June 2026
- To date as a focused destination campaign, has performed strongly in spite of a lower budget, thus proving the strength of the free spirit mindset
- From Feb 2026 to end March 2026 Social media targeted into Queensland, NSW and Victoria had:
 - 361,600 impressions
 - CTR of 1.75% (well above benchmark)
 - 4,612 landing page views
 - Cost per views within lowest decile of acceptable range
- In addition, Google Display ads contributed:
 - 636,280 impressions
 - CTR of 1.58% with 10k + clicks
- And Website performance of:
 - 145k new users (+ 286%)
 - 74K active users (+97%)

Tourism development (1)

Australian Tourism Exchange 2026

- MIT has delivered its Trade Ready Mentoring Program as preparation for operators attending ATE2026 in Adelaide this week.
- Our contingent is at ATE26 and this year we have collectively branded Mackay Isaac stands. This approach as made it more cost effective for operators to attend.
- Invitations were extended to senior officers of both Mackay and Isaac Regional Councils to attend ATE26 and Brent Randall from Mackay will be taking up the offer.

Deputy Director General – Tourism’s Visit to the Destination

- MIT hosted DDG, Bridget Woods and Director Infrastructure and Grants from the Department of Environment, Tourism, Science and Innovation (DETSI) to the destination for two days in April 2026 for a jam-packed program including:
 - a roundtable with tourism operators
 - Visits to some tourism product,
 - experiencing the wallabies on the beach at Cape Hillsborough
 - Deep dive visits to Finch Hatton Lodge and Mountain Bike Trails and the upper Pioneer Valley, Eungella, Broken River and Crediton.
- This will strengthen MIT’s development facilitation with other partners to the benefit of the regional tourism ecosystem
- MIT will work to bring the DDG to experience more Isaac development opportunities in due course

Tourism development (2)

Focus on Isaac Tourism Development

- As an outworking of the Free Spirit Drive campaign featuring Isaac Trails, MIT arranged for the **Sunrise weather crosses to be broadcast from Clermont** on Wednesday 6 May 2026. It provided a great opportunity to showcase the amazing work being done by the Clermont Tourism Group.
- It also created the opportunity for the MIT Board Chair and some Directors to join with senior MIT staff for **in-depth famils of the tourism product in the region** – Peak Ranges, Gemini Peaks, Wolfgang Peak, Lords Table Mountain, Theresa Ck Dam, Hoods Lagoon, and the famous Clermont Bakery.
- The visit also featured a really **well-attended networking dinner** at the Clermont Hoey Moey on the 5th May – creating an informal atmosphere for great discussions around the Isaac and Clermont tourism ecosystem with operators, Councillors, Council Staff, community members and MIT personnel.
- Another major highlight was a hosted visit to Barada Barna Corporation's **Bidgerlee Cultural Centre** near South Walker Creek Mine
- On the return trip The Board Chair and Director visited the Isaac Events Centre, the site of the Isaac Resources Excellence Precinct and also the University Study Hub **in Moranbah**

Tourism development (3)

Developing Tourism Staff and Business Resources

- One of the key capabilities identified as needed for the Mackay Isaac Tourism ecosystem is really capable service delivery personnel and staff. MIT has invested considerable resources to create a bespoke training program to create this staff capability.
- It's called ***Mackay Isaac Welcomes You*** visitor/customer welcoming program is available for use by their own teams or community organisations via the corporate portal on visitmackayisaac.com website.
- Last quarter MIT highlighted the launch of the **ESG Toolkit for Tourism** overseen by the State Development Department Greater Whitsunday Regional Office. It was developed by EarthCheck to assist operators meet mandatory carbon reporting for their clients who trigger the necessary reporting levels.
- MIT is excited to announce that it has partnered with State Development to **develop these tools into a website** to support tourism operators work through this challenging area in a simple yet robust way, noting that many small to medium enterprises don't have dedicated or expert resources.

Best of Queensland Experiences Program

- It is pleasing to see **44 operators reach a high level of accreditation** in the 2026 BOQE program – this is a robust Queensland-wide program and will feature more heavily in the future in the recognition of excellence among tourism operators. MIT offers advice and coaching of operators wanting to pursue this prestigious designation.

Tourism development (4)

The quarter saw a continuing strong focus on tourism developmental work, including:

- Delivery of **vertical video workshops** in Clermont and Mackay, both of which were well attended
- The workplan for the quarter for the LBF-funded **Isaac Tourism Development Project** was completed
- Collaboration with the MRC team on **CBD activation** and wayfinding activities
- MIT contributes to the **regional intelligence sharing** forums facilitated by RDA Greater Whistsundays.
- Continued working with the MRC team to bring together the brands of ***Hooked on Mackay and Lucky Catch and Snap*** and delivering competitions on an always-on monthly program.
- From research carried out from Gin Gin to Proserpine and considering the numbers of “trophy” Barra caught in the various impoundments, **MIT will not be pursuing a Barra Highway project** in the foreseeable future because it does not believe the project will generate an acceptable rate of return in tourism generation for the destination at this time. MIT would reconsider its participation in the concept if another destination took the lead with it.
- Supported Resources Centre of Excellence in its investigation of **paleo-tourism opportunities** in conjunction with Dr Scott Hucknall from CQU

Tourism development (5)

MIT Strategic Advisory Committee

- As mentioned in earlier Quarterly Reports, MIT has been working to establish a **Strategic Advisory Committee to the Board** to have a stronger engagement with the industry directly with the MIT Board.
- The **first meeting of the MITSAC has now been held** and it provided a wealth of insight and information for the Board to consider
- The meeting included a **workshop to identify key game-changer activities** that should be incorporated into the MIT 2045 Destination Management Plan

MIT's continuous improvement

- MIT's former Manager Tourism Operations and Development, **Emmagen Mula left the organisation** to join the Local Tourism Organisation at Moreton Bay Council in South-east Queensland, following her relocation to Brisbane. Our gratitude for her contribution and best wishes go with her.
- MIT has taken the **opportunity to review its staffing** to provide the strongest career paths to existing staff and to supplement the team with other skills either casually or consulted in as appropriate. Andrea Busiko will take on the lead role for marketing and trade, and other adjustments will be reported in due course. We are cognizant of not letting this transition diminish the great work underway.
- It is regrettable to report that due to the increasing levels of unpredictable, abusive, erratic and dangerous behaviours being exhibited in the adjacent parkland and between the MIT office and visitor kiosk, MIT has taken the difficult decision to **suspend both its and the visitor service operations** from the Blue Water Lagoon location until the safety of MIT volunteers, staff and visitors can be assured.
- MIT is in discussions with the Superintendent of Police and CEO of Mackay Regional Council **to explore appropriate ways forward**. Similarly, the MIT CEO is working with the team and the MIT Board to consider more viable solutions than simply resuming the same operations in the same location.
- MIT has deliberately taken a **'less is more' communications strategy** in this regard to avoid a sensationalist media coverage which could damage the destination brand and potentially that of the Queensland Police Service and other partners including Mackay Regional Council, and we would ask Partners receiving this report to afford a similar consideration.

Outlook for the rest of FY2026 and into FY2027

- MIT will host the CEO of TEQ, Mr. Craig Davidson, to the destination later in May 2026.
- Development work to supplement the tourism supply chain for the >\$0.5 Billion Lindeman Island redevelopment.
- Continued encouragement for operators across the destination to embrace the Best of Queensland program and optimize their ATDW listings across the destination.
- Implementation of new visitor information approaches in Mackay, Sarina and Clermont.
- Recommence preparation of the new Destination Management Plan following conclusion of the state funding arrangements and the advice from DETSI of the necessary integrations with the Destination 2045 Strategy.
- Finalise funding agreements and partnerships for FY2027.
- Focus on a better understanding of and stronger marketing to the VFR segment.
- Collaborating with the MECC and MRC teams to amplify the Disney Exhibition opportunity in late 2026.
- Continue the momentum established with IRC and QPWS in relation to realising some real tourism gains in the Peak Ranges.

A hearty thank you to MIT's Partners



PAGES 72 TO 81 HAVE INTENTIONALLY BEEN REMOVED DUE TO CONFIDENTIAL REASONS

MEETING DETAILS

Community Services Standing Committee Meeting
Tuesday 9 June 2026

AUTHOR

Jessica Bugeja

AUTHOR POSITION

Renewable Energy Coordinator – Economic Development

5.5 RENEWABLE ENERGY COMMUNITY BENEFIT AGREEMENT POLICY MINOR AMENDMENTS

EXECUTIVE SUMMARY

This report seeks minor amendments to the existing Renewable Energy Community Benefit Agreement Policy to enable the effective negotiations of Community Benefit Agreements.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

1. ***Endorse the minor amendments to the Renewable Energy Community Benefit Agreement Policy including:***
 - a. **Amending the contribution formula for wind farm projects from \$1,050 per approved megawatt capacity to \$1,050 per installed megawatt capacity**
 - b. **Removing the term “stand-alone” from the Battery Energy Storage System (BESS) contribution formula; and**
 - c. **Expanding the definition of mixed generation projects to include Battery Energy Storage Systems.**
 - d. **Removing the reference to a Renewable Energy Coordinator position and broadening the application of the 5% contribution to support renewable energy coordination more generally, including administration.**

BACKGROUND

On 24 September 2025, Council adopted the Renewable Energy Community Benefit Agreement (CBA) Policy (Council resolution number 9361) to establish a consistent and transparent framework for securing community benefit contributions from renewable energy developments within the Isaac Region. The policy ensures that large-scale renewable energy projects contribute equitably to local communities, recognising both the impacts and opportunities associated with energy infrastructure development.

Since the policy's adoption, the renewable energy sector has continued to evolve rapidly, particularly in relation to technology, project design, and the regulatory environment in Queensland. These changes have highlighted several areas within the current policy where minor amendments are required to improve clarity, ensure consistency with industry practice, and better align with emerging legislative requirements.

Contribution formula for wind projects

The first proposed amendment relates to the calculation of community benefit contributions for wind energy projects. The existing policy applies a contribution rate based on the project's "approved megawatt capacity." However, in practice, wind farm developments are typically approved based on the number of turbines rather than a fixed generating capacity. Additionally, turbine technology continues to advance, and the final installed capacity of turbines can differ from the nameplate capacity nominated at the development approval stage. Recent engagement with Squadron Energy has confirmed that reliance on an "approved capacity" metric can create ambiguity and does not reflect how projects are ultimately approved. It is therefore proposed that the contribution formula be amended to reference installed capacity, providing a more accurate, measurable, and consistent basis for calculating contributions.

The contribution methodology for solar and Battery Energy Storage System (BESS) projects does not require amendment, as these developments are approved on a defined megawatt capacity basis. As a result, the existing approach remains appropriate and continues to provide a clear and consistent basis for calculating contributions.

Mixed Generation Projects Definition Update

The second proposed amendment relates to the definition and treatment of Mixed Generation Projects. Under the current policy, mixed generation is defined as projects comprising both wind and solar generation, with contributions calculated by applying the respective rates for each component. At the time of policy adoption, Battery Energy Storage Systems (BESS) were not subject to legislative requirements to enter into Community Benefit Agreements and were therefore not included within the mixed generation definition.

Since that time, both industry practice and the regulatory landscape have evolved. Battery storage has become an increasingly common component of renewable energy developments, often co-located with solar or wind generation to improve efficiency and reliability. In addition, recent changes to Queensland's legislative framework now require larger-scale BESS developments to enter into Community Benefit Agreements. It is therefore proposed that the definition of mixed generation projects be expanded to include BESS, ensuring contributions are applied consistently across all applicable project components and aligning Council's policy with current industry practice and legislative requirements.

BESS Contribution Framework

Related to the above amendment, it is proposed the BESS contribution formula to remove the term "stand-alone." This change clarifies that the contribution framework applies to all BESS components, regardless of whether they are developed as standalone projects or integrated with other renewable generation. This amendment supports the updated mixed generation definition by ensuring BESS contributions are consistently applied across both standalone and co-located project configurations.

Renewable Energy Coordination

A further minor amendment is proposed in relation to the treatment of the 5% Renewable Energy Coordinator contribution. The current policy specifies that 5% of the annual contribution is to be allocated to fund a Renewable Energy Coordinator position within Council. It is proposed that this provision be broadened to support renewable energy coordination more generally, including associated administrative functions and the resourcing required to progress renewable energy initiatives, partnerships and projects across the region. This amendment removes the specific reference to the coordinator role and provides greater flexibility in how

Council utilises these funds to respond to the evolving scope and scale of renewable energy development within the Isaac Region.

Together, these proposed amendments are considered minor in nature and do not alter the overall intent of the policy. Rather, they seek to improve its practical application, ensure fairness and transparency, and support Council's ongoing engagement with the renewable energy industry.

IMPLICATIONS

The proposed amendments are expected to provide a clearer and more accurate basis for calculating community benefit contributions, which may result in increased revenue where installed capacity exceeds initial estimates.

The amendments reduce ambiguity in contribution calculations and minimise the potential for disputes with proponents during negotiation and implementation of Community Benefit Agreements.

The amendments also deliver benefits by enhancing transparency, consistency, and equity in the application of the policy, supporting stronger relationships with industry and improved community outcomes from renewable energy developments.

CONSULTATION

Acting/Director, Community Services

Manager Planning and Environment

Manager Economic Development

Program Leader – Development Assessment

Manager Governance

BASIS FOR RECOMMENDATION

The basis for recommendation is to provide a foundation for the consistent negotiation and execution of Community Benefit Agreements associated with renewable energy developments in the Isaac Region

ACTION ACCOUNTABILITY

The Renewable Energy Coordinator will be responsible for updating the Renewable Energy Community Benefit Agreement Policy and ensuring the updated copy is available on Council's website.

KEY MESSAGES

These proposed amendments are considered minor in nature and do not alter the overall intent of the policy.

Rather, they seek to improve its practical application, ensure fairness and transparency, and support Council's ongoing engagement with the renewable energy industry.

The changes also improve alignment with current Queensland legislative requirements, particularly regarding Battery Energy Storage Systems, and better reflect contemporary industry practices.

Report prepared by:

JESSICA BUGEJA
**Renewable Energy Coordinator –
Economic Development**

Date: 22 May 2026

Report authorised by:

HEIDI ROBERTS
Director Community Services

Date: 29 May 2026

ATTACHMENTS

- Attachment 1 - Revised Policy - Renewable Energy Community Benefit Agreement Policy (tracked changes)

REFERENCE DOCUMENT

- Council resolution 9361

COUNCIL POLICY

POLICY TITLE/NAME

POLICY NUMBER CORP-POL-149

DOCUMENT ID Insert

CATEGORY Community

POLICY OWNER Communities

APPROVAL DATE 11/09/2025

**RESOLUTION
NUMBER**

Ord #

OBJECTIVE

Isaac Regional Council is committed to ensuring renewable energy projects (projects) deliver long-lasting, widespread and sustained net benefits to Isaac communities and the broader region. The Renewable Energy Community Benefit Agreement Policy lays the foundation for the consistent negotiation and execution of Community Benefit Agreements (CBA) associated with renewable energy developments in the Isaac Region.

SCOPE

This Policy applies to renewable energy projects within the Isaac Region, including wind, solar, hydro-electric and battery energy storage developments with an electricity output of one (1) megawatt or more.

The Policy applies to all Council staff engaged in renewable energy project negotiations and is intended to inform developers (Proponents) and/or their delegated representatives of Council's expectations in relation to the Community Benefit Agreement negotiation process.

DEFINITIONS

Define terms to ensure ease of reading and interpretation to the reader.

May not be applicable. If no definitions required, remove table and type "N/A".

TERM / ACRONYM	MEANING
Term / acronym	Meaning, or "see section X of the XXX Act 2025" (hyperlink section from In force legislation - Queensland Legislation - Queensland Government)
Council	Isaac Regional Council
Councillors	Current elected Councillors, including the Mayor
ELT	Executive Leadership Team

POLICY STATEMENT

Legislative and Regulatory Context

In July 2025, the Queensland Government passed the Planning (Social Impact and Community Benefit), and Other Legislation Amendments Act 2025. Changes under the Amendment Act were made to the Planning Act 2016 (Planning Act) and the Local Government Act 2009.

The Planning Act now requires wind and solar farm projects with an electricity output of one (1) megawatt or more; and Battery Energy Storage projects with an output of 50MW or more to conduct a social impact assessment and enter into a Community Benefit Agreement with the local government before lodging a development application. These need to be submitted as part of a properly made submission. The Planning

Act (under section 106ZL) also stipulates that financial contributions “for a particular thing” under a CBA “must be used for that purpose”.

Amendments to the Local Government Act 2009 enable local government to set fees and recover costs associated with Social Impact Assessments and Community Benefit Agreements, including mediation. It also requires local government to keep registers about Community Benefit Agreements and cost recovery.

Community Benefit Agreement Framework

Council considers Community Benefit Agreement's as a social licence contract with community. They should strengthen trust, respond to community needs and aspirations, and uphold the social accountability commitments of proponents.

Council is committed to ensuring Community Benefit Agreements adhere to the following principles. CBAs should:

- be informed through strong Social Impact Assessments (SIAs) and other previously identified needs of Isaac's communities.
- reflect community expectations and aspirations.
- ensure that the benefits of renewable energy development are equitably distributed within the community and intergenerationally
- integrate with, and value-add to, existing local initiatives and organisations.
- embed transparency and accountability.
- align with Council's strategic direction and long-term planning frameworks.
- not be used as a substitute for statutory conditions or infrastructure charges, nor relied upon to offset State Government responsibilities.

IRC's CBAs will comprise of two core components:

1. Community Benefit Contributions (CBC)
2. Community Benefit Agreement Conditions (CBAC)

1. Community Benefit Contributions

Community Benefit Contributions (CBCs) are compulsory payments to Council based on Council's minimum charge per megawatt formula.

1.1 Contribution Formula

The following figures are considered the minimum threshold amounts for negotiating Community Benefit Contributions.

Project Type	2025/2026 Minimum Contribution
Solar	\$850 per approved megawatt capacity in the IRC LGA per year

Wind	\$1050 per installed nameplate megawatt capacity in the IRC LGA per year
Stand-alone Battery Energy Storage System (BESS)	\$150 per approved megawatt hours in the IRC LGA per year
Other Energy Storage (including hydro-electric)	\$850 per approved megawatt hours in the IRC LGA per year

1.1.1 Consumer Price Index adjustment

Minimum Contributions are to be adjusted annually in line with the Consumer Price Index. The annually adjusted amounts will apply throughout the life of a CBA to ensure the base contribution remains equitable and commensurate with changing economic conditions. Minimum Contributions will be reviewed upon publication of the All Groups CPI Brisbane percentage change over the preceding twelve (12) months to the March quarter and adjusted upwards from 1 July.

1.1.2 Mixed Generation Projects

Where a project includes mixed generation ~~and/or storage~~, the total contribution amount will be determined by calculating the respective approved type, capacities and contribution rate, and adding them together. ~~Energy storage developed in conjunction with solar and/or wind project does not apply to mixed generation.~~

1.2 Payment Terms

Community Benefit Contribution payments are activated at construction and cease at successful decommissioning. Up to 5% of annual CBC amount will be claimed from construction as per purpose c) below. The full annual CBC amount becomes claimable upon project commissioning.

CBC Payments will be invoiced annually from the adjusted CPI amount. Council may consider, by negotiation, alternative payment terms. For example, a proponent may want to negotiate paying their Community Benefit Contributions in an upfront lump sum in lieu of annual payments.

1.3 Community Benefit Contribution Purpose

Community Benefit Contributions will be used for the following purposes:

a) Community and Legacy Projects

A portion of funds, as deemed appropriate by Council but no less than seventy percent (70%) for the first five (5) years, will be used to deliver sustainable, high-value initiatives that deliver legacy outcomes for impacted communities and the broader region. Projects will be determined by Council and informed by Council's Social Investment Plan, strategic planning documents, and capital works program.

Projects may otherwise be identified by Isaac Regional Council in consultation with relevant affected communities and/or proponents and their Social Impact Assessment.

b) Future Investment and Inter-generational Equity

A portion of funds, not exceeding fifty percent (50%) annually, may be used for reserve to support ongoing social investment costs and to offset operational impacts arising from the project. The amount allocated to such reserve will be reported through Council's normal financial reporting process.

c) Renewable Energy Coordination Contribution

From the commencement of construction, up to five percent (5%) of the annual Community Benefit Contribution amount, will be allocated to fund renewable energy coordination including the administration and resourcing associated with progressing renewable energy initiatives, partnerships, and projects within the region.

1.4 Community Benefit Contribution Rebate

Investment towards or delivery of eligible items on Council's Social Investment Plan may be deducted from a proponent's annual Community Benefit Contribution amount through agreement with Isaac Regional Council. The value of the rebate is directly proportional to the financial contribution or eligible project cost.

1.5 Administration, Governance and Reporting

Community Benefit Contributions funds will be held in a dedicated reserve/s by Isaac Regional Council. Council will manage and disperse of the funds in accordance with the Local Government Act 2009, the Statutory Bodies Financial Arrangements Act 1982, IRC's Investment Policy and IRC's Reserves Policy.

Community Benefit Contributions will be accounted for in Council's annual budget and unspent funds will be carried forward in the reserve. Interest generated through the future investment funds will be returned to the dedicated reserve. Council will report on the expenditure of Community Benefit Contributions as part of its annual financial statements.

Copies of executed Community Benefit Agreements will be made public on Council's website. Recognition protocols will be established so proponent's contributions are acknowledged and credited for their investment.

1.6 Exclusion clause

The value or extent of the following items cannot be used to offset Community Benefit Contribution amounts owed to Council:

- a) Any landholder payments, neighbour payment schemes or other similar arrangements between proponents and individual landholders.
- b) Rates and charges, as defined in Council's Revenue Statement, associated with the project. Isaac Regional Council will not entertain a Payment in Lieu of Rates (PILoR) scheme.
- c) Community Benefit Agreement Conditions, unless otherwise negotiated with Council.

2. Community Benefit Agreement Conditions

Council's Community Benefit Agreement Conditions are binding requirements Council imposes on the project to directly address project impacts and support to community aspirations. Community Benefit Agreement Conditions uphold community and social accountability commitments, protect amenity and environmental values and build public trust in the planning system.

Community Benefit Agreement Conditions will be developed with the proponent and are informed by:

- a) the Proponent's Social Impact Assessments and Social Impact Management Plans in line with the key matters identified in the Strong and Sustainable Resource Communities Act 2017 and SIA Guideline.
- b) the Proponent's draft development application
- c) Local planning considerations as per IRC's Planning Scheme
- d) Other local considerations

Community Benefit Agreement Conditions may apply to, but are not limited by:

- workforce management
- housing and accommodation
- local business and industry procurement
- waste management
- infrastructure impacts
- community grants and donations programs
- visual, noise, dust and vibration disturbance
- bushfire hazard
- flood impact
- emergency and disaster management
- water supply and sewer servicing
- environmental offset programs, habitat creation, biodiversity enhancement, environmental remediation
- local capacity building projects
- near neighbour energy rebates
- decommissioning and end-of-life

Fees and Charges

Council will recover its reasonable costs associated with the assessment, negotiation, execution, variation, and audit of Community Benefit Agreements through fees and charges adopted annually in Council's Fees

and Charges Register. Fees are payable by the proponent prior to execution of a CBA and are separate from any community benefit contributions made under this Policy.

Reservation of Rights Clause

Council reserves the right, acting reasonably, to include, negotiate, or remove items outlined within this policy as part of the Community Benefit Agreement, to ensure alignment with community needs, changing circumstances, and Council priorities.

AUTHORISATIONS

The Chief Executive Officer (CEO) is authorised by Council to negotiate and execute CBAs on behalf of Council, provided the agreement is in accordance with this policy and any relevant legislative requirements.

The CEO may delegate responsibilities associated with the development of a CBA to relevant executives, managers or officers, where relevant or necessary.

ROLES, RESPONSIBILITIES, ACCOUNTABILITIES AND CONSEQUENCES RELATED TO DELIVERY OF THE POLICY

Eg: Outline how different departments, or ELT/SLT relate to this policy. A table may be useful.

For further information on formatting requirements see IRC's [Breathing New Energy into our Brand Guidelines](#).

RESPONSIBILITIES

TABLE HEADING 1	TABLE HEADING 2	TABLE HEADING 3

LEGISLATIONS AND RELATED GUIDELINES

- Planning Act 2016
- Planning Regulation 2017
- Local Government Act 2009
- Statutory Bodies Financial Arrangements Act 1982
- Community Benefit Agreement Guide

REFERENCES

ID	NAME
----	------

CORP-POL-029	Isaac Regional Council's Investment Policy
CORP-POL-089	Isaac Regional Council Reserves Policy
	Renewable Energy Community Benefit Agreement Guide

REVIEW

1. This policy is required by legislation. This policy should be reviewed at intervals of no more than five (5) years, or earlier if legislation or other circumstances change.

VERSION CONTROL

DATE	VERSION	UPDATE
DATE	V1	9361- Council endorsed policy
DATE	V2	Res # - Council endorsed policy in updated format
DATE	V3	

MEETING DETAILS

Community Services Committee Meeting
Tuesday 9 June 2026

AUTHOR

Mark Davey

AUTHOR POSITION

Program Manager – Capital Delivery

5.6 COMMUNITY SERVICES FY2025_2026 CAPITAL PROJECTS PROGRESS REPORT AS AT 28 MAY 2026

EXECUTIVE SUMMARY

This report is to provide an update to Council on the delivery of the Community Services 2025-2026 Capital Works Program.

OFFICER'S RECOMMENDATION

That the Committee recommends that Council:

- 1. Receives and notes the monthly Community Services 2025-2026 Capital Progress Summary Report as at 28 May 2026.**

BACKGROUND

Monthly updates regarding delivery of the 2025-2026 Community Services Capital Works program are provided to ensure Council are aware of progress, opportunities and risks in the delivery of the program.

2025/26 Community Services Capital program expenditure as at 28 May 2026:

Note – Commitments exceed available FY25/26 budget due to the award of the multiyear IREP project

Community Services	Approved Forward Budget	Approved 2025/26 Capital Budget	2025/26 Actual Expenditure	Current commitments
TOTAL	\$ 1,100,765.00	\$ 13,003,842.00	\$ 7,391,560.71	\$ 14,317,917.73

Key Project Updates:

Dysart (DYS) Miners Memorial – Design completed. Project will not be completed during the current financial year as external funding from union counterparts is required for completion. This is unlikely to be secured in the remaining month. Officers are in possession of a design to the available budget should the Dysart MEU fail to secure the required funding; however, this is not the preferred option and may lead to reputational risk if the Dysart Memorial is not of a similar standard to the Moranbah installation.

Nebo Showgrounds Masterplan Stage 1 – Project completed with final invoices to be processed.

Isaac Resource Excellence Precinct – Project update provided in Confidential Attachment 2.

IMPLICATIONS

The attached Community Services 2025-2026 Capital Projects Progress Summary (Attachment 1) details the status of all projects, including risk, operational and budget implications.

IDENTIFIED ISSUES

As per Attachment 2, there are complexities with the IREP project that have financial implications.

CONSULTATION

Director Community Services

Community Services Leadership Team

BASIS FOR RECOMMENDATION

To ensure Council is apprised of project status and to identify any risks such as project delays, overspend or possible project failures.

ACTION ACCOUNTABILITY

The Program Manager – Capital Delivery in conjunction with the Community Services leadership team and under the guidance of Director Community Services hold responsibility for the scoping, procurement and the completion of the projects identified within the 2025-2026 Capital Program.

KEY MESSAGES

Council's continued investment, oversight, and engagement in the delivery of the Community Services Capital Works Program will ensure Isaac region communities continue to enjoy access to high quality facilities and services that improve community liveability, wellbeing, and visitor satisfaction.

Report prepared by:

MARK DAVEY

Program Manager – Capital Delivery

Date: 28 May 2026

Report authorised by:

HEIDI ROBERTS

Acting Director Community Services

Date: 28 May 2026

ATTACHMENTS

- Attachment 1 – Community Services 2025_2026 Capital Projects Progress Summary as at 28 May 2026
- CONFIDENTIAL Attachment 2 - IREP Monthly Update

REFERENCE DOCUMENT

- Nil

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026

PECS 2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026

2025/2026 Community Services Capital Budget Status and Completion Rate as at 28 May 2026

Carry Forward Budget	\$1,100,765.00
Adopted Budget	\$13,003,842.00
FY 2025/26 COMMS Capital Budget	\$14,104,607.00
Actual Expenditure	\$7,391,560.71
Remaining Budget (Actual)	\$6,713,046.29
Commitments	\$14,317,917.73
Remaining Budget (uncommitted)	-\$7,604,871.44

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026

52.41 Percent of Budget Spent - June (Excluding Commitments)



\$6,713,046 of YTD Budget Remaining - June
(Excluding Commitments)

153.92 Percent of Budget Spent - June (Including Commitments)



-\$7,604,871 of YTD Budget Remaining - June
(Including Commitments)

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
CW222966 STLAW Community Hub	131,154.00	0	0	131,154.00	Planning/ Design	Procurement - 1/02/2024 Construct – To be determined Completion – To be determined	Proposal presented to Council has been deemed unsuitable, capital project is currently paused while a full options analysis is undertaken.	Medium Risk Analysis This project is a medium risk for non-completion in the current financial year. The works are planned to be delivered by Corporate Properties.	10%
CW223013 MBH Community Centre - Refurbishment	564,990.00	328,010.03	28,625.00	208,354.97	Construction	Procurement - 5/06/2023 Construct - 30/10/2023 Completion - 31/07/2026	Primary project Complete. Stage curtain awarded with installation due to be completed in June. Officers plan to workshop Hall 1 lighting and sound options with Councillors to determine the best path forward.	Medium Risk Analysis The risk remains medium as the lighting and sound workshop is yet to be conducted.	70%

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026



HELPING TO ENERGISE THE WORLD

ABN 39 274 142 600

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
CW243164 MBH Animal Management Centre Renewal	350.00	350.00	0	0	Complete	Procurement - 27/11/2023 Construct - 5/02/2024 Completion - 31/10/2025	Project Complete	N/A	100%
CW243172 CLM Civic Centre Roof replacement	15,749.00	15,749.19	0	-0.19	Complete	Procurement - 3/02/2025 Construct - 12/05/2025 Completion - 12/09/2025	Project Complete	N/A	100%
CW243227 DYS Miners Memorial	138,900.00	7,660.62	0	131,239.38	Design	Procurement - 3/11/2025 Construct – To be determined Completion – to be determined	Preliminary design received. Dysart MEU are seeking external funds of \$200k for installation to proceed. Council has provided the MEU with rendered designs and flythroughs to assist with advocating for funds.	High Risk Analysis This project will not be completed during FY25/26	20%

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
MULTI YEAR PROJECT CW243241 NBO Showgrounds Stage 1	Project reported on delivery only as budget has been transferred to Manager Parks and Recreation			Project complete, with final invoices to be processed.				N/A	100%
MULTI YEAR PROJECT CW253316 Isaac Country University Centres	1,276,657.00	1,220,831.35	1,508.00	54,317.65	Complete	Procurement - 18/08/2025 Construct - 10/11/2025 Completion - 5/03/2026	Multiyear project - Moranbah Centre complete. Clermont Centre – project complete with final invoices to be processed	N/A	100%
CW253327 GLN Rec Centre - Toilets Stump renewal	261,968.00	0	16,150.00	245,818.00	Planning/ Design	Procurement - 16/02/2026 Construct - 6/04/2026	This project will not be completed in the current financial year. It was intended to run this project concurrently with the Glenden Hub project	High	10%
								Risk Analysis This project will not be completed during FY25/26	

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026



HELPING TO ENERGISE THE WORLD

ABN 39 274 142 600

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
						Completion - 22/05/2026	as there is no accommodation in Glenden, so contractor availability is severely limited.		
CW253329 STL Hall - Kitchen upgrade	60,170.00	4,064.95	45,506.40	10,598.65	Construction	Procurement - 31/03/2026 Construct - 23/03/2026 Completion - 5/06/2026	Project has commenced with expected completion date 5 June 2026	Low Risk Analysis This project has been awarded and is scheduled for completion in June.	70%
	10,200,000.00	4,966,976.84	14,113,654.08	-8,880,630.92	Construction			Medium	30%

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026



HELPING TO ENERGISE THE WORLD

ABN 39 274 142 600

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
MULTI YEAR PROJECT CW253331 Isaac Resources Excellence Precinct						Procurement - 27/10/2025 Construct - 9/02/2026 Completion - 25/06/2027	As resolved by Council at the January Ordinary Meeting (Resolution 9568), the construction contract was awarded to Fergus Builders. Planning is underway on all required inclusions (trunk infrastructure, electrical and NBN) and desired inclusions (intersection upgrade, footpath, CUC and facility enhancements) which remain to be costed and a variation of the funding agreement with the State. Trunk Infrastructure tender documents with Procurement for release. The documentation for the request to vary the funding agreement is currently being drafted with workshops planned	Risk Analysis This project has a medium risk value based on the it's size and complexity. While the project is currently running to schedule, actual expenditure is below what was anticipated in the funding agreement, and this will be closely monitored once the tender is awarded and construction commences.	

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026



HELPING TO ENERGISE THE WORLD

ABN 39 274 142 600

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
							with State officers during May/June		
CW253334 MELC Expansion & Renovation Works	255,232.00	255,231.55	0	0.45	Construction	Procurement - External Construct - 3/02/2025 Completion - 30/06/2026	Project complete	N/A	100%
CW253337 MBH Childcare Sewer Mains Replacement	140,000.00	98,585.49	1,280.00	40,134.51	Construction	Procurement - 28/07/2025 Construct - 22/08/2025 Completion - 30/06/2026	Stage 1 - Moranbah C&K works complete. After discussions with Simply Sunshine, a plumber has been arranged to attend to camera the sewerage pipe and inform of any rectification works needed.	Low Risk Analysis This project could be elevated to a medium risk once the full scope of works at Simply Sunshine is identified.	70%

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
CW263369 Replacement Public Access Computers	38,971.00	38,971.00	0.00	0.00	Complete	Procurement - 28/07/2025 Construct - 14/08/2025 Completion - 20/10/2025	Project Complete	N/A	100%
CW263377 ILB Hall – Roof Restoration	40,000.00	1,1631.44	31,500.00	6,868.56	Construction	Procurement - 9/02/2026 Construct - 1/04/2026 Completion - 5/06/2026	Project has commenced with works expected to be completed early June	Low Risk Analysis Project awarded with works commencing in April	70%
CW263378	118,478.00	86,546.87	0	32,201.13	Construction			Low	60%

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026



HELPING TO ENERGISE THE WORLD

ABN 39 274 142 600

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
CORP Halls Emergent Renewals 2026						Procurement – As required Construct – As required Completion - 30/06/2026	Emergent works as required. Repairs to Clermont Civic Centre air conditioning. DYS Rec Centre Roof repairs completed.	Risk Analysis This project is a low risk as works totalling the available budget have been identified and are currently being scoped or tendered.	
CW263381 CLM Museum Erosion Remediation	267,265.00	228,638.05	38,627.00	-0.05	Construction	Procurement - 22/09/2025 Construct - 1/12/2025 Completion - 30/06/2026	Site Condition Assessment has been completed. Construction works to be completed by June 30.	Low Risk Analysis This project has a low-risk rating as it has been awarded to the full scope of works and construction commenced week ending 7 December 2026 with a scheduled completion date in June	80%

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
								2026 prior to the facilities reopening.	
CW263382 CLM Hub Renewal	45,290.00	45,290.07	0	-0.07	Complete	Procurement - 18/08/2025 Construct - 6/10/2025 Completion - 23/02/2026	Project complete.	N/A	100%
CW263383 GLN Hub Project	200,000.00	43,712.97	1,707.25	154,579.78	Design	Procurement - To be determined Construct- To be determined	Project will not be completed during the current financial year	High Risk Analysis This project is a high risk for non-completion	20%

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026



HELPING TO ENERGISE THE WORLD

ABN 39 274 142 600

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
						Completion – To be determined		in the current financial year.	
CW263384 NBO Hall AC Upgrade	300,000.00	290.87	39,360.00	260,349.13	Procurement	Procurement - 29/09/2025 Construct - 30/06/2026 Completion – To be determined	AC Design completed and under review This is a multiyear project with award expected by June 30 and construction to be scheduled in July/August 2026 There is a separate project being undertaken by Corporate Properties to replace the roof of this facility but this will have no impact on the air-conditioning project as full access into the ceiling space is available.	Medium Risk Analysis Delays in design have caused concern but project will be offered to market in April 2026 under a formal tender	30%

COMMUNITY SERVICES

2025/2026 CAPITAL PROJECTS PROGRESS SUMMARY AS AT 28 MAY 2026



HELPING TO ENERGISE THE WORLD

ABN 39 274 142 600

Project Code and Project Name	Approved Budget (\$)	YTD Actual expenditure (\$)	Current Commitments (\$)	Remaining Uncommitted Budget (\$)	Current stage	Scheduled Dates	Status Commentary	Risk	Completion
CW263385 MMT Hall – Floor Structural Repairs	48,933.00	48,933.02	0	-0.02	Complete	Procurement - 14/08/2025 Construct - 24/09/2025 Completion - 19/12/2025	Project complete	N/A	100%
OVERALL	14,104,607.00	7,391,560.71	14,317,917.73	-7,604,871.44					

PAGES 109 TO 119 HAVE INTENTIONALLY BEEN REMOVED DUE TO CONFIDENTIAL REASONS